348 - Schedule “A” referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996

Property and Business Tax Comparison			
	1995 Revenues	**1996 Base Budget Forecast Revenues**	**1996 EPC Forecast Revenues**
Property Tax	$350 Million	$350 Million	$346.2 Million
Business Tax	$50 Million	$ 50 Million	$49.4 Million

The following table illustrates comparative taxes in 1995 and 1996 for a typical home in Winnipeg:

The City of Winnipeg Municipal Property Taxes For Sample House Draft 1996 Budget As Recommended By Executive Policy Committee			
	1995 Adopted Restated Budget	**1996 Preliminary Base Estimates**	**1996 EPC Recommended Budget**
Sample House Assessment	86,100	86,100	86,100
Mill Rate	32.342	32.817	32.342
Municipal Taxes *	1,253	1,271	1,253

* Excludes effects of phase-in adjustments from last re-assessment.

Schedule “A” referred to in Clause 1 of the Report of the Executive Policy Committee dated January

The following table illustrates the sources and amounts of revenues in various property tax categories:

1996 PROPERTY TAX REVENUE BY CLASSIFICATION			
Total 1995 Property Tax Revenue [Excludes Grants in Lieu]			$350,164,195
Predominantly Owner Occupied	**Total 1996**	**Change From**	
Res-1 (dwelling units <=4)	$199,528,945	**1995**	
Res-3 (Owner Occupied Condos)	9,055,199	$850,446	
Total	208,584,144	907,521	1,757,967
		1,757,967	
Predominantly Residential Revenue Properties			
Res-2 (dwelling units>4)	26,725,122	(2,784,146)	(2,784,146)
Predominantly Commercial			
Farm	1,008,259	2,298	
Statutory	866,557	9,788	
Institutional	6,538,665	142,454	
Golf	178,783	(33,716)	
Other	102,308,095	(3,049,215)	
Total	110,900,359	(2,928,391)	(2,928,391)
Total 1996 Property Tax	$346,209,625		$346,209,625
1996 Reduction in Property Tax Revenue		(3,954,570)	(3,954,570)

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996

1996 TAX-SUPPORTED CURRENT ESTIMATES

SUMMARY OF THE EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS

Base Estimates as Tabled	1996 Estimates
Revenue	674,555,175
Expenditures	674,555,175
Surplus/(Shortfall)	0
Assessment	11,549,000,000
Mill Rate [as submitted in the base estimates]	32.817
Mill Rate Increase	1.45%

Summary of the Executive Policy Committee Recommendations	Effect on 1996 Shortfall Position
New Initiatives	3,373,468
Service Implications	6,608,822
Innovative Options	300,000
Recommendations	(500,000)
Other Items Raised by Committees of Council	88,431
Items Arising After Draft Estimates Tabled	(9,870,721)
Total Increase/(Decrease)	0
Revised Assessment - November 10, 1995 roll closing	11,580,353,700
Revised Mill Rate [equaling to 1995]	32.342
Revised Mill Rate Increase	0.00%

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
Effect on Shortfall Position

NEW INITIATIVES	Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
The following items were recommended by Council or various Committees of Council, after adoption of the 1995 budget and are not included in the base Estimates:						
1 Police Lease Space The City should maintain its leased office space on the third and sixth floors of 199 King Street for the Winnipeg Police Service.				123,000	123,000	
2 Social Services Lease Space The City should continue its plan to relocate Social Services staff to 391 York Avenue.				120,000	250,000	
3 Home Renovation Property Tax Credit The Property Tax Rebate Program should be continued.				30,000	30,000	
4 Automated Voting Machines The City should maintain its obligation for payment of automated voting equipment.				250,000	250,000	
5 CUPE Committee Funds should be built into the 1996 budget for CUPE Committees according to the Letter of Understanding signed with the bargaining unit for training, communication and process improvement.				165,000	100,000	
6 CRP Amortization Costs Funds should be added to the 1996 budget for amortization costs associated with the CUPE Retirement Incentive Plan (CRIP).				1,044,000	1,358,000	
7 Provincial Roads Maintenance The City should maintain its agreement with the Province to maintain all provincial trunk highway frontage roads within the City boundaries.				75,000	75,000	
* C.C. = Community Committee(s) S.C. = Standing Committee (Protection, Parks and Culture) C.W. = Committee of the Whole E.P.C. = Executive Policy Committee					The 1997 amounts will be adjusted to reflect the budget decisions made for 1996.	
8 Transit New Fare Structure Transit should not reject the monthly bus pass.	X 475,000			0	0	
9 Transit Downtown Flyer The Downtown Shuttle service should be continued. [Note: Corresponding changes will be required to Utility budget.]	X			75,000	75,000	
10 Centrus Saturday Free Parking Free parking on Saturdays should continue.	X			350,000	350,000	
11 Library Reserve Funds should not be added to the budget in order that library fine revenues in excess of $350,000 be transferred to the Library Reserve to improve the library system's technological base.	X 350,000			0	0	
12 Grant to Immigrant and Refugee Community Organization of Manitoba The City should continue to provide an annual grant to the Immigrant and Refugee Community Organization of Manitoba (IRCOM) to provide sport, recreational, and social development programs to new Canadian immigrants.	X	X		53,000	53,000	
13 Safe City Committee An amount of $25,000 should not be added to the 1996 budget for the services of an outside consultant to assist the Safe City Committee in enhancing the City of Winnipeg Harassment Policy.				0	0	
14 Snow Clearing and Ice Control The 1996 snow removal budget should not be adjusted by $2 million to a level approximating average winter conditions. [1997 costs were projected at $2.2 million]				0	0	
15 Canadian National Institute for the Blind (CNIB) Funds should not be added to the budget to provide a grant to the CNIB to support its Fibre Arts and Recreation programs for blind and visually impaired seniors.	X 20,000			0	0	
16 North West Library The City should provide partial funding for occupancy [rental and operating costs] of the North West Library commencing in 1996.	X 215,000			73,000	227,000	
17 Grant to General Council of Winnipeg Community Centres The City should increase its grant to the General Council of Winnipeg Community Centres to administer partnership programs such as the Athletic Field Maintenance Program as well as the Block Recreation Grant Program operated by this volunteer organization.	X	X		20,000	20,000	
18 Arbitration The City should provide additional funding in 1996 for costs related to arbitration.				178,000	20,000	
19 Communications Branch Resources should be allocated to the newly formed Communications Branch of the Corporate Services Department as the adopted budget for 1995 only provides start up funds for this Branch. This would include funding to provide research and communication assistance to the political process.				127,000	127,000	
20 Walkway Security Wages and security should be enhanced in the pedestrian walkways at the Centennial Library and the walkway between the Library and the Post Office Building.				8,000	8,000	

