Winnipeg



2008 - 2010
Preliminary Operating Budget



Letter from the Mayor and the Chairperson of the Standing Policy Committee on Finance

March 6, 2008

TO ALL MEMBERS OF COUNCIL:

Re: Preliminary 2008 Operating Budget and Financial Plan for 2009 and 2010

This Preliminary 2008 - 2010 Operating Budget for both tax-supported and utility operations is presented to all Members of Council for review and consideration.

For the 11th year in a row, we are holding the line on property taxes. This is an accomplishment not equalled by any other municipality in the nation. Not only have we worked hard to meet the priorities of Winnipeggers in this budget, but we are also ensuring that our City is competitive with other Canadian cities in municipal taxation.

Without significant improvement in our financial arrangements with the Province, however, this remarkable property tax freeze will not be continued in 2009. Out of every dollar taken by all levels of government from taxpayers in Winnipeg, only 8 cents makes its way to providing civic services. Our safety, roads, bridges, libraries, parks, riverbank protection, urban forestry and museums, to name only a few of the many services the City provides, rely upon a mere 8% of our citizens' tax dollars. This is not sustainable.

No stone has been left unturned in the effort to deliver citizens their 11th property tax freeze. City government has had to implement efficiencies and measures never achieved before. At this stage, the financial plans for 2009 and 2010 remain in significant shortfall positions. Further work, including alternative delivery mechanisms and new revenue streams will be required to implement creative solutions.

Public safety remains the most significant area of investment. Neighbourhood safety and crime prevention strategies, the CrimeStat model of policing, as well as the continuation of the highly successful Street Crime Unit, are key in making our community a safer place. 2008 will see more police walking the beat in areas of highest need. Many departments have a role to play in public safety and coordination and collaboration efforts are paramount.

Infrastructure spending has also increased. This budget focuses on front line services in order to ensure the best value for the tax payer's dollar. Strategic new investments include a $2.75 million "savings account" for Rapid Transit Infrastructure.

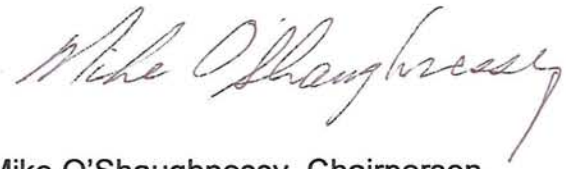
The City's core services have been preserved in this financial plan, in spite of the fiscal pressures our City and municipalities across the country are facing. Also included is $1 million in new spending for an Aboriginal Youth Strategy. The 311 project has started, and we are moving to consolidated by-law enforcement -- both of these initiatives flow from the Red Tape Commission recommendations. This budget, although tough in driving operations to find necessary efficiencies, has allowed increases in planned spending for new and much needed programs.

We invite all Councillors and citizens to continue the process to build this 2008 budget and the financial framework for future years over the next number of weeks. In taking action with this budget, we are building a positive future for citizens.

Respectfully submitted,



Sam Katz,
Mayor



Mike O'Shaughnessy, Chairperson,
Standing Policy Committee on Finance

RECOMMENDATIONS

1. a) That the 2008 Preliminary Operating Budget be approved and forwarded to all Members of Council for their review; and

   b) That the 2009 and 2010 projections be received as information on the preliminary financial plans for those years.

2. That the City's mill rate remain fixed at the 2007 level of 25.448.

3. a) That the City's business tax rate remain unchanged at 7.75% for 2008; and

   b) That Council extend to 2008 the 15% limit on business tax increases resulting from the 2006 General Assessment.

4. That Council enact a by-law establishing a 5% hotel tax effective June 1, 2008, and that the by-law be forwarded to the Lieutenant Governor in Council for approval as required by the Municipal Revenue (Grants and Taxation) Act, and that the Chief Administrative Officer be directed to finalize negotiations with the Province to collect the tax on the City's behalf.

5. That the transfers to/from utility operations, reserves, and other funds as well as the fees and charges outlined in the 2008 Preliminary Operating Budget be approved, including:

   a) Emergency medical service fees effective April 1, 2008 as follows:

Proposed Emergency Medical Service Rates (Per Call)		
(in dollars)	**Present Rate**	**April 1, 2008**
Emergency Medical Service		
Basic Rate (not subsidized)	550	560
Regional Rate (provincial subsidized)	413	420
City Rate (city and provincial subsidized)	275	280
Interfacility Transfer Service		
Basic Rate (not subsidized)	398	406
Regional Rate (provincial subsidized)	299	305
City Rate (city and provincial subsidized)	199	203
Treatment No Transport Service - Basic Rate		
Basic Rate (not subsidized)	234	238
Regional Rate (provincial subsidized)	176	179
City Rate (city and provincial subsidized)	117	119
Treatment No Transport Service - Advanced Care		
Basic Rate (not subsidized)	418	426
Regional Rate (provincial subsidized)	214	320
City Rate (city and provincial subsidized)	209	213

b) A surcharge of $150.00 on calls requiring Advanced Life Support (ALS) procedures be approved effective April 1, 2008.

6. That the $500,000 for Public Art previously approved in the 2008 Adopted Capital Budget be reduced to $100,000 on a one-time basis to reduce debt and finance charges in the tax-supported operating budget.

7. That the former restrictions on charges to the Snow Clearing Reserve in any one year be rescinded, and that no minimum balance be required (previously set at $5 million) before any charges can be made to the reserve.

8. a) That Council establish a "Rapid Transit Infrastructure Reserve" in accordance with Section 289 of the City of Winnipeg Charter;

   b) That the Director of Transit be designated as the Fund Manager;

   c) That the purpose of the reserve be to accumulate funds and subsequently to expend on future costs incurred on account of public transit infrastructure, including the construction of rapid transit corridors contemplated in the future; and

   d) That a Transfer to the Transit Infrastructure Reserve of $2,750,000 be approved in 2008 as an initial City contribution to this new reserve.

9. That the Public Service be directed to include budgets for reserves in the budget documents commencing with the 2009 budget process.

10. That the Public Service consider alternative operating arrangements for Building Services, Civic Accommodations and Real Estate including a special operating agency and recommend the preferred approach.

11. That the Public Service be instructed to move to a full-cost recovery model through amendments to the Planning, Development, and Building Fees By-law.

12. That the Chief Administrative Officer be delegated the authority to restate the budget subsequent to adoption to allocate amounts to departments to reflect Council’s ratification of collective agreements as well as cost reduction measures, on a budget neutral basis.

13. That the City Solicitor/Manager of Legal Services be instructed to prepare the necessary by-laws to implement the above recommendations.

14. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing, including the execution of any documents related thereto.

2008 – 2010 Preliminary Operating Budget



March 6, 2008

Winnipeg

THE CHALLENGES

- City's commitment to a competitive tax environment
- Maintaining core service levels
- Infrastructure maintenance and renewal
- General price increases





Winnipeg

HIGHLIGHTS

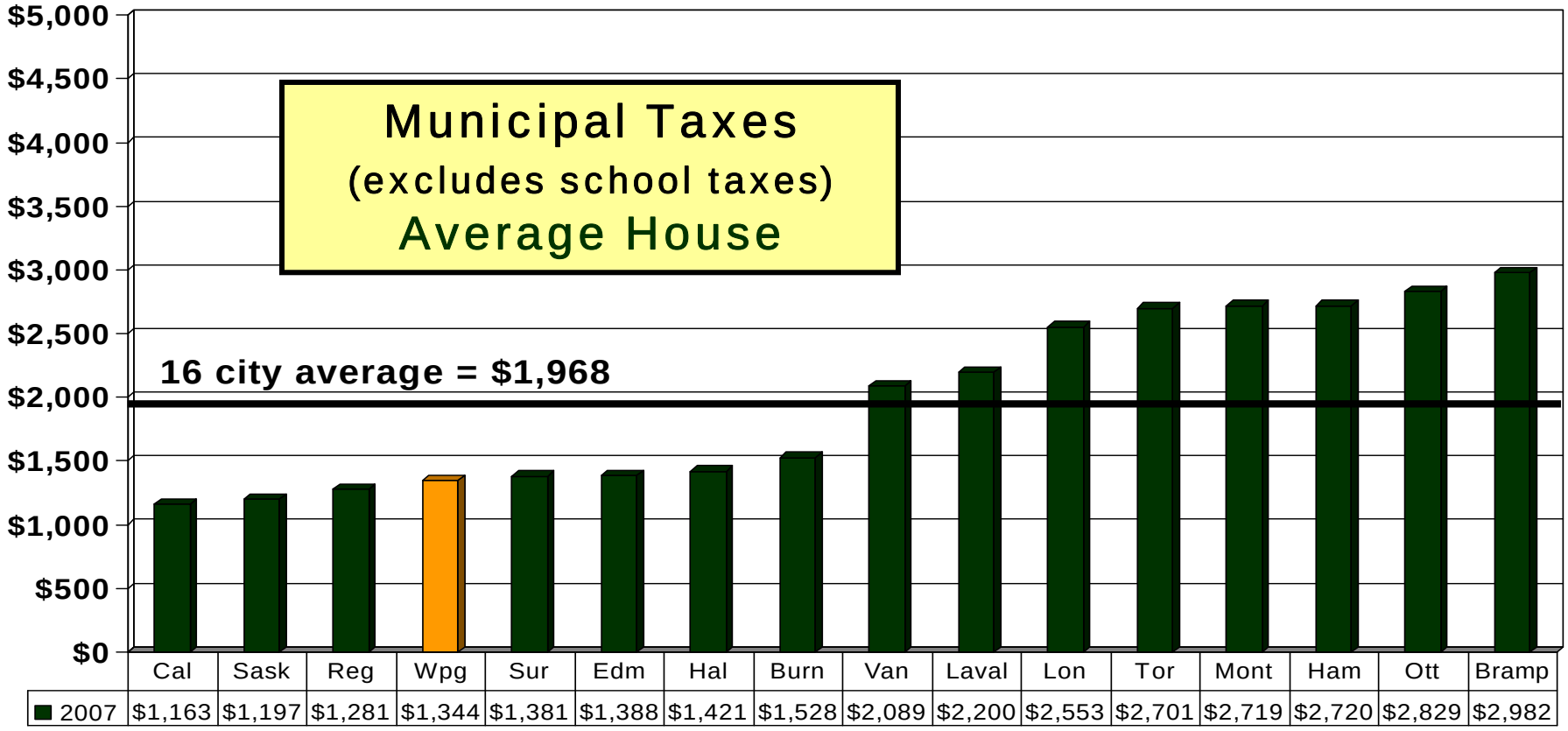
- No increase in property tax – 11 years of tax freezes and reductions
- Focus investment on public safety and infrastructure
- Maintain enhanced level of clean and green programs
- Increased tipping fees to external customers to encourage sound environmental practices
- Efficiencies in operations
- Strategic new investments including Rapid Transit Infrastructure Reserve



Tax Supported

Winnipeg

2007 Edmonton Residential Property Tax Survey



	Cal	Sask	Reg	Wpg	Sur	Edm	Hal	Burn	Van	Laval	Lon	Tor	Mont	Ham	Ott	Bramp
2007	$1,163	$1,197	$1,281	$1,344	$1,381	$1,388	$1,421	$1,528	$2,089	$2,200	$2,553	$2,701	$2,719	$2,720	$2,829	$2,982

Source: City of Edmonton 2007 Residential Property Taxes & Utility Charges Survey, released January 2008. Out of 24 cities in survey, used 16 largest cities (Regina and larger, approximately 200,000 plus population) that provided average data.

Winnipeg

BUDGET SUMMARY

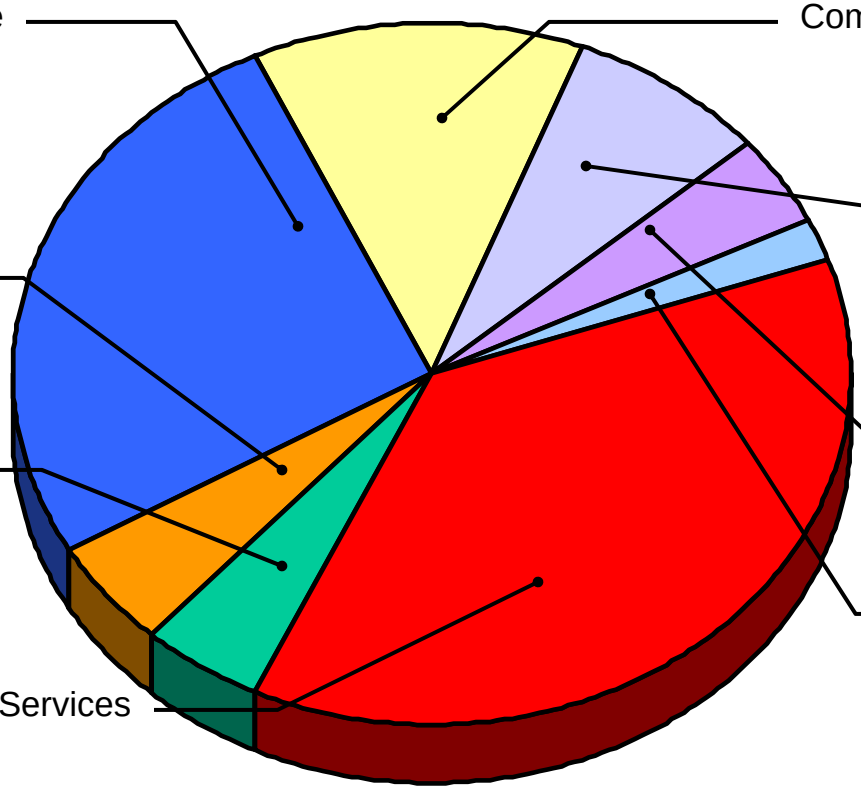
In Millions of $	2007 Budget	2008 Preliminary Budget
REVENUE		
Property Taxes	$ 419.0	$ 424.4
Business Taxes	57.6	57.6
Other	264.6	285.6
TOTAL	$ 741.2	$ 767.6
EXPENDITURES *		
Departmental	$ 679.8	$ 696.6
Corporate	61.4	71.0
TOTAL	$ 741.2	$ 767.6
SURPLUS / (DEFICIT)	$ -	$ -

* includes debt and finance charges of $92.2 in 2008 ($92.1 in 2007)

Tax Supported

Winnipeg

How is the Money Spent in the Operating Budget?



Street System, Solid Waste collection, Land Drainage and Street Lighting
$205.4 million
26.8%

Transit Subsidy
$38.0 million
5.0%

Property, Development, Planning, Permits and Buildings
$37.1 million
4.8%

Police and Fire Paramedic Services
$290.1 million
37.8%

Community Services (e.g. Libraries, Recreation Services, Food Inspections)
$97.1 million
12.6%

Corporate (e.g. Information Technology, Human Resources, Finance, Assessment, Legal)
$48.9 million
6.4%

Grants, Appeals, and other Corporate Costs
$32.9 million
4.3%

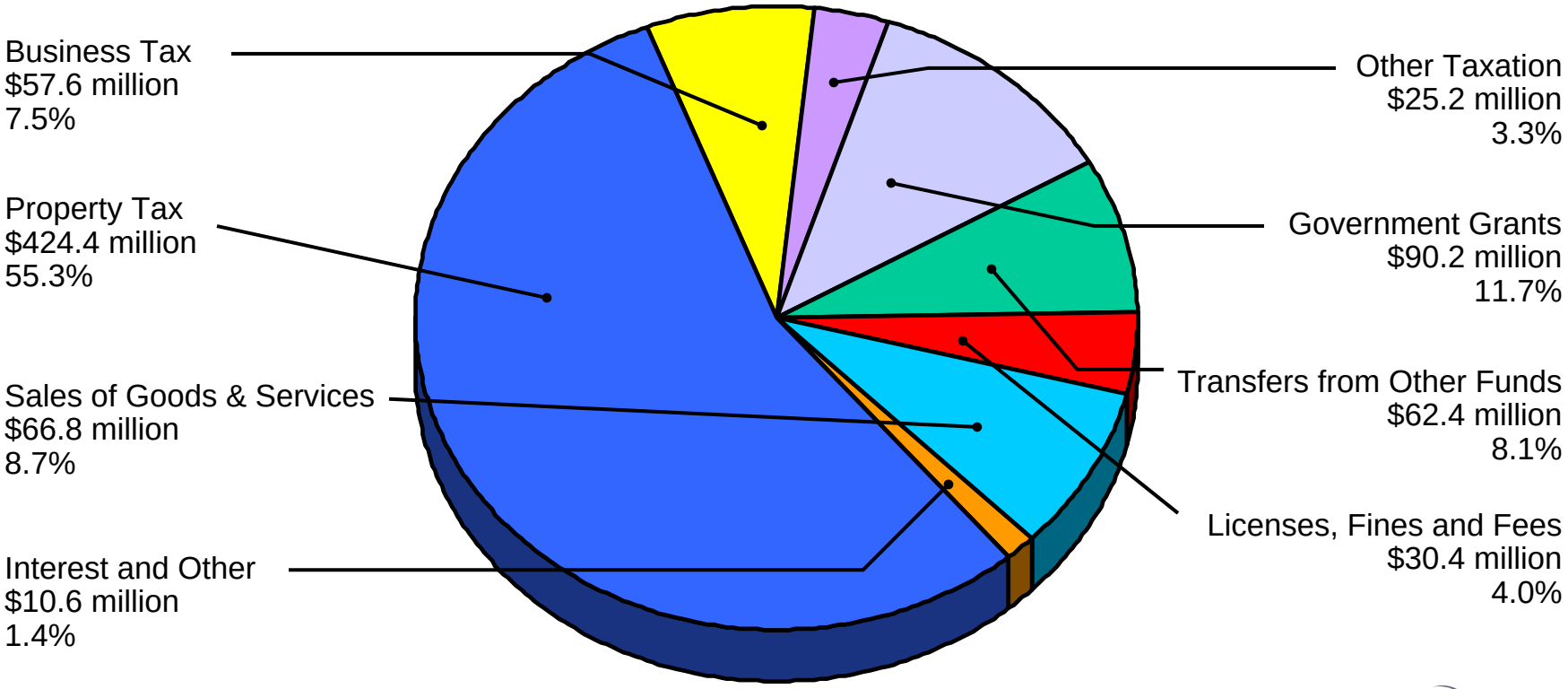
City Clerks, City Council, Mayor's Office, Museums, EPC Secretariat, Audit
$18.1 million
2.3%

2008 Preliminary Operating Budget - $767.6 million

Tax Supported

Winnipeg

Where does the Money Come From in the Operating Budget?

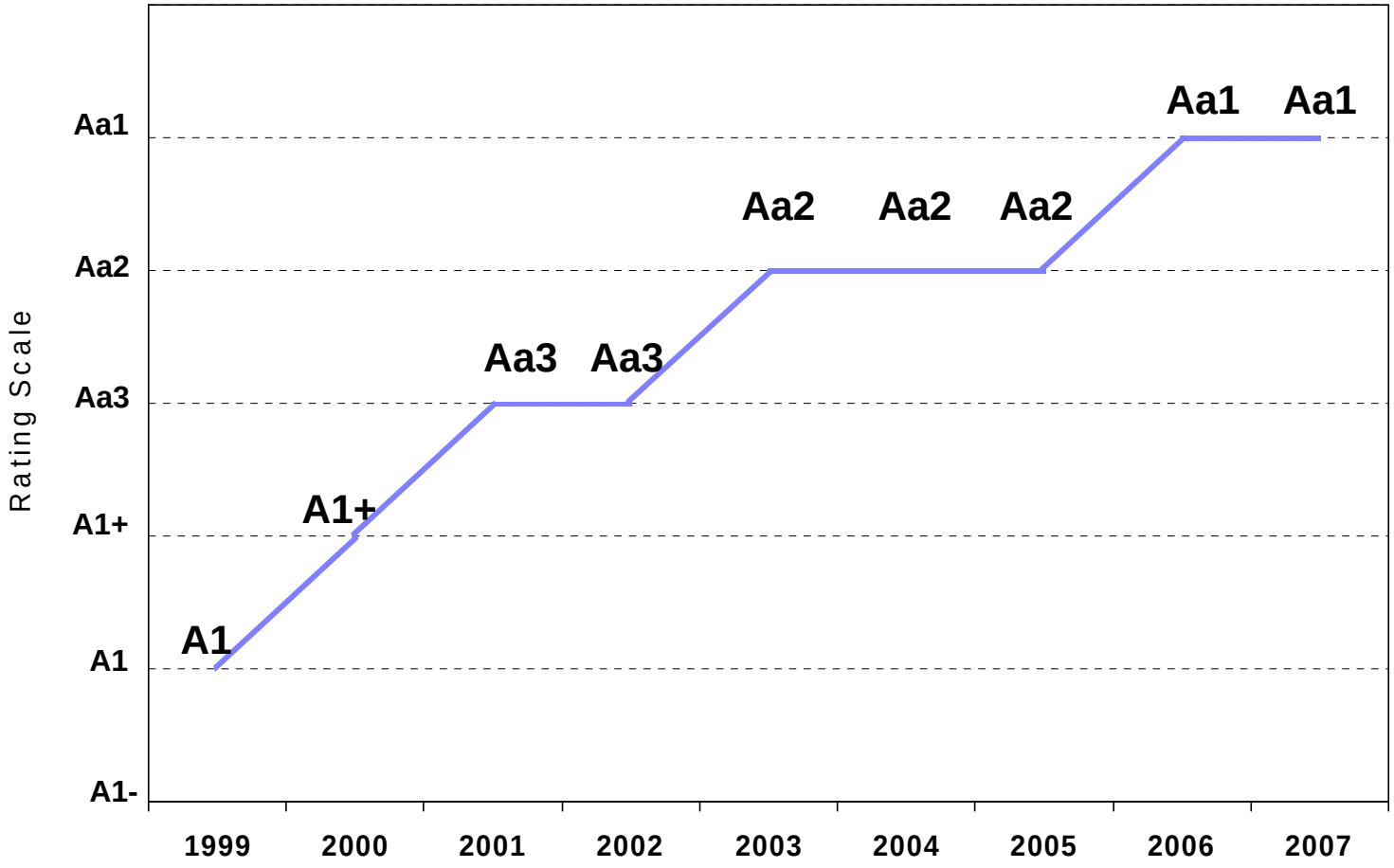


2008 Preliminary Operating Budget - $767.6 million

Tax Supported

Winnipeg

CREDIT RATING



Source Moody's Investors Service

Winnipeg

BUDGET PROCESS

- Standing Policy Committees review budget – March 10 to March 14, 2008
- Executive Policy Committee hears delegations – March 17, 2008
- Executive Policy Committee tables final recommendations – March 20, 2008
- Council conducts final review and adoption – March 26, 2008

Winnipeg

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget and 2009 and 2010 Projections
TAX SUPPORTED SUMMARY

	2007 Adopted *	2008 Preliminary	Variance	Expl. No.	2009 Projection	2010 Projection
Revenue:						
Property tax	$ 419,034,712	**$ 424,422,079**	$ 5,387,367	1	$ 429,848,595	$ 434,140,913
Business tax	57,584,380	**57,584,380**	-	2	57,584,380	57,584,380
Other taxation	22,942,600	**25,203,100**	2,260,500	3	26,343,100	26,251,153
Government grants	81,172,231	**90,236,690**	3,599,459	4	92,237,241	95,595,191
Additional government grants			5,465,000	**		
Regulation fees	26,947,671	**30,348,844**	3,401,173	5	33,246,437	33,469,132
Sale of goods and services	63,312,349	**66,810,395**	3,498,046	6	67,080,631	67,658,676
Interest	9,310,382	**9,326,345**	15,963	7	8,858,181	8,791,823
Transfers from other funds	59,918,432	**62,366,285**	2,447,853	8	41,543,697	41,815,386
Other	1,019,718	**1,279,349**	259,631	9	1,391,942	1,331,487
Total Revenue	**$ 741,242,475**	**$ 767,577,467**	**$ 26,334,992**		**$ 758,134,204**	**$ 766,638,141**
Expenditures:						
Departmental:						
Public Works	$ 161,889,987	**$ 165,455,622**	$ 3,565,635	10	$ 172,838,019	$ 176,571,929
Police Service	160,222,654	**166,460,628**	6,237,974	11	172,844,054	174,937,623
Fire Paramedic Service	113,899,458	**123,610,544**	9,711,086	12	125,603,516	128,703,201
Community Services	97,228,161	**97,082,835**	(145,326)	13	101,569,703	105,919,939
Planning, Property and Development	37,185,895	**37,095,175**	(90,720)	14	38,769,862	39,121,620
Water and Waste	30,674,238	**29,372,608**	(1,301,630)	15	30,317,218	30,301,678
Street Lighting	10,492,053	**10,532,775**	40,722	16	10,894,044	11,286,924
Internal Services	26,049,179	**26,548,158**	498,979	17	26,930,873	27,250,862
Assessment and Taxation	14,139,053	**13,319,396**	(819,657)	18	13,284,054	13,544,046
Corporate Finance	6,831,356	**6,639,704**	(191,652)	19	6,964,512	7,118,060
CAO Secretariat	2,682,289	**2,397,043**	(285,246)	20	2,401,529	2,440,686
City Clerks	11,847,330	**11,606,634**	(240,696)	21	12,292,837	12,419,405
Other departments	6,665,856	**6,470,844**	(195,012)	22	6,631,676	6,717,908
Sub-total Departmental	$ 679,807,509	**$ 696,591,966**	$ 16,784,457		$ 721,341,897	$ 736,333,881
Corporate:						
Debt and finance charges	$ 9,865,986	**$ 9,042,588**	$ (823,398)	23	$ 8,319,811	$ 5,466,686
Taxes	7,359,618	**7,522,307**	162,689	24	7,616,364	7,711,926
Insurance and damage claims	3,600,205	**3,630,205**	30,000	25	3,634,183	3,634,183
Contribution to Transit	33,743,157	**38,073,733**	4,330,576	26	40,700,066	43,896,950
Grants/payments to other authorities	7,862,989	**7,621,677**	(241,312)	27	7,621,677	7,557,179
Other	(996,989)	**5,094,991**	6,091,980	28	7,341,414	17,504,693
Sub-total Corporate	$ 61,434,966	**$ 70,985,501**	$ 9,550,535		$ 75,233,515	$ 85,771,617
Total Expenditures	**$ 741,242,475**	**$ 767,577,467**	**$ 26,334,992**		**$ 796,575,412**	**$ 822,105,498**
Shortfall	**$ -**	**$ -**	**$ -**		**$ (38,441,208)**	**$ (55,467,357)**

* 2007 budget restated for departmental restructuring and reallocation of financing charges.

** 2007 funding announced by Province after 2007 City budget adoption for increased spending on protection services.

THE CITY OF WINNIPEG

2008 Preliminary Operating Budget

TAX SUPPORTED REVENUE - 2008 Compared to 2007

Expl. No.	Explanations	Variance
1	**Property tax** No property tax rate increase, adjusted for projected taxable assessment base.	**$ 5,387,367**
2	**Business tax** No change in business tax rate, includes elimination of the home based business license effective January 1, 2008.	**$ -**
3	**Other taxation**	
	Introduce hotel tax of 5% effective June 1, 2008.	$ 1,750,000
	Increase primarily due to increases in local improvement, gas and electricity tax revenue.	510,500
		$ 2,260,500
4	**Government grants**	
	Building Manitoba Fund.	$ 3,155,099
	Provincial support grant.	333,207
	Provincial gaming grant.	298,140
	Winnipeg Regional Health Authority emergency medical services cost sharing.	(186,987)
		$ 3,599,459

THE CITY OF WINNIPEG

2008 Preliminary Operating Budget

TAX SUPPORTED REVENUE - 2008 Compared to 2007

Expl. No.	Explanations	Variance
5	**Regulation fees**	
	Increase in planning and development permit fee revenue.	$ 2,000,000
	Increase in photo enforcement revenue to reflect experience.	1,259,140
	Introduce a new $20 alarm permit renewal fee effective July 1, 2008.	250,000
	Increase lot grade permit fees from $100 to $150 for residential and from $250 to $300 for commercial permits effective July 1, 2008.	43,750
	Net decrease in other miscellaneous revenue.	(151,717)
	Total	**$ 3,401,173**
6	**Sale of goods and services**	
	Increase in Ambulance user fee revenue (rate and volume).	$ 1,665,288
	Property taxes collected on leases now accounted for in sales of goods and services.	781,169
	Manitoba Public Insurance reimbursement for fire/rescue response for motor vehicle accidents outside Winnipeg.	280,000
	Increase for school resource officers.	249,457
	Increased arena and indoor rink revenues.	246,702
	Increase in weed control charges to non-compliant owners from a minimum of $65 to $150.	70,000
	Increase bulky waste collection fee from $10 to $20 effective July 1, 2008.	30,000
	Introduce a fee on nominal value leases to cover negotiation and documentation costs ($250 for non profit organizations and $500 for all others).	20,000
	Net increase in other miscellaneous revenue.	155,430
	Total	**$ 3,498,046**
7	**Interest**	
	Increase in interest income.	$ 600,000
	Decrease in contribution from Sinking Fund.	(433,000)
	Decrease in tax penalties interest.	(200,000)
	Miscellaneous increase.	48,963
	Total	**$ 15,963**

THE CITY OF WINNIPEG

2008 Preliminary Operating Budget

TAX SUPPORTED REVENUE - 2008 Compared to 2007

Expl. No.	Explanations	Variance
8	**Transfers from other funds**	
	Increases / (decreases) in transfers from utilities and other funds as follows:	
	- Transfer from Permits Revenue Reserve.	$ 2,358,219
	- Transfer from Water Utility.	2,082,662
	- Transfer from Sewer Utility.	2,336,976
	- Transfer from Sewer Utility - Land Drainage.	1,251,186
	- Facilities Maintenance.	508,223
	- Insect Control Reserve.	1,200,000
	- Golf Course Reserve.	1,000,000
	- Transfer from Solid Waste Disposal.	695,164
	- Transfer from Solid Waste Disposal - Garbage Collection.	656,352
	- Library Technology Reserve.	400,000
	- Idea Bank Reserve.	358,000
	- Assiniboine Park Enterprises Reserve.	100,000
	- Concession Reserve.	75,000
	- Fiscal Stabilization Reserve (change in surplus).	(4,505,000)
	- Fleet Management Agency.	(2,874,655)
	- Workers Compensation Reserve.	(1,936,000)
	- Winnipeg Parking Authority.	(1,593,759)
	- Other.	335,485
	Total	**$ 2,447,853**
9	**Other**	**$ 259,631**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations	Variance
10	**Public Works**	
	Increase in operating costs due to cost increases and growth in infrastructure inventory.	$ 5,630,178
	One-time transfer to Snow Reserve.	2,000,000
	Increase in snow and ice control program budget.	1,250,000
	Increase in debt and finance charges for capital projects.	990,213
	Increase in salary and benefit costs.	832,834
	Increase in fleet leasing costs.	623,332
	Increase in facilities costs.	331,132
	Decrease in funding for Henteleff Nursery relocation in 2007.	(900,000)
	One year initiatives funded in 2007.	(775,000)
	Oiled roads program transferred to Capital Budget.	(500,000)
	Other operational efficiencies.	(5,917,054)
	Total	**$ 3,565,635**
11	**Police Service**	
	Increase in salaries and benefits including impact of 14 new officers announced in the 2007 Provincial Budget.	$ 7,662,059
	Increase in debt and finance charges for capital projects.	235,811
	Decrease in contract costs related to photo technology enforcement initiative.	(1,339,949)
	Decrease in fleet costs primarily due to transition to Fleet Management Agency leases.	(186,304)
	Other operational efficiencies.	(133,643)
	Total	**$ 6,237,974**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations	Variance
12	**Fire Paramedic Service**	
	Increase in salaries and benefits for flow through of new union contracts and Provincial Building Manitoba Fund service enhancements announced in 2007:	$ 8,586,243
	- Additional fire pumper (20 staff).	
	- Increase in fire complement for training purposes (20 staff).	
	- Additional ambulance (12 staff).	
	- Additional medical supervisors (4 staff).	
	- Additional Deputy Chief for training (1 staff position).	
	Increase in fleet vehicle capital leases.	576,604
	Communications improvements.	445,000
	Increase in debt and finance charges for capital projects.	303,414
	Increase in station building repairs.	287,050
	Other operational efficiencies.	(487,225)
	Total	**$ 9,711,086**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations	Variance
13	**Community Services**	
	Aboriginal Youth Strategy.	$ 1,000,000
	One-time expenditure for the consolidation of By-Law Enforcement Division.	375,000
	Increase in Facility Maintenance charges to maintain 2007 service levels.	280,567
	Increase in grants for Community Centres due to Universal Funding Formula [UFF] increase, as approved by Council July 18, 2007.	216,000
	Increase in salary and benefits due to contractual obligations and statutory pay legislation provisions.	153,486
	Increase in grants: Rossbrook House $32,000; Boys and Girls Clubs of Winnipeg Inc. $20,000; Andrew Street Family Centre-Pritchard Place Drop in Program $5,700.	57,700
	Grant for N'dinawe Youth Resource Centre as approved by Council on June 20, 2007.	50,000
	Eliminate transfer to the Insect Control Urgent Expenditures Reserve - one-time.	(600,000)
	Eliminate contribution/transfer to the Recreation Programming Reserve for the extended Wading Pool and Outdoor Pool season.	(490,000)
	Eliminate Transfer to the Library Technology Reserve - one-time.	(279,414)
	Eliminate transfer to the Computer Replacement Reserve - one-time.	(223,505)
	Decrease in debt and finance charges.	(198,055)
	Other operational efficiencies.	(487,105)
	Total	**$ (145,326)**
14	**Planning, Property and Development**	
	Payment of property taxes collected on leases now reflected in department.	$ 781,169
	Increase in debt and finance charges.	454,524
	Decrease in salaries and benefits.	(561,878)
	Fund Centre Venture grant at $100,000 per year.	(150,000)
	Other operational efficiencies.	(614,535)
	Total	**$ (90,720)**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations	Variance
15	**Water and Waste**	
	Decrease in land drainage debt and finance charges.	$ (818,117)
	Decrease in landfill tipping fee costs based on estimated volumes (paid to the Solid Waste Utility).	(423,338)
	Other operational efficiencies.	(60,175)
	Total	**$ (1,301,630)**
16	**Street Lighting**	**$ 40,722**
	Increase in street lighting costs (Manitoba Hydro).	
17	**Internal Services**	
	311 funding.	$ 1,636,250
	Net increase in computer software (City at large) including renegotiation of the Microsoft contract and related licensing.	313,636
	Increase in debt and finance charges.	85,671
	Training fund for Canadian Union of Public Employees (CUPE) now budgeted in Corporate accounts.	(600,000)
	Reduction in equipment servicing.	(486,120)
	Decrease in salaries and benefits.	(233,524)
	Other operational efficiencies.	(216,934)
	Total	**$ 498,979**
18	**Assessment and Taxation**	
	Decrease in salaries and benefits.	$ (379,358)
	Decrease in debt and finance charges.	(151,789)
	Other operational efficiencies.	(288,510)
	Total	**$ (819,657)**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations		Variance
19	**Corporate Finance**		
	Net decrease in salaries and benefits (including new Manager of Capital Projects position).	$	(44,936)
	Other operational efficiencies.		(146,716)
	Total	**$**	**(191,652)**
20	**CAO Secretariat**		
	Decrease in salaries and benefits.	$	(154,653)
	Other operational efficiencies.		(130,593)
	Total	**$**	**(285,246)**
21	**City Clerks**		
	Transfer Winnipeg Arts Council museum funding to museums budget under the jurisdiction of the City of Winnipeg Museums Committee.	$	(142,000)
	Transfer of corporate account responsibilities from Executive Policy Committee Secretariat.		123,603
	Increase in debt and finance charges.		28,856
	Increase in Civic Accommodations charges.		24,703
	Other operational efficiencies.		(275,858)
		$	**(240,696)**
22	**Other departments**		
	Transfer Winnipeg Arts Council museum funding from City Clerks.	$	142,000
	Other operational efficiencies.		(337,012)
	Total	**$**	**(195,012)**
23	**Debt and finance charges**	**$**	**(823,398)**
	Decrease in non-departmental debt and finance charges.		
24	**Taxes**	**$**	**162,689**
	Increase in Provincial payroll tax.		

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
TAX SUPPORTED EXPENDITURES - 2008 Compared to 2007

Expl. No.	Explanations	Variance
25	**Insurance and damage claims** Increase in budget for insurance premiums.	**$ 30,000**
26	**Contribution to Transit** Increase in contribution to Transit (refer to variance explanation #6 under "Utility Operations" section of this document for additional information on Transit).	**$ 4,330,576**
27	**Grants/payments to other authorities** Net change in grants and payments to other authorities, mainly due to non-recurring grant funding. (Note: See list of grants and payments to other authorities beginning on page 17 of the 2008 Operating Budget.)	**$ (241,312)**
28	**Other**	
	Provision for corporate risk management.	$ 5,841,980
	Training fund for Canadian Union of Public Employees (CUPE).	500,000
	Cost reduction measures - fuel savings.	(250,000)
	Total	**$ 6,091,980**

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
UTILITY OPERATIONS

	2007 Adopted	2008 Preliminary	Variance	Expl. No.	2009 Projection	2010 Projection
	$	$	$		$	
Civic Accommodations *						
Revenue	34,551,006	**35,577,344**	1,026,338		38,254,193	38,431,011
Expenditure	34,551,006	**35,577,344**	1,026,338		38,254,193	38,431,011
Surplus/(Deficit)	-	**-**	-	1	-	-
Facilities Maintenance *						
Revenue	34,489,473	**34,300,790**	(188,683)		38,679,787	40,908,859
Expenditure	34,489,473	**34,300,790**	(188,683)		38,679,787	40,908,859
Surplus/(Deficit)	-	**-**	-	2	-	-
Sewage Disposal **						
Revenue	112,472,503	**131,857,261**	19,384,758		142,119,371	152,441,431
Expenditure	93,792,461	**99,864,855**	6,072,394		107,220,109	112,195,152
Surplus/(Deficit)	18,680,042	**31,992,406**	13,312,364	3	34,899,262	40,246,279
Solid Waste Disposal						
Revenue	17,882,796	**19,222,052**	1,339,256		19,562,152	19,684,584
Expenditure	17,997,121	**19,822,280**	1,825,159		18,974,953	20,372,437
Surplus/(Deficit)	(114,325)	**(600,228)**	(485,903)	4	587,199	(687,853)
Waterworks **						
Revenue	85,977,457	**93,620,542**	7,643,085		99,543,143	101,367,274
Expenditure	80,389,091	**80,521,811**	132,720		91,982,169	92,492,315
Surplus/(Deficit)	5,588,366	**13,098,731**	7,510,365	5	7,560,974	8,874,959
Transit						
Revenue	119,696,963	**126,465,985**	6,769,022		131,901,893	136,717,675
Expenditure	119,696,963	**126,465,985**	6,769,022		131,901,893	136,717,675
Surplus/(Deficit)	-	**-**	-	6	-	-
Total						
Revenue	**405,070,198**	**441,043,974**	**35,973,776**		**470,060,539**	**489,550,834**
Expenditures	**380,916,115**	**396,553,065**	**15,636,950**		**427,013,104**	**441,117,449**
Surplus/(Deficit)	**24,154,083**	**44,490,909**	**20,336,826**		**43,047,435**	**48,433,385**

* 2007 budget restated for departmental restructuring of financing charges.