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
Effect on Shortfall Position

		Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
21	Community Support Grant An amount of $400,000 should not be built into the 1996 budget to provide grants to not-for-profit organizations, where the organizations comply with the City's policy, and who cannot, without financial aid, provide the social, health, or education services which would otherwise be provided by the City.						
22	Plan Winnipeg Funding should be provided in the 1996 budget to administer the plan, for example, to conduct research, to prepare public consultation initiatives, to produce documentation, and verify and communicate accomplishments.				0	0	
23	Winnipeg Taxation Fairness Committee The necessary financial and human resources should be provided in the 1996 Budget for the creation of a Winnipeg Taxation Fairness Committee.				30,000	30,000	
24	Library Initiative Partial funding should be provided in 1996 to implement the recommended service changes to Winnipeg Public Library Branches consistent with the Council-approved library policy.	X			8,000	8,000	
25	Wirelnet An amount of $110,000 should not be built into the 1996 budget for start-up and operational funds required to become a Wirelnet Regional Site. [1997 projection = $100,000]				653,468	773,618	
26	External Operational Audit of Transit The anticipated cost of an external operational audit of Winnipeg Transit should not be included in the 1996 budget.				0	0	
27	Transfer to Long Service Pay Reserve The City should begin to transfer funds to the Long Service Pay Reserve in 1996 in accordance with its long range plan to decrease its two major unfunded liabilities.				0	0	
28	Contingency Reserve Funds in the amount of $5 million should not be added to the budget for a Contingency Reserve; however, any savings in the area of employee benefits which result from the overall wage reduction will be transferred from the employee benefits accounts to the Contingency Account and the Corporate Finance Department is authorized to make that transfer.				50,000	250,000	
	Sub-Total New Initiatives				0	0	
					3,373,468	4,316,618	
	SERVICE IMPLICATIONS						
	The Executive Policy Committee guidelines instructed staff to avoid service level reductions but to achieve certain overall financial targets. Most Departments had to make adjustments. The following service level implications are noteworthy:						
29	Assessment Department Additional funds in the amount of $100,000 should not be added to the base estimates for costs associated with the next reassessment.	X 100,000			0	0	
30	City Clerks Department The City Clerks Department should maintain its existing level of professional products and services by restoring funds for salaries. [NOTE: This item was listed as requiring an amount of $100,000 in the base estimates; however, was identified as "under review". A revised estimate indicates a reduced requirement of $30,000.]	X 100,000			30,000	30,000	
31	Civic Buildings Department Additional funds in an amount of $600,000 for 1996 and $675,000 for 1997 should not be added to the base estimates for general and technical maintenance of the City's building infrastructure.	X 600,000			0	0	
32	Corporate Finance Department Materials Management The two positions in the Materials Management Section should not be funded – a Programmer Analyst and a Transportation Co-ordinator – $90,000.	X 90,000			0	0	
33	Corporate Finance Department - Risk Management Funding of $60,000 should not be provided for staff support for the risk management function (2 clerical positions).	X 60,000			0	0	
34	Fire Department Fire suppression personnel should be maintained at existing levels. [NOTE: The base estimates tabled with the Executive Policy Committee on November 10, 1995 indicated that the cost of this service was $1,000,000, however, a more accurate estimate of cost is now available.]	X 1,000,000	X 1,209,350		1,158,322	1,158,650	
35	Parks and Recreation Department - Frontage and Flankage Mowing Inner city frontage and flankage mowing should be retained at existing levels.	X	X 250,231		250,000	250,000	
36	Parks and Recreation Department - Wading Pools The City should maintain its wading pool operations at existing levels.	X	X 224,700		200,000	200,000	
37	Parks and Recreation Department - Outdoor Swimming Pools The City should keep its three outdoor swimming pools open.	X	X 193,251		135,000	135,000	
38	Parks and Recreation Department - Outdoor Skating Rinks The number of pleasure outdoor skating rinks should remain at existing levels.	X	X 109,000		100,000	100,000	
39	Streets and Transportation - Street Maintenance						

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
TAX SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
based on Capital Program

	Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
Street maintenance should remain at existing levels.	X			$20,000	$20,000	
42. Streets and Transportation - Street Cleaning Additional funds in the amount of $335,000 should not be added to the base estimates to maintain street cleaning at existing levels.	X 335,000			0	0	
43. Streets and Transportation - Sidewalk Maintenance Sidewalk maintenance should remain at existing levels.	X			240,000	240,000	
44. Streets and Transportation - Bridge Maintenance Bridge maintenance should remain at existing levels.	X			220,000	220,000	
45. Streets and Transportation - Crosswalk Markings The second round of crosswalk markings should be maintained at existing levels.	X			33,000	33,000	
46. Street Lighting The Street Lighting budget should be fully funded. [Note: In the base estimates tabled with the Executive Policy Committee on November 15, 1995, this amount was identified as $1.9 million. An amount of $1 million was included in the Innovative Options Section of the Budget and the remaining $900,000 was included in the Service Implications Section of the Budget. Since then, Manitoba Hydro has made an application for a rate reduction resulting in a shortfall in the City's budget of $1,642,500, rather than the $1.9 million previously stated.]	X			1,642,500	1,642,500	
47. Transit The City should retain existing Transit services: (a) including low revenue routes, (b) including evening and Sunday transit service at existing levels, and (c) reducing routes scheduled for cancellation. [Note: Corresponding changes will also be required to the Utility budget.]	X X X			350,000 500,000 500,000	407,000 850,000 500,000	
48. Transit - Bus Replacement Fund The City should maintain its contribution to the bus replacement fund. [Note: Corresponding changes will also be required to the Utility budget.]	X			450,000	0	
49. Winnipeg Police Service Additional funds of $375,000 should not be added to the base estimates to maintain overtime rates at existing levels.	X 375,000			0	0	
Sub-total Service Implications				5,500,822	5,786,550	

INNOVATIVE OPTIONS

The 1996 base estimates as tabled with the Executive Policy Committee on November 15, 1995 included the following Innovative Options:

[Note: Street Lighting Innovative Option of $1 million included in question 44 above.]

50. Parks and Recreation - Park Mowing
The City should pursue the contracting out of park mowing.

	X 116,000		0	0

51. Winnipeg Police Service - Civilianization
The Winnipeg Police Service should report to the Standing Committee on Protection, Parks and Culture on an implementation plan to civilianize positions in the force.

			No Impact	Not Available

52. Library Department
The City should proceed with plans to contract out the delivery of library books between library branches and the shelving of materials in the library branches to achieve a savings of $125,000.

X [page positions only] 100,000			0	0

53. Tax Payers Rental
[NOTE: The new water rates approved by Council on December 13, 1995 make provision for this transfer as do the tax-supported base estimates.]

			Not Applicable	Not Applicable

54. Land Drainage
[NOTE: The new sewer rates approved by Council on December 13, 1995 make provision for this transfer as do the tax-supported base estimates.]

			Not Applicable	Not Applicable

55. Kildonan Golf Course
The City should retain the Tuxedo Golf Course golf course.

			660,000	660,000

[NOTE: It is assumed that, for the 1996 golf season, the existing lease contract will be honoured.]

56. Transit - Handi-Transit
The City should more contract out Handi-Transit services to 100% in 1996 instead of 85% to save $150,000.

			0	0

[NOTE: The base estimates as tabled contemplated going from the existing ratio of 70% to 85% at a saving of $561,429 for 1996 and $632,518 for 1997.]

57. City Clerks - Leasing of Alternative Voting Machines
The City Clerks Department should continue with its efforts to lease out its newly acquired automated voting machines for increased revenues of $50,000.

			0	0

58. Fleet Maintenance
The City should pursue options of consolidation, contracting out and/or alternative service delivery of its fleet maintenance with a potential savings of $100,000.

			0	0

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
Effect on Shortfall Position

	Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
57 Stores Function The City should pursue the consolidation and centralization option of its stores function with potential savings of $50,000. [NOTE: The elimination of the Stationery Stores Function at 510 Main has already occurred and is not included in the above option.]				0	0	
58 Refuse Collection Contracting Out - Reverse Ratios The City should proceed with a plan to further increase the portion of contracting out refuse collection to 58% rather than maintain the ratio contemplated in the base estimates. [NOTE: The base estimates include a move from the existing ratio of 42% contracted out to a ratio of 45% in 1996. The Innovative Option contemplates a further move to 58% after 1996 for a further savings of $75,000.]				0	0	
59 Implementation of Competitive Model in Forestry Servicing The City should proceed with the implementation of a competitive model where civic staff could bid on public and private forestry work for increased revenue of approximately $50,000.				0	0	
60 Removal of Cash Functions at City Hall - Payment Processing The City should maintain its central cashiers on the main floor of the Administration Building rather than contracting out the payment processing function to financial institutions.				40,000	40,000	
61 Urban Economic Development - VLT Funding The City should increase its budget for VLT funding to support economic development initiatives to be more reflective of anticipated funding for 1996.				(500,000)	(500,000)	
62 Contracting Out of Primary Materials (Quarry) Operations The City should phase out this operation with anticipated savings of $50,000.				0	0	
63 Hired Hourly Truck - Cost Reduction The City should move to an annual tendering process for rates when supplementing its fleet with trucks from outside contractors for a potential savings of $100,000.				0	0	
64 Downsizing Construction Branch The City should downsize and/or contract out a portion of its Construction Branch (now approximately 150 field staff and 9 clerical staff) related to construction and repair activities for public works areas. (Potential savings $100,000)				0	0	
65 Contracting out of Janitorial Functions - Police Department The Winnipeg Police Service should contract out its janitorial functions.		X 75,000		0	0	
66 Other Privatization (Zoo, Kennoling Services) The City should pursue negotiations with the Zoological Society and the Humane Society for the full running of the Assiniboine Park Zoo and the partial running of the Animal Services program (kennoling) respectively.		X 25,000		0	0	

INNOVATIVE OPTIONS WHERE DIRECTION REQUIRED

The 1996 base estimates as tabled with the Executive Policy Committee on November 16, 1995 included the following Innovative Options which require direction from Council in order to proceed.

67 Emergency Response - Ambulance Fee Rationalization The City should review its existing focus with respect to its emergency response programs. Funds should be added to the budget for the cost of a review (consultant and communication costs)				100,000	Not Available	
68 Meter Reading - Water and Waste, and Hydro The City should conduct a study into the contracting out of meter reading services.				Review Required	Not Available	
69 Privatization of Brady Sanitary Landfill Site - Water and Waste The City should conduct a study into the complete or partial privatization of the landfill site.				Review Required	Not Available	
70 Civic Buildings - Self-Financing Utility Enterprise The City should conduct a study of the feasibility of a self-financing utility enterprise operation.				Review Required	Not Available	
71 Recreation Programming - Alternative Service Delivery - Parks and Recreation The City should conduct a study to examine a move to service delivery by community-based groups.				Review Required	Not Available	
Sub-total Innovative Options				300,000	200,000	

RECOMMENDATIONS

The following recommendations were included in the base estimates:

72 Transfer from Hydro An amount of $13,600,000 should be transferred from Winnipeg Hydro to the 1996 General Revenue Fund.				(500,000)	0	
73 Transfer from Equipment and Material Services An amount of $1,000,000 should be transferred from the Equipment and Material Services related earnings to the 1996 General Revenue Fund.				Included in base estimates		
74 Transfer from Zoo Reserve						