** Utility maintains a retained earnings/working capital balance to fund capital projects on a pay as you go basis.

THE CITY OF WINNIPEG
2008 Adopted Operating Budget
UTILITY OPERATIONS - 2008 Compared to 2007

Expl. No.	Explanations	Variance
1	**Civic Accommodations**	
	Revenue Changes:	
	Full cost recovery from client departments.	$ 1,026,338
	Expenditure Changes:	
	Increase in debt and finance charges.	$ 754,099
	Other net operational cost increases.	272,239
		$ 1,026,338
	Variance	$ -
2	**Facilities Maintenance**	
	Revenue Changes:	
	Full cost recovery from client departments.	$ (188,683)
	Expenditure Changes:	
	Increase in salaries and benefits.	$ 384,674
	Increase in utility costs and inflation.	373,823
	Increase in debt and finance charges.	195,413
	Decrease in maintenance cost estimates.	(355,890)
	Other net operational efficiencies.	(786,703)
		$ (188,683)
	Variance	$ -

THE CITY OF WINNIPEG
2008 Adopted Operating Budget
UTILITY OPERATIONS - 2008 Compared to 2007

Expl. No.	Explanations	Variance
3	**Sewage Disposal**	
	Revenue Changes:	
	Increase in sewer services revenue.	$ 18,030,000
	Increase in industrial strength surcharge due to expansion of program to include commercially hauled waste water.	790,000
	Increase in interest income.	537,220
	Other net revenue increases.	27,538
		$ 19,384,758
	Expenditure Changes:	
	Increase in transfer to tax supported general revenue.	$ 3,588,162
	Increase in chemical costs from the commissioning of new treatment facilities in 2008.	1,745,000
	Increase in municipal tax due to plant expansions at the North End and West End Water Pollution Control Centres.	609,346
	Increase in allocated costs for support services (from Water Utility).	448,785
	Increase in number of large volume sewer discount rebates due to increased sewer rate.	385,000
	Increase in debt and finance charges.	299,985
	Decrease in transfer to Environmental Projects Reserve.	(63,000)
	Net operational efficiencies.	(940,884)
		$ 6,072,394
	Increase in Surplus	**$ 13,312,364**

Utility maintains a retained earnings/working capital balance to fund capital projects on a pay as you go basis.

THE CITY OF WINNIPEG
2008 Adopted Operating Budget
UTILITY OPERATIONS - 2008 Compared to 2007

Expl. No.	Explanations		Variance
4	**Solid Waste Disposal**		
	Revenue Changes:		
	Increase in revenue from sale of recyclables due to projected increase in commodity prices.	$	1,066,943
	Increase commercial tipping fee for external customers by $11 to $33.50 per tonne.		750,000
	Net decrease in residential and commercial tipping fee revenue due to volume, partially offset by increase in small load tipping fee from $4 to $5 per load effective July 1, 2008 (approximately $47,500).		(488,337)
	Other revenue increases.		10,650
		$	1,339,256
	Expenditure Changes:		
	Increase transfers to tax supported general revenue.	$	1,351,516
	Increase in heavy equipment rental costs.		505,712
	Increase in recycling processing costs due to higher volumes and higher grade of paper recycling.		464,372
	Other net operational efficiencies.		(496,441)
		$	1,825,159
	Increase in Deficit	**$**	**(485,903)**

THE CITY OF WINNIPEG
2008 Adopted Operating Budget
UTILITY OPERATIONS - 2008 Compared to 2007

Expl. No.	Explanations	Variance
5	**Waterworks**	
	Revenue Changes:	
	Increase in water sales revenue.	$ 6,260,000
	Increase in interest income.	1,262,997
	Other net revenue increases, including introduction of a $10 processing fee for preparing a lawyer's letter for property sales.	120,088
		$ 7,643,085
	Expenditure Changes:	
	Increase in debt and finance charges.	$ 3,774,094
	Increase in transfer to tax supported general revenue.	2,082,662
	Increase in operating costs for water treatment plant.	1,586,190
	Increase in salaries and benefits due to additional engineering and support staff for expanded water and waste facility, contract cost increases, and other inflationary increases.	943,276
	Increase in fleet costs.	675,540
	Decrease in transfer to Water Treatment Reserve.	(10,127,000)
	Other net changes and inflationary increases.	1,197,958
		$ 132,720
	Increase in Surplus	**$ 7,510,365**

Utility maintains a retained earnings/working capital balance to fund capital projects on a pay as you go basis.

THE CITY OF WINNIPEG
2008 Adopted Operating Budget
UTILITY OPERATIONS - 2008 Compared to 2007

Expl. No.	Explanations		Variance
6	**Transit**		
	Revenue Changes:		
	Increase in contribution from tax supported budget.	$	4,330,576
	Increase in passenger revenue due to ridership growth and fare increase.		2,404,386
	Decrease in budget for Provincial Building Manitoba Fund revenue to reflect 50/50 transit funding formula.		(31,138)
	Other net revenue increases.		65,198
		$	6,769,022
	Expenditure Changes:		
	Increase in salaries and benefits.	$	2,966,673
	Establish a Rapid Transit Infrastructure Reserve.		2,750,000
	Increase in transfer to Bus Replacement Reserve.		1,874,869
	Increase in diesel fuel costs.		298,695
	Increase in debt and finance charges.		107,814
	Decrease in handi-transit service delivery costs to reflect experience.		(762,083)
	Decrease in bus parts costs.		(195,408)
	Other net operational efficiencies.		(271,538)
		$	6,769,022
	Variance	**$**	-

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
Listing of Grants and Payments to Other Authorities

	2008
Corporate Grants and Payments to Other Authorities	
Children's Museum	67,000
Convention Centre	2,074,649
Corporate Grants - Minimal Municipal Services	297,000
Destination Winnipeg	1,313,000
True North:	
- Refund of Business Tax	500,000
- Refund of Entertainment Funding Tax	2,300,000
Winnipeg Football Club Entertainment Funding Tax	600,000
Winnipeg Goldeyes:	
- Refund of Municipal Property Tax	76,900
- Refund of Entertainment Funding Tax	275,000
Winnipeg Harvest	50,000
Winnipeg Library Board	68,128
Total	**$ 7,621,677**

Other Grants and Payments to Other Authorities	
Andrews Street Family Centre	45,700
Age and Opportunity Centre:	
- Preventative programming for senior citizens	89,000
- Older victims services	17,850
Arts City	100,000
Block Parents	17,165
Broadway Neighbourhood Centre	115,000
Centre Venture	100,000
Citizens for Crime Awareness	31,795
Citizenship Council of Manitoba	27,000
Community Centre Grants	4,540,440
Cultural Grants	4,032,552
Dalnavert Museum	8,500
Dutch Elm Disease Control	5,000
Eagle Transition Centre	16,000
East Winnipeg Sport Association	60,000
Festival Du Voyageur	40,000

THE CITY OF WINNIPEG
2008 Preliminary Operating Budget
Listing of Grants and Payments to Other Authorities

	2008
Other Grants and Payments to Other Authorities (continued)	
Fort Whyte Centre	40,000
General Council of Winnipeg Community Centres	687,241
Grant's Old Mill Museum	16,571
Heritage Winnipeg Corporation	12,000
Historic Exchange Walking Tours	3,500
Housing and Urban Renewal	34,305
Immigrant Refugee Community Organization of Manitoba	53,810
Lake Winnipeg Research Consortium	50,000
Local Grants	186,090
Main Street Project	96,000
Manitoba Children's Museum	43,000
Manitoba Museum	43,000
Manitoba Theatre for Young People	32,000
Manitoba Wildlife Federation	5,000
Mediation Services	5,000
National Volleyball Teams	75,000
N'dinawe Youth Resource Centre	50,000
Partners in the Park Pavilion	260,000
Prendergast Centre	10,000
Remembrance Day Celebrations	11,000
Rossbrook House	256,339
Ross House Museum	21,862
Seven Oaks House Museum	10,205
Spence Neighbourhood Association	21,500
St. James/Assiniboia Museum	55,375
Take Pride Winnipeg	202,500
Ukrainian Cultural and Educational Centre	8,000
Winnipeg Aboriginal Sports Achievement Centre	50,000
Western Canada Aviation Museum	39,500
Winnipeg Boys and Girls Club	98,148
Winnipeg Housing Rehabilitation Corporation	200,000
Winnipeg Police Museum	18,000
Youth in Community Services	45,000
Total	**$ 11,985,948**

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2007 Budget Restatement - City Operations Impacted

	2007 Adopted Budget	Departmental Restructuring (Notes 1 and 2)	Reallocation of Debt and Finance Charges (Note 3)	2007 Restated Budget
Tax Supported Expenditures				
Departmental:				
Public Works	$ 169,703,372	$ (5,396,849)	$ (2,416,536)	$ 161,889,987
Police Service	159,467,903		754,751	160,222,654
Fire Paramedic Service	113,845,570	208,542	(154,654)	113,899,458
Community Services	92,051,691	5,396,849	(220,379)	97,228,161
Planning, Property and Development	37,239,240		(53,345)	37,185,895
Water and Waste	31,203,619		(529,381)	30,674,238
Street Lighting	10,492,053			10,492,053
Internal Services	25,675,981		373,198	26,049,179
Assessment and Taxation	14,331,957		(192,904)	14,139,053
Corporate Finance	6,831,356			6,831,356
CAO Secretariat	2,890,831	(208,542)		2,682,289
City Clerks	11,809,104		38,226	11,847,330
Other departments	6,665,856			6,665,856
	$ 682,208,533	**$ -**	**$ (2,401,024)**	**$ 679,807,509**
Corporate:				
Debt and finance charges	$ 7,464,962		$ 2,401,024	$ 9,865,986
Taxes	7,359,618			7,359,618
Insurance and damage claims	3,600,205			3,600,205
Contribution to Transit	33,743,157			33,743,157
Grants/payments to other authorities	7,862,989			7,862,989
Other	(996,989)			(996,989)
Sub-total Corporate	$ 59,033,942	$ -	$ 2,401,024	$ 61,434,966
Total	**$ 741,242,475**	**$ -**	**$ -**	**$ 741,242,475**
Civic Accommodations				
Revenue	$ 32,977,246	$ 1,573,760		$ 34,551,006
Expenditure	32,977,246	1,573,760		34,551,006
Surplus/(Deficit)	$ -	$ -	$ -	$ -
Facilities Maintenance				
Revenue	$ 28,660,412	$ 5,829,061		$ 34,489,473
Expenditure	28,660,412	5,829,061		34,489,473
Surplus/(Deficit)	$ -	$ -	$ -	$ -

Notes:

1 In 2007, responsibility for Facilities Maintenance was transferred to the Planning, Property and Development Department from Public Works. This restructuring necessitated a change in debt and finance charges. Applying the principle that debt and finance charges should be allocated to the department providing the service and that user departments should pay a facility charge, budgets for Community Services, Public Works, Civic Accommodations, and Facilities Maintenance were restated accordingly.

2 In 2007, responsibility for the Emergency Preparedness Program was transferred from the CAO Secretariat to the Fire Paramedic Service.

3 On an annual basis, debt and finance charges are reallocated to reflect actual and projected capital spending and the timing of debt issuance. At the time of 2007 budget adoption, this reallocation was not available.

Tax-Supported Summary

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Public Works	6,592,179	3,929,418	(2,662,761)	4,274,507	4,345,838
Police Services	24,461,861	28,011,512	3,549,651	28,685,712	28,606,289
Fire Paramedic Services	25,444,642	33,835,052	8,390,410	35,958,580	39,469,298
Community Services	20,440,066	21,293,869	853,803	19,645,023	19,645,023
Planning, Property and Development	16,440,849	21,850,808	5,409,959	22,176,577	22,310,569
Water and Waste	15,062,619	16,080,813	1,018,194	15,652,757	15,971,349
Internal Services	470,726	530,350	59,624	517,150	517,150
Assessment and Taxation	628,928,805	518,884,247	(110,044,558)	525,462,127	529,796,348
Corporate Finance	3,334,828	3,596,938	262,110	3,129,630	3,064,636
Corporate		119,498,560	119,498,560	102,516,241	102,795,741
City Clerks	65,900	65,900		115,900	115,900
TOTAL REVENUE	741,242,475	767,577,467	26,334,992	758,134,204	766,638,141
		EXPENSES			
Public Works	169,703,372	165,455,622	(4,247,750)	172,838,019	176,571,929
Police Services	159,467,904	166,460,628	6,992,724	172,844,054	174,937,623
Fire Paramedic Services	113,845,570	123,610,544	9,764,974	125,603,516	128,703,201
Community Services	92,051,691	97,082,835	5,031,144	101,569,703	105,919,939
Planning, Property and Development	37,239,240	37,095,175	(144,065)	38,769,862	39,121,620
Water and Waste	31,203,619	29,372,608	(1,831,011)	30,317,218	30,301,678
Street Lighting	10,492,053	10,532,775	40,722	10,894,044	11,286,924
Internal Services	25,675,981	26,548,158	872,177	26,930,873	27,250,862
Assessment and Taxation	14,331,957	13,319,396	(1,012,561)	13,284,054	13,544,046
Corporate Finance	6,831,356	6,639,704	(191,652)	6,964,512	7,118,060
Corporate	59,033,942	70,985,501	11,951,559	75,233,515	85,771,617
Chief Administrative Officer Secretariat	2,890,831	2,397,043	(493,788)	2,401,529	2,440,686
Council	2,657,477	2,695,039	37,562	2,720,234	2,744,614
Mayor's Office	519,630	825,645	306,015	838,571	851,423
Audit	1,099,468	1,070,130	(29,338)	1,117,000	1,135,000
City Clerks	11,809,104	11,606,634	(202,470)	12,292,837	12,419,405
Executive Policy Committee Secretariat	1,647,953	966,159	(681,794)	1,035,000	1,059,000
Museums	741,328	913,871	172,543	920,871	927,871
TOTAL EXPENSES	741,242,476	767,577,467	26,334,991	796,575,412	822,105,498
Mill Rate (Support) / Contribution				(38,441,208)	(55,467,357)

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Taxation					
Municipal Property Tax	378,498,619	386,224,217	7,725,598	392,791,813	398,361,723
Net Taxes Added	12,906,412	11,476,871	(1,429,541)	10,589,663	10,589,663
Infill Housing Tax Credit Prgm				(50,000)	(250,000)
Heritage Property Tax Credit	(1,247,657)	(1,027,390)	220,267	(1,166,902)	(1,952,354)
Multi Family Tax Credit	(177,721)	(1,192,255)	(1,014,534)	(1,263,403)	(1,555,543)
Motor Coach	(66,196)	(66,196)		(66,196)	(66,196)
Local Improvement Taxes	1,264,800	1,354,600	89,800	1,244,600	1,111,300
Local Improvement Commuted	29,000	75,000	46,000	75,000	75,000
Business Tax	53,366,572	55,169,831	1,803,259	55,169,831	55,169,831
Business Tax Adjustments	(2,800,000)	(2,800,000)		(2,800,000)	(2,800,000)
Business Tax-New Addition	4,785,750	4,185,750	(600,000)	4,185,750	4,185,750
Heritage Business Tax Credit	(48,942)	(51,410)	(2,468)	(51,410)	(51,410)
License in Lieu of Bus.Tax	981,000		(981,000)		
Entertainment Funding Tax	1,800,000	1,700,000	(100,000)	1,700,000	1,700,000
Ent Tax Refundable-Goldeyes	275,000	275,000		275,000	275,000
Ent Tax Refundable-True North	2,250,000	2,300,000	50,000	2,300,000	2,300,000
Ent Tax Refundable-WFC	600,000	600,000		600,000	600,000
Electricity Tax	11,926,200	12,173,000	246,800	12,173,000	12,173,000
Gas Tax	4,752,600	4,930,500	177,900	4,930,500	4,930,500
Billboard Tax	45,000	45,000		45,000	86,353
Taxation	469,140,437	475,372,518	6,232,081	480,682,246	484,882,617
Payments in Lieu of Taxes					
Payment in Lieu of Prop.Taxes	28,901,573	28,780,560	(121,013)	28,780,560	28,780,560
Payment in Lieu of Bus.Taxes	1,300,000	1,080,209	(219,791)	1,080,209	1,080,209
Payment in Lieu-Golf	219,682	226,272	6,590	233,060	233,060
Payments in Lieu of Taxes	30,421,255	30,087,041	(334,214)	30,093,829	30,093,829
Government Grants					
Prov Building Manitoba Fund	49,368,000	56,359,099	6,991,099	57,756,881	59,859,081
Provincial Libraries Grant	1,910,118	1,910,118		1,910,118	1,910,118
Provincial Ambulance Grant	6,259,513	6,072,526	(186,987)	6,278,520	7,129,555
Provincial Support Grant	7,094,100	7,427,307	333,207	7,520,307	7,614,364
Provincial Dutch Elm Grant	900,000	900,000		900,000	900,000
Provincial Casino Grant	4,458,000	6,208,740	1,750,740	6,332,915	6,459,573
Provincial Unconditional Grant	19,887,500	19,887,500		19,887,500	19,887,500
Provincial Grants-Other	6,110,000	6,110,000		6,110,000	6,110,000

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Provincial VLT Grant	8,820,000	8,996,400	176,400	9,176,000	9,360,000
Provincial Cost Offsets	(23,650,000)	(23,650,000)		(23,650,000)	(23,650,000)
Federal Grants-Other	15,000	15,000		15,000	15,000
Government Grants	81,172,231	90,236,690	9,064,459	92,237,241	95,595,191
Regulation Fees					
Electrical Permits	950,000	950,000		950,000	950,000
Building Permits	4,400,000	6,489,706	2,089,706	8,520,361	8,592,461
Temporary Building Permits	58,000	58,000		58,000	58,000
Plumbing and Sewer Permits	450,000	400,000	(50,000)	400,000	400,000
Examination Fees	2,400	2,400		2,400	2,400
Zoning Memoranda Fees	125,000	125,000		125,000	125,000
Mechanical Permits		50,000	50,000	50,000	50,000
Zoning Adjustments Fees	600,000	600,000		600,000	600,000
Sub-Division Filing Fees	125,000	125,000		125,000	125,000
Use and Occupancy Fees	225,000	225,000		450,000	725,000
Building Plan Search Fees	16,000	16,000		16,000	16,000
Building Grade Permits	100,000	143,750	43,750	187,500	187,500
Construction Permits	49,000	80,000	31,000	80,000	80,000
Use of Streets Permits	61,419	81,191	19,772	86,754	86,754
Street Cut Permits	386,615	361,615	(25,000)	361,615	361,615
Moving Permits	120,000	120,000		120,000	120,000
Street Rental Permits	635,000	368,000	(267,000)	367,750	367,750
Public Vending Machine Permits	27,800	27,800		27,800	27,800
Civic Charities Permits	26,800	14,000	(12,800)	14,000	14,000
Sundry Permits	18,000	17,000	(1,000)	17,000	17,000
Home Occupation Permits	100,000	100,000		100,000	100,000
Development Permits	152,000	152,000		152,000	152,000
Demolition Permits	30,000	30,000		30,000	30,000
Block Party Insurance Fees	3,000	3,000		3,000	3,000
Application Fees	170,000	170,000		170,000	170,000
Loading Zone/Parking Fees	600	600		600	600
Non-Resident Memberships	90,000	85,000	(5,000)	85,000	85,000
Sign Erection Permits	33,000	33,000		33,000	33,000
Zoning Inspection Fees	8,000	8,000		8,000	8,000
Plan Review Fee	33,500	61,500	28,000	61,500	61,500
Alarm Permits	135,000	385,000	250,000	635,000	635,000
General License	2,149,000	2,149,000		2,149,000	2,149,000
Mobile Homes License	367,200	354,000	(13,200)	354,000	354,000
Encroachment License	550,000	550,000		550,000	550,000
Plumb/Elec Contractors License	126,000	126,000		126,000	126,000

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Encroachment License-Sign	48,000	48,000		48,000	48,000
Lotteries License	43,000	43,000		43,000	43,000
Contractors Licenses	1,250	2,250	1,000	2,500	2,500
Mobile Advertising Signs	188,000	188,000		188,000	188,000
Police Fines	2,800,000	2,800,000		2,800,000	2,800,000
ByLaw Fines	25,000	25,000		25,000	25,000
Library Fines	841,795	850,000	8,205	850,000	850,000
False Alarm Fines	20,000	20,000		20,000	20,000
Traffic Enforcement Initiative	10,491,810	11,750,950	1,259,140	12,093,525	11,969,070
Late Payment Charges	7,500	7,500		7,500	7,500
NSF Cheque Charges	142,432	137,032	(5,400)	137,082	137,132
Late Payment Charges-Receiv	15,550	15,550		15,550	15,550
Regulation Fees	26,947,671	30,348,844	3,401,173	33,246,437	33,469,132
Sale of Goods and Services					
Pay Station Commission	15,000	15,000		15,000	15,000
Rental-Fixed Assets	2,334,294	3,111,869	777,575	3,164,396	3,205,606
Equipment Rental	13,514	10,514	(3,000)	10,514	10,514
Miscellaneous Rentals	7,013	1,600	(5,413)	1,600	1,600
Personal Use of City Vehicles	51,840	47,783	(4,057)	48,869	48,869
Rental-Rooms	68,760	75,811	7,051	76,509	76,509
Rental-Garden Plot	4,621	4,621		4,621	4,621
Advertising	50,000	100,000	50,000	150,000	150,000
Sale of Surplus Equipment	125,000	126,000	1,000	127,000	127,000
Sale of Bicycles	70,000	70,000		70,000	70,000
Sale of Merchandise	33,957	34,557	600	34,557	34,557
Sale of ByLaws/Maps	15,500	15,500		15,500	15,500
Sale of Zoning ByLaws	1,000	1,000		1,000	1,000
Document Fees	6,500	6,000	(500)	6,000	6,000
Sale of Scrap Material	4,200	6,200	2,000	6,200	6,200
Arena Advertising	47,000	47,000		47,000	47,000
Leisure Guide Advertising	175,000	180,000	5,000	180,000	180,000
Child Care Guides	1,000	200	(800)	200	200
Aquatic Facility Advertising	15,000	10,000	(5,000)	10,000	10,000
Sale of Assets-Golf Services	163,467	163,468	1	163,468	163,468
Sale of Assets-Parking Service	276,990	240,922	(36,068)	240,490	240,490
Accessory Sales	20,000	20,000		20,000	20,000
Pool Safety Books	1,000	600	(400)	600	600
History Books	100	100		100	100
Tax Certificate Fees	227,500	220,500	(7,000)	220,500	220,500
TIPP Administration Fee	488,950	561,550	72,600	561,550	561,550

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Casual User Fees	500	500		500	500
Underground Structures Service	488,056	503,860	15,804	512,457	513,788
Fire Protection Services	20,000	40,000	20,000	41,000	42,000
Police Services	3,310,901	3,600,672	289,771	3,558,122	3,476,496
Weed Control Services	67,280	138,962	71,682	138,962	138,962
Cemetery Fees-Brookside	708,489		(708,489)		
Cremated Remains Scatter Fee	400	4,300	3,900	4,600	7,700
Niche Package	18,150	75,375	57,225	76,390	78,835
Vaults and Grave Liner Sales		21,440	21,440	32,790	33,510
Lots/plots Prop Sales		349,725	349,725	357,540	367,595
Open and Close Revenue		316,417	316,417	323,868	340,828
Marker and Monument Fees		51,165	51,165	56,105	57,857
Cemetery Fees-St.Vital	138,912		(138,912)		
Cremation Garden Memorials				500	1,000
Cemetery Fees-Transcona	104,663		(104,663)		
Program Registration Fees	2,087,324	2,130,443	43,119	2,132,964	2,132,964
Misc. Revenue - Memorials	400	540	140	440	440
Memorial Sales Benches,Planter		9,517	9,517	14,798	11,961
Burial Searches/Trnfr of Deeds	200	450	250	200	200
Incident Confirmations	106,100	106,100		106,100	106,100
Record Searches	1,070,000	1,070,000		1,070,000	1,070,000
Record Searches-Transcript	12,000	12,000		12,000	12,000
Outdoor Pool Services	120,181	119,840	(341)	119,916	119,916
Arenas and Indoor Rinks	2,531,944	2,702,067	170,123	2,719,228	2,719,228
Printing Services	21,400	21,400		21,400	21,400
Concessions-General	218,500	221,000	2,500	221,000	221,000
Central File Property Search	115,500	109,500	(6,000)	109,500	109,500
Food Handler Certificate	94,000	110,000	16,000	110,000	110,000
Body Modification Bylaw Exams	1,000	1,500	500	1,500	1,500
Zoo Admission	935,043	935,043		988,385	988,385
Bulk Waste Pick Up	45,000	90,000	45,000	120,000	120,000
Video/DVD Wear and Tear Fee	130,000	125,000	(5,000)	125,000	125,000
Computer Data Services	50,000	50,000		50,000	50,000
Athletic Field User Fees - Yth	195,693	205,693	10,000	222,943	240,193
Athletic Field User Fees	102,285	93,285	(9,000)	101,035	108,785
Bicycle Registration	2,000	2,000		2,000	2,000
Sundry Fees and Services	1,494,659	1,815,023	320,364	1,844,123	1,845,073
Verification Fees	8,000	8,000		8,000	8,000
Corporate Group Rate	856,448	1,010,448	154,000	1,010,448	1,010,448
Redemption Certificate Fees	1,300	1,300		1,300	1,300

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fax Fees	100	100		100	100
Facility Combo Pass	30,000	30,000		30,000	30,000
Legal Line Billings	126,500	107,800	(18,700)	107,800	107,800
Ambulance-Emergency	12,456,401	13,735,630	1,279,229	14,164,408	14,621,710
Ambulance-Transfers	2,109,457	2,378,138	268,681	2,455,005	2,538,480
Ambulance-Treatmt No Transport	300,361	406,149	105,788	417,106	431,762
Legal/Admin Agreements	263,000	283,000	20,000	283,000	283,000
General Government Charges	3,114,652	3,112,808	(1,844)	2,588,408	2,590,460
Administration Charges	352,961	434,962	82,001	443,212	443,212
Land Development Agree't Fees	10,000	10,000		10,000	10,000
Lost Card Replacement Fees	20,000	20,000		20,000	20,000
Swim Lessons		2,422,489	2,422,489	2,423,169	2,423,169
Learn To Swim	2,121,181		(2,121,181)		
Aquatic Specialty	119,535		(119,535)		
Leadership	318,803		(318,803)		
Fitness		516,758	516,758	517,604	517,604
Fitness Water	209,241		(209,241)		
Fitness Dry Land	212,783		(212,783)		
Fitness Seniors	68,539		(68,539)		
Aqua Therapy	10,198		(10,198)		
Public Swim	1,533,854	1,533,854		1,533,854	1,533,854
Rental Groups	415,129	445,322	30,193	446,042	446,042
Rental Schools	102,242	105,509	3,267	105,586	105,586
Rental Birthday Parties	52,994	53,632	638	53,665	53,665
Sundry Fees Casual Use	90,884	90,884		90,884	90,884
MB Hydro-Sale of Wpg Hydro	20,000,000	20,000,000		20,000,000	20,000,000
Sale of Goods and Services	63,312,349	66,810,395	3,498,046	67,080,631	67,658,676
Interest and Debt Charges					
Short Term Investment Interest	402,050	1,002,050	600,000	1,002,050	1,002,050
Tax Penalties Interest	6,500,000	6,300,000	(200,000)	6,300,000	6,300,000
Capital Construction Interest	820,000	870,000	50,000	870,000	870,000
Interest-Golf Services Loan	187,961	186,747	(1,214)	185,459	184,095
Convention Centre Recoverable	499,195	499,372	177	499,496	434,502
Headingley Recoverable	1,176	1,176		1,176	1,176
Contribution from Sinking Fund	900,000	467,000	(433,000)		
Interest and Debt Charges	9,310,382	9,326,345	15,963	8,858,181	8,791,823

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Transfers					
Tsf from Fiscal Stab Reserve	9,000,000	4,495,000	(4,505,000)		
Tsf from Waterworks	12,580,360	14,663,022	2,082,662	12,676,400	12,676,400
Tsf from Gen Rev Enterprise Fd	40,000	219,000	179,000	40,000	40,000
Tsf from Sewage Disposal	18,689,164	22,277,326	3,588,162	20,531,362	20,520,066
Tsf from Facilities Maintenace	65,715	327,930	262,215	1,191,837	1,179,136
Tsf from Solid Waste Disposal	1,635,642	2,987,158	1,351,516	1,019,311	1,313,554
Tsf from Fleet Services	5,573,655	2,699,000	(2,874,655)	2,000,000	2,000,000
Tsf from Civic Accommodations	3,558,018	3,957,195	399,177	3,826,262	3,826,262
Tsf from Permit Reserve Fund		2,358,219	2,358,219		
Trs from Idea Bank	58,000	416,000	358,000		
Tsf from Workers Comp Reserve		1,000,000	1,000,000		
Tsf from Assiniboine Park Res		175,000	175,000	75,000	75,000
Tsf from Library Res		400,000	400,000		
Tsf from other funds	3,112,840	1,275,000	(1,837,840)		
Tsf from Golf Services	305,038	1,327,844	1,022,806	72,134	73,577
Tsf from Parking Services	5,300,000	3,706,241	(1,593,759)	42,241	42,241
Tsf from Gen Rev to CIT - WM		82,350	82,350	69,150	69,150
Transfers	59,918,432	62,366,285	2,447,853	41,543,697	41,815,386
Other Revenue					
Tool and Supplies Surcharge	42,812	47,093	4,281	51,802	51,802
Holiday and Sick Surcharge	126,414	136,257	9,843	147,086	147,086
Misc Department Revenue	651,242	2,698,699	2,047,457	4,045,754	3,985,299
Leave of Absence-Union Duty	40,000	40,000		40,000	40,000
Liability Insur-Priv Approach	1,000	2,000	1,000	2,000	2,000
Donations	41,250	35,300	(5,950)	35,300	35,300
Photocopy Revenue	117,000	70,000	(47,000)	70,000	70,000
Other Revenue	1,019,718	3,029,349	2,009,631	4,391,942	4,331,487
TOTAL REVENUE	741,242,475	767,577,467	26,334,992	758,134,204	766,638,141
	EXPENSES				
Salaries and Benefits					
Salaries-Permanent	295,329,552	311,070,939	15,741,387	319,509,684	327,345,328
Salaries-Temporary	28,845,457	28,930,626	85,169	29,841,017	30,766,076
Overtime	10,119,019	10,091,855	(27,164)	9,657,035	10,316,106
Overtime-Court	972,065	1,116,300	144,235	1,137,035	1,137,035
Statutory Pay	1,916,646	2,284,202	367,556	2,313,077	2,365,277
Shift Premium	1,846,036	1,952,305	106,269	1,958,143	1,982,543

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Acting Pay	1,344,618	1,462,333	117,715	1,474,962	1,497,022
Long Service Pay	420,590	375,510	(45,080)	381,964	384,213
Training Pay	111,136	129,743	18,607	134,643	135,343
Standby Pay	345,000	347,000	2,000	349,000	351,000
Holiday/Sick Surcharge	5,001	5,001		5,001	5,001
Ecopass	90,200	99,136	8,936	101,614	104,154
Furlough-Permanent	(271,983)	(230,885)	41,098	(230,466)	(230,466)
Wage Adjustment	451,785	1,519,021	1,067,236	160,391	51,300
Vacancy Management	(9,362,802)	(12,365,791)	(3,002,989)	(11,657,503)	(11,906,693)
Civic Pension	22,967,121	23,999,791	1,032,670	24,659,437	25,275,691
Civic Pension Adjustment	272,110	236,534	(35,576)	258,952	258,837
Canada Pension	10,647,952	11,231,393	583,441	11,478,708	11,676,445
Canada Pension Adjustment	(72,209)	(81,525)	(9,316)	(73,268)	(73,123)
Councillors' Pension	347,500	351,000	3,500	355,000	363,000
Group Insurance	814,957	850,853	35,896	874,095	896,053
Group Insurance Adjustment	1,000	1,000		1,000	1,000
Benefit Dependent - Emp Killed	112,168	114,126	1,958	116,124	118,162
Employment Insurance	5,328,636	5,351,240	22,604	5,343,725	5,301,375
Employment Insurance Adjust	42,500	43,883	1,383	45,249	45,368
Workers Compensation	676,452	663,843	(12,609)	661,260	661,260
Payroll Costs	508,890	598,449	89,559	597,594	622,594
Rehabilitation Employment	10,423	175,000	164,577	182,000	188,000
Medical Expenses	542,281	531,592	(10,689)	535,562	543,262
Pension Awards	114,322	110,322	(4,000)	112,322	114,322
Fatality Pension Premiums	462,022	479,157	17,135	485,464	485,464
Interest and Administration	496,612	416,487	(80,125)	422,541	427,041
Sick Leave Severance Pay	5,478,051	5,952,051	474,000	5,723,189	5,769,720
Pre-Retirement Payroll	100,000	100,000		100,000	100,000
Special Early Retirement	17,500	17,500		17,500	17,500
Maximum Pension	2,000	5,200	3,200	5,200	5,200
Medical Benefits	110,328	150,324	39,996	160,324	170,324
Ambulance/Hospital Coverage	56,999	59,439	2,440	59,533	59,533
Dental Plan	5,387,386	5,586,453	199,067	5,738,864	5,882,856
Dental Plan Adjustment	(805,613)	(816,790)	(11,177)	(844,707)	(814,784)
Vision Care	685,375	749,224	63,849	769,850	789,683
Vision Care Adjustment	(39,027)	(38,444)	583	(38,397)	(38,358)
Special Severance Pay	500,000	600,000	100,000	600,000	600,000
Vacation/Overtime Cashout	822,552	1,076,500	253,948	1,077,000	1,080,000
Fitness Passes	175,000	160,000	(15,000)	162,000	164,000

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Pension Contribution Reduction	(10,408,761)	(11,118,760)	(709,999)	(12,407,858)	(13,016,760)
Salaries and Benefits	377,516,847	394,343,137	16,826,290	402,313,860	411,976,904
Services					
Consultant Services	4,014,730	3,021,192	(993,538)	3,640,528	3,250,308
Non-Professional Services	17,545,439	16,294,299	(1,251,140)	16,315,380	17,121,939
Janitorial Services	40,213	43,622	3,409	44,745	45,402
Freight and Messenger Services	304,961	298,522	(6,439)	293,727	345,744
Corporate Education Consultant	159,136	159,136		159,136	159,136
Employee Equity Consulting	24,260	24,260		24,260	24,260
Multi-Family Ref Coll-South	400,725	442,404	41,679	454,570	468,207
Multi-Family Ref Coll-East	446,963	474,187	27,224	488,416	503,065
Multi-Family Ref Coll-North	524,025	539,746	15,721	555,935	572,617
Single-Family Ref Coll-East	1,790,686	1,844,408	53,722	1,889,744	1,956,734
Single-Family Ref Coll-West	1,415,484	1,457,949	42,465	1,501,683	1,546,737
Dead Animal Collection	38,007	39,049	1,042	41,101	42,230
CFC Handling	44,500	22,857	(21,643)	23,541	24,249
Allocated Departmental Costs	6,941,780	5,166,086	(1,775,694)	5,289,278	5,366,713
Transportation	31,525	19,650	(11,875)	7,650	7,650
Auto Allowance	1,891,297	1,893,063	1,766	1,784,586	1,787,611
Heat-Gas,Oil,Steam & Electric	709,925	696,136	(13,789)	706,418	716,672
Light and Power	908,447	991,242	82,795	1,034,235	1,067,651
Water	454,450	481,751	27,301	511,161	538,103
Property Cleanups & Demolition	18,000	18,000		18,000	18,000
Real Prop Contracts-Const/Mtce	22,813,228	23,983,660	1,170,432	25,405,688	25,928,713
Office Equipment Maintenance	771,366	854,078	82,712	864,697	863,058
Computer Equipment Maintenance	77,904	56,050	(21,854)	56,050	56,050
Vehicle Maintenance	535,271	445,910	(89,361)	467,098	475,742
Towing Services	52,360	52,360		52,360	52,360
Vehicle Mtce Internal Warrant	1,200	1,247	47	1,298	1,325
Fleet Operating Lease	6,606,047	7,154,020	547,973	7,123,483	7,026,893
Fleet Consumables	1,097,508	1,118,228	20,720	1,179,135	1,211,250
Fleet Damages	292,975	312,993	20,018	321,334	330,166
Cleaning and Laundry	161,729	177,434	15,705	181,801	182,857
Radio Maintenance	24,400	36,300	11,900	36,800	37,300
Other Equipment Servicing	2,077,414	1,605,174	(472,240)	1,612,643	1,621,858
Printing,Binding,Photocopying	1,162,489	1,073,342	(89,147)	1,065,191	1,443,035
Telephone	1,647,660	1,666,552	18,892	1,672,221	1,712,104
Telephone-Regular Desk Set	758,484	754,664	(3,820)	758,229	759,030
Telephone-Cellular	532,405	587,034	54,629	588,240	638,287
Telephone-Alarm Systems	3,064	3,040	(24)	2,997	3,065

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Telephone-Pagers	11,836	11,962	126	16,178	16,388
Data Comm DSL	146,954	219,569	72,615	219,569	218,569
Data Comm Dark Fibre	110,500	555,500	445,000	135,500	145,500
Data Comm Leased Lines	173,500	38,500	(135,000)	38,500	38,500
Advertising	635,552	663,626	28,074	634,739	770,808
Premiums	1,852,627	1,847,927	(4,700)	1,847,927	1,847,827
Insurance and Licenses-Auto	1,918	1,640	(278)	1,640	1,640
Fleet Insurance	1,241,563	1,264,251	22,688	1,279,770	1,289,956
Drivers' Licenses	8,049	10,589	2,540	10,730	10,860
Certificates,Permits,Licenses	1,159,529	1,062,594	(96,935)	1,063,677	1,069,243
Hauling Expense	16,300	19,230	2,930	19,261	19,261
Aircraft Hire	864,340	907,557	43,217	1,581,552	1,897,292
Liens, Registrations, etc.	70,776	82,970	12,194	82,970	82,970
Rentals	1,218,897	1,193,081	(25,816)	1,261,627	1,465,942
Fleet Capital Lease	6,241,281	7,894,854	1,653,573	9,457,158	10,638,243
Equipment Rental-Internal	607,811	547,333	(60,478)	558,990	573,955
Fleet Rentals Internal	742,106	811,572	69,466	820,668	833,671
Equipment Rental-External	8,108,975	9,390,809	1,281,834	9,998,351	10,630,886
Fleet Rentals External	1,884,140	1,875,469	(8,671)	2,018,774	2,148,607
Parking Space Rental	303,504	361,266	57,762	362,018	363,092
Demurrage Charges	9,763	9,669	(94)	10,171	10,671
Fire Hydrant Rentals	3,708,410	3,708,410		3,708,410	3,708,410
Councillors Tax Free Allowance	359,021	377,707	18,686	383,774	391,419
Meal Expense	52,027	43,868	(8,159)	39,838	43,799
Luncheons, Receptions & Events	175,390	100,618	(74,772)	99,355	101,883
Membership Fees	441,763	420,592	(21,171)	420,624	421,683
Postage	489,111	546,812	57,701	647,199	881,627
Seminars/Convention/Travel	3,092		(3,092)		
Training,Workshops and Tuition	1,782,306	1,123,537	(658,769)	1,088,614	949,947
Conferences	322,522	276,830	(45,692)	288,754	287,237
Conferences Involving Travel	68,737	4,136	(64,601)		
Travel-City Business	135,400	176,998	41,598	175,618	175,738
Agency Fees and Commissions	94,520	119,520	25,000	124,520	129,520
Landfill Tipping Fees	6,025,814	5,612,675	(413,139)	5,724,540	5,839,812
Nat'l Organizations and Panels	13,921	8,000	(5,921)	8,000	8,000
Professional Development	52,896	58,795	5,899	52,703	52,902
Rehabilitation	7,000	7,000		7,000	7,000
Employ Equity Training	11,225	11,225		11,225	11,225
Job Accommodation	8,000	8,000		8,000	8,000