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
TAX SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
Effect on Overall Position

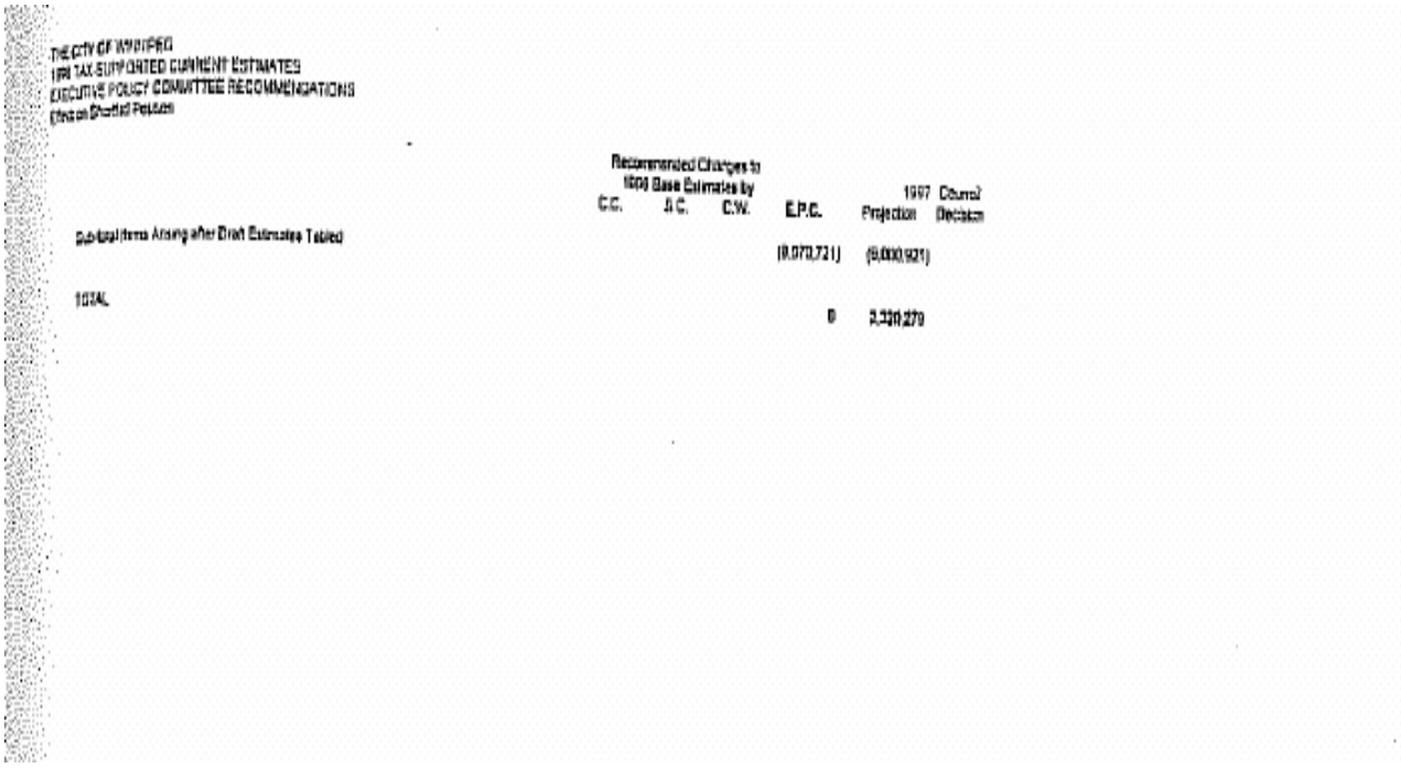
	Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
an amount of $125,000 should be transferred from the Zoo Reserve Fund to the 1996 General Revenue Fund.				Included in base estimates		
75 Tax Certificate Fee The tax certificate fee should be increased from $25 to $30. [NOTE: A revenue increase of $50,000 has been included in the base estimates to reflect this increase.]				Included in base estimates		
76 Golf Green Fees The golf green fees are recommended for approval as submitted, generating approximately $150,000 in new revenue.				Included in base estimates		
77 Library Fee Council should negotiate with the Province to introduce a $5 library fee with proceeds of approximately $150,000 going into the Library Reserve.				Not Applicable	Not Applicable	
78 Transfer from Solid Waste Disposal Utility A formula should be established for transfers from the Solid Waste Disposal Utility to the General Revenue Fund at 10% of Landfill Tipping Fee Revenue net of transfers to reserves.				Not Applicable	Not Applicable	
Subtotal Recommendations				(500,000)		0
OTHER ITEMS RAISED BY COMMITTEES OF COUNCIL						
79 Surcharge on Downtown Parking Lots The City should now review the feasibility of requesting an amendment to The City of Winnipeg Act in order to establish a $1.00/stall per month surcharge on all downtown parking lots.			X	Not Applicable	Not Applicable	
80 Parking Meters on Portage Avenue The City should investigate the establishment of parking meters on Portage Avenue to generate approximately $50,000 in new revenue.			X (50,000)	Review Required	Review Required	
81 Watermain Renewal Levies (a) The City should not review the possibility of assessing costs such as watermain renewals, the Aqueduct Rehabilitation Reserve levy, the Water Treatment levy and possibly local improvements, in keeping with the ad valorem concept by relating them to the assessed value			X	Not Applicable	Not Applicable	
(b) The City is planning to charge Watermain Renewal levies through the water bill as recommended in the Financial Management Plan.			X	No Impact	No Impact	
82 Transit Initiatives The City should examine the options proposed in the Winnipeg Transit Initiatives document tabled at Council on Thursday, November 23, 1995.			X	Review Required	Review Required	
83 Transit - Public Relations Advertising Transit's budget for public advertising should be reduced.	X			(30,000)	(30,000)	
84 Parks and Recreation - Wading Pools Funds should not be added to the budget to increase the hours of operation of wading pools to return to 1995 levels to increase usage.	X 489,305			0	0	
85 Parks and Recreation - Boys and Girls Club The City should continue to fund the clean machine program sponsored by the Boys and Girls Club.	X	X		20,000	20,000	
86 Parks and Recreation - General Council of Winnipeg Community Centres The City should increase its funding to this organization to reflect the universal funding formula levels to Community Centres.	X	X		98,431	98,431	
87 Parks and Recreation - North Centennial Pool Funds should not be added to the budget to provide programming support to the Seniors' program at the North Centennial Pool.		X 20,000		0	0	
88 Museums - St. Boniface (a) Funds should not be added to the budget to reinstate an assistant reception/shop clerk.	X 9,000			0	0	
(b) Funds should not be added to the budget to reinstate funding for advertising.	X 1,920			0	0	
Sub-total Other Items Raised by Committees of Council				48,431	68,431	
ITEMS ARISING AFTER DRAFT ESTIMATES TABLED						
89 Winnipeg Jets [NOTE: The base estimates include no provision for the Winnipeg Jets as sale proceeds are anticipated to cover any loss obligations. It may be more appropriate to budget for an expected expenditure and offsetting revenue.] The base estimates should include a provision for losses and offsetting revenue for this purpose of $9.4 million with a zero net effect.				0	Not Applicable	
90 Childrens Museum Note: The provision for the Children's Museum in the base estimates could be decreased by $100,000 from $165,000 to $65,000 in the 1996 estimates and the 1997 projection. The Children's Museum grant to relocate to the Forks provided up to a 5-year total of $500,000, but not more than $200,000 in any given year commencing in 1995. This total relocation grant						

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
Effect on Shortfall Position

		Recommended Changes to 1996 Base Estimates by C.C.	S.C.	C.W.	E.P.C.	1997 Projection	Council Decision
	was fully paid in 1995. The City's remaining annual obligation includes:						
	Estimate of Municipal share of property taxes 35,000 Children's Museum Grant 30,000 Total 65,000						
	This adjustment should be made.				(100,000)	(100,000)	
91	Convention Centre - Revenue [NOTE: The 1996 base estimates included in error a revenue item of $657,000 as a loan principal repayment from the Convention Centre. At the time the loan was approved in 1992, the principal amount was set up as a loan receivable and was not expensed. This loan is still outstanding. Therefore, even if the full payment was received, it will be credited to the loan receivable and there will not be any effect on revenue. Therefore, the recommendation is that the 1996 tax supported revenue estimates be reduced by $657,000.]						
	This adjustment should be made.				657,000		
92	Convention Centre - Expenditure [NOTE: The expenditure related to the Convention Centre in the Corporate Section of the tax-supported budget of $2,258,700 is overstated by $80,700 due to increased funding by the Province. This amount should be $2,178,000.]						
	This adjustment should be made.				(80,700)		
93	Social Services - Children's Social Assistance Rates The City should maintain only its portion of the existing social assistance rates for children of the cost of rates over standard Provincial rates after CAP is eliminated on March 31, 1996. The City's share of the top up ($1,252,441) remains in the base estimates.				0	0	
94	Social Services - Christmas Allowance The City should maintain only its portion of the existing Christmas Allowance after CAP is eliminated on March 31, 1996. The City's share of the top up ($169,000) remains in the base estimates.				0	0	
95	Corporate Services - Legal Services The Legal Services budget should be adjusted to reflect approved additional transaction costs associated with handling planning and zoning matters.				60,000	0	
99	Surplus/(Deficit) Position The City should continue to make no provision for a 1995 deficit.				0	0	
07	Land and Development Three temporary staff should be added to assist with backlog of workload.				125,000	146,484	
98	Business Tax Revenues Business tax revenues should be reduced to adjust for the loss in assessed value of businesses in the City due to assessment appeals.				600,000	600,000	
99	Unemployment Insurance The estimates should be reduced to reflect lower rates. [All savings in the utilities to be transferred to the tax-supported budget.]				(1,395,000)	(950,000)	
100	Salary Savings The tax-supported and utility estimates should be reduced to reflect salary savings related to the implementation of a wage reduction plan. [All savings in the utilities to be transferred to the tax-supported budget.]				(7,000,000)	(14,000,000)	
101	Equipment Replacement The tax-supported and utility estimates should be reduced by $1,210,000 to reflect the savings of a delay in the replacement of equipment. [All savings in the utilities to be transferred to the tax-supported budget.] A transfer from the equipment replacement reserve should be made to the general revenue fund in 1996 in the amount of $1.8 million to reflect alternate methods of delivering fleet services and other operations in tax-supported and utility operations. An audit report addressing future needs and outlining an alternative purchasing plan is to be submitted to Council.				(3,010,000)	0	
102	Vacancy Management A Committee of Council should be established to review all internal and external hiring and that the vacancy management allocation currently budgeted at $2 million in the base estimates, be increased to $3 million in 1996. The Corporate Finance Department is directed to allocate the Corporate Vacancy Management amount to civic departments.				(1,000,000)	0	
103	Global Non-Salary Savings The tax-supported and utility estimates should be reduced by $2.2 million in 1996 in various non-salary accounts, primarily in the following: professional and non-professional consulting fees, printing and stationery, advertising, and equipment and furniture. [All savings in the utilities to be transferred to the tax-supported budget.]				(2,200,000)	0	
104	Land Sales The land sales revenue amount should be increased by $1,000,000 to $4,504,000 in 1996.				(1,000,000)	0	
105	Realty Tax and Grants-in-lieu Adjustment The estimates for realty tax revenue and revenue from grants-in-lieu of taxes should be adjusted to reflect a mill rate freeze in 1996. Realty Tax 3,956,570 Grants-in-Lieu of Taxes 511,409 Total 4,468,979				4,468,979	5,302,596	

Schedule “B” referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)



THE CITY OF WINNIPEG
1996 TAX SUPPORTED CURRENT ESTIMATES
EXECUTIVE POLICY COMMITTEE RECOMMENDATIONS
(Incremental Position)