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Business Meetings	11,282	132,900	121,618	138,900	138,900
Services	115,492,415	115,317,236	(175,179)	120,520,203	125,137,104
Materials, Parts and Supplies					
Atlases and Maps	6,713	5,164	(1,549)	4,904	18,534
Blueprinting Supplies	4,465	6,233	1,768	6,324	6,324
Photographic Supplies	88,306	78,615	(9,691)	78,883	78,793
Stationery and Office Supplies	1,265,104	1,263,978	(1,126)	1,216,555	1,310,215
Periodicals and Subscriptions	117,458	88,081	(29,377)	88,263	88,805
Computer Software	1,814,054	2,778,143	964,089	3,517,730	3,653,547
Medical,Dental & Lab Supplies	554,354	608,768	54,414	618,572	633,613
Educational Supplies	41,941	52,607	10,666	55,214	54,414
Animal Food and Supplies	210,700	205,900	(4,800)	205,900	205,900
Emergency Supplies	5,188	4,807	(381)	4,810	4,810
Surveyor's Supplies	43,268	32,872	(10,396)	32,900	32,928
Recreational Supplies	209,380	207,470	(1,910)	207,479	217,471
Cleaning Supplies	164,711	189,395	24,684	193,298	196,964
Other Operating Supplies	858,608	952,878	94,270	995,403	927,842
Small Tools	183,399	190,445	7,046	206,724	214,838
Uniforms & Protective Clothing	2,546,372	2,723,117	176,745	2,476,193	2,483,864
Small Tools Surcharge	862,391	911,916	49,525	948,975	968,145
Drafting Supplies	25,915	26,770	855	27,830	27,830
Safety Supplies/Materials	1,031	20,891	19,860	18,511	19,138
Motive Fuels and Lubricants	386,124	117,155	(268,969)	132,320	137,619
Lubricants	18,825	18,825		18,825	18,825
Fleet Fuel	4,332,036	4,690,353	358,317	4,918,844	5,063,445
Chemicals	882,335	919,708	37,373	1,434,901	2,282,118
Returnable Containers	3,514	3,518	4	3,588	3,588
Compressed Gases	80,810	90,073	9,263	92,926	95,542
Maintenance Materials	10,114,812	11,392,334	1,277,522	12,483,481	13,349,618
Electrical and Communication	484,376	481,472	(2,904)	508,038	516,341
Automotive Parts	809,681	820,806	11,125	837,175	837,987
Other Parts and Accessories	192,059	217,625	25,566	231,005	234,824
Purchases for Resale	1,590,786	1,453,242	(137,544)	1,773,136	1,890,931
AshNicheBronzeTabletEngraving	1,200	3,000	1,800	3,000	4,200
MemorialPurch(BenchesPlanters)	2,000	2,000		2,000	2,000
Manufacture of Signs	246,125	242,439	(3,686)	238,880	241,312
Printing	5,000		(5,000)		
Business Cards	500	500		500	700
Fleet Manufacturing	499,717	397,665	(102,052)	418,926	424,186
Miscellaneous	1,901	100	(1,801)	100	100

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fleet Miscellaneous	1,739	1,842	103	1,895	1,928
Clothing Allowance	379,619	404,632	25,013	404,632	404,632
Inventory Adjustment	9,000	9,000		9,000	9,000
Purchase Discounts	(414)	(121,944)	(121,530)	(121,944)	(121,944)
Building Maintenance	1,500	1,319	(181)	1,365	1,420
Grounds Maintenance	12,581	12,592	11	12,851	13,110
Overhead Door Repairs	30,800	35,150	4,350	37,100	39,000
Window Cleaning	500	500		500	500
Materials, Parts and Supplies	29,090,484	31,541,956	2,451,472	34,347,512	36,594,957
Assets and Purchases					
Motive Equipment	1,173,350	4,734	(1,168,616)	4,769	4,769
Elec,Light and Comm Equipment	561,675	511,695	(49,980)	461,715	461,715
Office Equipment	153,526	151,004	(2,522)	124,294	414,454
Other Equipment	3,865,206	2,558,105	(1,307,101)	2,912,438	2,739,373
Computer Hardware	107,059	395,000	287,941	122,761	118,190
Office Furniture	244,309	273,120	28,811	238,034	246,598
Books	2,601,280	2,613,763	12,483	2,701,222	2,787,538
Other Personal Property	9,100	8,600	(500)	8,100	8,100
Assets and Purchases	8,715,505	6,516,021	(2,199,484)	6,573,333	6,780,737
Debt and Finance Charges					
Interest	28,773,512	26,251,260	(2,522,252)	25,393,039	20,879,711
Principal	19,343,030	18,993,619	(349,411)	20,655,282	20,682,056
Internal Financing-Interest	24,106,839	22,724,590	(1,382,249)	23,657,393	24,860,903
Internal Financing-Principal	24,477,640	22,117,740	(2,359,900)	23,656,594	23,792,064
Amortization	486,585	486,585		486,585	(1,749,530)
Lease-Charleswood Bridge	1,477,718	1,477,718		1,477,718	1,477,718
Debenture Discounts	63,815	50,326	(13,489)	50,326	30,044
Tax Discounts	100,000	70,000	(30,000)	70,000	70,000
Bank Service Charges	400,000	400,000		400,000	400,000
Provision for Bad Debts	1,057,936	1,806,309	748,373	1,839,742	2,175,658
Debenture Issue Expense	1,220,333	381,943	(838,390)	503,460	383,713
Credit Card Commission	144,374	191,456	47,082	191,678	191,941
Home Property Tax Credit	690,000	690,000		460,000	460,000
Debt and Finance Charges	102,341,782	95,641,546	(6,700,236)	98,841,817	93,654,278
Grants, Transfers and Other					
Grants-Cash	16,112,712	16,904,867	792,155	16,139,627	16,102,774
Grants-In-Kind	60,021	59,985	(36)	59,985	59,985
Contrib-Comm Partnerships	3,924,344	4,095,544	171,200	4,093,884	4,029,386

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Contrib-Donations		36,020	36,020	35,820	35,820
Contrib-Sponsorships-Cash		51,000	51,000	51,000	51,000
Contrib-Subsidies	67,000	67,000		67,000	67,000
Claims	421,228	412,537	(8,691)	436,974	424,349
Claims-Over Deductible	1,306,022	1,336,022	30,000	1,340,000	1,340,000
Claims-Under Deductible	452,156	452,156		452,156	452,156
Municipal Tax	3,728,650	2,712,711	(1,015,939)	3,212,983	6,210,408
Sales Tax	33,694	34,607	913	34,607	34,607
Business Tax	580	596	16	596	596
Provincial Payroll Tax	7,366,585	7,532,514	165,929	7,626,571	7,722,133
Tsf to Transit	33,743,157	38,073,733	4,330,576	40,700,066	43,896,950
Tsf to Waterworks System	55,000	55,000		55,000	55,000
Tsf to Animal Services Agency		1,004,276	1,004,276	988,244	988,182
Tsf to Perpetual Maintenance	123,509	98,856	(24,653)	100,717	104,117
Tsf to Snow Clearing Reserve		2,000,000	2,000,000		
Tsf to Computer Reserve	584,794	1,000	(583,794)	528,633	528,633
Tsf to Library Reserve	279,414		(279,414)	279,414	279,414
Tsf to Insect Control Reserve	600,000		(600,000)	600,000	600,000
Tsf to Reserve	1,032,762		(1,032,762)		
Tsf to Civic Accommodations	29,573,053	31,579,978	2,006,925	34,259,756	34,201,596
Tsf to Public Works Fund	18,091,853	24,091,834	5,999,981	26,426,174	27,958,775
Tsf to Housing Rehabilitation	1,000,000	1,000,000		1,000,000	1,000,000
Tsf to Recreation Reserve	490,000		(490,000)		
Tsf to Concession Reserve		12,500	12,500	12,500	12,500
Tsf to Business Tech Services		1,754,190	1,754,190	1,777,745	1,782,619
Tsf to CIT Workplace Mgmt		69,150	69,150	69,150	69,150
Miscellaneous Expense	7,042,667	11,608,136	4,565,469	14,629,389	21,581,087
Refunds	1,075	1,075		1,350	2,425
Miscellaneous - Memorials	1,000	3,050	2,050	3,000	3,000
Expenditure Management	(418,839)	(1,341,303)	(922,464)	(1,091,696)	(1,150,661)
Payments to Other Authorities	75,000		(75,000)		
Grants, Transfers and Other	125,747,437	143,707,034	17,959,597	153,890,645	168,443,001
Recoveries					
Inter-Departmental Recoveries	(3,606,834)	(3,783,107)	(176,273)	(3,781,375)	(3,773,860)
Departmental Recoveries	(5,730,229)	(5,839,109)	(108,880)	(5,972,517)	(5,983,729)
Inter-Fund Recoveries	(6,484,239)	(8,447,852)	(1,963,613)	(8,802,988)	(8,645,168)
Federal Recoveries	(7,000)	(7,000)		(7,000)	(7,000)
Provincial Recoveries	(238,000)	(242,500)	(4,500)	(242,500)	(242,500)
Other External Recoveries	(1,549,080)	(1,051,885)	497,195	(1,056,127)	(1,779,775)

Tax-Supported Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Recoveries-Golf Services	(46,612)	(118,010)	(71,398)	(49,451)	(49,451)
Recoveries	(17,661,994)	(19,489,463)	(1,827,469)	(19,911,958)	(20,481,483)
TOTAL EXPENSES	741,242,476	767,577,467	26,334,991	796,575,412	822,105,498
Mill Rate (Support) / Contribution				(38,441,208)	(55,467,357)

Tax-Supported Summary

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Public Works	993.97	980.13	(13.84)	982.95	983.48
Police Services	1,670.62	1,707.64	37.03	1,736.26	1,736.42
Fire Paramedic Services	1,184.25	1,240.00	55.75	1,240.00	1,232.00
Community Services	917.44	901.94	(15.50)	906.39	913.14
Planning, Property and Development	312.73	299.35	(13.38)	299.09	298.87
Water and Waste	10.70	10.70		10.70	10.70
Internal Services	224.40	218.50	(5.90)	218.00	218.00
Assessment and Taxation	174.92	167.92	(7.00)	165.92	166.84
Corporate Finance	91.50	88.20	(3.30)	88.00	88.00
Chief Administrative Officer Secretariat	24.00	20.75	(3.25)	20.00	20.00
Council	15.00	15.00		15.00	15.00
Mayor's Office	6.00	9.00	3.00	9.00	9.00
Audit	10.00	10.00		10.00	10.00
City Clerks	58.60	51.50	(7.10)	52.10	51.10
Executive Policy Committee Secretariat	9.00	8.00	(1.00)	8.00	8.00
Museums	9.00	9.00		9.00	9.00
Total FTE Positions	5,712.13	5,737.63	25.51	5,770.41	5,769.56
Variance Percent (%)			0.45		

Public Works

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Streets Maintenance	70,212	72,212	2,000	297,212	572,212
Parks and Open Space	1,426,547	1,516,058	89,511	1,542,356	1,567,356
Transportation	279,350	300,975	21,625	324,763	324,763
Engineering Services	666,750	541,750	(125,000)	541,750	541,750
Customer Services	1,230,022	1,130,598	(99,424)	1,144,758	1,146,089
General	2,919,298	367,825	(2,551,473)	423,668	193,668
TOTAL REVENUE	6,592,179	3,929,418	(2,662,761)	4,274,507	4,345,838
		EXPENSES			
Streets Maintenance	53,910,834	59,058,582	5,147,748	60,668,337	62,980,854
Parks and Open Space	36,304,700	34,630,675	(1,674,025)	35,815,666	36,639,971
Transportation	4,946,095	5,141,805	195,710	5,395,506	5,584,176
Engineering Services	4,164,045	3,695,901	(468,144)	3,877,053	4,097,975
River Flood	158,489	86,872	(71,617)	87,079	87,193
Customer Services	1,765,544	1,669,983	(95,561)	1,603,740	1,629,181
Finance and Administration	2,640,588	2,406,515	(234,073)	2,497,214	2,545,717
Human Resources	694,787	654,364	(40,423)	648,451	666,347
General	65,118,290	58,110,925	(7,007,365)	62,244,973	62,340,515
TOTAL EXPENSES	169,703,372	165,455,622	(4,247,750)	172,838,019	176,571,929
Mill Rate (Support) / Contribution	(163,111,193)	(161,526,204)	1,584,989	(168,563,512)	(172,226,091)
Variance Percent (%)			0.97		

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Dutch Elm Grant	900,000	900,000		900,000	900,000
Provincial Grants-Other	10,000	10,000		10,000	10,000
Federal Grants-Other	15,000	15,000		15,000	15,000
Government Grants	925,000	925,000		925,000	925,000
Regulation Fees					
Use and Occupancy Fees				225,000	500,000
Construction Permits	49,000	80,000	31,000	80,000	80,000
Use of Streets Permits	61,419	81,191	19,772	86,754	86,754
Street Cut Permits	386,615	361,615	(25,000)	361,615	361,615
Moving Permits	120,000	120,000		120,000	120,000
Street Rental Permits	635,000	368,000	(267,000)	367,750	367,750
Public Vending Machine Permits	27,800	27,800		27,800	27,800
Application Fees	120,000	120,000		120,000	120,000
Loading Zone/Parking Fees	600	600		600	600
Contractors Licenses	1,250	2,250	1,000	2,500	2,500
Late Payment Charges	500	500		500	500
NSF Cheque Charges	32	32		32	32
Regulation Fees	1,402,216	1,161,988	(240,228)	1,392,551	1,667,551
Sale of Goods and Services					
Pay Station Commission	15,000	15,000		15,000	15,000
Equipment Rental	13,514	10,514	(3,000)	10,514	10,514
Personal Use of City Vehicles	51,515	47,458	(4,057)	48,544	48,544
Rental-Garden Plot	4,621	4,621		4,621	4,621
Sale of Merchandise	4,000	4,000		4,000	4,000
Sale of Scrap Material	4,200	6,200	2,000	6,200	6,200
Underground Structures Service	488,056	503,860	15,804	512,457	513,788
Weed Control Services	67,280	138,962	71,682	138,962	138,962
Program Registration Fees	5,000	5,000		5,000	5,000
Incident Confirmations	61,100	61,100		61,100	61,100
Athletic Field User Fees - Yth	195,693	205,693	10,000	222,943	240,193
Athletic Field User Fees	102,285	93,285	(9,000)	101,035	108,785
Sundry Fees and Services	25,095	25,095		25,095	25,095
Administration Charges	76,236	83,737	7,501	91,987	91,987
Sale of Goods and Services	1,113,595	1,204,525	90,930	1,247,458	1,273,789

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Transfers					
Tsf from Facilities Maintenace	65,715	86,411	20,696	86,411	86,411
Tsf from Fleet Services	2,842,877		(2,842,877)		
Transfers	2,908,592	86,411	(2,822,181)	86,411	86,411
Other Revenue					
Tool and Supplies Surcharge	42,812	47,093	4,281	51,802	51,802
Holiday and Sick Surcharge	126,414	136,257	9,843	147,086	147,086
Misc Department Revenue	32,300	332,844	300,544	388,899	158,899
Donations	41,250	35,300	(5,950)	35,300	35,300
Other Revenue	242,776	551,494	308,718	623,087	393,087
TOTAL REVENUE	6,592,179	3,929,418	(2,662,761)	4,274,507	4,345,838
	EXPENSES				
Salaries and Benefits					
Salaries-Permanent	31,932,615	32,824,130	891,515	33,337,932	34,066,370
Salaries-Temporary	13,425,971	13,320,935	(105,036)	13,791,051	13,993,878
Overtime	1,412,814	1,599,397	186,583	1,609,963	1,617,452
Statutory Pay	70,103	68,282	(1,821)	68,934	68,934
Shift Premium	30,654	30,929	275	31,167	31,167
Acting Pay	150,001	151,711	1,710	153,045	153,045
Long Service Pay	182,149	136,035	(46,114)	133,323	133,295
Training Pay	2,148	10,550	8,402	10,550	10,550
Furlough-Permanent	(63,008)	(63,263)	(255)	(63,344)	(63,344)
Wage Adjustment	188,641	261,345	72,704	136,706	81,690
Vacancy Management	(875,672)	(2,740,510)	(1,864,838)	(2,561,085)	(2,556,952)
Civic Pension	3,043,575	3,110,508	66,933	3,165,600	3,227,970
Canada Pension	1,832,234	1,881,859	49,625	1,919,440	1,964,227
Group Insurance	113,351	115,900	2,549	118,025	120,329
Employment Insurance	944,735	926,696	(18,039)	929,431	933,746
Workers Compensation	291,393	291,393		291,393	291,393
Payroll Costs	108,325	108,884	559	109,029	109,029
Medical Expenses	96,980	98,291	1,311	98,561	98,561
Pension Awards	2,322	2,322		2,322	2,322
Fatality Pension Premiums	66,343	68,150	1,807	68,150	68,150
Interest and Administration	87,401	89,176	1,775	89,530	89,530
Ambulance/Hospital Coverage	10,419	10,474	55	10,543	10,543
Dental Plan	748,440	760,284	11,844	773,748	788,917

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Vision Care	95,169	101,927	6,758	103,812	105,912
Salaries and Benefits	53,897,103	53,165,405	(731,698)	54,327,826	55,346,714
Services					
Consultant Services	448,561	240,709	(207,852)	303,265	289,644
Non-Professional Services	756,428	540,206	(216,222)	492,612	500,991
Janitorial Services	15,722	16,157	435	16,553	16,900
Freight and Messenger Services	5,619	5,619		5,624	5,624
Allocated Departmental Costs	1,736,233	1,063,100	(673,133)	1,089,027	1,106,236
Auto Allowance	533,162	498,038	(35,124)	505,718	501,003
Heat-Gas,Oil,Steam & Electric	168,274	156,480	(11,794)	159,381	162,764
Light and Power	1,114,097	1,190,590	76,493	1,218,828	1,243,664
Water	223,556	247,487	23,931	275,341	300,602
Real Prop Contracts-Const/Mtce	11,594,658	12,457,914	863,256	13,419,939	13,382,497
Office Equipment Maintenance	41,316	41,417	101	41,407	41,407
Vehicle Maintenance	23,756	23,195	(561)	23,483	32,127
Vehicle Mtce Internal Warrant	1,200	1,247	47	1,298	1,325
Fleet Operating Lease	6,016,087	6,569,543	553,456	6,499,564	6,414,643
Fleet Consumables	1,018,328	1,039,948	21,620	1,098,604	1,130,518
Fleet Damages	235,795	247,396	11,601	251,532	259,174
Cleaning and Laundry	9,068	10,320	1,252	10,513	10,696
Other Equipment Servicing	26,868	28,512	1,644	27,853	28,229
Printing,Binding,Photocopying	70,151	69,133	(1,018)	69,642	69,024
Telephone	24,496	25,926	1,430	26,987	26,987
Telephone-Regular Desk Set	238,161	241,072	2,911	244,267	244,768
Telephone-Cellular	121,057	123,080	2,023	124,598	124,330
Telephone-Pagers	5,836	3,712	(2,124)	7,718	7,718
Data Comm DSL	15,540		(15,540)		
Advertising	104,860	113,964	9,104	114,296	111,896
Insurance and Licenses-Auto	1,353	1,375	22	1,375	1,375
Fleet Insurance	477,267	494,607	17,340	509,450	519,360
Drivers' Licenses	4,550	5,975	1,425	6,036	6,086
Certificates,Permits,Licenses	186,639	163,640	(22,999)	163,796	161,260
Hauling Expense	1,500	1,530	30	1,561	1,561
Rentals	52,196	52,289	93	54,750	55,885
Fleet Capital Lease	4,906,835	5,272,925	366,090	6,101,301	6,591,785
Equipment Rental-Internal	583,811	539,333	(44,478)	550,990	565,955
Fleet Rentals Internal	658,652	717,286	58,634	734,048	749,468
Equipment Rental-External	6,947,872	8,168,106	1,220,234	8,770,528	9,402,943
Fleet Rentals External	1,567,033	1,608,649	41,616	1,680,896	1,758,953
Parking Space Rental	41,107	38,230	(2,877)	38,458	38,458

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Demurrage Charges	420	426	6	428	428
Meal Expense	23,460	21,942	(1,518)	22,004	22,204
Luncheons, Receptions & Events	14,311	3,930	(10,381)	3,931	3,931
Membership Fees	43,995	25,429	(18,566)	25,429	25,429
Postage	9,959	10,081	122	9,986	9,986
Training,Workshops and Tuition	205,892	91,172	(114,720)	91,580	92,177
Conferences	20,743	20,277	(466)	20,293	20,293
Conferences Involving Travel	24,545	4,136	(20,409)		
Travel-City Business	31,982	37,218	5,236	35,718	35,718
Landfill Tipping Fees	155,552	168,429	12,877	171,672	175,480
Nat'l Organizations and Panels	4,000	8,000	4,000	8,000	8,000
Professional Development	24,576	44,635	20,059	38,543	38,742
Services	40,537,079	42,454,385	1,917,306	45,068,823	46,298,244
Materials, Parts and Supplies					
Atlases and Maps	4,704	3,119	(1,585)	2,859	2,859
Blueprinting Supplies	4,465	3,433	(1,032)	3,524	3,524
Photographic Supplies	11,006	10,440	(566)	10,498	10,298
Stationery and Office Supplies	124,634	126,881	2,247	125,605	123,296
Periodicals and Subscriptions	11,258	6,109	(5,149)	6,149	6,161
Computer Software	34,000	42,399	8,399	39,136	39,457
Medical,Dental & Lab Supplies	1,257	7,772	6,515	2,556	2,577
Educational Supplies	4,160	4,520	360	4,827	2,827
Emergency Supplies	4,382	4,307	(75)	4,310	4,310
Surveyor's Supplies	29,518	24,522	(4,996)	24,550	24,578
Cleaning Supplies	24,731	34,270	9,539	35,116	35,639
Other Operating Supplies	121,686	123,473	1,787	120,286	123,423
Small Tools	150,858	152,839	1,981	168,778	176,252
Uniforms & Protective Clothing	184,292	232,756	48,464	241,322	245,503
Small Tools Surcharge	862,391	911,916	49,525	948,975	968,145
Drafting Supplies	25,915	26,770	855	27,830	27,830
Safety Supplies/Materials		2,500	2,500	178	
Motive Fuels and Lubricants	150,927	152,378	1,451	130,330	133,416
Fleet Fuel	2,574,536	2,665,208	90,672	2,800,487	2,865,603
Chemicals	61,200	64,634	3,434	66,605	68,003
Returnable Containers	3,514	3,518	4	3,588	3,588
Compressed Gases	3,285	5,198	1,913	5,501	5,617
Maintenance Materials	9,554,402	10,825,074	1,270,672	11,907,470	12,771,842
Electrical and Communication	217,244	209,422	(7,822)	234,988	243,291
Automotive Parts	7,181	9,356	2,175	9,615	9,817
Other Parts and Accessories	18,159	25,099	6,940	25,329	25,868

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Purchases for Resale	1,548,487	1,421,301	(127,186)	1,746,195	1,862,090
Manufacture of Signs	236,125	232,439	(3,686)	228,880	231,312
Fleet Manufacturing	483,717	394,865	(88,852)	411,066	416,376
Miscellaneous	1,801		(1,801)		
Fleet Miscellaneous	1,739	1,782	43	1,835	1,868
Clothing Allowance	581	797	216	797	797
Grounds Maintenance	12,581	12,592	11	12,851	13,110
Materials, Parts and Supplies	16,474,736	17,741,689	1,266,953	19,352,036	20,449,277
Assets and Purchases					
Motive Equipment	1,700	1,734	34	1,769	1,769
Elec,Light and Comm Equipment	675	695	20	715	715
Office Equipment	15,475	14,989	(486)	14,569	14,069
Other Equipment	153,855	143,155	(10,700)	126,944	120,865
Computer Hardware	87,059		(87,059)	102,761	98,190
Office Furniture	16,208	15,852	(356)	15,099	14,599
Books	12,153	14,084	1,931	13,084	13,084
Assets and Purchases	287,125	190,509	(96,616)	274,941	263,291
Debt and Finance Charges					
Interest	19,010,931	17,093,245	(1,917,686)	16,519,732	13,289,353
Principal	12,792,450	12,036,162	(756,288)	13,286,005	13,315,394
Internal Financing-Interest	17,188,497	15,302,366	(1,886,131)	16,222,061	18,058,018
Internal Financing-Principal	12,069,603	10,242,775	(1,826,828)	11,020,550	12,579,912
Lease-Charleswood Bridge	1,477,718	1,477,718		1,477,718	1,477,718
Provision for Bad Debts	2,000	2,000		2,000	2,000
Debenture Issue Expense	687,363	251,124	(436,239)	321,554	254,345
Credit Card Commission	10,000	10,000		10,000	10,000
Debt and Finance Charges	63,238,562	56,415,390	(6,823,172)	58,859,620	58,986,740
Grants, Transfers and Other					
Grants-Cash	16,498	92,546	76,048	81,521	81,521
Grants-In-Kind	47,221	47,185	(36)	47,185	47,185
Contrib-Comm Partnerships	468,567	639,767	171,200	638,107	638,107
Claims	325,228	332,537	7,309	356,974	344,349
Municipal Tax	9,994	12,686	2,692	12,958	10,383
Sales Tax	33,694	34,607	913	34,607	34,607
Business Tax	580	596	16	596	596
Provincial Payroll Tax	3,602	3,700	98	3,700	3,700
Tsf to Waterworks System	55,000	55,000		55,000	55,000
Tsf to Snow Clearing Reserve		2,000,000	2,000,000		

Public Works

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Tsf to Computer Reserve	53,846		(53,846)	53,846	53,846
Tsf to Reserve	1,412		(1,412)		
Tsf to Civic Accommodations	2,692,130	3,023,262	331,132	4,420,084	4,432,724
Tsf to Public Works Fund	1,859,837	1,768,828	(91,009)	1,949,286	2,048,395
Tsf to Business Tech Services		242,907	242,907	242,907	242,907
Miscellaneous Expense	157,662		(157,662)		
Expenditure Management		(897,681)	(897,681)	(833,817)	(828,859)
Grants, Transfers and Other	5,725,271	7,355,940	1,630,669	7,062,954	7,164,461
Recoveries					
Inter-Departmental Recoveries	(260,476)	(252,188)	8,288	(261,556)	(263,645)
Departmental Recoveries	(5,556,293)	(5,672,513)	(116,220)	(5,810,921)	(5,827,133)
Inter-Fund Recoveries	(4,240,662)	(5,564,949)	(1,324,287)	(5,658,416)	(5,469,672)
Other External Recoveries	(399,073)	(378,046)	21,027	(377,288)	(376,348)
Recoveries	(10,456,504)	(11,867,696)	(1,411,192)	(12,108,181)	(11,936,798)
TOTAL EXPENSES	169,703,372	165,455,622	(4,247,750)	172,838,019	176,571,929
Mill Rate (Support) / Contribution	(163,111,193)	(161,526,204)	1,584,989	(168,563,512)	(172,226,091)
Variance Percent (%)			0.97		

Public Works

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Streets Maintenance	352.02	344.22	(7.80)	351.60	351.60
Parks and Open Space	424.37	420.14	(4.23)	418.58	421.11
Transportation	63.59	65.59	2.00	65.59	65.59
Engineering Services	66.58	64.27	(2.31)	63.77	61.77
River Flood	0.08	0.08		0.08	0.08
Customer Services	28.00	28.50	0.50	27.00	27.00
Finance and Administration	29.00	28.00	(1.00)	28.00	28.00
Human Resources	12.00	11.50	(0.50)	11.00	11.00
General	18.33	17.83	(0.50)	17.33	17.33
Total FTE Positions	993.97	980.13	(13.84)	982.95	983.48
Variance Percent (%)			(1.39)		

Police Services

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Chief of Police	9,771,600	11,772,340	2,000,740	12,146,515	12,273,173
General Patrol	3,708,991	2,108,755	(1,600,236)	2,153,497	2,071,871
Support Services	9,650,420	12,711,940	3,061,520	13,054,515	12,930,060
Administration	1,330,850	1,418,477	87,627	1,331,185	1,331,185
TOTAL REVENUE	24,461,861	28,011,512	3,549,651	28,685,712	28,606,289
		EXPENSES			
Chief of Police	10,869,517	12,090,742	1,221,225	12,655,296	11,595,105
General Patrol	66,853,102	68,397,739	1,544,637	71,596,134	74,717,371
Support Services	45,706,700	47,806,629	2,099,929	48,727,960	49,237,099
Administration	36,038,585	38,165,518	2,126,933	39,864,664	39,388,048
TOTAL EXPENSES	159,467,904	166,460,628	6,992,724	172,844,054	174,937,623
Mill Rate (Support) / Contribution	(135,006,043)	(138,449,116)	(3,443,073)	(144,158,342)	(146,331,334)
Variance Percent (%)			(2.55)		

Police Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Casino Grant	4,458,000	6,208,740	1,750,740	6,332,915	6,459,573
Provincial Grants-Other	2,000,000	2,000,000		2,000,000	2,000,000
Government Grants	6,458,000	8,208,740	1,750,740	8,332,915	8,459,573
Regulation Fees					
Alarm Permits	135,000	385,000	250,000	635,000	635,000
Police Fines	2,800,000	2,800,000		2,800,000	2,800,000
False Alarm Fines	20,000	20,000		20,000	20,000
Traffic Enforcement Initiative	10,491,810	11,750,950	1,259,140	12,093,525	11,969,070
NSF Cheque Charges	100	100		100	100
Regulation Fees	13,446,910	14,956,050	1,509,140	15,548,625	15,424,170
Sale of Goods and Services					
Sale of Surplus Equipment	95,000	95,000		95,000	95,000
Police Services	3,310,901	3,600,672	289,771	3,558,122	3,476,496
Incident Confirmations	45,000	45,000		45,000	45,000
Record Searches	1,070,000	1,070,000		1,070,000	1,070,000
Record Searches-Transcript	12,000	12,000		12,000	12,000
Sundry Fees and Services	22,000	22,000		22,000	22,000
Sale of Goods and Services	4,554,901	4,844,672	289,771	4,802,122	4,720,496
Interest and Debt Charges					
Short Term Investment Interest	2,050	2,050		2,050	2,050
Interest and Debt Charges	2,050	2,050		2,050	2,050
TOTAL REVENUE	24,461,861	28,011,512	3,549,651	28,685,712	28,606,289
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	106,864,154	113,514,184	6,650,030	116,934,497	119,681,158
Salaries-Temporary	971,386	729,343	(242,043)	769,680	811,649
Overtime	6,273,750	6,065,758	(207,992)	6,242,910	6,244,410
Overtime-Court	972,065	1,116,300	144,235	1,137,035	1,137,035
Shift Premium	706,629	697,129	(9,500)	697,129	697,129
Acting Pay	380,780	460,815	80,035	464,100	464,100
Long Service Pay	5,400	6,000	600	6,000	6,000
Standby Pay	250,000	250,000		250,000	250,000

Police Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Vacancy Management	(2,748,903)	(2,959,886)	(210,983)	(2,745,163)	(2,796,604)
Civic Pension	8,355,226	8,883,942	528,716	9,153,116	9,368,343
Civic Pension Adjustment	595,288	594,553	(735)	610,469	610,354
Canada Pension	3,148,523	3,466,158	317,635	3,530,650	3,539,299
Group Insurance	268,664	285,706	17,042	294,341	301,260
Employment Insurance	1,556,666	1,637,434	80,768	1,618,504	1,562,868
Employment Insurance Adjust	40,000	40,000		40,000	40,000
Medical Expenses	150,000	180,000	30,000	180,000	180,000
Pension Awards	40,000	40,000		40,000	40,000
Fatality Pension Premiums	155,645	160,547	4,902	160,547	160,547
Interest and Administration	150,000	150,000		150,000	150,000
Sick Leave Severance Pay	1,554,000	1,850,000	296,000	1,850,000	1,850,000
Ambulance/Hospital Coverage	35,000	37,000	2,000	37,000	37,000
Dental Plan	1,774,045	1,873,830	99,785	1,930,341	1,976,135
Dental Plan Adjustment	(440,000)	(490,000)	(50,000)	(530,000)	(530,000)
Vision Care	225,872	251,158	25,286	258,852	265,121
Vision Care Adjustment	(40,000)	(40,000)		(40,000)	(40,000)
Vacation/Overtime Cashout	500,000	700,000	200,000	700,000	700,000
Salaries and Benefits	131,744,190	139,499,971	7,755,781	143,740,008	146,705,804
Services					
Consultant Services	367,031	210,181	(156,850)	367,631	356,673
Non-Professional Services	8,355,899	7,025,065	(1,330,834)	7,039,965	7,004,565
Janitorial Services	4,600	8,000	3,400	8,000	8,000
Freight and Messenger Services	11,169	11,132	(37)	11,132	11,132
Allocated Departmental Costs	498,947	64,120	(434,827)	64,120	64,120
Auto Allowance	6,852	5,852	(1,000)	5,852	5,852
Light and Power	4,183	4,183		4,183	4,183
Real Prop Contracts-Const/Mtce	31,943	21,936	(10,007)	98,814	255,435
Office Equipment Maintenance	544,530	654,792	110,262	667,846	667,846
Vehicle Maintenance	81,015	81,015		81,015	81,015
Towing Services	52,060	52,060		52,060	52,060
Cleaning and Laundry	50,906	50,913	7	50,913	50,913
Other Equipment Servicing	46,108	39,456	(6,652)	39,456	39,456
Printing,Binding,Photocopying	129,155	126,628	(2,527)	126,648	126,648
Telephone-Regular Desk Set	482,823	482,092	(731)	482,162	482,162
Telephone-Cellular	227,826	263,996	36,170	264,065	264,065
Telephone-Alarm Systems	2,353	2,375	22	2,375	2,378
Data Comm DSL		2,700	2,700	2,700	2,700
Advertising	22,015	22,015		22,015	22,015
Insurance and Licenses-Auto	265	265		265	265

Police Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fleet Insurance	673,100	673,100		673,100	673,100
Certificates,Permits,Licenses	45,318	42,787	(2,531)	42,787	42,787
Hauling Expense	10,800	13,700	2,900	13,700	13,700
Liens, Registrations, etc.	306		(306)		
Rentals	542,877	548,924	6,047	619,968	709,968
Fleet Capital Lease		616,346	616,346	958,249	1,388,531
Equipment Rental-External	260,000	290,000	30,000	290,000	290,000
Parking Space Rental	169,654	177,280	7,626	177,280	177,280
Meal Expense	1,100	1,100		1,100	1,100
Luncheons, Receptions & Events	51,749	45,249	(6,500)	45,249	45,249
Membership Fees	19,686	19,295	(391)	19,295	19,295
Postage	39,000	47,375	8,375	53,750	53,750
Training,Workshops and Tuition	329,759	400,070	70,311	393,028	355,710
Conferences	80,232	77,932	(2,300)	77,932	77,932
Travel-City Business	75,000	75,000		75,000	75,000
Services	13,218,261	12,156,934	(1,061,327)	12,831,655	13,424,885
Materials, Parts and Supplies					
Photographic Supplies	51,022	51,022		51,022	51,022
Stationery and Office Supplies	322,254	325,923	3,669	326,016	326,016
Periodicals and Subscriptions	15,881	16,359	478	16,359	16,359
Computer Software	38,000	69,625	31,625	115,791	48,885
Medical,Dental & Lab Supplies	14,940	22,439	7,499	22,439	22,439
Animal Food and Supplies	10,200	10,200		10,200	10,200
Cleaning Supplies	33,517	40,915	7,398	40,915	40,915
Other Operating Supplies	322,508	373,556	51,048	409,968	335,556
Small Tools	6,756	6,756		6,756	6,756
Uniforms & Protective Clothing	881,327	910,872	29,545	834,072	797,982
Motive Fuels and Lubricants	110,265	122,765	12,500	122,765	122,765
Lubricants	18,825	18,825		18,825	18,825
Fleet Fuel	1,116,000	1,482,000	366,000	1,560,000	1,638,000
Chemicals	14,984	9,000	(5,984)	9,000	9,000
Maintenance Materials	12,110	11,980	(130)	11,980	11,980
Electrical and Communication	7,132	6,050	(1,082)	6,050	6,050
Automotive Parts	380,000	380,000		380,000	380,000
Clothing Allowance	379,038	403,835	24,797	403,835	403,835
Inventory Adjustment	9,000	9,000		9,000	9,000
Materials, Parts and Supplies	3,743,759	4,271,122	527,363	4,354,993	4,255,585

Police Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assets and Purchases					
Motive Equipment	1,168,650		(1,168,650)		
Elec,Light and Comm Equipment	90,000	90,000		90,000	90,000
Other Equipment	1,550,661	904,389	(646,272)	1,245,589	999,278
Office Furniture	75,861	103,107	27,246	82,126	60,000
Books	11,973	10,973	(1,000)	10,973	9,659
Other Personal Property	6,600	6,600		6,600	6,600
Assets and Purchases	2,903,745	1,115,069	(1,788,676)	1,435,288	1,165,537
Debt and Finance Charges					
Interest	425,536	392,584	(32,952)	334,214	286,790
Principal	505,376	308,876	(196,500)	341,346	315,876
Internal Financing-Interest	300,582	480,352	179,770	336,865	199,572
Internal Financing-Principal	1,367,014	2,376,223	1,009,209	2,445,199	1,536,073
Debenture Issue Expense		31,035	31,035	12,207	5,224
Debt and Finance Charges	2,598,508	3,589,070	990,562	3,469,831	2,343,535
Grants, Transfers and Other					
Grants-Cash	100,810	100,810		100,810	100,810
Claims	80,000	80,000		80,000	80,000
Tsf to Civic Accommodations	5,366,438	5,487,893	121,455	6,671,710	6,701,708
Tsf to Business Tech Services		450,827	450,827	450,827	450,827
Grants, Transfers and Other	5,547,248	6,119,530	572,282	7,303,347	7,333,345
Recoveries					
Inter-Departmental Recoveries	(110,000)	(110,000)		(110,000)	(110,000)
Other External Recoveries	(177,807)	(181,068)	(3,261)	(181,068)	(181,068)
Recoveries	(287,807)	(291,068)	(3,261)	(291,068)	(291,068)
TOTAL EXPENSES	159,467,904	166,460,628	6,992,724	172,844,054	174,937,623
Mill Rate (Support) / Contribution	(135,006,043)	(138,449,116)	(3,443,073)	(144,158,342)	(146,331,334)
Variance Percent (%)			(2.55)		

Police Services

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Chief of Police	64.00	65.50	1.50	66.00	66.00
General Patrol	756.00	783.00	27.00	783.00	783.00
Support Services	414.88	431.38	16.50	431.38	431.38
Administration	435.74	427.76	(7.98)	455.88	456.04
Total FTE Positions	1,670.62	1,707.64	37.03	1,736.26	1,736.42
Variance Percent (%)			2.22		

Fire Paramedic Services

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Operations	3,763,410	4,049,410	286,000	4,051,410	4,053,410
Support Services	553,000	200,500	(352,500)	201,600	201,600
Emergency Medical Services	21,128,232	22,594,043	1,465,811	23,316,689	24,723,207
General		6,991,099	6,991,099	8,388,881	10,491,081
TOTAL REVENUE	25,444,642	33,835,052	8,390,410	35,958,580	39,469,298
		EXPENSES			
Executive	1,159,166	1,169,671	10,505	1,209,207	1,247,926
Operations	92,804,691	101,326,606	8,521,915	102,727,372	105,387,724
Support Services	12,609,048	13,598,013	988,965	14,149,534	14,601,288
Emergency Medical Services	1,734,936	1,823,309	88,373	1,856,742	1,892,658
Administration	3,522,856	3,529,312	6,456	3,617,602	3,677,469
General	2,014,873	2,163,633	148,760	2,043,059	1,896,136
TOTAL EXPENSES	113,845,570	123,610,544	9,764,974	125,603,516	128,703,201
Mill Rate (Support) / Contribution	(88,400,928)	(89,775,492)	(1,374,564)	(89,644,936)	(89,233,903)
Variance Percent (%)			(1.55)		