	Recommended Changes to 1996 Base Estimates by					
	C.C.	J.C.	C.W.	E.P.C.	1997 Projection	Council Decision
Subtotal Items Arising after Draft Estimates Tabled				(8,070,721)	(8,000,921)	
TOTAL				0	2,220,279	

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
REVENUE	683,791,536	674,555,175	6,124,021	680,679,196
EXPENDITURES	683,791,536	674,555,175	6,124,021	680,679,196
SHORTFALL				
ASSESSMENT	11,754,482,310	11,549,000,000	31,353,700	11,580,353,700
MILL RATE	32.342	32.817		32.342
% INCREASE		1.45%		0.00%

Notes: The 1995 Assessment and Mill Rate figures are based on 1995 portioning percentages.
The 1996 and 1997 Assessment and Mill Rate figures are based on 1996 portioning percentages.
The 1997 mill rate and percentage increase assumes no mill rate increase in 1996.

REVENUE:				
Realty Tax	350,164,195	350,164,195	(3,954,570)	346,209,625
Business Tax	50,000,000	50,000,000	(600,000)	49,400,000
Other Taxation	62,874,549	60,438,431	(514,409)	59,924,022
Government Grants	121,113,349	122,640,648	500,000	123,140,648
Regulation Fees	16,972,356	15,004,112	(350,000)	14,654,112
Sale of Goods and Services	25,261,225	28,689,161	9,400,000	38,089,161
Interest and Debt	19,744,615	18,453,268	(657,000)	17,796,268
Transfers from Other Funds	33,560,000	28,917,000	2,300,000	31,217,000
Other Revenue	4,081,247	246,360		246,360
TOTAL REVENUE	683,791,536	674,555,175	6,124,021	680,679,196
Variance Amount		(9,236,361)		(3,112,340)
Variance Percent		-1.4%		-0.5%
EXPENDITURES:				
Departmental	440,971,585	443,910,704	(4,349,279)	439,561,425
Debt and Finance Charges	130,490,405	135,204,153		135,204,153
Other Corporate	112,329,546	95,440,318	10,473,300	105,913,618
TOTAL EXPENDITURES	683,791,536	674,555,175	6,124,021	680,679,196
Variance Amount		(9,236,361)		(3,112,340)
Variance Percent		-1.4%		-0.5%
REVENUE:				
Taxation				
Realty Tax	350,164,195	350,164,195	(3,954,570)	346,209,625

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Local Improvement Taxes	6,395,000	5,089,500		5,089,500
Business Tax	50,000,000	50,000,000	(600,000)	49,400,000
License in Lieu of Business Tax	2,315,000	2,365,000		2,365,000
Amusement Tax	2,000,000	1,900,000		1,900,000
Electricity Tax	9,644,000	9,676,000		9,676,000
Gas Tax	2,300,000	2,313,000		2,313,000
Grants in Lieu of Taxes	40,220,549	38,894,931	(514,409)	38,380,522
Total Taxation	463,036,744	460,602,629	(5,068,979)	455,533,647
Variance Amount		(2,436,118)		(7,505,097)
Variance Percent		-0.5%		-1.6%
REVENUE:				
Government Grants				
Provincial Grants:				
Provincial Tax-Sharing Payment	28,600,000	31,150,000		31,150,000
Provincial Libraries Grant	1,791,982	1,838,942		1,838,942
Provincial Dutch Elm Disease Grant	700,000	700,000		700,000
Provincial Unconditional Grant	20,200,000	20,000,000		20,000,000
Provincial Video Lottery Grant	6,000,000	6,500,000	500,000	7,000,000
	57,291,982	60,188,942	500,000	60,688,942
Provincial Cost Sharing Payments:				
Provincial Social Assistance Grant	53,795,944	54,109,220		54,109,220
Provincial Health Grant	610,280	400,000		400,000
Provincial Police Grant		1,532,996		1,532,996
Provincial Support Grant	5,800,000	6,115,000		6,115,000
	63,206,224	62,157,216		62,157,216
Federal	315,143	294,490		294,490
Total Government Grants	121,113,349	122,640,648	500,000	123,140,648
Variance Amount		1,527,299		2,027,299
Variance Percent		1.3%		1.7%
REVENUE:				
Regulation Fees				
Permits and Fees	5,537,720	5,582,466	(250,000)	5,332,466
Licenses	2,639,370	2,654,550		2,654,550

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Fines	6,760,000	6,696,500	(100,000)	6,596,500
Penalties	35,266	70,696		70,696
Total Regulation Fees	16,972,356	16,964,112	(350,000)	14,654,112
Variance Amount		(1,968,244)		(2,318,244)
Variance Percent		-11.6%		-13.7%
REVENUE:				
Sale of Goods and Services				
Commissions and Rentals*	6,871,509	7,515,518		7,515,518
Sale of Winnipeg Jets			8,400,000	8,400,000
Sale of Land	3,000,000	3,964,000	1,000,000	4,964,000
Arenas and Pools	4,490,452	4,480,154		4,480,154
General Government Charges	4,298,538	4,365,538		4,365,538
Administration Charges To Capital	805,000	534,000		534,000
Athletic Field User Fee	110,365	110,365		110,365
Zoo Admission	521,338	430,000		430,000
Bulk Waste Pick Up	170,000			
General Sale of Goods and Services**	2,063,885	3,951,316		3,951,316
Golf Green Fees	2,136,438	2,467,920		2,467,920
Cemetery Fees	601,700	870,350		870,350
Total Sale of Goods and Services	25,261,225	26,689,161	9,400,000	38,089,161
Variance Amount		3,427,936		12,827,936
Variance Percent		13.6%		50.8%

* Includes Parking Meter Fees profit only for 1995 of $1,569,000. Shown gross in 1996 and 1997 at $2,250,000 and $2,280,000 respectively.