Fire Paramedic Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Prov Building Manitoba Fund		6,991,099	6,991,099	8,388,881	10,491,081
Provincial Ambulance Grant	6,259,513	6,072,526	(186,987)	6,278,520	7,129,555
Government Grants	6,259,513	13,063,625	6,804,112	14,667,401	17,620,636
Regulation Fees					
Sundry Permits	18,000	17,000	(1,000)	17,000	17,000
Plan Review Fee	22,000	50,000	28,000	50,000	50,000
NSF Cheque Charges	2,500	1,600	(900)	1,650	1,700
Regulation Fees	42,500	68,600	26,100	68,650	68,700
Sale of Goods and Services					
Sale of Surplus Equipment	30,000	31,000	1,000	32,000	32,000
Sale of Merchandise	3,000	3,100	100	3,100	3,100
Fire Protection Services	20,000	40,000	20,000	41,000	42,000
Central File Property Search	38,000	32,000	(6,000)	32,000	32,000
Sundry Fees and Services	157,300	368,400	211,100	369,500	370,500
Ambulance-Emergency	12,456,401	13,735,630	1,279,229	14,164,408	14,621,710
Ambulance-Transfers	2,109,457	2,378,138	268,681	2,455,005	2,538,480
Ambulance-Treatmt No Transport	300,361	406,149	105,788	417,106	431,762
Sale of Goods and Services	15,114,519	16,994,417	1,879,898	17,514,119	18,071,552
Transfers					
Tsf from Waterworks	3,708,410	3,708,410		3,708,410	3,708,410
Tsf from Fleet Services	319,700		(319,700)		
Transfers	4,028,110	3,708,410	(319,700)	3,708,410	3,708,410
TOTAL REVENUE	25,444,642	33,835,052	8,390,410	35,958,580	39,469,298
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	77,489,059	84,686,276	7,197,217	87,532,435	89,883,784
Salaries-Temporary	110,588	166,825	56,237	179,588	193,281
Overtime	1,879,540	1,829,605	(49,935)	1,319,980	1,370,055
Statutory Pay	1,408,000	1,464,730	56,730	1,489,030	1,531,230
Shift Premium	626,142	666,000	39,858	671,600	696,000
Acting Pay	717,378	754,475	37,097	757,485	779,545
Long Service Pay	10,180	10,120	(60)	10,480	10,580

Fire Paramedic Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Training Pay	108,988	119,193	10,205	124,093	124,793
Standby Pay	40,000	42,000	2,000	44,000	46,000
Vacancy Management	(1,552,791)	(1,581,257)	(28,466)	(1,788,427)	(1,864,939)
Civic Pension	5,207,085	5,694,102	487,017	5,885,490	6,044,161
Canada Pension	2,307,839	2,508,305	200,466	2,575,586	2,621,929
Group Insurance	194,144	212,145	18,001	219,349	225,259
Employment Insurance	1,132,695	1,165,637	32,942	1,166,483	1,159,470
Payroll Costs	391,000	455,000	64,000	464,000	489,000
Rehabilitation Employment	10,423	165,000	154,577	172,000	178,000
Medical Expenses	230,000	188,000	(42,000)	191,700	199,400
Pension Awards	70,000	67,000	(3,000)	69,000	71,000
Fatality Pension Premiums	225,000	241,334	16,334	247,552	247,552
Interest and Administration	220,000	149,000	(71,000)	154,700	159,200
Sick Leave Severance Pay	1,542,000	1,720,000	178,000	1,491,138	1,537,669
Medical Benefits	110,000	150,000	40,000	160,000	170,000
Dental Plan	1,280,596	1,391,659	111,063	1,438,522	1,477,320
Dental Plan Adjustment	(324,871)	(275,647)	49,224	(266,386)	(236,786)
Vision Care	162,894	186,630	23,736	192,973	198,183
Vacation/Overtime Cashout	290,000	311,000	21,000	312,000	320,000
Fitness Passes	175,000	160,000	(15,000)	162,000	164,000
Salaries and Benefits	94,060,889	102,647,132	8,586,243	104,976,371	107,795,686
Services					
Consultant Services	947,181	1,008,600	61,419	1,021,600	1,022,600
Non-Professional Services	106,330	20,550	(85,780)	21,430	28,430
Freight and Messenger Services	9,488		(9,488)		
Allocated Departmental Costs	125,000	295,716	170,716	297,716	299,716
Auto Allowance	79,506	114,506	35,000	115,706	114,056
Heat-Gas,Oil,Steam & Electric	231,300	248,300	17,000	254,800	261,500
Light and Power	175,300	173,950	(1,350)	178,600	183,250
Water	40,400	44,500	4,100	46,100	47,700
Real Prop Contracts-Const/Mtce	403,200	690,250	287,050	700,800	710,800
Office Equipment Maintenance	9,818	17,550	7,732	18,110	18,620
Vehicle Maintenance	413,000	324,000	(89,000)	335,000	335,000
Fleet Operating Lease	189,251	220,533	31,282	229,490	219,938
Fleet Consumables	55,000	57,000	2,000	59,000	59,000
Fleet Damages	35,000	36,000	1,000	37,000	37,000
Cleaning and Laundry	84,538	97,884	13,346	102,049	104,904
Radio Maintenance	4,100	16,000	11,900	16,500	17,000
Other Equipment Servicing	130,008	147,938	17,930	152,238	156,068
Printing,Binding,Photocopying	53,826	62,213	8,387	63,653	64,558

Fire Paramedic Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Telephone	533,886	560,742	26,856	572,352	580,912
Telephone-Regular Desk Set		13,000	13,000	13,300	13,600
Telephone-Cellular		5,450	5,450	5,620	5,795
Telephone-Pagers		2,250	2,250	2,460	2,670
Data Comm Dark Fibre		445,000	445,000	25,000	35,000
Advertising	12,600	3,050	(9,550)	3,100	3,100
Insurance and Licenses-Auto	300		(300)		
Fleet Insurance	6,700	6,750	50	6,800	6,800
Drivers' Licenses		1,200	1,200	1,280	1,360
Rentals	11,048		(11,048)		
Fleet Capital Lease	1,056,555	1,633,159	576,604	1,962,023	2,198,007
Fleet Rentals Internal	45,000	47,000	2,000	49,000	49,000
Equipment Rental-External	750,000	783,600	33,600	783,720	783,840
Fleet Rentals External	20,000		(20,000)		
Parking Space Rental	28,264	30,214	1,950	30,574	30,684
Demurrage Charges	9,000	9,000		9,500	10,000
Fire Hydrant Rentals	3,708,410	3,708,410		3,708,410	3,708,410
Meal Expense	1,006		(1,006)		
Luncheons, Receptions & Events	6,808	1,719	(5,089)	1,758	1,770
Membership Fees	10,830	9,600	(1,230)	9,765	9,830
Postage	57,372	60,272	2,900	61,792	62,812
Training,Workshops and Tuition	83,124	79,671	(3,453)	82,642	83,497
Conferences	43,184	23,612	(19,572)	23,962	24,162
Travel-City Business	4,630	4,180	(450)	4,300	4,420
Agency Fees and Commissions	90,000	115,000	25,000	120,000	125,000
Business Meetings	3,432		(3,432)		
Services	9,574,395	11,118,369	1,543,974	11,127,150	11,420,809
Materials, Parts and Supplies					
Atlases and Maps	424	424		424	424
Photographic Supplies	6,700	6,300	(400)	6,510	6,620
Stationery and Office Supplies	105,233	106,779	1,546	110,424	113,115
Periodicals and Subscriptions	7,560	4,580	(2,980)	4,697	4,715
Computer Software	400,700	356,400	(44,300)	238,100	238,600
Medical,Dental & Lab Supplies	520,000	550,700	30,700	565,720	580,740
Educational Supplies	21,500	38,600	17,100	40,900	42,100
Emergency Supplies	306		(306)		
Cleaning Supplies	80,755	84,195	3,440	87,225	90,055
Other Operating Supplies	211,048	237,826	26,778	245,606	250,986
Small Tools	11,300	13,250	1,950	13,500	13,500
Uniforms & Protective Clothing	1,375,847	1,478,441	102,594	1,297,591	1,336,641

Fire Paramedic Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fleet Fuel	477,000	387,000	(90,000)	397,000	397,000
Compressed Gases	76,700	81,750	5,050	84,300	86,800
Maintenance Materials	56,119	55,370	(749)	57,200	58,570
Automotive Parts	395,000	406,000	11,000	417,000	417,000
Other Parts and Accessories	139,094	157,600	18,506	166,190	168,530
Purchases for Resale	3,000		(3,000)		
Printing	5,000		(5,000)		
Fleet Manufacturing	12,000		(12,000)		
Purchase Discounts	(414)	(121,944)	(121,530)	(121,944)	(121,944)
Overhead Door Repairs	30,800	35,150	4,350	37,100	39,000
Materials, Parts and Supplies	3,935,672	3,878,421	(57,251)	3,647,543	3,722,452
Assets and Purchases					
Elec,Light and Comm Equipment	470,000	420,000	(50,000)	370,000	370,000
Office Equipment	3,800	4,950	1,150	5,160	5,320
Other Equipment	1,347,880	808,450	(539,430)	836,700	851,350
Office Furniture	55,000	87,300	32,300	80,955	81,090
Books	26,500	27,970	1,470	28,970	29,000
Assets and Purchases	1,903,180	1,348,670	(554,510)	1,321,785	1,336,760
Debt and Finance Charges					
Interest	537,404	469,186	(68,218)	457,052	370,676
Principal	281,227	554,722	273,495	618,881	635,558
Internal Financing-Interest	349,912	432,084	82,172	418,966	389,416
Internal Financing-Principal	822,857	702,477	(120,380)	541,568	497,668
Provision for Bad Debts	984,936	1,043,309	58,373	1,076,742	1,112,658
Debenture Issue Expense	23,473	5,164	(18,309)	6,592	2,818
Debt and Finance Charges	2,999,809	3,206,942	207,133	3,119,801	3,008,794
Grants, Transfers and Other					
Tsf to Civic Accommodations	1,366,959	1,448,010	81,051	1,448,866	1,456,700
Miscellaneous Expense	40,666		(40,666)		
Grants, Transfers and Other	1,407,625	1,448,010	40,385	1,448,866	1,456,700
Recoveries					
Inter-Departmental Recoveries	(36,000)	(37,000)	(1,000)	(38,000)	(38,000)
Recoveries	(36,000)	(37,000)	(1,000)	(38,000)	(38,000)
TOTAL EXPENSES	113,845,570	123,610,544	9,764,974	125,603,516	128,703,201
Mill Rate (Support) / Contribution	(88,400,928)	(89,775,492)	(1,374,564)	(89,644,936)	(89,233,903)
Variance Percent (%)			(1.55)		

Fire Paramedic Services

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Executive	9.00	9.00		9.00	9.00
Operations	1,040.00	1,096.00	56.00	1,096.00	1,088.00
Support Services	103.00	105.00	2.00	105.00	105.00
Administration	32.25	30.00	(2.25)	30.00	30.00
Total FTE Positions	1,184.25	1,240.00	55.75	1,240.00	1,232.00
Variance Percent (%)			4.71		

Community Services

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Community Development and Recreation	10,974,461	11,272,908	298,447	11,320,720	11,320,720
Libraries	3,176,091	3,551,218	375,127	3,176,218	3,176,218
Community Resource, Protection and Safety	4,608,857	4,724,300	115,443	3,524,300	3,524,300
Assiniboine Park Enterprise	1,258,157	1,251,443	(6,714)	1,204,785	1,204,785
Strategic and Information Systems Services	287,000	287,000		287,000	287,000
Finance and Administration	135,500	207,000	71,500	132,000	132,000
TOTAL REVENUE	20,440,066	21,293,869	853,803	19,645,023	19,645,023
		EXPENSES			
Community Development and Recreation	42,384,674	45,049,926	2,665,252	47,435,490	49,185,116
Libraries	24,052,892	24,605,827	552,935	25,220,931	25,488,165
Community Resource, Protection and Safety	12,557,466	11,823,355	(734,111)	13,553,136	15,393,232
Assiniboine Park Enterprise	6,324,913	6,561,256	236,343	6,746,881	6,924,805
Strategic and Information Systems Services	3,193,930	3,051,740	(142,190)	3,153,598	3,220,078
Finance and Administration	1,232,054	1,991,062	759,008	2,317,279	2,632,054
Human Resources	1,339,423	1,356,431	17,008	1,349,150	1,370,951
Corporate	966,339	2,643,238	1,676,899	1,793,238	1,705,538
TOTAL EXPENSES	92,051,691	97,082,835	5,031,144	101,569,703	105,919,939
Mill Rate (Support) / Contribution	(71,611,625)	(75,788,966)	(4,177,341)	(81,924,680)	(86,274,916)
Variance Percent (%)			(5.83)		

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Taxation					
License in Lieu of Bus.Tax	981,000		(981,000)		
Taxation	981,000		(981,000)		
Government Grants					
Provincial Libraries Grant	1,910,118	1,910,118		1,910,118	1,910,118
Provincial Grants-Other	1,100,000	1,100,000		1,100,000	1,100,000
Government Grants	3,010,118	3,010,118		3,010,118	3,010,118
Regulation Fees					
Civic Charities Permits	26,800	14,000	(12,800)	14,000	14,000
Non-Resident Memberships	90,000	85,000	(5,000)	85,000	85,000
Plan Review Fee	11,500	11,500		11,500	11,500
General License	2,149,000	2,149,000		2,149,000	2,149,000
Lotteries License	43,000	43,000		43,000	43,000
Library Fines	841,795	850,000	8,205	850,000	850,000
Late Payment Charges	7,000	7,000		7,000	7,000
NSF Cheque Charges	2,000		(2,000)		
Regulation Fees	3,171,095	3,159,500	(11,595)	3,159,500	3,159,500
Sale of Goods and Services					
Rental-Fixed Assets	47,294	45,000	(2,294)	45,000	45,000
Miscellaneous Rentals	7,013	1,600	(5,413)	1,600	1,600
Rental-Rooms	68,760	75,811	7,051	76,509	76,509
Advertising	50,000	100,000	50,000	150,000	150,000
Sale of Bicycles	70,000	70,000		70,000	70,000
Sale of Merchandise	17,457	17,457		17,457	17,457
Document Fees	6,000	6,000		6,000	6,000
Arena Advertising	47,000	47,000		47,000	47,000
Leisure Guide Advertising	175,000	180,000	5,000	180,000	180,000
Child Care Guides	1,000	200	(800)	200	200
Aquatic Facility Advertising	15,000	10,000	(5,000)	10,000	10,000
Accessory Sales	20,000	20,000		20,000	20,000
Pool Safety Books	1,000	600	(400)	600	600
Casual User Fees	500	500		500	500
Program Registration Fees	2,082,324	2,125,443	43,119	2,127,964	2,127,964
Outdoor Pool Services	120,181	119,840	(341)	119,916	119,916
Arenas and Indoor Rinks	2,531,944	2,702,067	170,123	2,719,228	2,719,228

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Concessions-General	218,500	221,000	2,500	221,000	221,000
Central File Property Search	22,500	22,500		22,500	22,500
Food Handler Certificate	94,000	110,000	16,000	110,000	110,000
Body Modification Bylaw Exams	1,000	1,500	500	1,500	1,500
Zoo Admission	935,043	935,043		988,385	988,385
Video/DVD Wear and Tear Fee	130,000	125,000	(5,000)	125,000	125,000
Bicycle Registration	2,000	2,000		2,000	2,000
Sundry Fees and Services	18,669	20,669	2,000	20,669	20,669
Corporate Group Rate	856,448	1,010,448	154,000	1,010,448	1,010,448
Fax Fees	100	100		100	100
Facility Combo Pass	30,000	30,000		30,000	30,000
Administration Charges	16,725	11,225	(5,500)	11,225	11,225
Lost Card Replacement Fees	20,000	20,000		20,000	20,000
Swim Lessons		2,422,489	2,422,489	2,423,169	2,423,169
Learn To Swim	2,121,181		(2,121,181)		
Aquatic Specialty	119,535		(119,535)		
Leadership	318,803		(318,803)		
Fitness		516,758	516,758	517,604	517,604
Fitness Water	209,241		(209,241)		
Fitness Dry Land	212,783		(212,783)		
Fitness Seniors	68,539		(68,539)		
Aqua Therapy	10,198		(10,198)		
Public Swim	1,533,854	1,533,854		1,533,854	1,533,854
Rental Groups	415,129	445,322	30,193	446,042	446,042
Rental Schools	102,242	105,509	3,267	105,586	105,586
Rental Birthday Parties	52,994	53,632	638	53,665	53,665
Sundry Fees Casual Use	90,884	90,884		90,884	90,884
Sale of Goods and Services	12,860,841	13,199,451	338,610	13,325,605	13,325,605
Transfers					
Tsf from Fleet Services	116,930		(116,930)		
Tsf from Assiniboine Park Res		175,000	175,000	75,000	75,000
Tsf from Library Res		400,000	400,000		
Tsf from other funds	176,840	1,275,000	1,098,160		
Transfers	293,770	1,850,000	1,556,230	75,000	75,000
Other Revenue					
Misc Department Revenue	6,242	4,800	(1,442)	4,800	4,800
Photocopy Revenue	117,000	70,000	(47,000)	70,000	70,000
Other Revenue	123,242	74,800	(48,442)	74,800	74,800
TOTAL REVENUE	20,440,066	21,293,869	853,803	19,645,023	19,645,023

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	25,379,827	25,233,012	(146,815)	25,797,982	26,449,767
Salaries-Temporary	12,599,058	12,847,182	248,124	13,321,763	13,950,477
Overtime	82,685	155,468	72,783	137,896	124,287
Statutory Pay	434,945	747,217	312,272	751,115	761,115
Shift Premium	474,691	550,327	75,636	550,327	550,327
Acting Pay	21,638	29,326	7,688	29,326	29,326
Long Service Pay	95,154	104,782	9,628	104,782	104,782
Furlough-Permanent	(137,975)	(99,722)	38,253	(99,722)	(99,722)
Wage Adjustment	91,143	91,143		(43,268)	(99,226)
Vacancy Management	(914,675)	(1,345,604)	(430,929)	(1,298,268)	(1,311,191)
Civic Pension	2,576,261	2,594,137	17,876	2,663,943	2,749,806
Civic Pension Adjustment	(330,178)	(365,019)	(34,841)	(358,517)	(358,517)
Canada Pension	1,554,786	1,578,413	23,627	1,623,119	1,677,028
Canada Pension Adjustment	(77,209)	(88,919)	(11,710)	(83,048)	(83,048)
Group Insurance	95,985	96,652	667	99,227	102,459
Employment Insurance	806,877	781,728	(25,149)	793,316	808,214
Workers Compensation	213,809	207,809	(6,000)	201,809	201,809
Ambulance/Hospital Coverage	1,024	1,090	66	1,090	1,090
Dental Plan	633,510	634,064	554	651,126	672,075
Dental Plan Adjustment	(50,856)	(53,554)	(2,698)	(50,310)	(50,310)
Vision Care	80,616	85,070	4,454	87,289	90,158
Salaries and Benefits	43,631,116	43,784,602	153,486	44,880,977	46,270,706
Services					
Consultant Services	62,976		(62,976)		
Non-Professional Services	2,019,547	1,908,393	(111,154)	1,764,052	1,766,631
Janitorial Services	15,771	15,771		15,771	15,771
Freight and Messenger Services	248,052	247,707	(345)	243,007	242,707
Allocated Departmental Costs	334,051		(334,051)		
Transportation	31,200	19,200	(12,000)	7,200	7,200
Auto Allowance	677,993	645,279	(32,714)	527,368	526,003
Heat-Gas,Oil,Steam & Electric	243,991	246,500	2,509	246,500	246,500
Light and Power	35,112	41,000	5,888	41,000	40,000
Water	182,610	182,610		182,610	182,610
Property Cleanups & Demolition	18,000	18,000		18,000	18,000
Real Prop Contracts-Const/Mtce	45,862	40,862	(5,000)	40,862	40,862
Office Equipment Maintenance	73,455	64,049	(9,406)	64,049	63,549

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Computer Equipment Maintenance	77,904	56,050	(21,854)	56,050	56,050
Vehicle Maintenance	12,500	12,600	100	22,600	22,600
Towing Services	300	300		300	300
Fleet Operating Lease	152,995	147,204	(5,791)	167,900	162,549
Fleet Consumables	10,000	10,000		10,000	10,000
Fleet Damages	6,000	13,444	7,444	17,300	17,300
Cleaning and Laundry	16,667	17,567	900	17,567	15,567
Radio Maintenance	300	300		300	300
Other Equipment Servicing	67,222	90,939	23,717	93,082	97,941
Printing,Binding,Photocopying	559,272	473,085	(86,187)	456,988	456,988
Telephone	430,927	396,673	(34,254)	396,575	396,575
Telephone-Cellular	93,731	93,853	122	93,103	93,103
Telephone-Alarm Systems	503	503		503	503
Telephone-Pagers	6,000	6,000		6,000	6,000
Data Comm DSL	16,414	101,869	85,455	101,869	100,869
Data Comm Leased Lines	135,000		(135,000)		
Advertising	89,601	120,636	31,035	120,536	120,536
Fleet Insurance	27,428	33,390	5,962	32,740	32,740
Drivers' Licenses	932	932		932	932
Certificates,Permits,Licenses	155,450	189,055	33,605	189,055	189,055
Hauling Expense	4,000	4,000		4,000	4,000
Aircraft Hire	864,340	907,557	43,217	1,581,552	1,897,292
Liens, Registrations, etc.	2,200	3,700	1,500	3,700	3,700
Rentals	440,550	423,033	(17,517)	423,033	423,033
Fleet Capital Lease	141,470	165,665	24,195	182,543	189,053
Equipment Rental-Internal	16,000		(16,000)		
Fleet Rentals Internal	21,500	21,500		21,500	21,500
Equipment Rental-External	33,103	28,603	(4,500)	28,603	28,603
Fleet Rentals External	280,257	249,470	(30,787)	320,028	371,804
Parking Space Rental	17,837	37,150	19,313	36,982	35,196
Demurrage Charges	343	243	(100)	243	243
Meal Expense	2,361	2,311	(50)	2,311	2,311
Luncheons, Receptions & Events	9,500		(9,500)		
Membership Fees	18,902		(18,902)		
Postage	80,564	80,264	(300)	76,514	76,514
Training,Workshops and Tuition	90,450	82,137	(8,313)	70,137	70,137
Conferences	8,858		(8,858)		
Conferences Involving Travel	44,192		(44,192)		
Agency Fees and Commissions	3,300	3,300		3,300	3,300
Landfill Tipping Fees	16,775	12,775	(4,000)	12,775	12,775

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Business Meetings	7,850		(7,850)		
Services	7,952,118	7,215,479	(736,639)	7,701,040	8,069,202
Materials, Parts and Supplies					
Atlases and Maps	1,335	1,371	36	1,371	1,371
Photographic Supplies	2,875	1,500	(1,375)	1,500	1,500
Stationery and Office Supplies	337,987	261,311	(76,676)	261,588	260,989
Periodicals and Subscriptions	9,005		(9,005)		
Computer Software	225,191	236,915	11,724	218,527	193,527
Medical,Dental & Lab Supplies	17,157	26,857	9,700	26,857	26,857
Educational Supplies	10,431	3,637	(6,794)	3,637	3,637
Animal Food and Supplies	200,500	195,700	(4,800)	195,700	195,700
Emergency Supplies	500	500		500	500
Recreational Supplies	209,180	207,420	(1,760)	207,429	217,421
Cleaning Supplies	21,588	28,121	6,533	28,121	28,121
Other Operating Supplies	151,492	175,573	24,081	176,843	175,127
Small Tools	4,885	7,500	2,615	7,500	7,500
Uniforms & Protective Clothing	80,466	79,912	(554)	81,912	81,912
Motive Fuels and Lubricants	82,121	47,965	(34,156)	80,133	80,133
Fleet Fuel	84,900	94,550	9,650	99,210	98,681
Chemicals	806,151	846,074	39,923	1,359,296	2,205,115
Compressed Gases	825	3,125	2,300	3,125	3,125
Maintenance Materials	40,142	39,246	(896)	39,246	39,246
Automotive Parts	25,500	25,300	(200)	30,300	30,300
Other Parts and Accessories	22,126	22,426	300	26,986	27,426
Purchases for Resale	10,441	10,441		10,441	10,441
Manufacture of Signs	10,000	10,000		10,000	10,000
Fleet Manufacturing	2,000	2,000		7,000	7,000
Miscellaneous	100	100		100	100
Window Cleaning	500	500		500	500
Materials, Parts and Supplies	2,357,398	2,328,044	(29,354)	2,877,822	3,706,229
Assets and Purchases					
Motive Equipment	3,000	3,000		3,000	3,000
Elec,Light and Comm Equipment	1,000	1,000		1,000	1,000
Office Equipment	65,900	56,650	(9,250)	56,650	56,650
Other Equipment	122,219	80,133	(42,086)	80,133	80,133
Computer Hardware	20,000	395,000	375,000	20,000	20,000
Office Furniture	11,857	1,280	(10,577)		
Books	2,470,898	2,480,892	9,994	2,568,392	2,655,892
Assets and Purchases	2,694,874	3,017,955	323,081	2,729,175	2,816,675

Community Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Debt and Finance Charges					
Interest	322,437	127,965	(194,472)	324,804	347,523
Principal	175,070	111,751	(63,319)	123,928	321,508
Internal Financing-Interest	1,021,026	200,254	(820,772)	293,090	404,512
Internal Financing-Principal	1,621,330	324,124	(1,297,206)	289,521	266,320
Provision for Bad Debts	10,000	11,000	1,000	11,000	11,000
Debenture Issue Expense	72,879	24,242	(48,637)	48,999	30,453
Credit Card Commission	95,217	110,384	15,167	110,384	110,384
Debt and Finance Charges	3,317,959	909,720	(2,408,239)	1,201,726	1,491,700
Grants, Transfers and Other					
Grants-Cash	6,123,842	7,209,651	1,085,809	6,355,178	6,267,478
Grants-In-Kind	12,800	12,800		12,800	12,800
Claims	16,000		(16,000)		
Tsf to Animal Services Agency		1,004,276	1,004,276	988,244	988,182
Tsf to Computer Reserve	223,505		(223,505)	253,506	253,506
Tsf to Library Reserve	279,414		(279,414)	279,414	279,414
Tsf to Insect Control Reserve	600,000		(600,000)	600,000	600,000
Tsf to Reserve	1,031,350		(1,031,350)		
Tsf to Civic Accommodations	7,853,211	9,351,427	1,498,216	9,287,058	9,327,792
Tsf to Public Works Fund	16,232,016	22,323,006	6,090,990	24,476,888	25,910,380
Tsf to Recreation Reserve	490,000		(490,000)		
Tsf to Concession Reserve		12,500	12,500	12,500	12,500
Tsf to Business Tech Services		522,110	522,110	522,110	522,110
Miscellaneous Expense	287	287		287	287
Expenditure Management	(311,703)	(100,526)	211,177	(100,526)	(100,526)
Grants, Transfers and Other	32,550,722	40,335,531	7,784,809	42,687,459	44,073,923
Recoveries					
Inter-Departmental Recoveries	(63,000)	(63,000)		(63,000)	(63,000)
Departmental Recoveries	(136,896)	(136,896)		(136,896)	(136,896)
Inter-Fund Recoveries	(136,400)	(136,400)		(136,400)	(136,400)
Other External Recoveries	(116,200)	(172,200)	(56,000)	(172,200)	(172,200)
Recoveries	(452,496)	(508,496)	(56,000)	(508,496)	(508,496)
TOTAL EXPENSES	92,051,691	97,082,835	5,031,144	101,569,703	105,919,939
Mill Rate (Support) / Contribution	(71,611,625)	(75,788,966)	(4,177,341)	(81,924,680)	(86,274,916)
Variance Percent (%)			(5.83)		

Community Services

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Community Development and Recreation	359.29	353.67	(5.62)	356.58	356.58
Libraries	292.56	288.66	(3.90)	286.16	283.16
Community Resource, Protection and Safety	117.84	113.78	(4.06)	117.82	127.57
Assiniboine Park Enterprise	86.03	85.03	(1.00)	85.03	85.03
Strategic and Information Systems Services	31.55	31.00	(0.55)	31.00	31.00
Finance and Administration	15.73	15.40	(0.33)	15.40	15.40
Human Resources	14.45	14.40	(0.05)	14.40	14.40
Total FTE Positions	917.44	901.94	(15.50)	906.39	913.14
Variance Percent (%)			(1.69)		

Planning, Property and Development

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Real Estate	2,303,000	3,102,869	799,869	3,155,396	3,196,606
Development and Inspections	8,518,525	12,966,450	4,447,925	12,638,886	12,710,986
Planning and Land Use		179,000	179,000		
Cemeteries	1,186,427	829,579	(356,848)	867,881	900,576
Civic Accommodations	3,558,018	4,198,714	640,696	4,931,688	4,918,987
Property and Information Systems	65,000	65,000		65,000	65,000
Administration and Human Resources	5,000	5,000		5,000	5,000
General	804,879	504,196	(300,683)	512,726	513,414
TOTAL REVENUE	16,440,849	21,850,808	5,409,959	22,176,577	22,310,569
		EXPENSES			
Office of the Director	1,074,839	880,508	(194,331)	908,310	922,090
Real Estate	3,495,638	2,790,008	(705,630)	2,857,084	2,922,218
Development and Inspections	11,156,677	11,344,992	188,315	11,226,111	11,457,277
Planning and Land Use	3,623,906	3,530,738	(93,168)	3,991,429	3,699,546
Cemeteries	1,404,762	1,519,514	114,752	1,607,870	1,674,063
Housing and Homelessness Initiative	1,563,838	1,580,231	16,393	1,604,435	1,616,195
Civic Accommodations	4,873,084	4,882,362	9,278	4,805,960	4,839,896
Property and Information Systems	2,003,799	1,636,875	(366,924)	1,663,495	1,686,672
Financial Services	540,319	464,122	(76,197)	554,889	566,361
Administration and Human Resources	989,977	944,511	(45,466)	959,491	973,217
General	4,907,265	5,285,009	377,744	6,354,483	6,527,780
Corporate	1,605,136	2,236,305	631,169	2,236,305	2,236,305
TOTAL EXPENSES	37,239,240	37,095,175	(144,065)	38,769,862	39,121,620
Mill Rate (Support) / Contribution	(20,798,391)	(15,244,367)	5,554,024	(16,593,285)	(16,811,051)
Variance Percent (%)			26.70		

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Taxation					
Business Tax	27,426	28,249	823	29,097	29,097
Taxation	27,426	28,249	823	29,097	29,097
Payments in Lieu of Taxes					
Payment in Lieu-Golf	219,682	226,272	6,590	233,060	233,060
Payments in Lieu of Taxes	219,682	226,272	6,590	233,060	233,060
Regulation Fees					
Electrical Permits	950,000	950,000		950,000	950,000
Building Permits	4,400,000	6,489,706	2,089,706	8,520,361	8,592,461
Temporary Building Permits	58,000	58,000		58,000	58,000
Plumbing and Sewer Permits	450,000	400,000	(50,000)	400,000	400,000
Examination Fees	2,400	2,400		2,400	2,400
Zoning Memoranda Fees	125,000	125,000		125,000	125,000
Mechanical Permits		50,000	50,000	50,000	50,000
Zoning Adjustments Fees	600,000	600,000		600,000	600,000
Sub-Division Filing Fees	125,000	125,000		125,000	125,000
Use and Occupancy Fees	225,000	225,000		225,000	225,000
Building Plan Search Fees	16,000	16,000		16,000	16,000
Home Occupation Permits	100,000	100,000		100,000	100,000
Development Permits	152,000	152,000		152,000	152,000
Demolition Permits	30,000	30,000		30,000	30,000
Sign Erection Permits	33,000	33,000		33,000	33,000
Zoning Inspection Fees	8,000	8,000		8,000	8,000
Encroachment License	550,000	550,000		550,000	550,000
Plumb/Elec Contractors License	126,000	126,000		126,000	126,000
Encroachment License-Sign	48,000	48,000		48,000	48,000
Mobile Advertising Signs	188,000	188,000		188,000	188,000
NSF Cheque Charges	300	300		300	300
Late Payment Charges-Receiv	15,550	15,550		15,550	15,550
Regulation Fees	8,202,250	10,291,956	2,089,706	12,322,611	12,394,711
Sale of Goods and Services					
Rental-Fixed Assets	2,287,000	3,066,869	779,869	3,119,396	3,160,606
Personal Use of City Vehicles	325	325		325	325
Sale of ByLaws/Maps	15,500	15,500		15,500	15,500
Sale of Zoning ByLaws	1,000	1,000		1,000	1,000

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
History Books	100	100		100	100
Cemetery Fees-Brookside	708,489		(708,489)		
Cremated Remains Scatter Fee	400	4,300	3,900	4,600	7,700
Niche Package	18,150	75,375	57,225	76,390	78,835
Vaults and Grave Liner Sales		21,440	21,440	32,790	33,510
Lots/plots Prop Sales		349,725	349,725	357,540	367,595
Open and Close Revenue		316,417	316,417	323,868	340,828
Marker and Monument Fees		51,165	51,165	56,105	57,857
Cemetery Fees-St.Vital	138,912		(138,912)		
Cremation Garden Memorials				500	1,000
Cemetery Fees-Transcona	104,663		(104,663)		
Misc. Revenue - Memorials	400	540	140	440	440
Memorial Sales Benches,Planter		9,517	9,517	14,798	11,961
Burial Searches/Trnfr of Deeds	200	450	250	200	200
Central File Property Search	55,000	55,000		55,000	55,000
Computer Data Services	50,000	50,000		50,000	50,000
Verification Fees	8,000	8,000		8,000	8,000
Legal/Admin Agreements	258,000	278,000	20,000	278,000	278,000
General Government Charges	64,772	62,928	(1,844)	65,110	67,162
Land Development Agree't Fees	10,000	10,000		10,000	10,000
Sale of Goods and Services	3,720,911	4,376,651	655,740	4,469,662	4,545,619
Interest and Debt Charges					
Interest-Golf Services Loan	187,961	186,747	(1,214)	185,459	184,095
Interest and Debt Charges	187,961	186,747	(1,214)	185,459	184,095
Transfers					
Tsf from Gen Rev Enterprise Fd		179,000	179,000		
Tsf from Facilities Maintenace		241,519	241,519	1,105,426	1,092,725
Tsf from Fleet Services	189,563		(189,563)		
Tsf from Civic Accommodations	3,558,018	3,957,195	399,177	3,826,262	3,826,262
Tsf from Permit Reserve Fund		2,358,219	2,358,219		
Tsf from Golf Services	305,038		(305,038)		
Transfers	4,052,619	6,735,933	2,683,314	4,931,688	4,918,987
Other Revenue					
Misc Department Revenue	30,000	5,000	(25,000)	5,000	5,000
Other Revenue	30,000	5,000	(25,000)	5,000	5,000
TOTAL REVENUE	16,440,849	21,850,808	5,409,959	22,176,577	22,310,569

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	16,841,927	16,460,514	(381,413)	16,861,518	17,284,691
Salaries-Temporary	1,284,099	1,314,703	30,604	1,341,513	1,371,163
Overtime	60,280	56,500	(3,780)	60,000	60,000
Statutory Pay	3,598	3,623	25	3,648	3,648
Shift Premium	4,595	4,595		4,595	4,595
Acting Pay	47,516	42,516	(5,000)	47,516	47,516
Long Service Pay	46,794	44,737	(2,057)	47,548	49,403
Holiday/Sick Surcharge	5,001	5,001		5,001	5,001
Furlough-Permanent		(900)	(900)	(900)	(900)
Vacancy Management	(906,939)	(1,052,727)	(145,788)	(1,112,695)	(1,090,202)
Civic Pension	1,216,258	1,192,724	(23,534)	1,221,427	1,251,798
Canada Pension	594,999	591,016	(3,983)	605,214	619,533
Group Insurance	45,311	44,439	(872)	45,498	46,624
Employment Insurance	297,171	280,798	(16,373)	281,118	281,385
Workers Compensation	17,410	17,410		17,410	17,410
Payroll Costs	7,565	7,565		7,565	7,565
Medical Expenses	17,501	17,501		17,501	17,501
Fatality Pension Premiums	3,166	3,166		3,166	3,166
Interest and Administration	10,611	10,611		10,611	10,611
Ambulance/Hospital Coverage	2,575	2,500	(75)	2,525	2,525
Dental Plan	301,335	291,477	(9,858)	298,535	305,885
Vision Care	38,159	39,285	1,126	40,235	41,445
Salaries and Benefits	19,938,932	19,377,054	(561,878)	19,808,549	20,340,363
Services					
Consultant Services	675,082	241,464	(433,618)	608,471	240,987
Non-Professional Services	400,438	292,762	(107,676)	194,700	115,268
Janitorial Services	4,120	3,694	(426)	4,421	4,731
Freight and Messenger Services	6,218	6,329	111	6,329	6,329
Allocated Departmental Costs	90,200	20,030	(70,170)	20,120	20,493
Auto Allowance	449,273	488,953	39,680	491,627	491,762
Heat-Gas,Oil,Steam & Electric	51,360	31,581	(19,779)	32,462	32,808
Light and Power	18,755	10,519	(8,236)	10,624	10,754
Water	2,884	2,104	(780)	1,810	1,891
Real Prop Contracts-Const/Mtce	10,000	2,700	(7,300)	2,700	3,075
Office Equipment Maintenance	17,102	17,108	6	17,110	17,135
Vehicle Maintenance		100	100		

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fleet Operating Lease	157,302	169,862	12,560	176,122	179,356
Fleet Consumables	6,180	8,065	1,885	8,256	8,381
Fleet Damages	6,180	6,153	(27)	5,502	6,692
Cleaning and Laundry	550	550		559	577
Other Equipment Servicing	4,150	1,391	(2,759)	3,076	3,226
Printing,Binding,Photocopying	39,495	32,461	(7,034)	32,477	32,497
Telephone	102,367	139,025	36,658	138,074	138,429
Telephone-Cellular	38,983	44,398	5,415	44,547	44,637
Telephone-Alarm Systems	208	162	(46)	119	184
Advertising	202,376	207,694	5,318	195,328	200,528
Fleet Insurance	18,786	19,045	259	19,321	19,597
Drivers' Licenses	1,982	1,982		1,982	1,982
Certificates,Permits,Licenses	301,127	293,892	(7,235)	294,894	302,896
Liens, Registrations, etc.	5,150	5,150		5,150	5,150
Rentals	35,621	34,877	(744)	34,893	34,948
Fleet Capital Lease	89,615	125,212	35,597	159,225	175,498
Equipment Rental-Internal	8,000	8,000		8,000	8,000
Fleet Rentals External	9,850	9,850		9,850	9,850
Parking Space Rental	26,822	52,632	25,810	52,639	52,644
Meal Expense	2,115	1,910	(205)	1,918	1,924
Luncheons, Receptions & Events	13,112	3,030	(10,082)	3,033	3,150
Membership Fees	58,036	56,637	(1,399)	56,654	56,698
Postage	26,423	30,077	3,654	30,202	30,722
Seminars/Convention/Travel	3,092		(3,092)		
Training,Workshops and Tuition	44,314	23,657	(20,657)	23,657	23,657
Conferences	19,300	5,000	(14,300)	5,000	5,000
Travel-City Business	1,600	1,100	(500)	1,100	1,100
Landfill Tipping Fees	1,236	2,558	1,322	2,595	3,315
Nat'l Organizations and Panels	3,421		(3,421)		
Professional Development	28,320	14,160	(14,160)	14,160	14,160
Services	2,981,145	2,415,874	(565,271)	2,718,707	2,310,031
Materials, Parts and Supplies					
Blueprinting Supplies		2,800	2,800	2,800	2,800
Photographic Supplies	10,203	6,153	(4,050)	6,153	6,153
Stationery and Office Supplies	123,319	116,708	(6,611)	116,721	117,221
Periodicals and Subscriptions	7,955	3,856	(4,099)	3,856	3,856
Surveyor's Supplies	13,750	8,350	(5,400)	8,350	8,350
Cleaning Supplies	4,120	1,894	(2,226)	1,921	2,234
Other Operating Supplies	6,300	650	(5,650)	900	950
Small Tools	6,600	7,100	500	7,190	7,830

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Uniforms & Protective Clothing	16,190	13,291	(2,899)	13,406	13,906
Safety Supplies/Materials	1,031	18,391	17,360	18,333	19,138
Motive Fuels and Lubricants	38,811	39,797	986	44,592	46,805
Fleet Fuel	11,200	9,795	(1,405)	9,855	9,915
Maintenance Materials	62,739	58,872	(3,867)	55,000	55,830
Automotive Parts	2,000	150	(1,850)	260	870
Other Parts and Accessories	6,180	6,000	(180)	6,000	6,500
AshNicheBronzeTabletEngraving	1,200	3,000	1,800	3,000	4,200
MemorialPurch(BenchesPlanters)	2,000	2,000		2,000	2,000
Business Cards	500	500		500	700
Fleet Manufacturing	2,000	800	(1,200)	860	810
Fleet Miscellaneous		60	60	60	60
Building Maintenance	1,500	1,319	(181)	1,365	1,420
Materials, Parts and Supplies	317,598	301,486	(16,112)	303,122	311,548
Assets and Purchases					
Office Equipment	13,803	9,762	(4,041)	2,262	2,262
Other Equipment	112,808	109,437	(3,371)	105,226	105,496
Office Furniture	34,550	17,546	(17,004)	16,793	18,848
Books	3,856	2,044	(1,812)	1,903	1,903
Other Personal Property	1,000	1,000		1,000	1,000
Assets and Purchases	166,017	139,789	(26,228)	127,184	129,509
Debt and Finance Charges					
Interest	1,589,519	1,238,579	(350,940)	1,230,759	1,042,008
Principal	551,321	923,443	372,122	1,020,679	1,096,084
Internal Financing-Interest	826,964	1,166,310	339,346	1,363,558	1,367,401
Internal Financing-Principal	1,772,193	1,922,487	150,294	2,677,002	2,977,182
Provision for Bad Debts	61,000	50,000	(11,000)	50,000	50,000
Debenture Issue Expense	140,215	30,572	(109,643)	51,130	35,114
Credit Card Commission	39,157	70,872	31,715	71,094	71,357
Home Property Tax Credit	690,000	690,000		460,000	460,000
Debt and Finance Charges	5,670,369	6,092,263	421,894	6,924,222	7,099,146
Grants, Transfers and Other					
Grants-Cash	506,305	356,305	(150,000)	356,305	356,305
Contrib-Donations		220	220	20	20
Municipal Tax	1,108,831	1,890,000	781,169	1,890,000	1,890,000
Provincial Payroll Tax		7	7	7	7
Tsf to Perpetual Maintenance	123,509	98,856	(24,653)	100,717	104,117
Tsf to Computer Reserve	34,816		(34,816)		

Planning, Property and Development

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Tsf to Civic Accommodations	7,101,200	7,129,748	28,548	7,164,071	7,208,196
Tsf to Housing Rehabilitation	1,000,000	1,000,000		1,000,000	1,000,000
Tsf to Business Tech Services		60,000	60,000	63,000	66,000
Miscellaneous Expense	67,527	65,000	(2,527)	66,336	65,193
Refunds	1,075	1,075		1,350	2,425
Miscellaneous - Memorials	1,000	3,050	2,050	3,000	3,000
Expenditure Management		(77,226)	(77,226)	(77,226)	(77,226)
Grants, Transfers and Other	9,944,263	10,527,035	582,772	10,567,580	10,618,037
Recoveries					
Inter-Departmental Recoveries	(101,400)	(76,400)	25,000	(76,400)	(76,400)
Inter-Fund Recoveries	(1,317,072)	(1,205,916)	111,156	(1,195,651)	(1,203,163)
Provincial Recoveries	(234,000)	(238,000)	(4,000)	(238,000)	(238,000)
Other External Recoveries	(80,000)	(120,000)	(40,000)	(120,000)	(120,000)
Recoveries-Golf Services	(46,612)	(118,010)	(71,398)	(49,451)	(49,451)
Recoveries	(1,779,084)	(1,758,326)	20,758	(1,679,502)	(1,687,014)
TOTAL EXPENSES	37,239,240	37,095,175	(144,065)	38,769,862	39,121,620
Mill Rate (Support) / Contribution	(20,798,391)	(15,244,367)	5,554,024	(16,593,285)	(16,811,051)
Variance Percent (%)			26.70		

Planning, Property and Development

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Office of the Director	10.79	9.28	(1.51)	9.28	9.29
Real Estate	30.00	23.00	(7.00)	23.00	23.00
Development and Inspections	144.40	145.03	0.63	144.77	144.54
Planning and Land Use	45.50	44.50	(1.00)	44.50	44.50
Cemeteries	22.29	22.29		22.29	22.29
Housing and Homelessness Initiative	10.00	10.00		10.00	10.00
Property and Information Systems	22.00	18.00	(4.00)	18.00	18.00
Financial Services	11.50	11.00	(0.50)	11.00	11.00
Administration and Human Resources	16.25	16.25		16.25	16.25
Total FTE Positions	312.73	299.35	(13.38)	299.09	298.87
Variance Percent (%)			(4.28)		

Water and Waste

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Land Drainage	12,211,034	13,462,220	1,251,186	13,941,902	13,930,606
Solid Waste Collection	2,701,585	2,424,843	(276,742)	1,473,355	1,803,243
Engineering Services	150,000	193,750	43,750	237,500	237,500
TOTAL REVENUE	15,062,619	16,080,813	1,018,194	15,652,757	15,971,349
		EXPENSES			
Land Drainage	14,791,534	13,293,581	(1,497,953)	13,863,931	13,418,935
Solid Waste Collection	16,361,585	16,028,527	(333,058)	16,402,787	16,832,243
Engineering Services	50,500	50,500		50,500	50,500
TOTAL EXPENSES	31,203,619	29,372,608	(1,831,011)	30,317,218	30,301,678
Mill Rate (Support) / Contribution	(16,141,000)	(13,291,795)	2,849,205	(14,664,461)	(14,330,329)
Variance Percent (%)			17.65		

Water and Waste

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Regulation Fees					
Building Grade Permits	100,000	143,750	43,750	187,500	187,500
Application Fees	50,000	50,000		50,000	50,000
Regulation Fees	150,000	193,750	43,750	237,500	237,500
Sale of Goods and Services					
Bulk Waste Pick Up	45,000	90,000	45,000	120,000	120,000
Sale of Goods and Services	45,000	90,000	45,000	120,000	120,000
Transfers					
Tsf from Sewage Disposal	12,211,034	13,462,220	1,251,186	13,941,902	13,930,606
Tsf from Solid Waste Disposal	1,325,136	1,981,488	656,352	1,000,000	1,294,243
Tsf from Fleet Services	974,449		(974,449)		
Transfers	14,510,619	15,443,708	933,089	14,941,902	15,224,849
Other Revenue					
Misc Department Revenue	357,000	353,355	(3,645)	353,355	389,000
Other Revenue	357,000	353,355	(3,645)	353,355	389,000
TOTAL REVENUE	15,062,619	16,080,813	1,018,194	15,652,757	15,971,349
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	515,897	515,731	(166)	527,442	541,269
Salaries-Temporary	41,052	40,137	(915)	40,781	41,593
Overtime	1,250		(1,250)		
Acting Pay	1,200	1,200		1,200	1,200
Long Service Pay	4,250	4,250		4,250	4,250
Wage Adjustment	172,000	94,700	(77,300)	42,300	42,300
Vacancy Management	(2,551)	(1,128)	1,423		
Civic Pension	37,370	37,298	(72)	38,125	39,112
Canada Pension	23,482	20,910	(2,572)	21,366	21,864
Group Insurance	1,394	1,387	(7)	1,421	1,459
Employment Insurance	11,840	10,144	(1,696)	10,144	10,144
Workers Compensation	123,000	124,200	1,200	127,600	127,600
Payroll Costs		25,000	25,000	15,000	15,000
Rehabilitation Employment		10,000	10,000	10,000	10,000
Medical Expenses	44,000	44,000		44,000	44,000

Water and Waste

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Pension Awards	2,000	1,000	(1,000)	1,000	1,000
Interest and Administration	24,000	14,000	(10,000)	14,000	14,000
Dental Plan	9,191	9,117	(74)	9,321	9,558
Vision Care	1,167	1,222	55	1,251	1,286
Salaries and Benefits	1,010,542	953,168	(57,374)	909,201	925,635
Services					
Consultant Services	50,000	70,000	20,000	120,000	70,000
Non-Professional Services	4,374,276	4,422,929	48,653	4,547,785	4,676,384
Multi-Family Ref Coll-South	400,725	442,404	41,679	454,570	468,207
Multi-Family Ref Coll-East	446,963	474,187	27,224	488,416	503,065
Multi-Family Ref Coll-North	524,025	539,746	15,721	555,935	572,617
Single-Family Ref Coll-East	1,790,686	1,844,408	53,722	1,889,744	1,956,734
Single-Family Ref Coll-West	1,415,484	1,457,949	42,465	1,501,683	1,546,737
Dead Animal Collection	38,007	39,049	1,042	41,101	42,230
CFC Handling	44,500	22,857	(21,643)	23,541	24,249
Allocated Departmental Costs	3,141,649	3,172,268	30,619	3,258,429	3,305,903
Auto Allowance	2,200	2,500	300	2,500	2,500
Light and Power	250,000	260,000	10,000	270,000	275,000
Water	4,000	4,250	250	4,500	4,500
Real Prop Contracts-Const/Mtce	241,000	255,000	14,000	269,000	269,000
Fleet Operating Lease	60,134	13,096	(47,038)	13,096	13,096
Fleet Consumables	7,300	2,515	(4,785)	2,575	2,651
Printing,Binding,Photocopying	200	200		200	200
Telephone	13,800	11,280	(2,520)	11,280	11,280
Advertising	34,000	35,150	1,150	36,308	36,308
Fleet Insurance	7,380	7,347	(33)	7,347	7,347
Drivers' Licenses	150	100	(50)	100	100
Certificates,Permits,Licenses	225,250	250,275	25,025	250,300	250,300
Fleet Capital Lease		22,361	22,361	22,361	22,361
Fleet Rentals Internal	9,454	9,703	249	9,703	9,703
Equipment Rental-External	118,000	120,500	2,500	125,500	125,500
Fleet Rentals External	7,000	7,500	500	8,000	8,000
Parking Space Rental		1,440	1,440	1,440	1,440
Meal Expense	520	1,240	720	1,240	1,240
Training,Workshops and Tuition	3,671	3,220	(451)	3,220	3,220
Landfill Tipping Fees	5,852,251	5,428,913	(423,338)	5,537,498	5,648,242
Services	19,062,625	18,922,387	(140,238)	19,457,372	19,858,114

Water and Waste

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Materials, Parts and Supplies					
Stationery and Office Supplies	250	250		250	250
Uniforms & Protective Clothing	3,950	2,795	(1,155)	2,840	2,870
Motive Fuels and Lubricants	4,000	4,250	250	4,500	4,500
Fleet Fuel	38,400	21,500	(16,900)	20,992	21,946
Maintenance Materials	375,500	386,600	11,100	397,700	397,700
Electrical and Communication	65,000	66,000	1,000	67,000	67,000
Materials, Parts and Supplies	487,100	481,395	(5,705)	493,282	494,266
Debt and Finance Charges					
Interest	3,305,651	2,733,614	(572,037)	2,556,511	2,556,511
Principal	3,217,833	2,306,100	(911,733)	2,376,769	2,376,769
Internal Financing-Interest	2,037,825	2,359,072	321,247	2,464,299	2,030,599
Internal Financing-Principal	1,834,661	1,786,315	(48,346)	2,009,697	2,009,697
Debenture Issue Expense	161,265	24,636	(136,629)	28,664	28,664
Debt and Finance Charges	10,557,235	9,209,737	(1,347,498)	9,435,940	9,002,240
Grants, Transfers and Other					
Tsf to Civic Accommodations	86,117	41,716	(44,401)	41,716	41,716
Expenditure Management		(235,795)	(235,795)	(20,293)	(20,293)
Grants, Transfers and Other	86,117	(194,079)	(280,196)	21,423	21,423
TOTAL EXPENSES	31,203,619	29,372,608	(1,831,011)	30,317,218	30,301,678
Mill Rate (Support) / Contribution	(16,141,000)	(13,291,795)	2,849,205	(14,664,461)	(14,330,329)
Variance Percent (%)			17.65		

Water and Waste

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Solid Waste Collection	10.70	10.70		10.70	10.70
Total FTE Positions	10.70	10.70		10.70	10.70
Variance Percent (%)			0.00		

Street Lighting

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Street Lighting	10,492,053	10,532,775	40,722	10,894,044	11,286,924
TOTAL EXPENSES	10,492,053	10,532,775	40,722	10,894,044	11,286,924
Mill Rate (Support) / Contribution	(10,492,053)	(10,532,775)	(40,722)	(10,894,044)	(11,286,924)
Variance Percent (%)			(0.39)		

Street Lighting

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Services					
Real Prop Contracts-Const/Mtce	10,433,114	10,473,836	40,722	10,835,105	11,227,985
Services	10,433,114	10,473,836	40,722	10,835,105	11,227,985
Materials, Parts and Supplies					
Electrical and Communication	55,000	55,000		55,000	55,000
Materials, Parts and Supplies	55,000	55,000		55,000	55,000
Debt and Finance Charges					
Internal Financing-Interest	2,692	2,379	(313)	2,379	2,379
Internal Financing-Principal	1,247	1,560	313	1,560	1,560
Debt and Finance Charges	3,939	3,939		3,939	3,939
TOTAL EXPENSES	10,492,053	10,532,775	40,722	10,894,044	11,286,924
Mill Rate (Support) / Contribution	(10,492,053)	(10,532,775)	(40,722)	(10,894,044)	(11,286,924)
Variance Percent (%)			(0.39)		

Internal Services

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Legal Services	132,000	125,500	(6,500)	125,500	125,500
Research and Internal Services	55,000	55,000		55,000	55,000
Office of the Chief Information Officer	31,226		(31,226)		
Connectivity	71,650	71,650		71,650	71,650
Managed Hosting	54,600	62,100	7,500	62,100	62,100
Business Solutions	126,250	133,750	7,500	133,750	133,750
Workplace Management		82,350	82,350	69,150	69,150
TOTAL REVENUE	470,726	530,350	59,624	517,150	517,150
		EXPENSES			
Human Resource Development	2,345,939	2,244,131	(101,808)	2,390,664	2,424,224
Human Resources Planning and Services	2,077,703	2,063,441	(14,262)	2,117,001	2,154,485
Labour Relations and Compensation	907,579	913,589	6,010	986,700	999,433
Legal Services	2,378,384	2,419,163	40,779	2,440,735	2,479,920
Research and Internal Services	954,665	892,260	(62,405)	913,958	932,829
Financial Services	803,091	736,312	(66,779)	863,883	876,773
Corporate	600,000	1,636,250	1,036,250	500,000	
Office of the Chief Information Officer	5,434,665	5,843,785	409,120	5,806,542	5,937,441
Service Delivery Management	230,836	284,535	53,699	297,723	302,469
Connectivity	2,767,530	1,945,461	(822,069)	1,998,867	2,042,203
Managed Hosting	2,697,598	3,289,723	592,125	4,143,326	4,462,532
Business Solutions	3,990,899	3,775,398	(215,501)	3,880,378	4,040,923
Workplace Management	487,092	504,110	17,018	591,096	597,630
TOTAL EXPENSES	25,675,981	26,548,158	872,177	26,930,873	27,250,862
Mill Rate (Support) / Contribution	(25,205,255)	(26,017,808)	(812,553)	(26,413,723)	(26,733,712)
Variance Percent (%)			(3.22)		

Internal Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Regulation Fees					
ByLaw Fines	25,000	25,000		25,000	25,000
Regulation Fees	25,000	25,000		25,000	25,000
Sale of Goods and Services					
Sale of Merchandise		500	500	500	500
Printing Services	15,000	15,000		15,000	15,000
Sundry Fees and Services	262,500	277,500	15,000	277,500	277,500
Legal/Admin Agreements	5,000	5,000		5,000	5,000
Sale of Goods and Services	282,500	298,000	15,500	298,000	298,000
Transfers					
Tsf from Gen Rev Enterprise Fd	40,000	40,000		40,000	40,000
Tsf from Fleet Services	31,226		(31,226)		
Tsf from Gen Rev to CIT - WM		82,350	82,350	69,150	69,150
Transfers	71,226	122,350	51,124	109,150	109,150
Other Revenue					
Misc Department Revenue	92,000	85,000	(7,000)	85,000	85,000
Other Revenue	92,000	85,000	(7,000)	85,000	85,000
TOTAL REVENUE	470,726	530,350	59,624	517,150	517,150
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	14,979,045	14,832,516	(146,529)	15,128,868	15,501,964
Salaries-Temporary	89,946	98,247	8,301	104,717	110,721
Overtime	60,600	89,027	28,427	90,186	90,802
Shift Premium	3,325	3,325		3,325	3,325
Acting Pay	2,990	2,990		2,990	2,990
Long Service Pay	16,738	17,821	1,083	17,821	17,821
Standby Pay	55,000	55,000		55,000	55,000
Wage Adjustment	1	1,087,719	1,087,718	24,653	26,536
Vacancy Management	(879,788)	(943,792)	(64,004)	(672,428)	(713,929)
Civic Pension	1,011,124	1,001,845	(9,279)	1,022,195	1,047,613
Canada Pension	436,766	444,280	7,514	452,861	463,763
Group Insurance	37,660	37,343	(317)	38,068	39,033
Employment Insurance	217,154	209,530	(7,624)	208,758	208,974

Internal Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Workers Compensation	18,000	18,000		18,000	18,000
Dental Plan	248,626	244,860	(3,766)	249,843	256,042
Vision Care	31,644	32,846	1,202	33,509	34,358
Salaries and Benefits	16,328,831	17,231,557	902,726	16,778,366	17,163,013
Services					
Consultant Services	693,387	676,696	(16,691)	643,849	633,587
Non-Professional Services	4,346	4,346		4,346	4,346
Freight and Messenger Services	9,300	9,300		9,300	9,300
Corporate Education Consultant	159,136	159,136		159,136	159,136
Employee Equity Consulting	24,260	24,260		24,260	24,260
Allocated Departmental Costs	400,520	426,804	26,284	425,500	428,829
Transportation		200	200	200	200
Auto Allowance	80,715	80,415	(300)	80,415	80,415
Real Prop Contracts-Const/Mtce	1,000	1,000		1,000	1,000
Office Equipment Maintenance	13,200	10,300	(2,900)	13,300	13,300
Fleet Operating Lease	15,884	19,388	3,504	22,917	22,917
Fleet Consumables	200	200		200	200
Radio Maintenance	20,000	20,000		20,000	20,000
Other Equipment Servicing	1,783,058	1,296,938	(486,120)	1,296,938	1,296,938
Printing,Binding,Photocopying	54,550	53,850	(700)	53,850	53,850
Telephone	234,403	236,662	2,259	236,662	236,662
Telephone-Cellular	38,608	33,157	(5,451)	33,157	33,157
Data Comm DSL	115,000	115,000		115,000	115,000
Data Comm Dark Fibre	110,500	110,500		110,500	110,500
Data Comm Leased Lines	38,500	38,500		38,500	38,500
Advertising	28,000	22,117	(5,883)	22,060	22,626
Fleet Insurance	6,902	7,012	110	7,012	7,012
Certificates,Permits,Licenses	110,400	110,400		110,400	110,400
Liens, Registrations, etc.	18,000	18,000		18,000	18,000
Rentals	75,292	62,792	(12,500)	62,792	62,792
Fleet Capital Lease	4,800	17,069	12,269	29,339	29,339
Parking Space Rental	3,500	3,400	(100)	3,400	3,400
Meal Expense	325	325		325	325
Luncheons, Receptions & Events	27,160	11,415	(15,745)	11,415	11,415
Membership Fees	47,200	47,400	200	47,400	47,400
Postage	6,400	6,700	300	6,700	6,700
Training,Workshops and Tuition	847,521	330,143	(517,378)	322,184	219,000
Conferences	15,500	11,250	(4,250)	16,500	16,500
Travel-City Business	1,000	1,000		1,000	1,000
Rehabilitation	7,000	7,000		7,000	7,000

Internal Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Employ Equity Training	11,225	11,225		11,225	11,225
Job Accommodation	8,000	8,000		8,000	8,000
Services	5,014,792	3,991,900	(1,022,892)	3,973,782	3,864,231
Materials, Parts and Supplies					
Stationery and Office Supplies	70,715	111,000	40,285	81,000	81,000
Periodicals and Subscriptions	31,275	22,582	(8,693)	22,582	22,582
Computer Software	1,085,358	1,932,694	847,336	2,764,520	2,975,511
Medical,Dental & Lab Supplies	1,000	1,000		1,000	1,000
Educational Supplies	5,850	5,850		5,850	5,850
Other Operating Supplies	2,800	2,800		2,800	2,800
Small Tools	3,000	3,000		3,000	3,000
Uniforms & Protective Clothing	3,800	3,800		3,800	3,800
Fleet Fuel	10,000	10,300	300	10,300	10,300
Maintenance Materials	7,300	10,000	2,700	10,000	10,000
Electrical and Communication	140,000	145,000	5,000	145,000	145,000
Other Parts and Accessories	6,500	6,500		6,500	6,500
Materials, Parts and Supplies	1,367,598	2,254,526	886,928	3,056,352	3,267,343
Assets and Purchases					
Office Equipment	15,300	15,300		15,300	15,300
Other Equipment	402,607	415,509	12,902	425,469	425,469
Office Furniture	14,500	14,500		14,500	14,500
Books	60,000	66,350	6,350	66,350	66,350
Assets and Purchases	492,407	511,659	19,252	521,619	521,619
Debt and Finance Charges					
Interest	1,171,287	941,153	(230,134)	971,938	876,158
Principal	343,186	481,694	138,508	528,690	589,217
Internal Financing-Interest	1,408,319	1,487,034	78,715	1,397,262	1,420,996
Internal Financing-Principal	1,609,921	2,176,637	566,716	2,189,834	2,315,983
Debenture Issue Expense	107,145	12,209	(94,936)	11,081	15,255
Debt and Finance Charges	4,639,858	5,098,727	458,869	5,098,805	5,217,609
Grants, Transfers and Other					
Tsf to Computer Reserve	163,655		(163,655)	220,281	220,281
Tsf to Civic Accommodations	1,583,387	1,718,021	134,634	1,830,493	1,619,322
Tsf to Business Tech Services		48,828	48,828	48,828	48,828
Expenditure Management		(23,239)	(23,239)	(52,998)	(116,921)
Grants, Transfers and Other	1,747,042	1,743,610	(3,432)	2,046,604	1,771,510

Internal Services

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Recoveries					
Inter-Departmental Recoveries	(3,035,958)	(3,244,519)	(208,561)	(3,232,419)	(3,222,815)
Departmental Recoveries	(17,040)	(2,700)	14,340	(2,700)	(2,700)
Inter-Fund Recoveries	(663,549)	(893,531)	(229,982)	(1,161,465)	(1,180,877)
Other External Recoveries	(198,000)	(143,071)	54,929	(148,071)	(148,071)
Recoveries	(3,914,547)	(4,283,821)	(369,274)	(4,544,655)	(4,554,463)
TOTAL EXPENSES	25,675,981	26,548,158	872,177	26,930,873	27,250,862
Mill Rate (Support) / Contribution	(25,205,255)	(26,017,808)	(812,553)	(26,413,723)	(26,733,712)
Variance Percent (%)			(3.22)		

Internal Services

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Human Resource Development	24.00	22.60	(1.40)	22.60	22.60
Human Resources Planning and Services	23.50	23.50		23.50	23.50
Labour Relations and Compensation	8.00	8.00		8.00	8.00
Legal Services	26.40	26.40		26.40	26.40
Research and Internal Services	20.50	18.50	(2.00)	18.50	18.50
Financial Services	12.00	11.00	(1.00)	11.00	11.00
Office of the Chief Information Officer	7.00	7.00		6.50	6.50
Service Delivery Management	2.00	2.00		2.00	2.00
Connectivity	35.00	35.25	0.25	35.25	35.25
Managed Hosting	30.00	29.25	(0.75)	29.25	29.25
Business Solutions	31.00	30.00	(1.00)	30.00	30.00
Workplace Management	5.00	5.00		5.00	5.00
Total FTE Positions	224.40	218.50	(5.90)	218.00	218.00
Variance Percent (%)			(2.63)		

Assessment and Taxation

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Assessment and Taxation	628,928,805	518,884,247	(110,044,558)	525,462,127	529,796,348
TOTAL REVENUE	628,928,805	518,884,247	(110,044,558)	525,462,127	529,796,348
		EXPENSES			
Assessment and Taxation	14,331,957	13,319,396	(1,012,561)	13,284,054	13,544,046
TOTAL EXPENSES	14,331,957	13,319,396	(1,012,561)	13,284,054	13,544,046
Mill Rate (Support) / Contribution	614,596,848	505,564,851	(109,031,997)	512,178,073	516,252,302
Variance Percent (%)			(17.74)		

Assessment and Taxation

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Taxation					
Municipal Property Tax	378,498,619	386,224,217	7,725,598	392,791,813	398,361,723
Net Taxes Added	12,906,412	11,476,871	(1,429,541)	10,589,663	10,589,663
Infill Housing Tax Credit Prgm				(50,000)	(250,000)
Heritage Property Tax Credit	(1,247,657)	(1,027,390)	220,267	(1,166,902)	(1,952,354)
Multi Family Tax Credit	(177,721)	(1,192,255)	(1,014,534)	(1,263,403)	(1,555,543)
Motor Coach	(66,196)	(66,196)		(66,196)	(66,196)
Local Improvement Taxes	1,264,800	1,354,600	89,800	1,244,600	1,111,300
Local Improvement Commuted	29,000	75,000	46,000	75,000	75,000
Business Tax	53,339,146	55,141,582	1,802,436	55,140,734	55,140,734
Business Tax Adjustments	(2,800,000)	(2,800,000)		(2,800,000)	(2,800,000)
Business Tax-New Addition	4,785,750	4,185,750	(600,000)	4,185,750	4,185,750
Heritage Business Tax Credit	(48,942)	(51,410)	(2,468)	(51,410)	(51,410)
Entertainment Funding Tax	1,800,000	1,700,000	(100,000)	1,700,000	1,700,000
Ent Tax Refundable-Goldeyes	275,000	275,000		275,000	275,000
Ent Tax Refundable-True North	2,250,000	2,300,000	50,000	2,300,000	2,300,000
Ent Tax Refundable-WFC	600,000	600,000		600,000	600,000
Electricity Tax	11,926,200	12,173,000	246,800	12,173,000	12,173,000
Gas Tax	4,752,600	4,930,500	177,900	4,930,500	4,930,500
Billboard Tax	45,000	45,000		45,000	86,353
Taxation	468,132,011	475,344,269	7,212,258	480,653,149	484,853,520
Payments in Lieu of Taxes					
Payment in Lieu of Prop.Taxes	28,901,573	28,780,560	(121,013)	28,780,560	28,780,560
Payment in Lieu of Bus.Taxes	1,300,000	1,080,209	(219,791)	1,080,209	1,080,209
Payments in Lieu of Taxes	30,201,573	29,860,769	(340,804)	29,860,769	29,860,769
Government Grants					
Prov Building Manitoba Fund	49,368,000		(49,368,000)		
Provincial Support Grant	7,094,100		(7,094,100)		
Provincial Unconditional Grant	19,887,500		(19,887,500)		
Provincial Grants-Other	3,000,000	3,000,000		3,000,000	3,000,000
Provincial VLT Grant	8,820,000		(8,820,000)		
Provincial Cost Offsets	(23,650,000)		23,650,000		
Government Grants	64,519,600	3,000,000	(61,519,600)	3,000,000	3,000,000

Assessment and Taxation

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Regulation Fees					
Mobile Homes License	367,200	354,000	(13,200)	354,000	354,000
NSF Cheque Charges	137,500	135,000	(2,500)	135,000	135,000
Regulation Fees	504,700	489,000	(15,700)	489,000	489,000
Sale of Goods and Services					
Document Fees	500		(500)		
Tax Certificate Fees	227,500	220,500	(7,000)	220,500	220,500
TIPP Administration Fee	488,950	561,550	72,600	561,550	561,550
Sundry Fees and Services	1,009,095	1,101,359	92,264	1,129,359	1,129,309
Redemption Certificate Fees	1,300	1,300		1,300	1,300
Legal Line Billings	126,500	107,800	(18,700)	107,800	107,800
General Government Charges	3,049,880		(3,049,880)		
Administration Charges	10,000	10,000		10,000	10,000
MB Hydro-Sale of Wpg Hydro	20,000,000		(20,000,000)		
Sale of Goods and Services	24,913,725	2,002,509	(22,911,216)	2,030,509	2,030,459
Interest and Debt Charges					
Tax Penalties Interest	6,500,000	6,300,000	(200,000)	6,300,000	6,300,000
Capital Construction Interest	20,000	20,000		20,000	20,000
Interest and Debt Charges	6,520,000	6,320,000	(200,000)	6,320,000	6,320,000
Transfers					
Tsf from Fiscal Stab Reserve	9,000,000		(9,000,000)		
Tsf from Waterworks	8,871,950		(8,871,950)		
Tsf from Sewage Disposal	6,478,130		(6,478,130)		
Tsf from Solid Waste Disposal	310,506		(310,506)		
Tsf from Fleet Services	1,098,910		(1,098,910)		
Trs from Idea Bank	58,000		(58,000)		
Tsf from other funds	2,936,000		(2,936,000)		
Tsf from Parking Services	5,300,000		(5,300,000)		
Transfers	34,053,496		(34,053,496)		
Other Revenue					
Misc Department Revenue	83,700	1,867,700	1,784,000	3,108,700	3,242,600
Other Revenue	83,700	1,867,700	1,784,000	3,108,700	3,242,600
TOTAL REVENUE	628,928,805	518,884,247	(110,044,558)	525,462,127	529,796,348

Assessment and Taxation

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	9,303,705	9,013,110	(290,595)	9,101,232	9,378,708
Salaries-Temporary	79,941	244,353	164,412	117,797	113,285
Overtime	331,000	281,000	(50,000)	181,000	181,000
Acting Pay	5,300	5,300		5,300	5,300
Long Service Pay	40,100	35,600	(4,500)	40,700	38,200
Furlough-Permanent	(14,000)	(14,000)		(14,000)	(14,000)
Vacancy Management	(519,129)	(703,660)	(184,531)	(694,060)	(736,542)
Civic Pension	629,651	611,183	(18,468)	616,440	636,910
Canada Pension	327,038	321,987	(5,051)	323,772	334,100
Canada Pension Adjustment		2,394	2,394	4,780	4,925
Group Insurance	23,444	22,785	(659)	22,947	23,742
Employment Insurance	165,035	154,291	(10,744)	151,483	152,637
Employment Insurance Adjust		1,383	1,383	2,749	2,868
Payroll Costs	2,000	2,000		2,000	2,000
Medical Expenses	3,800	3,800		3,800	3,800
Fatality Pension Premiums	7,776	1,886	(5,890)	1,933	1,933
Interest and Administration	3,700	3,700		3,700	3,700
Ambulance/Hospital Coverage	4,286	4,380	94	4,380	4,380
Dental Plan	154,840	149,370	(5,470)	150,675	155,665
Dental Plan Adjustment	7,600	2,000	(5,600)	2,500	3,000
Vision Care	19,713	20,032	319	20,216	20,883
Vision Care Adjustment	1,000	1,600	600	1,800	1,900
Vacation/Overtime Cashout	32,552	65,500	32,948	65,000	60,000
Salaries and Benefits	10,609,352	10,229,994	(379,358)	10,116,144	10,378,394
Services					
Consultant Services	245,000	122,500	(122,500)	120,000	120,000
Non-Professional Services	19,000	22,500	3,500	22,650	21,650
Freight and Messenger Services	5,000	9,500	4,500	9,500	9,500
Allocated Departmental Costs	314,918	26,000	(288,918)	35,300	35,800
Auto Allowance	4,875	4,775	(100)	4,775	4,775
Real Prop Contracts-Const/Mtce	15,000	3,400	(11,600)		
Office Equipment Maintenance	31,000	21,500	(9,500)	21,500	16,500
Vehicle Maintenance	5,000	5,000		5,000	5,000
Fleet Operating Lease	14,394	14,394		14,394	14,394
Fleet Consumables	500	500		500	500
Fleet Damages	10,000	10,000		10,000	10,000

Assessment and Taxation

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Other Equipment Servicing	20,000		(20,000)		
Printing,Binding,Photocopying	104,154	112,500	8,346	117,500	105,500
Telephone	135,750	114,000	(21,750)	112,000	112,000
Telephone-Cellular		300	300	350	400
Advertising	56,000	66,000	10,000	51,000	42,129
Fleet Insurance	24,000	23,000	(1,000)	24,000	24,000
Drivers' Licenses	400	400		400	400
Certificates,Permits,Licenses	120,850	50	(120,800)	50	50
Liens, Registrations, etc.	45,120	56,120	11,000	56,120	56,120
Rentals	550	550		550	550
Fleet Capital Lease	42,006	42,117	111	42,117	43,669
Fleet Rentals Internal	7,500	16,083	8,583	6,417	4,000
Parking Space Rental	5,600	5,300	(300)	5,600	5,600
Meal Expense	13,290	11,340	(1,950)	7,340	7,340
Luncheons, Receptions & Events	5,500	1,700	(3,800)	1,700	1,450
Membership Fees	21,350	18,500	(2,850)	19,000	19,000
Postage	192,200	237,200	45,000	339,000	194,800
Training,Workshops and Tuition	88,500	43,500	(45,000)	39,000	39,000
Conferences	38,500	22,500	(16,000)	22,500	22,000
Travel-City Business	4,000	4,000		4,000	4,000
Agency Fees and Commissions	1,220	1,220		1,220	1,220
Nat'l Organizations and Panels	4,000		(4,000)		
Services	1,595,177	1,016,449	(578,728)	1,093,483	921,347
Materials, Parts and Supplies					
Atlases and Maps	250	250		250	250
Stationery and Office Supplies	46,500	66,167	19,667	51,333	48,000
Periodicals and Subscriptions	6,950	18,450	11,500	18,450	18,450
Computer Software	22,700	132,767	110,067	137,273	154,067
Other Operating Supplies	500		(500)		
Uniforms & Protective Clothing	500	1,250	750	1,250	1,250
Fleet Fuel	20,000	20,000		21,000	22,000
Materials, Parts and Supplies	97,400	238,884	141,484	229,556	244,017
Assets and Purchases					
Office Equipment	10,300	10,800	500	8,800	8,800
Other Equipment	53,000	30,000	(23,000)	25,500	48,000
Office Furniture	17,000	17,500	500	12,500	12,500
Books	5,550	5,700	150	5,700	5,700
Assets and Purchases	85,850	64,000	(21,850)	52,500	75,000

Assessment and Taxation

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Debt and Finance Charges					
Interest	203,933	156,528	(47,405)	95,381	108,273
Principal	50,188	82,906	32,718	89,894	75,872
Internal Financing-Interest	20,655	21,933	1,278	27,183	21,995
Internal Financing-Principal	393,429	80,717	(312,712)	130,501	271,731
Debenture Issue Expense	20,188	1,616	(18,572)	4,499	5,641
Debt and Finance Charges	688,393	343,700	(344,693)	347,458	483,512
Grants, Transfers and Other					
Tsf to Computer Reserve	40,461		(40,461)		
Tsf to Civic Accommodations	1,330,324	1,197,726	(132,598)	1,199,836	1,203,978
Tsf to Business Tech Services		250,643	250,643	262,077	249,798
Expenditure Management	(100,000)		100,000		
Grants, Transfers and Other	1,270,785	1,448,369	177,584	1,461,913	1,453,776
Recoveries					
Departmental Recoveries	(15,000)	(22,000)	(7,000)	(17,000)	(12,000)
Recoveries	(15,000)	(22,000)	(7,000)	(17,000)	(12,000)
TOTAL EXPENSES	14,331,957	13,319,396	(1,012,561)	13,284,054	13,544,046
Mill Rate (Support) / Contribution	614,596,848	505,564,851	(109,031,997)	512,178,073	516,252,302
Variance Percent (%)			(17.74)		

Assessment and Taxation

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assessment and Taxation	174.92	167.92	(7.00)	165.92	166.84
Total FTE Positions	174.92	167.92	(7.00)	165.92	166.84
Variance Percent (%)			(4.00)		

Corporate Finance

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Financial Services	1,800,371	1,967,548	167,177	1,500,672	1,435,678
Risk Management	4,000	5,000	1,000	5,000	5,000
Controllership	1,530,457	1,624,390	93,933	1,623,958	1,623,958
TOTAL REVENUE	3,334,828	3,596,938	262,110	3,129,630	3,064,636
		EXPENSES			
Chief Financial Officer	220,803	218,347	(2,456)	221,647	221,285
Financial Services	225,407	231,128	5,721	243,159	255,103
Financial Planning and Review	995,983	945,543	(50,440)	1,053,463	1,083,715
Payroll	577,938	653,024	75,086	668,808	683,118
Risk Management	1,241,119	1,124,434	(116,685)	1,126,454	1,149,084
Materials Management	1,266,581	1,106,046	(160,535)	1,130,376	1,158,525
Controllership	2,303,525	2,361,182	57,657	2,520,605	2,567,230
TOTAL EXPENSES	6,831,356	6,639,704	(191,652)	6,964,512	7,118,060
Mill Rate (Support) / Contribution	(3,496,528)	(3,042,766)	453,762	(3,834,882)	(4,053,424)
Variance Percent (%)			12.98		

Corporate Finance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Regulation Fees					
Block Party Insurance Fees	3,000	3,000		3,000	3,000
Regulation Fees	3,000	3,000		3,000	3,000
Sale of Goods and Services					
Sale of Assets-Golf Services	163,467	163,468	1	163,468	163,468
Sale of Assets-Parking Service	276,990	240,922	(36,068)	240,490	240,490
Administration Charges	250,000	330,000	80,000	330,000	330,000
Sale of Goods and Services	690,457	734,390	43,933	733,958	733,958
Interest and Debt Charges					
Short Term Investment Interest	400,000	1,000,000	600,000	1,000,000	1,000,000
Capital Construction Interest	800,000	850,000	50,000	850,000	850,000
Convention Centre Recoverable	499,195	499,372	177	499,496	434,502
Headingley Recoverable	1,176	1,176		1,176	1,176
Contribution from Sinking Fund	900,000	467,000	(433,000)		
Interest and Debt Charges	2,600,371	2,817,548	217,177	2,350,672	2,285,678
Other Revenue					
Leave of Absence-Union Duty	40,000	40,000		40,000	40,000
Liability Insur-Priv Approach	1,000	2,000	1,000	2,000	2,000
Other Revenue	41,000	42,000	1,000	42,000	42,000
TOTAL REVENUE	3,334,828	3,596,938	262,110	3,129,630	3,064,636
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	5,768,668	5,724,016	(44,652)	5,851,750	5,999,980
Salaries-Temporary	50,042	53,354	3,312	56,710	60,268
Overtime	12,500	12,500		12,500	12,500
Acting Pay	13,000	12,500	(500)	12,500	12,500
Long Service Pay	12,480	8,590	(3,890)	9,485	12,307
Furlough-Permanent	(7,000)	(3,000)	4,000	(2,500)	(2,500)
Vacancy Management	(413,042)	(385,874)	27,168	(218,937)	(243,057)
Civic Pension	393,469	387,653	(5,816)	396,458	406,639
Canada Pension	181,418	175,089	(6,329)	178,741	183,011
Group Insurance	14,656	14,446	(210)	14,768	15,152
Employment Insurance	90,593	83,056	(7,537)	82,834	82,919