** Includes Recreation Programming Fees commencing 1996. Previously shown as recoveries in the Parks and Recreation Department. (1996 and 1997 - $1,635,945)

REVENUE:				
Interest				
Interest	11,604,455	9,724,305		9,724,305
Debt Charges Recoverable	440,160	1,528,963	(657,000)	871,963
Sinking Fund	7,700,000	7,200,000		7,200,000
Total Interest and Debt	19,744,615	18,453,268	(657,000)	17,796,268
Variance Amount		(1,291,347)		(1,948,347)
Variance Percent		-6.5%		-9.9%
REVENUE:				
Transfer from Other Funds				

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Waterworks	4,360,000	4,501,000		4,501,000
Sewage	6,220,000	6,691,000		6,691,000
Parking Meters*				
Zoo Reserve	250,000	125,000		125,000
Future Tax Levies Reserve	4,500,000	2,000,000		2,000,000
Equipment and Material Services	1,000,000	1,000,000		1,000,000
Utilities - Retirement Incentive Plan	900,000	600,000		600,000
Hydro Electric	14,000,000	13,000,000	500,000	13,500,000
Solid Waste	2,350,000	1,000,000		1,000,000
Equipment Replacement Reserve			1,800,000	1,800,000
Total Transfers from Other Funds	33,580,000	28,917,000	2,300,000	31,217,000
Variance Amount		(4,663,000)		(2,363,000)
Variance Percent		-13.9%		-7.0%

* Budgeted as sale of goods and services effective 1996.

REVENUE:

Other

Other Revenue	310,610	248,360		248,360
Prior Year's Surplus	3,770,637			
Total Other	4,081,247	248,360		248,360
Variance Amount		(3,832,887)		(3,832,887)
Variance Percent		-93.9%		-93.9%

EXPENDITURE SUMMARY

DEPARTMENTAL	440,971,565	443,910,704	(4,349,279)	439,561,425
CORPORATE	242,819,951	230,644,471	10,473,300	241,117,771
TOTAL EXPENDITURES	683,791,536	674,555,175	6,124,021	680,679,196
Variance Amount		(9,236,361)		(3,112,340)
Variance Percent		-1.4%		-0.5%

EXPENDITURES:
Departmental

Mayor's Office	411,000	411,000		411,000
Council	1,415,795	1,467,795		1,467,795
Board of Commissioners	1,572,392	1,568,000		1,568,000
City Clerks	3,766,526	3,683,861	280,000	3,963,861
Audit	678,814	574,870		574,870
Corporate Finance	8,217,370	8,320,352		8,320,352
Corporate - Departmental (Note 1)	674,071	643,900	108,000	751,900
Assessment	7,815,396	8,123,914		8,123,914

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Streets and Transportation	43,594,052	43,944,526	1,388,000	45,332,526
Civic Buildings	19,814,665	19,934,582	324,000	20,258,582
Waterworks, Waste & Disposal	15,696,220	15,382,143		15,382,143
Fire	58,125,066	58,568,155	1,138,322	59,706,477
Police	82,035,369	84,586,466		84,586,466
Social Services	77,302,751	74,436,481		74,436,481
Parks and Recreation	60,961,225	62,373,720	876,431	63,250,151
Libraries	12,670,423	12,619,467	653,488	13,272,955
Museums	433,108	437,277		437,277
Hydro Street Lighting	8,270,000	8,270,000	642,500	8,912,500
Business Liaison	487,188	522,057		522,057
Ombudsman	453,192	548,738		548,738
Race Relations	76,164	76,164		76,164
Emergency Planning	122,000	124,000		124,000
Corporate Services	14,630,600	15,414,645	501,000	15,915,645
Land and Development Services	10,557,425	10,629,179	155,000	10,784,179
Community Services	10,992,845	11,249,392		11,249,392
Wage Reduction Plan			(7,000,000)	(7,000,000)
Global Equipment Replacement Savings			(1,216,000)	(1,216,000)
Global Non-Salary Savings			(2,200,000)	(2,200,000)
Total Departmental Expenditures	440,971,585	443,910,704	(4,348,279)	439,561,425
Variance Amount		2,939,119		(1,410,160)
Variance Percent		0.7%		-0.3%
EXPENDITURES:				
Corporate				
Debt and Finance Charges	130,490,405	135,204,153		135,204,153
Taxes	7,415,000	7,767,910		7,767,910
Insurance and Damage Claims	1,672,400	1,500,000		1,500,000
Employee Benefits (Note 2)	42,455,667	41,653,330	(1,385,000)	40,268,330
Adjustment for Wages Unallocated (Note 3)	(1,212,166)	(4,324,539)	1,744,000	(2,580,539)
Transfer to Land Operating Reserve	4,000,000	2,000,000		2,000,000
Transfer to Long Service Pay Reserve			50,000	50,000
Contribution to Transit	24,678,636	24,746,652	1,845,000	26,591,652
Grants	2,054,990	2,096,025		2,096,025
Ambulance Service Deficit	2,406,860	2,393,472		2,393,472
Payments to Other Authorities (Note 4)	14,067,092	5,606,646	8,219,300	13,827,946
Other (Note 5)	13,589,059	11,196,822		11,196,822
Total Corporate Expenditures	242,619,951	230,644,471	10,473,300	241,117,771
Variance Amount		(12,175,480)		(1,702,180)
Variance Percent		-5.0%		-0.7%
NOTE 1: Breakdown of Corporate - Departmental:				
Promotional	142,000	142,000		142,000
Remembrance Day	6,900	6,900		6,900
City of Winnipeg Float	40,900	40,900		40,900
Twinning with Other Cities	18,500	18,500		18,500
Hosting Agency/Tourism Winnipeg	33,000	33,000		33,000
Access Advisory Committee	10,000	10,000		10,000
Safe City Committee	64,800	64,800		64,800
Long Service Awards	16,500	16,500		16,500
Recognition Awards	16,500	16,500		16,500
Suggestion Awards	15,300			
Year for Racial Harmony	20,271			