Corporate Finance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Workers Compensation	7,444	336	(7,108)	348	348
Fatality Pension Premiums	1,840	1,722	(118)	1,764	1,764
Interest and Administration	900		(900)		
Ambulance/Hospital Coverage	2,695	2,995	300	2,995	2,995
Dental Plan	96,751	94,748	(2,003)	96,897	99,391
Dental Plan Adjustment		(1,153)	(1,153)	(1,374)	(1,551)
Vision Care	12,315	12,713	398	12,994	13,341
Vision Care Adjustment		102	102	38	(23)
Salaries and Benefits	6,238,729	6,193,793	(44,936)	6,507,971	6,655,984
Services					
Consultant Services	1,500	750	(750)	750	750
Non-Professional Services	9,800	1,850	(7,950)	1,700	1,700
Freight and Messenger Services	2,375	1,475	(900)	1,375	1,375
Allocated Departmental Costs	153,257	98,048	(55,209)	99,066	100,616
Transportation	225	150	(75)	150	150
Auto Allowance	23,221	26,472	3,251	26,600	27,145
Office Equipment Maintenance	10,400	9,300	(1,100)	8,300	8,300
Printing,Binding,Photocopying	24,607	22,433	(2,174)	28,077	28,250
Telephone	58,786	58,212	(574)	58,537	58,737
Advertising	1,600	1,000	(600)	1,025	1,050
Certificates,Permits,Licenses	14,095	12,095	(2,000)	12,095	12,095
Rentals	5,442	5,000	(442)	5,025	5,050
Parking Space Rental	2,775	2,875	100	2,900	2,925
Meal Expense	5,300	1,050	(4,250)	1,050	1,075
Luncheons, Receptions & Events	3,700	1,025	(2,675)	1,019	918
Membership Fees	30,200	26,667	(3,533)	27,017	27,467
Postage	40,966	39,866	(1,100)	39,666	39,466
Training,Workshops and Tuition	35,975	24,575	(11,400)	22,997	22,747
Conferences	29,500	15,000	(14,500)	15,000	14,750
Nat'l Organizations and Panels	2,500		(2,500)		
Services	456,224	347,843	(108,381)	352,349	354,566
Materials, Parts and Supplies					
Photographic Supplies	500	300	(200)	300	300
Stationery and Office Supplies	40,394	38,838	(1,556)	39,438	39,038
Periodicals and Subscriptions	7,425	3,487	(3,938)	3,512	3,524
Computer Software	6,105	6,843	738	3,883	3,000
Materials, Parts and Supplies	54,424	49,468	(4,956)	47,133	45,862

Corporate Finance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assets and Purchases					
Office Equipment	3,300	500	(2,800)	500	500
Other Equipment	96,776	50,132	(46,644)	50,200	44,582
Office Furniture	8,833	7,035	(1,798)	7,061	7,061
Books	3,750	2,550	(1,200)	2,650	2,750
Assets and Purchases	112,659	60,217	(52,442)	60,411	54,893
Grants, Transfers and Other					
Tsf to Computer Reserve	56,644		(56,644)		
Tsf to Civic Accommodations	474,312	470,997	(3,315)	474,141	477,120
Tsf to Business Tech Services		79,222	79,222	88,343	99,471
Expenditure Management	(7,136)	(6,836)	300	(6,836)	(6,836)
Grants, Transfers and Other	523,820	543,383	19,563	555,648	569,755
Recoveries					
Inter-Fund Recoveries	(33,000)	(553,500)	(520,500)	(557,500)	(561,500)
Other External Recoveries	(521,500)	(1,500)	520,000	(1,500)	(1,500)
Recoveries	(554,500)	(555,000)	(500)	(559,000)	(563,000)
TOTAL EXPENSES	6,831,356	6,639,704	(191,652)	6,964,512	7,118,060
Mill Rate (Support) / Contribution	(3,496,528)	(3,042,766)	453,762	(3,834,882)	(4,053,424)
Variance Percent (%)			12.98		

Corporate Finance

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Chief Financial Officer	1.00	1.00		1.00	1.00
Financial Services	10.00	10.00		10.00	10.00
Financial Planning and Review	11.00	11.00		11.00	11.00
Payroll	8.00	9.00	1.00	9.00	9.00
Risk Management	17.50	16.20	(1.30)	16.00	16.00
Materials Management	16.00	14.00	(2.00)	14.00	14.00
Controllership	28.00	27.00	(1.00)	27.00	27.00
Total FTE Positions	91.50	88.20	(3.30)	88.00	88.00
Variance Percent (%)			(3.61)		

Corporate

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Other		119,498,560	119,498,560	102,516,241	102,795,741
TOTAL REVENUE		119,498,560	119,498,560	102,516,241	102,795,741
		EXPENSES			
Corporate Debt and Finance Charges	7,464,962	9,042,588	1,577,626	8,319,811	5,466,686
Taxes	7,359,618	7,522,307	162,689	7,616,364	7,711,926
Insurance and Damage Claims	3,600,205	3,630,205	30,000	3,634,183	3,634,183
Corporate Employee Benefits	3,579,419	3,697,013	117,594	3,705,489	3,718,067
Contribution to Transit	33,743,157	38,073,733	4,330,576	40,700,066	43,896,950
Grants	483,312	347,000	(136,312)	347,000	347,000
Payments to Other Authorities	7,379,677	7,274,677	(105,000)	7,274,677	7,210,179
Other	(4,576,408)	1,397,978	5,974,386	3,635,925	13,786,626
TOTAL EXPENSES	59,033,942	70,985,501	11,951,559	75,233,515	85,771,617
Mill Rate (Support) / Contribution	(59,033,942)	48,513,059	107,547,001	27,282,726	17,024,124

Corporate

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Prov Building Manitoba Fund		49,368,000	49,368,000	49,368,000	49,368,000
Provincial Support Grant		7,427,307	7,427,307	7,520,307	7,614,364
Provincial Unconditional Grant		19,887,500	19,887,500	19,887,500	19,887,500
Provincial VLT Grant		8,996,400	8,996,400	9,176,000	9,360,000
Provincial Cost Offsets		(23,650,000)	(23,650,000)	(23,650,000)	(23,650,000)
Government Grants		62,029,207	62,029,207	62,301,807	62,579,864
Sale of Goods and Services					
General Government Charges		3,049,880	3,049,880	2,523,298	2,523,298
MB Hydro-Sale of Wpg Hydro		20,000,000	20,000,000	20,000,000	20,000,000
Sale of Goods and Services		23,049,880	23,049,880	22,523,298	22,523,298
Transfers					
Tsf from Fiscal Stab Reserve		4,495,000	4,495,000		
Tsf from Waterworks		10,954,612	10,954,612	8,967,990	8,967,990
Tsf from Sewage Disposal		8,815,106	8,815,106	6,589,460	6,589,460
Tsf from Solid Waste Disposal		1,005,670	1,005,670	19,311	19,311
Tsf from Fleet Services		2,699,000	2,699,000	2,000,000	2,000,000
Trs from Idea Bank		416,000	416,000		
Tsf from Workers Comp Reserve		1,000,000	1,000,000		
Tsf from Golf Services		1,327,844	1,327,844	72,134	73,577
Tsf from Parking Services		3,706,241	3,706,241	42,241	42,241
Transfers		34,419,473	34,419,473	17,691,136	17,692,579
TOTAL REVENUE		119,498,560	119,498,560	102,516,241	102,795,741
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	(2,040,000)		2,040,000		
Ecopass	90,200	99,136	8,936	101,614	104,154
Civic Pension Adjustment	7,000	7,000		7,000	7,000
Canada Pension Adjustment	5,000	5,000		5,000	5,000
Councillors' Pension	347,500	351,000	3,500	355,000	363,000
Group Insurance Adjustment	1,000	1,000		1,000	1,000
Benefit Dependent - Emp Killed	112,168	114,126	1,958	116,124	118,162
Employment Insurance Adjust	2,500	2,500		2,500	2,500
Sick Leave Severance Pay	2,382,051	2,382,051		2,382,051	2,382,051

Corporate

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Pre-Retirement Payroll	100,000	100,000		100,000	100,000
Special Early Retirement	17,500	17,500		17,500	17,500
Maximum Pension	2,000	5,200	3,200	5,200	5,200
Ambulance/Hospital Coverage	1,000	1,000		1,000	1,000
Dental Plan Adjustment	10,000	10,000		10,000	10,000
Vision Care Adjustment	1,500	1,500		1,500	1,500
Special Severance Pay	500,000	600,000	100,000	600,000	600,000
Pension Contribution Reduction	(10,408,761)	(11,118,760)	(709,999)	(12,407,858)	(13,016,760)
Salaries and Benefits	(8,869,342)	(7,421,747)	1,447,595	(8,702,369)	(9,298,693)
Services					
Consultant Services	256,000	263,100	7,100	270,300	276,500
Light and Power	(690,000)	(690,000)		(690,000)	(690,000)
Premiums	1,842,027	1,842,027		1,842,027	1,842,027
Services	1,408,027	1,415,127	7,100	1,422,327	1,428,527
Materials, Parts and Supplies					
Motive Fuels and Lubricants		(250,000)	(250,000)	(250,000)	(250,000)
Materials, Parts and Supplies		(250,000)	(250,000)	(250,000)	(250,000)
Debt and Finance Charges					
Interest	2,162,006	3,052,738	890,732	2,773,093	1,906,439
Principal	1,409,708	2,164,600	754,892	2,243,443	1,887,545
Internal Financing-Interest	941,067	1,245,385	304,318	1,073,735	926,487
Internal Financing-Principal	2,880,561	2,359,539	(521,022)	2,009,214	1,046,171
Debenture Discounts	63,815	50,326	(13,489)	50,326	30,044
Tax Discounts	100,000	70,000	(30,000)	70,000	70,000
Bank Service Charges	400,000	400,000		400,000	400,000
Provision for Bad Debts		700,000	700,000	700,000	1,000,000
Debenture Issue Expense	7,805		(7,805)		
Debt and Finance Charges	7,964,962	10,042,588	2,077,626	9,319,811	7,266,686
Grants, Transfers and Other					
Grants-Cash	4,265,212	4,098,900	(166,312)	4,098,900	4,098,900
Contrib-Comm Partnerships	3,455,777	3,455,777		3,455,777	3,391,279
Contrib-Subsidies	67,000	67,000		67,000	67,000
Claims-Over Deductible	1,306,022	1,336,022	30,000	1,340,000	1,340,000
Claims-Under Deductible	452,156	452,156		452,156	452,156
Municipal Tax	2,602,000	802,000	(1,800,000)	1,302,000	4,302,000
Provincial Payroll Tax	7,357,618	7,520,307	162,689	7,614,364	7,709,926
Tsf to Transit	33,743,157	38,073,733	4,330,576	40,700,066	43,896,950

Corporate

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Miscellaneous Expense	5,299,909	11,487,194	6,187,285	14,507,039	21,460,442
Payments to Other Authorities	75,000		(75,000)		
Grants, Transfers and Other	58,623,851	67,293,089	8,669,238	73,537,302	86,718,653
Recoveries					
Inter-Fund Recoveries	(93,556)	(93,556)		(93,556)	(93,556)
Recoveries	(93,556)	(93,556)		(93,556)	(93,556)
TOTAL EXPENSES	59,033,942	70,985,501	11,951,559	75,233,515	85,771,617
Mill Rate (Support) / Contribution	(59,033,942)	48,513,059	107,547,001	27,282,726	17,024,124

Chief Administrative Officer Secretariat

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Chief Administrative Officer Secretariat	2,890,831	2,397,043	(493,788)	2,401,529	2,440,686
TOTAL EXPENSES	2,890,831	2,397,043	(493,788)	2,401,529	2,440,686
Mill Rate (Support) / Contribution	(2,890,831)	(2,397,043)	493,788	(2,401,529)	(2,440,686)
Variance Percent (%)			17.08		

Chief Administrative Officer Secretariat

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	1,943,407	1,775,323	(168,084)	1,773,452	1,822,537
Acting Pay	3,315		(3,315)		
Long Service Pay	1,060	900	(160)	900	900
Wage Adjustment		(10,716)	(10,716)		
Vacancy Management	(17,031)	(39,075)	(22,044)	(39,117)	(40,247)
Civic Pension	130,403	119,123	(11,280)	119,000	122,293
Canada Pension	46,775	42,659	(4,116)	41,580	42,588
Group Insurance	4,858	4,438	(420)	4,435	4,557
Employment Insurance	23,115	20,033	(3,082)	18,960	18,960
Workers Compensation	1,620	1,669	49	1,669	1,669
Fatality Pension Premiums	1,461	1,461		1,461	1,461
Medical Benefits	328	324	(4)	324	324
Dental Plan	32,066	29,116	(2,950)	29,085	29,891
Dental Plan Adjustment	(7,486)	(8,436)	(950)	(9,137)	(9,137)
Vision Care	4,082	3,906	(176)	3,901	4,012
Vision Care Adjustment	(1,527)	(1,646)	(119)	(1,735)	(1,735)
Salaries and Benefits	2,166,446	1,939,079	(227,367)	1,944,778	1,998,073
Services					
Consultant Services	68,303	34,000	(34,303)	34,000	26,605
Non-Professional Services	9,000	4,000	(5,000)	4,000	3,000
Freight and Messenger Services	680	500	(180)	500	500
Allocated Departmental Costs	66,755		(66,755)		
Auto Allowance	12,500	6,000	(6,500)	6,000	6,000
Office Equipment Maintenance	3,500	1,000	(2,500)	1,000	1,000
Printing,Binding,Photocopying	45,400	9,300	(36,100)	9,300	9,943
Telephone-Regular Desk Set	37,500	18,500	(19,000)	18,500	18,500
Telephone-Cellular	12,200	10,200	(2,000)	10,200	10,200
Advertising	17,000	4,000	(13,000)	4,000	4,000
Drivers' Licenses	35		(35)		
Rentals	3,100	800	(2,300)	800	800
Parking Space Rental	2,200	2,000	(200)	2,000	2,000
Luncheons, Receptions & Events	19,950	6,000	(13,950)	6,000	6,000
Membership Fees	6,300	3,000	(3,300)	3,000	3,000
Postage	650	500	(150)	500	500
Training,Workshops and Tuition	13,000	6,000	(7,000)	4,000	3,000
Conferences	13,594	5,859	(7,735)	4,667	3,000

Chief Administrative Officer Secretariat

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Travel-City Business	16,688	3,000	(13,688)	3,000	3,000
Services	348,355	114,659	(233,696)	111,467	101,048
Materials, Parts and Supplies					
Photographic Supplies	4,600	2,000	(2,600)	2,000	2,000
Stationery and Office Supplies	14,200	11,500	(2,700)	11,500	11,500
Periodicals and Subscriptions	13,400	6,500	(6,900)	6,500	6,500
Computer Software	2,000	500	(1,500)	500	500
Materials, Parts and Supplies	34,200	20,500	(13,700)	20,500	20,500
Assets and Purchases					
Office Equipment	9,500	6,000	(3,500)	6,000	4,500
Other Equipment	19,000	8,000	(11,000)	7,977	5,500
Office Furniture	8,000	6,000	(2,000)	6,000	5,000
Books	2,600	1,000	(1,600)	1,000	1,000
Assets and Purchases	39,100	21,000	(18,100)	20,977	16,000
Grants, Transfers and Other					
Tsf to Computer Reserve	6,267		(6,267)		
Tsf to Civic Accommodations	228,026	181,053	(46,973)	183,055	184,313
Tsf to Business Tech Services		14,503	14,503	14,503	14,503
Tsf to CIT Workplace Mgmt		51,150	51,150	51,150	51,150
Miscellaneous Expense	68,437	55,099	(13,338)	55,099	55,099
Grants, Transfers and Other	302,730	301,805	(925)	303,807	305,065
TOTAL EXPENSES	2,890,831	2,397,043	(493,788)	2,401,529	2,440,686
Mill Rate (Support) / Contribution	(2,890,831)	(2,397,043)	493,788	(2,401,529)	(2,440,686)
Variance Percent (%)			17.08		

Chief Administrative Officer Secretariat

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Chief Administrative Officer Secretariat	24.00	20.75	(3.25)	20.00	20.00
Total FTE Positions	24.00	20.75	(3.25)	20.00	20.00
Variance Percent (%)			(13.54)		

Council

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Council	2,657,477	2,695,039	37,562	2,720,234	2,744,614
TOTAL EXPENSES	2,657,477	2,695,039	37,562	2,720,234	2,744,614
Mill Rate (Support) / Contribution	(2,657,477)	(2,695,039)	(37,562)	(2,720,234)	(2,744,614)
Variance Percent (%)			(1.41)		

Council

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	971,221	1,015,448	44,227	1,031,739	1,052,289
Vacancy Management	(321,185)	(338,483)	(17,298)	(343,913)	(350,763)
Canada Pension	27,936	29,163	1,227	29,839	30,466
Group Insurance	1,650	1,725	75	1,748	1,785
Dental Plan	16,027	16,755	728	17,025	17,370
Vision Care	2,040	2,235	195	2,272	2,317
Salaries and Benefits	697,689	726,843	29,154	738,710	753,464
Services					
Consultant Services	97,709	84,942	(12,767)	82,412	82,412
Non-Professional Services	1,050,000	1,050,000		1,050,000	1,050,000
Telephone	3,012	3,012		3,012	3,012
Rentals	11,000	11,000		11,000	11,000
Parking Space Rental	400	400		400	400
Councillors Tax Free Allowance	321,185	338,483	17,298	343,913	350,763
Luncheons, Receptions & Events	1,000	1,000		1,000	1,000
Business Meetings		66,000	66,000	72,000	72,000
Services	1,484,306	1,554,837	70,531	1,563,737	1,570,587
Materials, Parts and Supplies					
Stationery and Office Supplies	1,000	1,000		1,000	1,000
Periodicals and Subscriptions	400	400		400	400
Materials, Parts and Supplies	1,400	1,400		1,400	1,400
Grants, Transfers and Other					
Tsf to Civic Accommodations	407,082	411,959	4,877	416,387	419,163
Miscellaneous Expense	67,000		(67,000)		
Grants, Transfers and Other	474,082	411,959	(62,123)	416,387	419,163
TOTAL EXPENSES	2,657,477	2,695,039	37,562	2,720,234	2,744,614
Mill Rate (Support) / Contribution	(2,657,477)	(2,695,039)	(37,562)	(2,720,234)	(2,744,614)
Variance Percent (%)			(1.41)		

Council

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Council	15.00	15.00		15.00	15.00
Total FTE Positions	15.00	15.00		15.00	15.00
Variance Percent (%)			0.00		

Mayor's Office

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Mayor's Office	519,630	825,645	306,015	838,571	851,423
TOTAL EXPENSES	519,630	825,645	306,015	838,571	851,423
Mill Rate (Support) / Contribution	(519,630)	(825,645)	(306,015)	(838,571)	(851,423)
Variance Percent (%)			(58.89)		

Mayor's Office

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	291,832	594,276	302,444	606,012	619,942
Salaries-Temporary	33,508		(33,508)		
Long Service Pay	720	720		720	720
Vacancy Management	(37,836)	(39,224)	(1,388)	(39,861)	(40,656)
Civic Pension	14,558	32,271	17,713	32,936	33,718
Canada Pension	10,232	17,037	6,805	17,415	17,820
Group Insurance	725	1,396	671	1,424	1,457
Employment Insurance	4,289	7,279	2,990	7,305	7,337
Workers Compensation	244		(244)		
Fatality Pension Premiums	200	300	100	300	300
Dental Plan	5,368	9,758	4,390	9,951	10,178
Vision Care	684	1,308	624	1,334	1,364
Salaries and Benefits	324,524	625,121	300,597	637,536	652,180
Services					
Non-Professional Services	23,419	7,015	(16,404)	7,346	4,261
Freight and Messenger Services	2,100	2,100		2,100	2,100
Allocated Departmental Costs	2,150		(2,150)		
Transportation	100	100		100	100
Auto Allowance	2,000	2,500	500	2,500	2,500
Office Equipment Maintenance	345	375	30	375	375
Printing,Binding,Photocopying	6,000	3,000	(3,000)	3,000	3,000
Telephone	17,555	17,555		17,595	17,595
Telephone-Cellular		5,500	5,500	5,500	5,500
Rentals		10,645	10,645	10,645	10,645
Parking Space Rental	2,200	3,000	800	3,000	3,000
Councillors Tax Free Allowance	37,836	39,224	1,388	39,861	40,656
Luncheons, Receptions & Events	5,000	4,000	(1,000)	4,000	4,000
Postage	3,500	4,000	500	4,000	4,000
Conferences	500	500		500	500
Travel-City Business	500	500		500	500
Services	103,205	100,014	(3,191)	101,022	98,732
Materials, Parts and Supplies					
Photographic Supplies	900	900		900	900
Stationery and Office Supplies	10,250	11,373	1,123	10,000	10,000
Periodicals and Subscriptions	2,000	2,012	12	2,012	2,012

Mayor's Office

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Other Operating Supplies	1,291	7,500	6,209	7,500	7,500
Materials, Parts and Supplies	14,441	21,785	7,344	20,412	20,412
Assets and Purchases					
Office Equipment	1,500	2,000	500	2,000	2,000
Office Furniture	1,500	2,000	500	2,000	2,000
Books	200	200		200	200
Assets and Purchases	3,200	4,200	1,000	4,200	4,200
Grants, Transfers and Other					
Tsf to Computer Reserve	1,600		(1,600)		
Tsf to Civic Accommodations	71,325	72,375	1,050	73,251	73,749
Tsf to Business Tech Services		2,150	2,150	2,150	2,150
Miscellaneous Expense	1,335		(1,335)		
Grants, Transfers and Other	74,260	74,525	265	75,401	75,899
TOTAL EXPENSES	519,630	825,645	306,015	838,571	851,423
Mill Rate (Support) / Contribution	(519,630)	(825,645)	(306,015)	(838,571)	(851,423)
Variance Percent (%)			(58.89)		

Mayor's Office

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Mayor's Office	6.00	9.00	3.00	9.00	9.00
Total FTE Positions	6.00	9.00	3.00	9.00	9.00
Variance Percent (%)			50.00		

Audit

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Audit	1,099,468	1,070,130	(29,338)	1,117,000	1,135,000
TOTAL EXPENSES	1,099,468	1,070,130	(29,338)	1,117,000	1,135,000
Mill Rate (Support) / Contribution	(1,099,468)	(1,070,130)	29,338	(1,117,000)	(1,135,000)
Variance Percent (%)			2.67		

Audit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	868,977	834,073	(34,904)	865,698	898,122
Furlough-Permanent	(20,000)	(20,000)		(20,000)	(20,000)
Wage Adjustment		(5,170)	(5,170)		
Vacancy Management	(42,235)	(49,330)	(7,095)	(42,549)	(60,611)
Civic Pension	58,308	55,965	(2,343)	58,090	60,263
Canada Pension	19,610	20,381	771	20,880	21,390
Group Insurance	2,171	2,086	(85)	2,165	2,244
Employment Insurance	9,633	9,480	(153)	9,480	9,480
Workers Compensation	687	181	(506)	186	186
Dental Plan	14,337	13,680	(657)	14,197	14,729
Vision Care	1,824	1,835	11	1,904	1,977
Salaries and Benefits	913,312	863,181	(50,131)	910,051	927,780
Services					
Consultant Services	50,000	50,000		50,000	50,000
Freight and Messenger Services	200	200		200	200
Allocated Departmental Costs	20,000		(20,000)		
Auto Allowance	500	500		500	500
Office Equipment Maintenance	1,200	1,200		1,200	1,200
Printing,Binding,Photocopying	2,000	2,000		2,000	2,000
Telephone	7,250	7,375	125	7,375	7,375
Advertising	1,500	1,500		1,500	1,500
Meal Expense	2,000	2,000		2,000	2,000
Membership Fees	17,000	17,000		17,000	17,000
Postage	150	150		150	150
Training,Workshops and Tuition	8,000	8,000		8,000	8,000
Conferences	7,000	7,000		7,000	7,000
Services	116,800	96,925	(19,875)	96,925	96,925
Materials, Parts and Supplies					
Stationery and Office Supplies	9,000	9,000		9,000	9,000
Periodicals and Subscriptions	750	750		750	750
Materials, Parts and Supplies	9,750	9,750		9,750	9,750

Audit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assets and Purchases					
Office Equipment	9,000	9,000		9,000	9,000
Other Equipment	1,500	7,500	6,000	7,500	7,500
Office Furniture	1,000	1,000		1,000	1,000
Books	1,000	1,000		1,000	1,000
Assets and Purchases	12,500	18,500	6,000	18,500	18,500
Grants, Transfers and Other					
Tsf to Computer Reserve	1,000	1,000		1,000	1,000
Tsf to Civic Accommodations	46,106	47,774	1,668	47,774	48,045
Tsf to Business Tech Services		15,000	15,000	15,000	15,000
Tsf to CIT Workplace Mgmt		18,000	18,000	18,000	18,000
Grants, Transfers and Other	47,106	81,774	34,668	81,774	82,045
TOTAL EXPENSES	1,099,468	1,070,130	(29,338)	1,117,000	1,135,000
Mill Rate (Support) / Contribution	(1,099,468)	(1,070,130)	29,338	(1,117,000)	(1,135,000)
Variance Percent (%)			2.67		

Audit

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Audit	10.00	10.00		10.00	10.00
Total FTE Positions	10.00	10.00		10.00	10.00
Variance Percent (%)			0.00		

City Clerks

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Archives and Records Control	50,000	50,000		100,000	100,000
Central	15,900	15,900		15,900	15,900
TOTAL REVENUE	65,900	65,900		115,900	115,900
		EXPENSES			
Archives and Records Control	520,089	456,727	(63,362)	465,313	486,446
Election	486,585	486,585		486,585	583,177
Board of Adjustment	209,642	79,882	(129,760)	88,449	92,983
Board of Revision	604,100	602,796	(1,304)	657,481	716,524
Hansard Branch	67,512	69,130	1,618	69,312	71,509
Central	3,554,797	3,708,221	153,424	4,078,274	3,981,574
Corporate	6,366,379	6,203,293	(163,086)	6,447,423	6,487,192
TOTAL EXPENSES	11,809,104	11,606,634	(202,470)	12,292,837	12,419,405
Mill Rate (Support) / Contribution	(11,743,204)	(11,540,734)	202,470	(12,176,937)	(12,303,505)
Variance Percent (%)			1.72		

City Clerks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Sale of Goods and Services					
Sale of Merchandise	9,500	9,500		9,500	9,500
Printing Services	6,400	6,400		6,400	6,400
Sale of Goods and Services	15,900	15,900		15,900	15,900
Other Revenue					
Misc Department Revenue	50,000	50,000		100,000	100,000
Other Revenue	50,000	50,000		100,000	100,000
TOTAL REVENUE	65,900	65,900		115,900	115,900
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	3,347,300	3,019,695	(327,605)	3,110,835	3,092,473
Salaries-Temporary		34,485	34,485	35,040	35,738
Overtime	1,600	1,600		1,600	614,600
Acting Pay	1,500	1,500		1,500	1,500
Long Service Pay	4,485	4,485		4,485	4,485
Furlough-Permanent	(30,000)	(30,000)		(30,000)	(30,000)
Vacancy Management	(125,000)	(112,400)	12,600	(68,000)	(68,000)
Civic Pension	224,601	204,932	(19,669)	211,094	209,895
Canada Pension	109,655	99,993	(9,662)	103,379	103,822
Group Insurance	8,364	7,644	(720)	7,863	7,816
Employment Insurance	55,385	48,089	(7,296)	48,726	47,915
Workers Compensation	2,575	2,575		2,575	2,575
Dental Plan	55,228	50,090	(5,138)	51,602	51,304
Vision Care	7,028	6,719	(309)	6,925	6,889
Salaries and Benefits	3,662,721	3,339,407	(323,314)	3,487,624	4,081,012
Services					
Consultant Services	47,000	16,000	(31,000)	16,000	78,500
Non-Professional Services	394,078	957,671	563,593	1,117,837	1,895,756
Freight and Messenger Services	3,800	4,200	400	4,200	56,550
Allocated Departmental Costs	34,100		(34,100)		5,000
Auto Allowance	10,000	11,898	1,898	9,650	19,844
Office Equipment Maintenance	24,400	14,887	(9,513)	9,900	13,426
Printing,Binding,Photocopying	67,019	100,879	33,860	96,196	484,317
Telephone	60,851	70,951	10,100	64,671	96,901

City Clerks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Telephone-Cellular		7,100	7,100	7,100	57,100
Advertising	61,500	64,500	3,000	61,571	203,250
Certificates,Permits,Licenses	400	400		300	400
Rentals	33,300	36,800	3,500	31,800	143,900
Parking Space Rental	1,150	5,850	4,700	5,850	8,270
Meal Expense	550	650	100	550	4,280
Luncheons, Receptions & Events	14,200	19,400	5,200	18,100	20,400
Membership Fees	165,150	195,000	29,850	194,000	194,500
Postage	29,800	29,550	(250)	24,162	401,550
Training,Workshops and Tuition	26,000	26,492	492	23,790	26,002
Conferences	39,000	82,000	43,000	89,500	91,500
Travel-City Business		51,000	51,000	51,000	51,000
Business Meetings		66,900	66,900	66,900	66,900
Services	1,012,298	1,762,128	749,830	1,893,077	3,919,346
Materials, Parts and Supplies					
Atlases and Maps					13,630
Stationery and Office Supplies	46,500	63,868	17,368	59,300	156,021
Periodicals and Subscriptions	2,500	2,200	(300)	2,200	2,700
Other Operating Supplies	36,343	30,000	(6,343)	30,000	30,000
Purchases for Resale	15,000	14,000	(1,000)	9,000	11,000
Materials, Parts and Supplies	100,343	110,068	9,725	100,500	213,351
Assets and Purchases					
Office Equipment	4,095	19,500	15,405	2,500	294,500
Other Equipment					50,000
Office Furniture					30,000
Books	1,500	1,000	(500)	1,000	1,000
Assets and Purchases	5,595	20,500	14,905	3,500	375,500
Debt and Finance Charges					
Interest	44,808	45,668	860	129,555	95,980
Principal	16,671	23,365	6,694	25,647	68,233
Internal Financing-Interest	9,300	27,421	18,121	57,995	39,528
Internal Financing-Principal	104,824	144,886	40,062	341,948	289,767
Amortization	486,585	486,585		486,585	(1,749,530)
Debenture Issue Expense		1,345	1,345	18,734	6,199
Debt and Finance Charges	662,188	729,270	67,082	1,060,464	(1,249,823)

City Clerks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Grants, Transfers and Other					
Grants-Cash	4,966,642	4,800,642	(166,000)	4,900,642	4,950,642
Contrib-Donations		35,800	35,800	35,800	35,800
Contrib-Sponsorships-Cash		51,000	51,000	51,000	51,000
Tsf to Civic Accommodations	689,116	713,819	24,703	716,230	720,140
Tsf to Business Tech Services		44,000	44,000	44,000	47,025
Miscellaneous Expense	710,201		(710,201)		
Grants, Transfers and Other	6,365,959	5,645,261	(720,698)	5,747,672	5,804,607
Recoveries					
Other External Recoveries					(724,588)
Recoveries					(724,588)
TOTAL EXPENSES	11,809,104	11,606,634	(202,470)	12,292,837	12,419,405
Mill Rate (Support) / Contribution	(11,743,204)	(11,540,734)	202,470	(12,176,937)	(12,303,505)
Variance Percent (%)			1.72		

City Clerks

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Archives and Records Control	7.00	6.00	(1.00)	6.00	6.00
Board of Adjustment	3.00	1.00	(2.00)	1.00	1.00
Board of Revision	7.60	7.50	(0.10)	8.10	8.10
Hansard Branch	1.00	1.00		1.00	1.00
Central	37.00	36.00	(1.00)	36.00	35.00
Corporate	3.00		(3.00)	0.00	
Total FTE Positions	58.60	51.50	(7.10)	52.10	51.10
Variance Percent (%)			(12.12)		

Executive Policy Committee Secretariat

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Executive Policy Committee Secretariat	1,647,953	966,159	(681,794)	1,035,000	1,059,000
TOTAL EXPENSES	1,647,953	966,159	(681,794)	1,035,000	1,059,000
Mill Rate (Support) / Contribution	(1,647,953)	(966,159)	681,794	(1,035,000)	(1,059,000)
Variance Percent (%)			41.37		

Executive Policy Committee Secretariat

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	604,298	712,017	107,719	726,542	744,097
Salaries-Temporary	75,047		(75,047)		
Vacancy Management		(72,841)	(72,841)	(33,000)	(33,000)
Civic Pension	45,584	47,778	2,194	48,751	49,931
Canada Pension	17,089	16,304	(785)	16,704	17,112
Group Insurance	1,699	1,780	81	1,818	1,861
Employment Insurance	8,464	7,584	(880)	7,584	7,584
Fatality Pension Premiums	591	591		591	591
Dental Plan	11,210	11,676	466	11,917	12,203
Vision Care	1,426	1,567	141	1,597	1,637
Salaries and Benefits	765,408	726,456	(38,952)	782,504	802,016
Services					
Non-Professional Services	22,878	37,012	14,134	46,957	48,957
Freight and Messenger Services	960	460	(500)	460	427
Allocated Departmental Costs	24,000		(24,000)		
Auto Allowance	1,500	1,000	(500)	1,000	1,000
Office Equipment Maintenance	1,100	600	(500)	600	400
Printing,Binding,Photocopying	3,960	3,460	(500)	3,460	4,260
Telephone	17,577	17,389	(188)	19,351	18,089
Rentals	6,721	5,421	(1,300)	5,421	6,421
Parking Space Rental	1,995	1,495	(500)	1,495	1,795
Luncheons, Receptions & Events	1,300	1,300		1,300	2,000
Membership Fees	914	414	(500)	414	414
Postage	277	277		277	177
Training,Workshops and Tuition	3,500	3,000	(500)	3,000	2,700
Conferences	1,000	1,000		1,000	1,000
Services	87,682	72,828	(14,854)	84,735	87,640
Materials, Parts and Supplies					
Stationery and Office Supplies	7,368	9,368	2,000	9,368	10,268
Periodicals and Subscriptions	899	736	(163)	736	736
Materials, Parts and Supplies	8,267	10,104	1,837	10,104	11,004

Executive Policy Committee Secretariat

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assets and Purchases					
Office Equipment	1,553	1,553		1,553	1,553
Other Equipment	1,000		(1,000)		
Books	1,000		(1,000)		
Assets and Purchases	3,553	1,553	(2,000)	1,553	1,553
Grants, Transfers and Other					
Grants-Cash	30,000		(30,000)		
Tsf to Computer Reserve	3,000		(3,000)		
Tsf to Civic Accommodations	130,043	131,218	1,175	132,104	132,787
Tsf to Business Tech Services		24,000	24,000	24,000	24,000
Miscellaneous Expense	620,000		(620,000)		
Grants, Transfers and Other	783,043	155,218	(627,825)	156,104	156,787
TOTAL EXPENSES	1,647,953	966,159	(681,794)	1,035,000	1,059,000
Mill Rate (Support) / Contribution	(1,647,953)	(966,159)	681,794	(1,035,000)	(1,059,000)
Variance Percent (%)			41.37		

Executive Policy Committee Secretariat

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Executive Policy Committee Secretariat	9.00	8.00	(1.00)	8.00	8.00
Total FTE Positions	9.00	8.00	(1.00)	8.00	8.00
Variance Percent (%)			(11.11)		

Museums

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
St. Boniface Museum	386,288	414,422	28,134	418,668	422,280
Transcona Museum	143,363	143,961	598	145,483	146,835
Seven Oaks House Museum	26,017	26,599	582	26,864	27,150
Ross House Museum	27,697	27,969	272	28,012	28,277
St. James-Assiniboia Museum	75,874	76,292	418	76,510	77,224
Grant's Old Mill Museum	16,271	16,571	300	16,571	16,730
Fire Fighter's Historical Museum	62,460	62,607	147	63,313	63,904
Barber House	3,358	3,450	92	3,450	3,471
Dalnavert Museum		8,500	8,500	8,500	8,500
Manitoba Children's Museum		43,000	43,000	43,000	43,000
The Manitoba Museum		43,000	43,000	43,000	43,000
UK Cultural and Ed Centre		8,000	8,000	8,000	8,000
Western Canada Aviation Museum		39,500	39,500	39,500	39,500
TOTAL EXPENSES	741,328	913,871	172,543	920,871	927,871
Mill Rate (Support) / Contribution	(741,328)	(913,871)	(172,543)	(920,871)	(927,871)
Variance Percent (%)			(23.27)		

Museums

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	267,620	316,618	48,998	321,750	328,177
Salaries-Temporary	84,819	81,062	(3,757)	82,377	84,023
Overtime	3,000	1,000	(2,000)	1,000	1,000
Statutory Pay		350	350	350	350
Long Service Pay	1,080	1,470	390	1,470	1,470
Vacancy Management	(6,025)		6,025		
Civic Pension	23,648	26,330	2,682	26,772	27,239
Canada Pension	9,570	17,839	8,269	18,162	18,493
Group Insurance	881	981	100	998	1,016
Employment Insurance	4,984	9,461	4,477	9,599	9,742
Workers Compensation	270	270		270	270
Dental Plan	5,816	5,969	153	6,079	6,193
Vision Care	742	771	29	786	800
Salaries and Benefits	396,405	462,121	65,716	469,613	478,773
Services					
Consultant Services	5,000	2,250	(2,750)	2,250	2,050
Auto Allowance	7,000	4,375	(2,625)	4,375	4,256
Heat-Gas,Oil,Steam & Electric	15,000	13,275	(1,725)	13,275	13,100
Light and Power	1,000	1,000		1,000	800
Water	1,000	800	(200)	800	800
Real Prop Contracts-Const/Mtce	37,451	36,762	(689)	37,468	38,059
Cleaning and Laundry		200	200	200	200
Printing,Binding,Photocopying	2,700	2,200	(500)	2,200	2,000
Telephone	7,000	7,750	750	7,750	7,550
Advertising	4,500	2,000	(2,500)	2,000	1,870
Premiums	10,600	5,900	(4,700)	5,900	5,800
Rentals	1,200	950	(250)	950	950
Luncheons, Receptions & Events	2,100	850	(1,250)	850	600
Membership Fees	2,200	1,650	(550)	1,650	1,650
Postage	1,850	500	(1,350)	500	500
Training,Workshops and Tuition	2,600	1,900	(700)	1,379	1,100
Conferences	5,611	4,900	(711)	4,900	3,600
Services	106,812	87,262	(19,550)	87,447	84,885

Museums

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Materials, Parts and Supplies					
Photographic Supplies	500		(500)		
Stationery and Office Supplies	5,500	4,012	(1,488)	4,012	3,501
Periodicals and Subscriptions	200	60	(140)	60	60
Recreational Supplies	200	50	(150)	50	50
Other Operating Supplies	4,640	1,500	(3,140)	1,500	1,500
Maintenance Materials	6,500	5,192	(1,308)	4,885	4,450
Purchases for Resale	13,858	7,500	(6,358)	7,500	7,400
Materials, Parts and Supplies	31,398	18,314	(13,084)	18,007	16,961
Assets and Purchases					
Other Equipment	3,900	1,400	(2,500)	1,200	1,200
Books	300		(300)		
Other Personal Property	1,500	1,000	(500)	500	500
Assets and Purchases	5,700	2,400	(3,300)	1,700	1,700
Debt and Finance Charges					
Credit Card Commission		200	200	200	200
Debt and Finance Charges		200	200	200	200
Grants, Transfers and Other					
Grants-Cash	103,403	246,013	142,610	246,271	247,118
Municipal Tax	7,825	8,025	200	8,025	8,025
Provincial Payroll Tax	5,365	8,500	3,135	8,500	8,500
Tsf to Civic Accommodations	147,277	152,980	5,703	152,980	154,143
Miscellaneous Expense	9,643	556	(9,087)	628	66
Grants, Transfers and Other	273,513	416,074	142,561	416,404	417,852
Recoveries					
Departmental Recoveries	(5,000)	(5,000)		(5,000)	(5,000)
Federal Recoveries	(7,000)	(7,000)		(7,000)	(7,000)
Provincial Recoveries	(4,000)	(4,500)	(500)	(4,500)	(4,500)
Other External Recoveries	(56,500)	(56,000)	500	(56,000)	(56,000)
Recoveries	(72,500)	(72,500)		(72,500)	(72,500)
TOTAL EXPENSES	741,328	913,871	172,543	920,871	927,871
Mill Rate (Support) / Contribution	(741,328)	(913,871)	(172,543)	(920,871)	(927,871)
Variance Percent (%)			(23.27)		