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Protocol	47,900	47,900		47,900
Governmental Affairs	150,500	150,500		150,500
External Audit Fees	91,000	91,000		91,000
Winnipeg Taxation Fairness Committee			8,000	8,000
Ambulance/Fire Rationalization Review			100,000	100,000
Film Commissioner's Office		5,400		5,400
Total Corporate Departmental	674,071	643,900	108,000	751,900
Variance Amount		(30,171)		77,829
Variance Percent		-4.5%		11.5%
NOTE 2: Breakdown of Employee Benefits:				
Civic Pension	17,735,629	18,000,000		18,000,000
Canada Pension	4,949,426	5,197,900		5,197,900
Group Insurance	1,452,503	1,525,000		1,525,000
Unemployment Insurance	9,420,869	9,844,830	(1,385,000)	8,459,830
Sick Leave Severance Pay	5,252,950	3,104,000		3,104,000
Dental Plan	3,604,948	4,000,000		4,000,000
Vision Plan	426,981	484,000		484,000
Special Severance Pay	200,000	200,000		200,000
Other	367,631	339,600		339,600
Recoveries	(955,190)	(1,042,000)		(1,042,000)
Total Employee Benefits	42,455,667	41,653,330	(1,385,000)	40,268,330
Variance Amount		(802,337)		(2,187,337)
Variance Percent		-1.9%		-5.2%
NOTE 3: Breakdown of Adjustment for Wages Unallocated:				
Normal Vacancy Management	(2,000,000)	(2,000,000)	(1,000,000)	(3,000,000)
New Directions Savings/Innovative Options	(1,000,000)	(4,500,000)	1,700,000	(2,800,000)
Normal Redeployments/Secondments	250,000	250,000		250,000
CRIP Amortizations			1,044,000	1,044,000
VRIP Amortization's	1,537,814	1,925,461		1,925,461
Total Adjustment for Wages Unallocated	(1,212,186)	(4,324,539)	1,744,000	(2,580,539)
Variance Amount		(3,112,353)		(1,368,353)
Variance Percent		256.8%		112.9%
NOTE 4: Breakdown of Payments to Other Authorities:				
Convention Centre	2,258,700	2,258,700	(80,700)	2,178,000
Highlander Sportsplex	63,550			
Velodrome	61,282	64,452		64,452
Winnipeg Enterprises - Debt	100,245	100,119		100,119

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 TAX-SUPPORTED CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates	Executive Policy Committee's Recommended 1996 Changes	Revised 1996 Estimates
Winnipeg Enterprises - Tax	520,360	500,000		500,000
Winnipeg Rehabilitative. Housing Corp.	100,000	100,000		100,000
Tourism Winnipeg	570,500	570,500		570,500
Winnipeg Library Board	32,000	40,650		40,650
Forks Renewal Corporation	524,130	743,840		743,840
Winnipeg Enterprises Amateur Use	110,000	105,000		105,000
Winnipeg 2000	775,000	775,000		775,000
Hockey Steering Committee	15,000	12,000		12,000
Municipal Hospital Working Capital	100,000	100,000		100,000
Children's Museum	256,000	185,000	(100,000)	85,000
Children's Theatre	73,185	73,185		73,185
Winnipeg Jets	8,500,000		8,400,000	8,400,000
Total Payments to Other Authorities	14,097,092	5,608,646	8,219,300	13,827,946
Variance Amount		(8,476,446)		(269,146)
Variance Percent		-60.2%		-1.9%
NOTE 5: Breakdown of Corporate - Other Costs:				
Actuarial Studies	51,000	52,000		52,000
Utility Tax Collection	7,648	7,200		7,200
Lane Openings	13,362	13,500		13,500
Countess of Dufferin	8,169	8,325		8,325
Tax Relief - Heritage Buildings	39,780	39,000		39,000
Unforeseen	315,089	64,000		64,000
Tax Refunds	8,800,000	7,500,000		7,500,000
Special Training	255,000	255,000		255,000
Pan Am Games	375,000	1,075,000		1,075,000
Prior Year's Commitments	3,000,000	1,783,797		1,783,797
Winter Cities Showcase	600,000			
Council Seminars	25,000	25,000		25,000
Growth Management Study	40,000			
Provision for Doubtful Accounts	23,520	374,000		374,000
H.M.C.S. Winnipeg	16,000			
Total Corporate - Other	13,569,059	11,196,822		11,196,822
Variance Amount		(2,372,237)		(2,372,237)
Variance Percent		-17.5%		-17.5%

Schedule "B" referred to in Clause 1 of the Report of the Executive Policy Committee dated January 25, 1996 (continued)

THE CITY OF WINNIPEG
1996 UTILITY OPERATIONS CURRENT ESTIMATES
DRAFT BUDGET AS RECOMMENDED BY THE EXECUTIVE POLICY COMMITTEE

The following estimates were tabled on November 10, 1995:

DESCRIPTION	1995 Adopted Restated Budget	1996 Base Estimates
HYDRO ELECTRIC SYSTEM		
Revenue	123,699,487	123,365,500
Expenditures	105,489,861	107,395,991
SURPLUS	18,209,626	15,969,509
TRANSIT SYSTEM		
Revenue	59,899,445	60,029,630
Expenditures	84,778,081	84,776,282
DEFICIT	(24,878,636)	(24,746,652)
WATERWORKS SYSTEM		
Revenue	56,155,778	61,653,006
Expenditures	58,095,782	63,307,885
DEFICIT	(1,940,004)	(1,654,879)
SEWAGE DISPOSAL SYSTEM		
Revenue	68,604,479	75,814,557
Expenditures	66,870,150	70,727,189
SURPLUS	1,734,329	5,087,368
SOLID WASTE DISPOSAL SYSTEM		
Revenue	13,838,577	16,427,960
Expenditures	12,928,147	17,523,997
SURPLUS	910,430	903,963
EQUIPMENT AND MATERIAL SERVICES		
Revenue	32,603,750	32,366,472
Expenditures	32,033,790	31,366,872
SURPLUS	569,960	999,600
AMBULANCE SERVICES		
Revenue	6,160,759	9,051,566
Expenditures	10,569,647	11,445,060
DEFICIT	(2,408,888)	(2,393,472)