Museums

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
St. Boniface Museum	4.00	4.00		4.00	4.00
Transcona Museum	4.00	4.00		4.00	4.00
Seven Oaks House Museum	1.00	1.00		1.00	1.00
Total FTE Positions	9.00	9.00		9.00	9.00
Variance Percent (%)			0.00		

Utilities Summary

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Civic Accommodations	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
Facilities Maintenance	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
Sewage Disposal	112,472,503	131,857,261	19,384,758	142,119,371	152,441,431
Solid Waste Disposal	17,882,796	19,222,052	1,339,256	19,562,152	19,684,584
Waterworks	85,977,457	93,620,542	7,643,085	99,543,143	101,367,274
Transit	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
TOTAL REVENUE	397,667,377	441,043,974	43,376,597	470,060,539	489,550,834
		EXPENSES			
Civic Accommodations	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
Facilities Maintenance	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
Sewage Disposal	93,792,461	99,864,855	6,072,394	107,220,109	112,195,152
Solid Waste Disposal	17,997,121	19,822,280	1,825,159	18,974,953	20,372,437
Waterworks	80,389,091	80,521,811	132,720	91,982,169	92,492,315
Transit	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
TOTAL EXPENSES	373,513,294	396,553,065	23,039,771	427,013,104	441,117,449
Surplus / (Deficit)	24,154,083	44,490,909	20,336,826	43,047,435	48,433,385
Variance Percent (%)			84.20		

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Prov Building Manitoba Fund	24,900,000	24,868,862	(31,138)	26,720,197	27,997,080
Provincial Support Grant	2,335,545	2,425,696	90,151	2,483,083	2,501,244
Government Grants	27,235,545	27,294,558	59,013	29,203,280	30,498,324
Regulation Fees					
Water Permits	60,000	65,000	5,000	65,000	65,000
Backflow Permits	11,000	5,000	(6,000)	5,000	5,000
Service Connection Permits	55,000	60,000	5,000	60,000	60,000
Sewer Connection Application	55,000	55,000		55,000	55,000
Turn On Fees	55,000	55,000		55,000	55,000
Late Payment Charges	700,000	720,000	20,000	700,000	700,000
NSF Cheque Charges	23,000	23,000		23,000	23,000
Late Payment Charges-Receiv	17,000	9,500	(7,500)	9,500	9,500
Handi Transit No Show Fees	4,000	8,000	4,000	8,000	8,000
Regulation Fees	980,000	1,000,500	20,500	980,500	980,500
Sale of Goods and Services					
Pay Station Commission	11,600	11,600		11,600	11,600
Rental-Fixed Assets	281,394	20,100	(261,294)	20,100	20,100
Rental-Parking General	141,300	166,600	25,300	173,014	178,014
Rental-Fire Hydrant	3,708,410	3,708,410		3,708,410	3,708,410
Rental-Water Meter	12,000	12,000		12,000	12,000
Miscellaneous Rentals	120,000	131,200	11,200	133,412	133,412
Personal Use of City Vehicles	26,000	25,000	(1,000)	25,000	25,000
Advertising	800,000	800,000		800,000	800,000
Bus Shelter Top Advertising	75,000	75,000		75,000	75,000
Sale of Surplus Equipment	61,000	81,000	20,000	81,000	81,000
Sale of Merchandise	2,000	2,200	200	2,420	2,420
Water Sales	79,066,000	85,326,000	6,260,000	90,904,000	92,900,000
Bench Advertising	225,000	225,000		225,000	225,000
Sale of Scrap Material	80,000	100,000	20,000	100,000	100,000
Residential Recycling	3,338,316	4,405,259	1,066,943	4,491,305	4,579,073
Tipping Fees-Residential	5,852,250	5,428,913	(423,337)	5,537,498	5,648,243
Tipping Fees-Commercial	2,137,500	2,775,000	637,500	3,065,500	3,106,810
Tipping Fees-City Charges	406,250	412,500	6,250	412,500	419,250
Tipping Fees-Other Municipal	268,750	262,500	(6,250)	262,500	269,250
Industrial Waste Surcharge	1,850,000	2,640,000	790,000	2,640,000	2,640,000

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Incident Confirmations	500	500		500	500
Transit Cash Fares	15,948,000	16,545,500	597,500	16,801,000	17,056,500
HandiTransit Fares	94,044	128,774	34,730	133,685	133,685
Full Fare Mthly Transit Passes	6,617,000	7,085,000	468,000	7,134,000	7,183,000
Reduced Fare Mthly Tran Passes	1,581,000	1,591,000	10,000	1,603,000	1,614,000
Convention Transit Passes	400	100	(300)	100	100
Full Fare Transit Tickets	12,439,000	12,878,000	439,000	12,969,000	13,061,000
Reduced Fare Transit Tickets	3,396,000	3,418,000	22,000	3,443,000	3,468,000
Post-Secondary Transit Passes	4,615,000	4,624,000	9,000	4,658,000	4,692,000
HandiTransit Tickets	733,664	773,206	39,542	801,110	850,403
Transit ID Card Fees	4,050	4,634	584	4,675	4,675
Bus Charters	519,045	477,946	(41,099)	492,995	522,995
Sewer Services	107,083,000	125,113,000	18,030,000	135,222,000	145,824,000
Small Load Tipping Fees	475,000	522,500	47,500	570,000	570,000
HandiTransit Passes	206,292	216,667	10,375	227,440	227,440
Downtown Spirit Partner Fee	20,000		(20,000)		
Weekday Transit Passes	3,255,000	3,633,000	378,000	3,657,000	3,681,000
Full Fare Super Transit Pass	3,586,000	3,966,000	380,000	3,992,000	4,019,000
Reduced Super Transit Passes	1,197,000	1,205,000	8,000	1,213,000	1,222,000
Seniors' Transit Tickets	887,000	893,000	6,000	899,000	906,000
Seniors' Monthly Passes	691,000	696,000	5,000	701,000	706,000
Seniors' Superpasses	105,000	106,000	1,000	107,000	108,000
Administration Charges	233,591	65,538	(168,053)	312,179	173,466
Ecopass	1,506,000	1,516,000	10,000	1,528,000	1,539,000
Downtown Spirit Sponsor Fees	62,711	53,965	(8,746)	54,605	54,605
Sale of Goods and Services	263,718,067	292,121,612	28,403,545	309,204,548	322,551,951
Interest and Debt Charges					
Short Term Investment Interest	(30,000)	(30,000)		(30,000)	(30,000)
Bank Interest	1,100,000	900,000	(200,000)	800,000	700,000
Capital Construction Interest	250,000	384,075	134,075	430,438	387,860
Earnings on Sinking Fund	4,384,118	6,356,202	1,972,084	6,902,793	6,340,453
Interest and Debt Charges	5,704,118	7,610,277	1,906,159	8,103,231	7,398,313
Transfers					
Tsf from General Revenue	63,392,417	69,940,668	6,548,251	75,235,489	78,596,002
Tsf from Waterworks	793,087	1,025,659	232,572	1,028,589	1,031,841
Tsf from Gen Rev Enterprise Fd	48,000	48,000		48,000	48,000
Tsf from Sewage Disposal	793,087	1,025,659	232,572	1,028,589	1,031,841
Tsf from Solid Waste Disposal		232,500	232,500	232,500	233,300
Tsf from Fleet Services	69,533		(69,533)		

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Tsf from Fleet Mgmt Agency	63,891	215,187	151,296	215,187	216,453
Tsf from Transit	212,063	213,252	1,189	213,252	213,547
Tsf from Civic Accommodations	10,444,958	10,067,456	(377,502)	12,096,579	12,790,105
Tsf from Employee Benefits Brd	172,868	175,088	2,220	175,088	175,920
Tsf from Community Services	16,213,375	22,323,003	6,109,628	24,476,889	25,910,379
Tsf from Parks and Open Space	1,859,049	1,768,828	(90,221)	1,964,816	2,067,277
Tsf from Golf Services	17,300	17,389	89	17,389	17,420
Tsf from Animal Services	169,338	170,735	1,397	170,735	171,531
Tsf from Bldg Services Fund	469,770	327,873	(141,897)	330,374	332,634
Tsf from Parking Services	113,385	113,770	385	113,770	113,770
Transfers	94,832,121	107,665,067	12,832,946	117,347,246	122,950,020
Other Revenue					
Misc Department Revenue	178,400	294,100	115,700	363,100	363,100
Miscellaneous Water Meter Test	500	500		500	500
Depot Recycling	156,309	131,569	(24,740)	124,010	120,424
Residential Recycling-MPSC	4,862,317	4,925,791	63,474	4,734,124	4,687,702
Other Revenue	5,197,526	5,351,960	154,434	5,221,734	5,171,726
TOTAL REVENUE	397,667,377	441,043,974	43,376,597	470,060,539	489,550,834
EXPENSES					
Salaries and Benefits					
Salaries-Permanent	109,779,299	113,808,343	4,029,044	115,395,830	118,385,228
Salaries-Temporary	4,071,609	5,882,786	1,811,177	5,998,710	6,087,173
Overtime	1,779,892	1,865,003	85,111	1,871,352	1,850,537
Statutory Pay	1,757,400	2,169,340	411,940	2,222,641	2,274,234
Shift Premium	416,833	422,792	5,959	424,574	425,378
Acting Pay	622,989	661,571	38,582	655,046	656,447
CWMS Acting Pay	57,000		(57,000)		
Long Service Pay	422,745	429,870	7,125	438,700	440,198
Rest Break Pay	685,000	690,000	5,000	695,000	695,000
Training Pay	130,000	310,000	180,000	320,000	330,000
Standby Pay	336,000	326,948	(9,052)	331,208	332,508
Furlough-Permanent	(14,250)	(10,573)	3,677	(10,573)	(10,573)
Wage Adjustment		(47,423)	(47,423)		
Vacancy Management	(1,354,406)	(4,538,030)	(3,183,624)	(2,257,610)	(2,252,339)
Civic Pension	7,621,267	8,060,484	439,217	8,176,359	8,382,898
Civic Pension Adjustment	10,000		(10,000)		
Canada Pension	4,512,866	4,786,704	273,838	4,849,298	4,976,734
Canada Pension Adjustment	10,000		(10,000)		

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Group Insurance	283,712	309,109	25,397	313,648	321,133
Employment Insurance	2,257,530	2,396,965	139,435	2,383,576	2,401,657
Employment Insurance Adjust	10,000		(10,000)		
Workers Compensation	403,806	5,800	(398,006)	1,000	1,000
Payroll Costs	332,200	436,900	104,700	440,900	448,900
Rehabilitation Employment	277,700	411,997	134,297	410,546	415,657
Medical Expenses	226,770	298,770	72,000	299,900	301,900
Pension Awards	30,415	41,115	10,700	33,760	35,260
Fatality Pension Premiums	100,208	160,208	60,000	160,408	162,708
Interest and Administration	219,964	314,464	94,500	317,464	320,964
Sick Leave Severance Pay	1,226,816	1,321,816	95,000	1,334,816	1,334,816
Dental Plan	2,350,161	2,446,953	96,792	2,475,482	2,525,307
Vision Care	305,324	323,607	18,283	327,818	334,673
Vacation/Overtime Cashout	38,200	33,872	(4,328)	33,972	33,972
Employee Wellness Support	5,000	5,000		5,000	5,000
Salaries and Benefits	138,912,050	143,324,391	4,412,341	147,648,825	151,216,370
Services					
Consultant Services	883,808	954,392	70,584	806,580	825,922
Non-Professional Services	13,302,767	14,385,565	1,082,798	14,631,326	15,396,590
Single Family/Blue Box	4,447,676	4,428,571	(19,105)	4,656,500	5,186,017
Multi Family/Carts	550,000	561,847	11,847	586,941	616,156
Multi Family/Bins	150,000	141,008	(8,992)	146,956	153,910
Janitorial Services	872,368	897,847	25,479	2,079,331	2,180,149
Recycling Processing	2,430,559	2,894,931	464,372	3,025,263	3,423,322
Freight and Messenger Services	48,417	64,155	15,738	64,370	64,537
Leaf it with us	96,402	130,397	33,995	138,680	140,326
Let's Chip In		12,000	12,000	12,300	13,091
City Office Fac Recyc	29,586	25,565	(4,021)	25,565	30,250
Allocated Departmental Costs	16,609,068	17,264,026	654,958	17,948,284	18,237,092
General Government Charges	2,576,118	2,501,118	(75,000)	2,501,118	2,501,118
Transportation	7,100	11,456	4,356	11,756	11,756
Auto Allowance	917,654	1,020,402	102,748	966,181	970,003
Heat-Gas,Oil,Steam & Electric	5,540,334	6,069,991	529,657	7,422,302	7,783,812
Light and Power	9,451,278	9,890,062	438,784	10,980,330	11,181,290
Water	1,023,394	1,280,332	256,938	1,738,721	2,047,055
Real Prop Contracts-Const/Mtce	4,847,884	4,703,819	(144,065)	5,165,021	6,145,607
Office Equipment Maintenance	824,264	1,092,699	268,435	1,082,224	1,088,963
Vehicle Maintenance		663	663	663	663
Fleet Operating Lease	1,887,230	1,936,116	48,886	2,007,281	2,065,690
Fleet Consumables	139,296	181,387	42,091	193,638	200,893

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fleet Damages	144,000	185,480	41,480	185,980	188,980
Cleaning and Laundry	162,737	174,068	11,331	164,215	173,804
Radio Maintenance	280,000		(280,000)		
Other Equipment Servicing	146,321	165,541	19,220	165,941	166,012
Printing,Binding,Photocopying	716,722	792,244	75,522	811,794	811,694
Telephone	602,447	660,142	57,695	663,073	666,196
Telephone-Regular Desk Set	311,118	299,995	(11,123)	305,234	305,959
Telephone-Cellular	85,783	87,996	2,213	88,523	89,432
Telephone-Pagers		286	286	286	292
Advertising	431,946	580,657	148,711	570,157	567,657
Premiums	1,711,528	1,728,478	16,950	1,735,417	1,742,480
Insurance and Licenses-Auto		2,000	2,000	2,000	2,000
Fleet Insurance	277,778	309,738	31,960	307,238	308,681
Drivers' Licenses	23,405	25,945	2,540	25,945	25,945
Certificates,Permits,Licenses	1,941,257	1,958,227	16,970	1,977,310	1,982,310
Hauling Expense	746,000	860,000	114,000	920,000	955,000
Rentals	7,400,035	7,425,354	25,319	7,486,680	7,473,845
Fleet Capital Lease	1,648,373	2,139,327	490,954	2,536,632	2,648,355
Equipment Rental-Internal		409	409	409	409
Fleet Rentals Internal	94,603	117,285	22,682	115,285	123,285
Equipment Rental-External	703,196	675,912	(27,284)	696,850	708,168
Fleet Rentals External	177,593	167,227	(10,366)	170,227	172,227
Parking Space Rental	24,438	27,268	2,830	27,668	27,868
Demurrage Charges	2,180	1,356	(824)	1,356	1,356
Meal Expense	42,884	39,547	(3,337)	39,682	39,597
Luncheons, Receptions & Events	18,223	17,958	(265)	17,969	18,169
Membership Fees	253,021	272,329	19,308	250,829	250,829
Postage	875,435	870,545	(4,890)	886,699	902,561
Training,Workshops and Tuition	258,819	276,084	17,265	287,043	288,043
Conferences	46,289	38,289	(8,000)	38,289	38,289
Conferences Involving Travel		2,000	2,000		
Travel-City Business	40,000	40,000		40,000	40,000
Agency Fees and Commissions	327,000	337,000	10,000	342,000	342,000
Landfill Tipping Fees	368,015	375,500	7,485	377,000	378,000
Professional Development	60,637	62,500	1,863	63,648	63,648
Services	86,556,986	91,165,036	4,608,050	97,492,710	101,767,303
Materials, Parts and Supplies					
Atlases and Maps	95	95		95	95
Blueprinting Supplies	15,500	15,500		15,500	15,500
Photographic Supplies	13,431	12,461	(970)	12,461	12,461

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Stationery and Office Supplies	321,197	324,482	3,285	342,789	342,924
Periodicals and Subscriptions	17,367	16,468	(899)	16,423	16,423
Computer Software				2,850	2,850
Medical,Dental & Lab Supplies	13,329	13,443	114	13,543	13,543
Educational Supplies	13,700	10,325	(3,375)	9,200	9,200
Surveyor's Supplies	10,000	10,000		10,000	10,000
Cleaning Supplies	345,130	357,924	12,794	275,453	311,011
Other Operating Supplies	415,635	511,066	95,431	516,818	517,010
Small Tools	256,902	254,026	(2,876)	247,944	248,664
Uniforms & Protective Clothing	698,870	995,274	296,404	851,085	782,325
Motive Fuels and Lubricants	12,677,238	13,010,212	332,974	14,241,526	14,064,565
Fleet Fuel	1,080,955	1,349,425	268,470	1,404,429	1,474,781
Chemicals	3,781,339	7,318,228	3,536,889	11,942,712	11,553,095
Returnable Containers	5,123	5,014	(109)	5,014	5,014
Maintenance Materials	6,306,437	6,461,583	155,146	6,750,371	6,933,152
Maintenance Materials-Bins	25,000	25,000		5,000	5,000
Maintenance Materials-Misc	500	500		500	500
Maintenance Materials-Cdn Tire	50,000	50,000		51,000	52,000
Electrical and Communication	1,362,142	1,849,064	486,922	1,925,853	2,019,967
Automotive Parts	118,500	117,242	(1,258)	118,870	118,837
Bus Parts	7,134,742	6,939,334	(195,408)	7,084,314	7,265,149
Other Parts and Accessories	152,151	134,540	(17,611)	134,541	134,552
Fleet Manufacturing	74,524	75,520	996	75,520	75,520
Fleet Miscellaneous		907	907	892	910
Tool Allowance	28,600	19,130	(9,470)	19,700	19,700
Inventory Adjustment	55,000	5,000	(50,000)	5,000	5,000
Purchase Discounts	900,000	1,271,376	371,376	1,471,376	1,471,376
Grounds Maintenance	47,296	48,747	1,451	48,841	49,817
Painting	4,068	8,971	4,903	8,813	8,989
Roof Repairs and Maintenance	192,131	202,533	10,402	232,241	267,075
Elevator Maintenance	116,869	115,906	(963)	133,189	152,416
Filter Maintenance	26,247	27,234	987	31,210	35,892
Overhead Door Repairs	120,695	64,829	(55,866)	108,217	124,442
Plumbing and Heating	950,806	568,618	(382,188)	948,688	1,223,512
Window Cleaning	27,109	27,825	716	27,874	28,432
Materials, Parts and Supplies	37,358,628	42,217,802	4,859,174	49,089,852	49,371,699
Assets and Purchases					
Motive Equipment	340,000	200,000	(140,000)	275,000	400,000
Elec,Light and Comm Equipment	16,541	16,541		16,541	16,541
Office Equipment	79,995	106,843	26,848	62,095	62,145

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Other Equipment	1,221,847	1,713,640	491,793	1,273,913	1,346,041
Office Furniture	58,151	214,151	156,000	82,151	82,151
Books	16,701	14,343	(2,358)	14,533	14,533
Assets and Purchases	1,733,235	2,265,518	532,283	1,724,233	1,921,411
Debt and Finance Charges					
Interest	21,108,012	25,380,741	4,272,729	27,561,710	28,223,263
Principal	14,166,630	15,661,036	1,494,406	17,633,914	19,250,911
Internal Financing-Interest	2,540,417	5,731,711	3,191,294	7,082,616	7,301,122
Internal Financing-Principal	2,378,744	5,599,610	3,220,866	7,002,134	7,272,347
Hydro-Interest	221,276	939,990	718,714	986,241	990,702
Hydro-Principal	183,464	195,751	12,287	195,879	195,879
Bank Service Charges	3,000	3,000		3,000	3,000
Provision for Bad Debts	140,000	140,500	500	140,500	140,500
Debenture Issue Expense	911,000	538,321	(372,679)	262,173	261,717
Credit Card Commission		6,000	6,000	6,000	6,000
Debt and Finance Charges	41,652,543	54,196,660	12,544,117	60,874,167	63,645,441
Grants, Transfers and Other					
Grants-Cash	745,000	745,000		750,000	755,000
Grants-In-Kind	27,000	37,000	10,000	37,000	37,000
Contrib-Community Events	14,000	24,000	10,000	24,000	24,000
Contrib-Donations	14,000	19,000	5,000	19,000	19,000
Contrib-Sponsorships-Cash				5,000	
Claims	311,000	321,000	10,000	331,500	331,500
Claims-Over Deductible	388,417	386,417	(2,000)	386,417	386,417
Claims-Under Deductible	17,843	17,843		17,843	17,843
Internal Premiums & Admin	60,000		(60,000)		
Uninsured Claims	80,000	80,000		80,000	80,000
Municipal Tax	13,576,661	14,281,647	704,986	15,378,020	15,833,555
Business Tax	1,000	1,000		1,000	1,000
Provincial Payroll Tax	2,445,545	2,518,504	72,959	2,563,874	2,582,469
Tsf to General Revenue	14,151,437	20,164,110	6,012,673	14,847,902	15,129,444
Tsf to GR-Global Savings	2,993,556	2,993,556		2,993,556	2,993,556
Tsf to Water Treatment Reserve	10,127,000		(10,127,000)		
Tsf to Brady Landfill Reserve	192,550	180,643	(11,907)	184,256	187,941
Tsf to Computer Reserve	10,739		(10,739)	10,739	10,739
Tsf to GR-Land Drainage	12,211,034	13,462,220	1,251,186	13,941,902	13,930,606
Tsf to GR-Fire Hydrant	3,708,410	3,708,410		3,708,410	3,708,410
Tsf to Environmental Reserve	7,722,000	7,659,000	(63,000)	11,427,000	12,230,000
Tsf to Reserve	5,080,000	2,750,000	(2,330,000)	3,250,000	3,250,000

Utilities Summary

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Tsf to Bus Replacement Reserve		6,954,869	6,954,869	7,229,869	9,149,869
Tsf to Civic Accommodations	2,504,827	2,765,735	260,908	2,748,494	2,755,266
Tsf to GR-Civic Accommodations	3,558,018	3,957,195	399,177	3,826,262	3,826,262
Tsf to Public Works Fund	10,119,669	9,894,159	(225,510)	10,406,690	10,629,343
Tsf to Business Tech Services		667,638	667,638	935,572	954,984
Tsf to BTS Internal Serv Prov		51,024	51,024	51,024	51,024
Miscellaneous Expense	468,500	437,143	(31,357)	448,501	448,095
Frozen Services	10,000	10,000		10,000	10,000
Policy Adjustments	20,000	20,000		20,000	20,000
One Time High Bill Adjustment	254,005	254,000	(5)	254,000	254,000
Expenditure Management	(85,944)	(6,210,087)	(6,124,143)	(432,991)	(432,991)
Payments to Take Pride	213,750	202,500	(11,250)	206,550	210,681
Grants, Transfers and Other	90,940,017	88,353,526	(2,586,491)	95,661,390	99,385,013
Recoveries					
Inter-Departmental Recoveries	(3,279,309)	(3,762,485)	(483,176)	(3,529,088)	(3,782,637)
Departmental Recoveries	(930,562)	(1,074,521)	(143,959)	(1,126,447)	(1,178,530)
Inter-Fund Recoveries	(18,881,117)	(19,658,734)	(777,617)	(20,344,458)	(20,750,541)
Provincial Recoveries	(25,000)		25,000		
Other External Recoveries	(330,275)	(324,128)	6,147	(328,080)	(328,080)
Recovery-IRF Over Deductible	(193,902)	(150,000)	43,902	(150,000)	(150,000)
Recoveries	(23,640,165)	(24,969,868)	(1,329,703)	(25,478,073)	(26,189,788)
TOTAL EXPENSES	373,513,294	396,553,065	23,039,771	427,013,104	441,117,449
Surplus / (Deficit)	24,154,083	44,490,909	20,336,826	43,047,435	48,433,385
Variance Percent (%)			84.20		

Utilities Summary

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Civic Accommodations	27.00	27.00		27.00	27.00
Facilities Maintenance	257.19	258.03	0.84	221.19	221.19
Sewage Disposal	274.84	278.91	4.07	280.98	280.98
Solid Waste Disposal	43.10	42.90	(0.20)	42.90	42.90
Waterworks	558.63	597.49	38.86	597.99	595.99
Transit	1,266.51	1,278.50	11.99	1,278.49	1,278.50
Total FTE Positions	2,427.27	2,482.82	55.55	2,448.56	2,446.56
Variance Percent (%)			2.29		

Civic Accommodations

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Facility Operations	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
TOTAL REVENUE	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
		EXPENSES			
Management Services	871,703	881,040	9,337	888,176	895,590
Facility Operations	30,251,517	32,809,820	2,558,303	35,441,025	35,567,146
Technical Services	1,162,579	1,256,680	94,101	1,288,339	1,316,867
Assets and Accommodations	691,447	629,804	(61,643)	636,653	651,408
TOTAL EXPENSES	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Civic Accommodations

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Sale of Goods and Services					
Rental-Fixed Assets	261,894		(261,894)		
Sale of Goods and Services	261,894		(261,894)		
Interest and Debt Charges					
Short Term Investment Interest	20,000	20,000		20,000	20,000
Interest and Debt Charges	20,000	20,000		20,000	20,000
Transfers					
Tsf from General Revenue	29,649,260	31,866,935	2,217,675	34,535,423	34,699,052
Tsf from Waterworks	793,087	1,025,659	232,572	1,028,589	1,031,841
Tsf from Sewage Disposal	793,087	1,025,659	232,572	1,028,589	1,031,841
Tsf from Solid Waste Disposal		232,500	232,500	232,500	233,300
Tsf from Fleet Services	69,533		(69,533)		
Tsf from Fleet Mgmt Agency	63,891	215,187	151,296	215,187	216,453
Tsf from Transit	212,063	213,252	1,189	213,252	213,547
Tsf from Civic Accommodations	171,770	173,297	1,527	173,297	173,702
Tsf from Employee Benefits Brd	172,868	175,088	2,220	175,088	175,920
Tsf from Golf Services	17,300	17,389	89	17,389	17,420
Tsf from Animal Services	169,338	170,735	1,397	170,735	171,531
Tsf from Bldg Services Fund	469,770	327,873	(141,897)	330,374	332,634
Tsf from Parking Services	113,385	113,770	385	113,770	113,770
Transfers	32,695,352	35,557,344	2,861,992	38,234,193	38,411,011
TOTAL REVENUE	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	1,674,048	1,649,627	(24,421)	1,681,017	1,718,598
Salaries-Temporary	104,545	168,815	64,270	176,135	181,757
Overtime	8,935	8,800	(135)	8,627	8,627
Acting Pay	2,000	2,000		2,000	2,000
Long Service Pay	2,895	3,030	135	3,203	3,203
Vacancy Management	(35,572)	(40,039)	(4,467)	(37,875)	(35,992)
Civic Pension	119,345	122,019	2,674	124,617	127,518
Canada Pension	52,518	54,562	2,044	55,889	57,250
Group Insurance	4,446	4,543	97	4,641	4,751
Employment Insurance	25,871	25,465	(406)	25,478	25,495

Civic Accommodations

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Medical Expenses	2,000	2,000		2,000	2,000
Fatality Pension Premiums	1,700	1,700		1,700	1,700
Dental Plan	29,346	29,821	475	30,459	31,163
Vision Care	3,735	3,999	264	4,085	4,183
Salaries and Benefits	1,995,812	2,036,342	40,530	2,081,976	2,132,253
Services					
Consultant Services	73,279	73,742	463	77,070	77,070
Freight and Messenger Services	900	900		900	900
Allocated Departmental Costs	329,900	329,900		329,900	329,900
General Government Charges	305,518	305,518		305,518	305,518
Auto Allowance	72,132	72,132		72,132	72,132
Real Prop Contracts-Const/Mtce	1,398,994	1,406,652	7,658	1,410,688	1,560,688
Office Equipment Maintenance	1,353	1,353		1,353	1,353
Fleet Operating Lease	4,645	514	(4,131)	514	514
Fleet Consumables	341	500	159	500	500
Fleet Damages		415	415	415	415
Printing,Binding,Photocopying	2,198	2,198		2,198	2,198
Telephone	17,888	17,888		17,888	17,888
Telephone-Cellular	4,800	4,800		4,800	4,800
Advertising	500	500		500	500
Fleet Insurance	2,300	875	(1,425)	875	875
Rentals	6,938,856	7,014,422	75,566	7,068,129	7,055,294
Fleet Capital Lease	6,579	1,659	(4,920)	1,659	1,659
Fleet Rentals External		9,200	9,200	9,200	9,200
Parking Space Rental	1,000	1,000		1,000	1,000
Meal Expense	447	447		447	447
Membership Fees	6,500	6,500		6,500	6,500
Postage	100	100		100	100
Training,Workshops and Tuition	2,025	2,025		2,025	2,025
Conferences	7,289	7,289		7,289	7,289
Landfill Tipping Fees	1,000	1,000		1,000	1,000
Services	9,178,544	9,261,529	82,985	9,322,600	9,459,765
Materials, Parts and Supplies					
Atlases and Maps	95	95		95	95
Blueprinting Supplies	2,500	2,500		2,500	2,500
Photographic Supplies	669	669		669	669
Stationery and Office Supplies	10,584	10,584		10,584	10,584
Periodicals and Subscriptions	640	640		640	640
Small Tools	240	240		240	240

Civic Accommodations

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Uniforms & Protective Clothing	2,500	2,500		2,500	2,500
Fleet Fuel	1,700	2,140	440	2,150	2,165
Materials, Parts and Supplies	18,928	19,368	440	19,378	19,393
Assets and Purchases					
Office Equipment	240	240		240	240
Other Equipment	4,700	4,700		4,700	4,700
Office Furniture	12,406	12,406		12,406	12,406
Books	1,737	1,737		1,737	1,737
Assets and Purchases	19,083	19,083		19,083	19,083
Debt and Finance Charges					
Interest	1,616,186	1,387,543	(228,643)	1,727,214	1,742,449
Principal	1,826,093	1,068,270	(757,823)	1,386,042	1,398,267
Internal Financing-Interest	1,860,674	3,056,054	1,195,380	3,727,172	3,578,014
Internal Financing-Principal	1,954,829	3,342,773	1,387,944	4,155,011	4,038,957
Hydro-Interest	221,276	939,990	718,714	986,241	990,702
Hydro-Principal	183,464	195,751	12,287	195,879	195,879
Debt and Finance Charges	7,662,522	9,990,381	2,327,859	12,177,559	11,944,268
Grants, Transfers and Other					
Municipal Tax	104,661	104,661		104,661	104,661
Tsf to GR-Global Savings	88,870	88,870		88,870	88,870
Tsf to Civic Accommodations	171,770	173,297	1,527	173,297	173,702
Tsf to GR-Civic Accommodations	3,558,018	3,957,195	399,177	3,826,262	3,826,262
Tsf to Public Works Fund	10,119,669	9,894,159	(225,510)	10,406,690	10,629,343
Miscellaneous Expense	90,000	88,643	(1,357)	90,001	89,595
Expenditure Management		(25,553)	(25,553)	(25,553)	(25,553)
Grants, Transfers and Other	14,132,988	14,281,272	148,284	14,664,228	14,886,880
Recoveries					
Inter-Fund Recoveries	(30,631)	(30,631)		(30,631)	(30,631)
Recoveries	(30,631)	(30,631)		(30,631)	(30,631)
TOTAL EXPENSES	32,977,246	35,577,344	2,600,098	38,254,193	38,431,011
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Civic Accommodations

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Management Services	4.00	4.00		4.00	4.00
Technical Services	15.00	16.00	1.00	16.00	16.00
Assets and Accommodations	8.00	7.00	(1.00)	7.00	7.00
Total FTE Positions	27.00	27.00		27.00	27.00
Variance Percent (%)			0.00		

Facilities Maintenance

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Building Services	28,410,412	34,050,790	5,640,378	38,429,787	40,658,859
Corporate	250,000	250,000		250,000	250,000
TOTAL REVENUE	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
		EXPENSES			
Arenas Maintenance	3,602,641	3,649,508	46,867	3,914,130	4,200,551
Indoor Pools Maintenance	6,453,519	6,600,540	147,021	7,254,793	7,886,785
Outdoor Pools Maintenance	503,100	505,716	2,616	529,070	593,545
Wading Pools Maintenance	968,502	1,046,932	78,430	1,301,835	1,527,335
Building Services	16,882,650	22,248,094	5,365,444	25,429,959	26,450,643
Corporate	250,000	250,000		250,000	250,000
TOTAL EXPENSES	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Facilities Maintenance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Support Grant	250,000	250,000		250,000	250,000
Government Grants	250,000	250,000		250,000	250,000
Sale of Goods and Services					
Pay Station Commission	11,600	11,600		11,600	11,600
Rental-Fixed Assets	16,500	16,500		16,500	16,500
Personal Use of City Vehicles	22,600	22,600		22,600	22,600
Sale of Goods and Services	50,700	50,700		50,700	50,700
Transfers					
Tsf from Civic Accommodations	10,273,188	9,894,159	(379,029)	11,923,282	12,616,403
Tsf from Community Services	16,213,375	22,323,003	6,109,628	24,476,889	25,910,379
Tsf from Parks and Open Space	1,859,049	1,768,828	(90,221)	1,964,816	2,067,277
Transfers	28,345,612	33,985,990	5,640,378	38,364,987	40,594,059
Other Revenue					
Misc Department Revenue	14,100	14,100		14,100	14,100
Other Revenue	14,100	14,100		14,100	14,100
TOTAL REVENUE	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	10,616,161	10,944,099	327,938	9,676,531	9,879,177
Salaries-Temporary	1,022,134	1,046,034	23,900	1,063,362	1,084,544
Overtime	91,035	91,035		91,035	91,035
Shift Premium	103,613	108,613	5,000	108,613	108,613
Acting Pay	38,715	38,715		38,715	38,715
Long Service Pay	70,285	70,285		70,285	70,285
Furlough-Permanent	(4,573)	(4,573)		(4,573)	(4,573)
Vacancy Management	(446,639)	(631,960)	(185,321)	(527,045)	(526,004)
Civic Pension	780,922	804,542	23,620	720,646	735,659
Canada Pension	478,826	495,184	16,358	438,791	448,863
Group Insurance	29,087	29,969	882	26,852	27,407
Employment Insurance	246,029	242,920	(3,109)	210,098	210,662
Payroll Costs	33,900	33,900		33,900	33,900
Medical Expenses	38,300	38,300		38,300	38,300

Facilities Maintenance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Fatality Pension Premiums	16,048	16,048		16,048	16,048
Interest and Administration	37,964	37,964		37,964	37,964
Dental Plan	192,040	196,635	4,595	176,129	179,810
Vision Care	24,432	26,372	1,940	23,634	24,116
Salaries and Benefits	13,368,279	13,584,082	215,803	12,239,285	12,494,521
Services					
Consultant Services	160,945	195,254	34,309	228,032	242,612
Non-Professional Services	407,629	409,504	1,875	406,985	420,416
Janitorial Services	832,368	856,647	24,279	2,036,891	2,137,709
Freight and Messenger Services	2,967	3,395	428	3,395	3,395
Allocated Departmental Costs	307,821	315,159	7,338	315,159	315,159
General Government Charges	251,793	251,793		251,793	251,793
Transportation		56	56	56	56
Auto Allowance	232,232	234,720	2,488	234,720	234,720
Heat-Gas,Oil,Steam & Electric	3,114,226	3,149,541	35,315	4,086,702	4,343,114
Light and Power	3,223,852	3,202,636	(21,216)	3,675,483	3,760,481
Water	865,990	1,076,828	210,838	1,525,167	1,830,451
Real Prop Contracts-Const/Mtce	2,327,740	2,146,767	(180,973)	2,688,960	3,505,705
Office Equipment Maintenance	9,144	1,539	(7,605)	6,851	6,988
Vehicle Maintenance		663	663	663	663
Fleet Operating Lease	241,767	233,307	(8,460)	289,742	303,230
Fleet Consumables	11,655	11,487	(168)	11,487	11,487
Fleet Damages	2,000	8,565	6,565	8,565	8,565
Cleaning and Laundry	47,137	43,268	(3,869)	31,315	40,404
Other Equipment Servicing	3,921	3,541	(380)	3,541	3,612
Printing,Binding,Photocopying	15,300	5,546	(9,754)	15,546	15,546
Telephone	130,041	144,334	14,293	145,249	148,156
Telephone-Regular Desk Set	38,968	32,864	(6,104)	36,152	36,877
Telephone-Cellular	47,083	45,096	(1,987)	45,523	46,432
Telephone-Pagers		286	286	286	292
Advertising	1,064	1,075	11	1,075	1,075
Fleet Insurance	53,298	66,512	13,214	67,075	68,418
Drivers' Licenses	105	145	40	145	145
Certificates,Permits,Licenses	14,692	18,646	3,954	18,646	18,646
Rentals	5,717	5,031	(686)	5,031	5,031
Fleet Capital Lease	148,070	102,010	(46,060)	258,305	303,203
Equipment Rental-Internal		409	409	409	409
Fleet Rentals Internal	34,591	35,285	694	35,285	35,285
Equipment Rental-External		19,416	19,416	19,454	19,845
Fleet Rentals External	150,393	118,527	(31,866)	118,527	118,527

Facilities Maintenance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Parking Space Rental	8,218	8,173	(45)	8,173	8,173
Demurrage Charges	680	856	176	856	856
Meal Expense	1,289	2,097	808	2,097	2,097
Luncheons, Receptions & Events				11	11
Membership Fees	13,221	12,929	(292)	15,429	15,429
Postage	704	740	36	740	740
Training,Workshops and Tuition	12,694	8,434	(4,260)	16,868	16,868
Landfill Tipping Fees	115		(115)		
Professional Development	1,137		(1,137)	1,148	1,148
Services	12,720,567	12,773,081	52,514	16,617,537	18,283,769
Materials, Parts and Supplies					
Photographic Supplies	2,962	2,992	30	2,992	2,992
Stationery and Office Supplies	43,735	27,766	(15,969)	43,737	43,772
Periodicals and Subscriptions	602	153	(449)	608	608
Computer Software				2,850	2,850
Medical,Dental & Lab Supplies	8,229	8,243	14	8,243	8,243
Cleaning Supplies	270,139	282,933	12,794	200,462	236,020
Other Operating Supplies	1,051	585	(466)	586	598
Small Tools	14,258	11,224	(3,034)	11,142	11,362
Uniforms & Protective Clothing	58,784	63,327	4,543	58,091	59,254
Motive Fuels and Lubricants	2,087	1,948	(139)	1,952	1,991
Fleet Fuel	143,605	188,845	45,240	176,672	180,208
Chemicals	188,799	198,228	9,429	207,712	218,095
Returnable Containers	5,123	5,014	(109)	5,014	5,014
Maintenance Materials	741,265	633,116	(108,149)	664,546	837,327
Electrical and Communication	489,601	696,064	206,463	771,853	864,467
Other Parts and Accessories	525	540	15	541	552
Fleet Manufacturing	59,524	63,020	3,496	63,020	63,020
Fleet Miscellaneous		907	907	892	910
Grounds Maintenance	47,296	48,747	1,451	48,841	49,817
Painting	4,068	8,971	4,903	8,813	8,989
Roof Repairs and Maintenance	192,131	202,533	10,402	232,241	267,075
Elevator Maintenance	113,869	110,906	(2,963)	128,189	147,416
Filter Maintenance	26,247	27,234	987	31,210	35,892
Overhead Door Repairs	120,695	64,829	(55,866)	108,217	124,442
Plumbing and Heating	945,806	567,618	(378,188)	947,688	1,222,512
Window Cleaning	27,109	27,825	716	27,874	28,432
Materials, Parts and Supplies	3,507,510	3,243,568	(263,942)	3,753,986	4,421,858

Facilities Maintenance

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Assets and Purchases					
Office Equipment	5,202		(5,202)	5,202	5,202
Other Equipment	24,907	4,907	(20,000)	24,907	24,907
Books	1,040	306	(734)	1,196	1,196
Assets and Purchases	31,149	5,213	(25,936)	31,305	31,305
Debt and Finance Charges					
Interest		1,600,633	1,600,633	1,449,108	1,426,004
Principal		1,154,228	1,154,228	1,204,107	1,184,716
Internal Financing-Interest		1,857,656	1,857,656	2,026,369	1,996,356
Internal Financing-Principal		1,384,636	1,384,636	1,470,993	1,449,939
Debenture Issue Expense		27,321	27,321	31,173	30,717
Debt and Finance Charges		6,024,474	6,024,474	6,181,750	6,087,732
Grants, Transfers and Other					
Provincial Payroll Tax	250,000	250,000		250,000	250,000
Tsf to General Revenue	65,715	307,234	241,519	1,171,141	1,158,440
Tsf to GR-Global Savings	4,686	4,686		4,686	4,686
Tsf to Computer Reserve	10,739		(10,739)	10,739	10,739
Tsf to Civic Accommodations	469,770	327,873	(141,897)	330,374	330,374
Tsf to BTS Internal Serv Prov		51,024	51,024	51,024	51,024
Expenditure Management	(65,715)	(141,048)	(75,333)	(96,048)	(96,048)
Grants, Transfers and Other	735,195	799,769	64,574	1,721,916	1,709,215
Recoveries					
Inter-Departmental Recoveries	(1,654,409)	(2,091,665)	(437,256)	(1,828,308)	(2,081,857)
Other External Recoveries	(47,879)	(37,732)	10,147	(37,684)	(37,684)
Recoveries	(1,702,288)	(2,129,397)	(427,109)	(1,865,992)	(2,119,541)
TOTAL EXPENSES	28,660,412	34,300,790	5,640,378	38,679,787	40,908,859
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Facilities Maintenance

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Arenas Maintenance	30.66	30.66		30.66	30.66
Indoor Pools Maintenance	62.38	63.22	0.84	64.38	64.38
Outdoor Pools Maintenance	4.08	4.08		4.08	4.08
Wading Pools Maintenance	9.57	9.57		9.57	9.57
Building Services	150.50	150.50		112.50	112.50
Total FTE Positions	257.19	258.03	0.84	221.19	221.19
Variance Percent (%)			0.33		

Sewage Disposal

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Laboratory Services	1,850,000	2,640,000	790,000	2,640,000	2,640,000
Corporate	110,622,503	129,217,261	18,594,758	139,479,371	149,801,431
TOTAL REVENUE	112,472,503	131,857,261	19,384,758	142,119,371	152,441,431
		EXPENSES			
Waste Water	28,263,484	29,628,117	1,364,633	32,369,702	32,945,033
Engineering Services	3,798,387	3,906,044	107,657	4,160,076	4,283,750
Laboratory Services	2,258,005	2,201,722	(56,283)	2,425,116	2,467,992
Customer Services	693,548	764,774	71,226	771,950	792,714
Information Systems	1,159,020	1,238,185	79,165	1,310,837	1,348,149
Finance and Administration	3,557,088	3,856,965	299,877	3,825,529	3,847,838
Human Resources	699,229	676,598	(22,631)	691,152	684,236
Corporate	53,363,700	57,592,450	4,228,750	61,665,747	65,825,440
TOTAL EXPENSES	93,792,461	99,864,855	6,072,394	107,220,109	112,195,152
Surplus / (Deficit)	18,680,042	31,992,406	13,312,364	34,899,262	40,246,279
Variance Percent (%)			71.27		

Sewage Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Support Grant	203,737	213,775	10,038	218,052	222,413
Government Grants	203,737	213,775	10,038	218,052	222,413
Regulation Fees					
Service Connection Permits	55,000	60,000	5,000	60,000	60,000
Sewer Connection Application	55,000	55,000		55,000	55,000
Late Payment Charges	350,000	360,000	10,000	350,000	350,000
Late Payment Charges-Receiv	5,000	2,500	(2,500)	2,500	2,500
Regulation Fees	465,000	477,500	12,500	467,500	467,500
Sale of Goods and Services					
Industrial Waste Surcharge	1,850,000	2,640,000	790,000	2,640,000	2,640,000
Sewer Services	107,083,000	125,113,000	18,030,000	135,222,000	145,824,000
Sale of Goods and Services	108,933,000	127,753,000	18,820,000	137,862,000	148,464,000
Interest and Debt Charges					
Bank Interest	200,000	400,000	200,000	300,000	200,000
Capital Construction Interest	100,000	200,000	100,000	200,000	200,000
Earnings on Sinking Fund	2,555,766	2,792,986	237,220	3,051,819	2,867,518
Interest and Debt Charges	2,855,766	3,392,986	537,220	3,551,819	3,267,518
Other Revenue					
Misc Department Revenue	15,000	20,000	5,000	20,000	20,000
Other Revenue	15,000	20,000	5,000	20,000	20,000
TOTAL REVENUE	112,472,503	131,857,261	19,384,758	142,119,371	152,441,431
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	13,177,181	13,509,204	332,023	13,935,975	14,273,350
Salaries-Temporary	320,710	507,939	187,229	535,766	548,452
Overtime	265,500	288,150	22,650	291,608	295,129
Statutory Pay	78,500	80,500	2,000	81,000	81,500
Shift Premium	44,000	47,500	3,500	48,100	48,718
Acting Pay	54,500	55,000	500	55,330	55,670
CWMS Acting Pay	57,000		(57,000)		
Long Service Pay	44,240	45,740	1,500	45,995	46,258

Sewage Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Standby Pay	231,000	244,000	13,000	248,260	249,560
Vacancy Management		(516,027)	(516,027)		
Civic Pension	905,711	940,535	34,824	971,039	994,548
Canada Pension	520,130	544,628	24,498	559,420	573,115
Group Insurance	33,748	35,024	1,276	36,187	37,073
Employment Insurance	261,658	262,182	524	263,248	263,520
Payroll Costs	110,000	120,000	10,000	122,000	125,000
Rehabilitation Employment	118,000	130,000	12,000	131,000	135,000
Medical Expenses	65,000	70,000	5,000	71,000	72,000
Pension Awards	8,000	10,000	2,000	11,000	12,000
Fatality Pension Premiums	21,700	21,700		21,700	21,700
Interest and Administration	67,000	68,000	1,000	69,000	70,000
Sick Leave Severance Pay	93,875	93,875		93,875	93,875
Dental Plan	222,717	229,895	7,178	237,362	243,053
Vision Care	28,346	30,821	2,475	31,876	32,641
Vacation/Overtime Cashout	20,000	20,000		20,000	20,000
Salaries and Benefits	16,748,516	16,838,666	90,150	17,880,741	18,292,162
Services					
Consultant Services	182,855	183,082	227	183,314	183,314
Non-Professional Services	1,473,000	1,463,000	(10,000)	1,508,000	1,558,000
Freight and Messenger Services	9,350	9,600	250	9,600	9,600
Allocated Departmental Costs	11,167,800	11,616,585	448,785	12,067,802	12,306,172
General Government Charges	467,484	467,484		467,484	467,484
Auto Allowance	169,000	178,000	9,000	180,250	181,100
Heat-Gas,Oil,Steam & Electric	1,250,500	1,426,500	176,000	1,526,500	1,626,500
Light and Power	3,266,500	3,521,500	255,000	3,531,500	3,541,500
Water	20,000	26,000	6,000	32,000	33,000
Real Prop Contracts-Const/Mtce	245,000	187,000	(58,000)	187,000	187,000
Fleet Operating Lease	543,927	565,901	21,974	577,915	587,915
Fleet Consumables	15,000	30,000	15,000	35,000	40,000
Fleet Damages	35,000	60,000	25,000	60,000	60,000
Cleaning and Laundry	10,500	13,000	2,500	13,500	14,000
Radio Maintenance	30,000		(30,000)		
Printing,Binding,Photocopying	5,800	5,800		5,800	5,800
Telephone	13,500	13,500		13,500	13,500
Telephone-Regular Desk Set	95,000	97,000	2,000	97,000	97,000
Telephone-Cellular	13,500	14,000	500	14,000	14,000
Premiums	207,705	211,443	3,738	215,249	219,123
Fleet Insurance	115,000	121,000	6,000	121,000	121,000
Drivers' Licenses	1,500	1,500		1,500	1,500

Sewage Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Certificates,Permits,Licenses	187,450	189,200	1,750	189,200	189,200
Hauling Expense	746,000	860,000	114,000	920,000	955,000
Rentals	11,300	12,100	800	12,100	12,100
Fleet Capital Lease	662,782	701,536	38,754	759,224	757,184
Fleet Rentals Internal	20,500	21,000	500	25,000	28,000
Equipment Rental-External	200,500	180,000	(20,500)	185,000	185,000
Fleet Rentals External		1,500	1,500	1,500	1,500
Parking Space Rental	1,000	1,000		1,000	1,000
Meal Expense	6,500	7,025	525	7,050	7,050
Luncheons, Receptions & Events	3,000	3,000		3,000	3,000
Membership Fees	25,000	35,000	10,000	35,000	35,000
Training,Workshops and Tuition		20,000	20,000	20,000	20,000
Landfill Tipping Fees	347,000	357,000	10,000	357,000	357,000
Services	21,548,953	22,600,256	1,051,303	23,362,988	23,818,542
Materials, Parts and Supplies					
Stationery and Office Supplies	30,800	26,800	(4,000)	26,800	26,800
Other Operating Supplies	14,000	20,500	6,500	21,000	21,000
Small Tools	53,000	61,300	8,300	64,300	64,800
Uniforms & Protective Clothing	136,150	146,500	10,350	146,500	146,500
Motive Fuels and Lubricants	100,000	47,500	(52,500)	47,500	47,500
Fleet Fuel	305,000	393,000	88,000	411,000	429,000
Chemicals	2,975,000	4,720,000	1,745,000	4,735,000	4,735,000
Maintenance Materials	1,868,000	2,163,000	295,000	2,188,000	2,198,000
Electrical and Communication	870,000	1,100,000	230,000	1,101,000	1,102,000
Automotive Parts	16,500	23,500	7,000	23,500	23,500
Other Parts and Accessories	26,000	26,000		26,000	26,000
Purchase Discounts	900,000	1,285,000	385,000	1,485,000	1,485,000
Materials, Parts and Supplies	7,294,450	10,013,100	2,718,650	10,275,600	10,305,100
Assets and Purchases					
Elec,Light and Comm Equipment	16,000	16,000		16,000	16,000
Office Equipment	5,500	5,500		5,500	5,500
Other Equipment	65,000	140,000	75,000	92,000	92,000
Office Furniture	3,400	5,400	2,000	5,400	5,400
Assets and Purchases	89,900	166,900	77,000	118,900	118,900

Sewage Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Debt and Finance Charges					
Interest	8,335,500	8,275,069	(60,431)	8,485,327	9,821,558
Principal	6,468,000	6,828,416	360,416	7,475,944	9,266,303
Debenture Issue Expense	100,000	100,000		200,000	200,000
Debt and Finance Charges	14,903,500	15,203,485	299,985	16,161,271	19,287,861
Grants, Transfers and Other					
Grants-Cash	650,000	650,000		650,000	650,000
Claims-Over Deductible	99,448	99,448		99,448	99,448
Municipal Tax	9,425,000	10,034,346	609,346	10,344,346	10,665,020
Provincial Payroll Tax	203,737	207,812	4,075	211,968	215,783
Tsf to General Revenue	5,978,130	8,315,106	2,336,976	6,089,460	6,089,460
Tsf to GR-Global Savings	500,000	500,000		500,000	500,000
Tsf to GR-Land Drainage	12,211,034	13,462,220	1,251,186	13,941,902	13,930,606
Tsf to Environmental Reserve	7,722,000	7,659,000	(63,000)	11,427,000	12,230,000
Tsf to Civic Accommodations	793,087	956,924	163,837	957,053	960,089
Miscellaneous Expense	1,000	1,000		1,000	1,000
Frozen Services	5,000	5,000		5,000	5,000
Policy Adjustments	10,000	10,000		10,000	10,000
One Time High Bill Adjustment	134,000	134,000		134,000	134,000
Expenditure Management		(2,310,193)	(2,310,193)	(84,547)	(84,547)
Grants, Transfers and Other	37,732,436	39,724,663	1,992,227	44,286,630	45,405,859
Recoveries					
Departmental Recoveries	(350,000)	(400,000)	(50,000)	(450,000)	(500,000)
Inter-Fund Recoveries	(4,173,294)	(4,280,215)	(106,921)	(4,414,021)	(4,531,272)
Other External Recoveries	(2,000)	(2,000)		(2,000)	(2,000)
Recoveries	(4,525,294)	(4,682,215)	(156,921)	(4,866,021)	(5,033,272)
TOTAL EXPENSES	93,792,461	99,864,855	6,072,394	107,220,109	112,195,152
Surplus / (Deficit)	18,680,042	31,992,406	13,312,364	34,899,262	40,246,279
Variance Percent (%)			71.27		

Sewage Disposal

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Waste Water	264.44	267.51	3.07	269.58	269.58
Laboratory Services	10.40	11.40	1.00	11.40	11.40
Total FTE Positions	274.84	278.91	4.07	280.98	280.98
Variance Percent (%)			1.48		

Solid Waste Disposal

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Solid Waste	17,551,692	18,939,032	1,387,340	19,272,437	19,475,752
Corporate	331,104	283,020	(48,084)	289,715	208,832
TOTAL REVENUE	17,882,796	19,222,052	1,339,256	19,562,152	19,684,584
		EXPENSES			
Solid Waste	15,368,352	15,842,008	473,656	16,948,281	18,170,745
Corporate	2,628,769	3,980,272	1,351,503	2,026,672	2,201,692
TOTAL EXPENSES	17,997,121	19,822,280	1,825,159	18,974,953	20,372,437
Surplus / (Deficit)	(114,325)	(600,228)	(485,903)	587,199	(687,853)
Variance Percent (%)			(425.02)		

Solid Waste Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Support Grant	122,050	67,075	(54,975)	68,417	69,785
Government Grants	122,050	67,075	(54,975)	68,417	69,785
Regulation Fees					
Late Payment Charges-Receiv	5,000	2,500	(2,500)	2,500	2,500
Regulation Fees	5,000	2,500	(2,500)	2,500	2,500
Sale of Goods and Services					
Sale of Surplus Equipment	55,000	75,000	20,000	75,000	75,000
Residential Recycling	3,338,316	4,405,259	1,066,943	4,491,305	4,579,073
Tipping Fees-Residential	5,852,250	5,428,913	(423,337)	5,537,498	5,648,243
Tipping Fees-Commercial	2,137,500	2,775,000	637,500	3,065,500	3,106,810
Tipping Fees-City Charges	406,250	412,500	6,250	412,500	419,250
Tipping Fees-Other Municipal	268,750	262,500	(6,250)	262,500	269,250
Small Load Tipping Fees	475,000	522,500	47,500	570,000	570,000
Sale of Goods and Services	12,533,066	13,881,672	1,348,606	14,414,303	14,667,626
Interest and Debt Charges					
Bank Interest	100,000	100,000		100,000	100,000
Capital Construction Interest	5,000	5,000		5,000	5,000
Earnings on Sinking Fund	99,054	108,445	9,391	113,798	31,547
Interest and Debt Charges	204,054	213,445	9,391	218,798	136,547
Other Revenue					
Depot Recycling	156,309	131,569	(24,740)	124,010	120,424
Residential Recycling-MPSC	4,862,317	4,925,791	63,474	4,734,124	4,687,702
Other Revenue	5,018,626	5,057,360	38,734	4,858,134	4,808,126
TOTAL REVENUE	17,882,796	19,222,052	1,339,256	19,562,152	19,684,584
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	1,875,422	1,927,122	51,700	1,967,103	2,015,371
Salaries-Temporary	101,420	95,892	(5,528)	95,892	95,892
Overtime	46,000	38,058	(7,942)	39,222	39,886
Statutory Pay	38,500	43,560	5,060	44,411	45,279
Shift Premium	6,200	14,459	8,259	14,459	14,459

Solid Waste Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Acting Pay	23,500	18,592	(4,908)	18,884	19,182
Long Service Pay	6,300	6,300		6,300	6,300
Vacancy Management		(2,114)	(2,114)	(101,524)	(103,516)
Civic Pension	132,646	135,741	3,095	138,429	141,663
Canada Pension	82,719	84,680	1,961	86,472	88,544
Group Insurance	4,944	5,057	113	5,160	5,280
Employment Insurance	42,755	41,642	(1,113)	41,717	41,786
Payroll Costs	48,400	52,000	3,600	54,000	56,000
Rehabilitation Employment	48,400	48,400		48,400	48,400
Medical Expenses	23,870	23,870		24,000	25,000
Pension Awards	6,655	6,655		7,000	7,500
Fatality Pension Premiums	3,300	3,300		3,500	3,800
Interest and Administration	19,900	21,000	1,100	23,000	24,000
Sick Leave Severance Pay	58,806	58,806		58,806	58,806
Dental Plan	32,621	33,175	554	33,832	34,622
Vision Care	4,150	4,448	298	4,545	4,650
Salaries and Benefits	2,606,508	2,660,643	54,135	2,613,608	2,672,904
Services					
Consultant Services	42,855	43,607	752	44,350	44,876
Non-Professional Services	1,747,013	2,252,725	505,712	2,415,617	2,485,174
Single Family/Blue Box	4,447,676	4,428,571	(19,105)	4,656,500	5,186,017
Multi Family/Carts	550,000	561,847	11,847	586,941	616,156
Multi Family/Bins	150,000	141,008	(8,992)	146,956	153,910
Recycling Processing	2,430,559	2,894,931	464,372	3,025,263	3,423,322
Freight and Messenger Services	1,300	3,410	2,110	3,525	3,592
Leaf it with us	96,402	130,397	33,995	138,680	140,326
Let's Chip In		12,000	12,000	12,300	13,091
City Office Fac Recyc	29,586	25,565	(4,021)	25,565	30,250
Allocated Departmental Costs	1,550,221	1,518,716	(31,505)	1,694,950	1,732,073
General Government Charges	79,081	79,081		79,081	79,081
Auto Allowance	47,500	56,650	9,150	58,079	60,051
Heat-Gas,Oil,Steam & Electric	9,500	10,450	950	11,500	11,500
Light and Power	18,700	19,200	500	19,800	19,800
Water	4,500	5,600	1,100	5,600	5,600
Real Prop Contracts-Const/Mtce	181,150	229,400	48,250	142,373	156,214
Office Equipment Maintenance	600	650	50	700	700
Fleet Operating Lease	338,043	268,106	(69,937)	223,012	235,042
Fleet Consumables	70,500	74,000	3,500	76,251	78,506
Printing,Binding,Photocopying	3,600	3,850	250	4,200	4,000
Telephone	17,880	13,140	(4,740)	13,140	13,140

Solid Waste Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Advertising	158,300	159,000	700	159,500	161,000
Premiums	12,497	12,722	225	12,951	13,184
Fleet Insurance	13,080	15,351	2,271	9,388	9,388
Drivers' Licenses	300	300		300	300
Rentals	3,000	3,000		3,000	3,000
Fleet Capital Lease	97,944	206,394	108,450	220,717	260,055
Fleet Rentals Internal	10,512		(10,512)		
Equipment Rental-External	69,400	62,780	(6,620)	63,680	64,607
Parking Space Rental		1,800	1,800	1,800	1,800
Meal Expense	1,200	1,000	(200)	1,000	1,000
Luncheons, Receptions & Events	515	500	(15)	500	500
Landfill Tipping Fees	9,900	7,500	(2,400)	9,000	10,000
Services	12,193,314	13,243,251	1,049,937	13,866,219	15,017,255
Materials, Parts and Supplies					
Stationery and Office Supplies	10,200	10,200		10,200	10,200
Cleaning Supplies	3,000	3,000		3,000	3,000
Other Operating Supplies	2,910	2,910		2,910	2,910
Uniforms & Protective Clothing	14,600	16,327	1,727	16,634	16,950
Fleet Fuel	193,600	225,240	31,640	238,507	252,308
Maintenance Materials	321,877	240,500	(81,377)	264,874	264,874
Maintenance Materials-Bins	25,000	25,000		5,000	5,000
Maintenance Materials-Misc	500	500		500	500
Maintenance Materials-Cdn Tire	50,000	50,000		51,000	52,000
Materials, Parts and Supplies	621,687	573,677	(48,010)	592,625	607,742
Assets and Purchases					
Office Furniture	750	750		750	750
Books	500	500		500	500
Assets and Purchases	1,250	1,250		1,250	1,250
Debt and Finance Charges					
Interest	284,750	284,750		275,738	284,750
Principal	187,816	197,207	9,391	202,560	61,789
Provision for Bad Debts	3,000	3,500	500	3,500	3,500
Debt and Finance Charges	475,566	485,457	9,891	481,798	350,039
Grants, Transfers and Other					
Claims	10,000	10,000		10,000	10,000
Claims-Over Deductible	20,933	20,933		20,933	20,933
Municipal Tax	39,000	40,000	1,000	41,240	42,518

Solid Waste Disposal

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Provincial Payroll Tax	122,050	124,491	2,441	126,981	129,521
Tsf to General Revenue	1,635,642	2,987,158	1,351,516	1,019,311	1,313,554
Tsf to Brady Landfill Reserve	192,550	180,643	(11,907)	184,256	187,941
Tsf to Civic Accommodations	69,533	137,465	67,932	137,465	137,465
Expenditure Management		(571,567)	(571,567)	(51,736)	(51,736)
Payments to Take Pride	213,750	202,500	(11,250)	206,550	210,681
Grants, Transfers and Other	2,303,458	3,131,623	828,165	1,695,000	2,000,877
Recoveries					
Departmental Recoveries	(179,562)	(273,521)	(93,959)	(275,447)	(277,530)
Provincial Recoveries	(25,000)		25,000		
Other External Recoveries	(100)	(100)		(100)	(100)
Recoveries	(204,662)	(273,621)	(68,959)	(275,547)	(277,630)
TOTAL EXPENSES	17,997,121	19,822,280	1,825,159	18,974,953	20,372,437
Surplus / (Deficit)	(114,325)	(600,228)	(485,903)	587,199	(687,853)
Variance Percent (%)			(425.02)		

Solid Waste Disposal

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Solid Waste	43.10	42.90	(0.20)	42.90	42.90
Total FTE Positions	43.10	42.90	(0.20)	42.90	42.90
Variance Percent (%)			(0.46)		

Waterworks

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Water	143,000	140,000	(3,000)	140,000	140,000
Laboratory Services		6,000	6,000	6,000	6,000
Finance and Administration		69,000	69,000	138,000	138,000
Corporate	85,834,457	93,405,542	7,571,085	99,259,143	101,083,274
TOTAL REVENUE	85,977,457	93,620,542	7,643,085	99,543,143	101,367,274
		EXPENSES			
Water	29,387,342	31,645,564	2,258,222	41,543,014	41,677,309
Engineering Services	2,821,992	3,331,891	509,899	3,638,673	3,756,141
Laboratory Services	622,167	1,003,773	381,606	1,167,885	1,188,229
Customer Services	526,467	501,691	(24,776)	670,915	691,339
Information Systems	1,105,973	1,292,789	186,816	1,386,787	1,407,112
Finance and Administration	3,458,624	4,023,382	564,758	3,682,114	3,711,124
Human Resources	700,487	855,457	154,970	864,377	859,995
Corporate	41,766,039	37,867,264	(3,898,775)	39,028,404	39,201,066
TOTAL EXPENSES	80,389,091	80,521,811	132,720	91,982,169	92,492,315
Surplus / (Deficit)	5,588,366	13,098,731	7,510,365	7,560,974	8,874,959
Variance Percent (%)			134.39		

Waterworks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Provincial Support Grant	559,758	594,846	35,088	621,614	634,046
Government Grants	559,758	594,846	35,088	621,614	634,046
Regulation Fees					
Water Permits	60,000	65,000	5,000	65,000	65,000
Backflow Permits	11,000	5,000	(6,000)	5,000	5,000
Turn On Fees	55,000	55,000		55,000	55,000
Late Payment Charges	350,000	360,000	10,000	350,000	350,000
NSF Cheque Charges	23,000	23,000		23,000	23,000
Late Payment Charges-Receiv	5,000	2,500	(2,500)	2,500	2,500
Regulation Fees	504,000	510,500	6,500	500,500	500,500
Sale of Goods and Services					
Rental-Fixed Assets	3,000	3,600	600	3,600	3,600
Rental-Parking General	1,300	1,200	(100)	1,200	1,200
Rental-Fire Hydrant	3,708,410	3,708,410		3,708,410	3,708,410
Rental-Water Meter	12,000	12,000		12,000	12,000
Water Sales	79,066,000	85,326,000	6,260,000	90,904,000	92,900,000
Sale of Scrap Material	30,000	30,000		30,000	30,000
Incident Confirmations	500	500		500	500
Administration Charges	30,000	30,000		30,000	30,000
Sale of Goods and Services	82,851,210	89,111,710	6,260,500	94,689,710	96,685,710
Interest and Debt Charges					
Bank Interest	800,000	400,000	(400,000)	400,000	400,000
Capital Construction Interest	50,000	50,000		50,000	50,000
Earnings on Sinking Fund	1,129,989	2,792,986	1,662,997	3,051,819	2,867,518
Interest and Debt Charges	1,979,989	3,242,986	1,262,997	3,501,819	3,317,518
Other Revenue					
Misc Department Revenue	82,000	160,000	78,000	229,000	229,000
Miscellaneous Water Meter Test	500	500		500	500
Other Revenue	82,500	160,500	78,000	229,500	229,500
TOTAL REVENUE	85,977,457	93,620,542	7,643,085	99,543,143	101,367,274

Waterworks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		EXPENSES			
Salaries and Benefits					
Salaries-Permanent	26,199,581	28,363,840	2,164,259	29,341,710	30,151,715
Salaries-Temporary	1,596,126	2,227,982	631,856	2,202,394	2,163,005
Overtime	342,822	403,460	60,638	402,260	377,260
Statutory Pay	174,500	176,780	2,280	177,230	177,455
Shift Premium	111,020	111,220	200	111,402	111,588
Acting Pay	108,274	130,264	21,990	123,117	123,880
Long Service Pay	116,225	112,515	(3,710)	115,717	116,952
Standby Pay	75,000	82,948	7,948	82,948	82,948
Furlough-Permanent	(9,677)	(6,000)	3,677	(6,000)	(6,000)
Vacancy Management	(872,195)	(3,093,695)	(2,221,500)	(1,249,399)	(1,251,312)
Civic Pension	1,865,089	2,052,703	187,614	2,116,637	2,168,323
Canada Pension	1,034,627	1,146,481	111,854	1,179,054	1,205,145
Group Insurance	69,464	76,500	7,036	78,856	80,782
Employment Insurance	525,782	553,124	27,342	556,312	555,762
Workers Compensation	1,000	5,800	4,800	1,000	1,000
Payroll Costs	112,300	120,000	7,700	120,000	123,000
Rehabilitation Employment	111,300	83,597	(27,703)	81,146	82,257
Medical Expenses	97,600	97,600		97,600	97,600
Pension Awards	15,760	24,460	8,700	15,760	15,760
Fatality Pension Premiums	57,460	57,460		57,460	59,460
Interest and Administration	95,100	97,500	2,400	97,500	99,000
Sick Leave Severance Pay	434,135	434,135		434,135	434,135
Dental Plan	458,625	501,721	43,096	517,346	529,936
Vision Care	58,374	67,275	8,901	69,402	71,136
Vacation/Overtime Cashout	18,200	13,872	(4,328)	13,972	13,972
Employee Wellness Support	5,000	5,000		5,000	5,000
Salaries and Benefits	32,801,492	33,846,542	1,045,050	36,742,559	37,589,759
Services					
Consultant Services	356,874	369,332	12,458	202,314	201,550
Non-Professional Services	1,134,861	2,482,155	1,347,294	2,038,575	2,031,008
Freight and Messenger Services	27,800	40,650	12,850	40,650	40,750
Allocated Departmental Costs	3,192,226	3,471,766	279,540	3,528,373	3,541,688
General Government Charges	695,342	620,342	(75,000)	620,342	620,342
Auto Allowance	370,550	450,300	79,750	396,200	397,200
Heat-Gas,Oil,Steam & Electric	366,108	687,500	321,392	1,002,700	1,007,900
Light and Power	2,542,226	2,711,726	169,500	3,315,547	3,419,509

Waterworks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Water	21,904	21,904		21,954	22,004
Real Prop Contracts-Const/Mtce	265,000	274,000	9,000	276,000	276,000
Office Equipment Maintenance	605,567	864,157	258,590	838,320	834,922
Fleet Operating Lease	758,848	868,288	109,440	916,098	938,989
Fleet Consumables	41,800	65,400	23,600	70,400	70,400
Fleet Damages	107,000	116,500	9,500	117,000	120,000
Cleaning and Laundry	26,200	47,000	20,800	47,000	47,000
Other Equipment Servicing	13,400	18,000	4,600	18,400	18,400
Printing,Binding,Photocopying	120,824	136,650	15,826	137,450	137,550
Telephone	422,138	470,280	48,142	472,296	472,512
Advertising	56,582	198,082	141,500	186,082	181,082
Premiums	158,461	161,313	2,852	164,217	167,173
Insurance and Licenses-Auto		2,000	2,000	2,000	2,000
Fleet Insurance	94,100	106,000	11,900	108,900	109,000
Drivers' Licenses	870	1,070	200	1,070	1,070
Certificates,Permits,Licenses	1,609,035	1,626,035	17,000	1,640,035	1,640,035
Rentals	4,822	4,922	100	2,922	2,922
Fleet Capital Lease	732,998	1,127,728	394,730	1,296,727	1,326,254
Fleet Rentals Internal	29,000	61,000	32,000	55,000	60,000
Equipment Rental-External	431,296	411,716	(19,580)	426,716	436,716
Fleet Rentals External	27,200	38,000	10,800	41,000	43,000
Parking Space Rental	11,420	12,295	875	12,295	12,295
Meal Expense	18,548	17,978	(570)	17,988	17,903
Luncheons, Receptions & Events	14,708	14,458	(250)	14,458	14,658
Membership Fees	185,000	190,600	5,600	190,600	190,600
Postage	815,531	831,405	15,874	847,359	863,221
Training,Workshops and Tuition	216,000	228,000	12,000	234,000	235,000
Conferences	25,000	25,000		25,000	25,000
Travel-City Business	40,000	40,000		40,000	40,000
Agency Fees and Commissions	12,000	17,000	5,000	17,000	17,000
Professional Development	59,500	62,500	3,000	62,500	62,500
Services	15,610,739	18,893,052	3,282,313	19,445,488	19,645,153
Materials, Parts and Supplies					
Blueprinting Supplies	13,000	13,000		13,000	13,000
Photographic Supplies	2,800	1,800	(1,000)	1,800	1,800
Stationery and Office Supplies	125,818	131,959	6,141	132,159	132,259
Periodicals and Subscriptions	13,125	13,175	50	13,175	13,175
Educational Supplies	4,700	4,700		4,700	4,700
Surveyor's Supplies	10,000	10,000		10,000	10,000
Cleaning Supplies	21,991	21,991		21,991	21,991

Waterworks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Other Operating Supplies	171,542	184,396	12,854	188,073	188,253
Small Tools	122,404	134,262	11,858	125,262	125,262
Uniforms & Protective Clothing	193,790	455,700	261,910	310,964	240,725
Motive Fuels and Lubricants	101,486	188,404	86,918	315,404	338,404
Fleet Fuel	437,050	540,200	103,150	576,100	611,100
Chemicals	617,540	2,400,000	1,782,460	7,000,000	6,600,000
Maintenance Materials	2,973,975	3,079,751	105,776	3,283,751	3,283,751
Electrical and Communication	2,541	53,000	50,459	53,000	53,500
Automotive Parts	5,100	6,182	1,082	6,182	6,182
Other Parts and Accessories	67,626	90,000	22,374	90,000	90,000
Fleet Manufacturing	15,000	12,500	(2,500)	12,500	12,500
Inventory Adjustment	5,000	5,000		5,000	5,000
Purchase Discounts		100,000	100,000	100,000	100,000
Materials, Parts and Supplies	4,904,488	7,446,020	2,541,532	12,263,061	11,851,602
Assets and Purchases					
Motive Equipment	20,000		(20,000)		
Elec,Light and Comm Equipment	541	541		541	541
Office Equipment	29,603	73,103	43,500	23,103	23,103
Other Equipment	802,640	1,323,697	521,057	918,197	915,325
Office Furniture	22,595	176,595	154,000	44,595	44,595
Books	7,824	8,300	476	8,300	8,300
Assets and Purchases	883,203	1,582,236	699,033	994,736	991,864
Debt and Finance Charges					
Interest	8,506,500	11,690,441	3,183,941	13,301,134	13,156,120
Principal	3,486,000	4,476,153	990,153	5,570,423	5,727,031
Provision for Bad Debts	112,000	112,000		112,000	112,000
Debenture Issue Expense	800,000	400,000	(400,000)	20,000	20,000
Debt and Finance Charges	12,904,500	16,678,594	3,774,094	19,003,557	19,015,151
Grants, Transfers and Other					
Grants-Cash	95,000	95,000		100,000	105,000
Contrib-Sponsorships-Cash				5,000	
Claims	100,000	100,000		100,000	100,000
Claims-Over Deductible	226,036	226,036		226,036	226,036
Municipal Tax	3,435,000	3,545,000	110,000	4,305,000	4,438,583
Business Tax	1,000	1,000		1,000	1,000
Provincial Payroll Tax	559,758	600,001	40,243	612,001	624,241
Tsf to General Revenue	6,471,950	8,554,612	2,082,662	6,567,990	6,567,990
Tsf to GR-Global Savings	2,400,000	2,400,000		2,400,000	2,400,000

Waterworks

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Tsf to Water Treatment Reserve	10,127,000		(10,127,000)		
Tsf to GR-Fire Hydrant	3,708,410	3,708,410		3,708,410	3,708,410
Tsf to Civic Accommodations	793,087	956,924	163,837	937,053	940,089
Tsf to Business Tech Services		338,494	338,494	573,987	579,978
Miscellaneous Expense	342,500	347,500	5,000	357,500	357,500
Frozen Services	5,000	5,000		5,000	5,000
Policy Adjustments	10,000	10,000		10,000	10,000
One Time High Bill Adjustment	120,005	120,000	(5)	120,000	120,000
Expenditure Management	(20,229)	(3,161,726)	(3,141,497)	(175,107)	(175,107)
Grants, Transfers and Other	28,374,517	17,846,251	(10,528,266)	19,853,870	20,008,720
Recoveries					
Inter-Departmental Recoveries	(73,000)	(85,000)	(12,000)	(85,000)	(85,000)
Departmental Recoveries	(400,000)	(400,000)		(400,000)	(400,000)
Inter-Fund Recoveries	(14,583,552)	(15,252,588)	(669,036)	(15,802,806)	(16,091,638)
Other External Recoveries	(33,296)	(33,296)		(33,296)	(33,296)
Recoveries	(15,089,848)	(15,770,884)	(681,036)	(16,321,102)	(16,609,934)
TOTAL EXPENSES	80,389,091	80,521,811	132,720	91,982,169	92,492,315
Surplus / (Deficit)	5,588,366	13,098,731	7,510,365	7,560,974	8,874,959
Variance Percent (%)			134.39		

Waterworks

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Water	248.87	263.12	14.25	263.12	263.12
Engineering Services	100.50	105.50	5.00	105.50	105.50
Laboratory Services	29.52	34.53	5.01	34.53	34.53
Customer Services	37.20	37.20		37.20	37.20
Information Systems	18.00	18.00		18.00	18.00
Finance and Administration	102.54	115.14	12.60	116.64	115.64
Human Resources	22.00	24.00	2.00	23.00	22.00
Total FTE Positions	558.63	597.49	38.86	597.99	595.99
Variance Percent (%)			6.96		

Transit

Department Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Operations	2,400	2,400		2,400	2,400
Corporate	119,694,563	126,463,585	6,769,022	131,899,493	136,715,275
TOTAL REVENUE	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
		EXPENSES			
Operations	49,802,534	52,502,041	2,699,507	53,685,650	55,001,461
Handi Transit	9,437,081	8,669,549	(767,532)	9,164,397	9,844,084
Plant and Equipment	35,890,719	36,410,403	519,684	38,101,487	38,722,535
Planning and Schedules	1,117,291	1,111,375	(5,916)	1,153,790	1,198,317
Marketing	2,232,103	2,208,632	(23,471)	2,225,511	2,261,073
Information Systems	1,428,573	1,419,940	(8,633)	1,453,149	1,479,725
Finance and Administration	2,916,356	2,918,136	1,780	3,001,856	3,062,844
Human Resources	524,339	507,806	(16,533)	513,779	526,952
Corporate	16,347,967	20,718,103	4,370,136	22,602,274	24,620,684
TOTAL EXPENSES	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Transit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
		REVENUE			
Government Grants					
Prov Building Manitoba Fund	24,900,000	24,868,862	(31,138)	26,720,197	27,997,080
Provincial Support Grant	1,200,000	1,300,000	100,000	1,325,000	1,325,000
Government Grants	26,100,000	26,168,862	68,862	28,045,197	29,322,080
Regulation Fees					
Late Payment Charges-Receiv	2,000	2,000		2,000	2,000
Handi Transit No Show Fees	4,000	8,000	4,000	8,000	8,000
Regulation Fees	6,000	10,000	4,000	10,000	10,000
Sale of Goods and Services					
Rental-Parking General	140,000	165,400	25,400	171,814	176,814
Miscellaneous Rentals	120,000	131,200	11,200	133,412	133,412
Personal Use of City Vehicles	3,400	2,400	(1,000)	2,400	2,400
Advertising	800,000	800,000		800,000	800,000
Bus Shelter Top Advertising	75,000	75,000		75,000	75,000
Sale of Surplus Equipment	6,000	6,000		6,000	6,000
Sale of Merchandise	2,000	2,200	200	2,420	2,420
Bench Advertising	225,000	225,000		225,000	225,000
Sale of Scrap Material	50,000	70,000	20,000	70,000	70,000
Transit Cash Fares	15,948,000	16,545,500	597,500	16,801,000	17,056,500
HandiTransit Fares	94,044	128,774	34,730	133,685	133,685
Full Fare Mthly Transit Passes	6,617,000	7,085,000	468,000	7,134,000	7,183,000
Reduced Fare Mthly Tran Passes	1,581,000	1,591,000	10,000	1,603,000	1,614,000
Convention Transit Passes	400	100	(300)	100	100
Full Fare Transit Tickets	12,439,000	12,878,000	439,000	12,969,000	13,061,000
Reduced Fare Transit Tickets	3,396,000	3,418,000	22,000	3,443,000	3,468,000
Post-Secondary Transit Passes	4,615,000	4,624,000	9,000	4,658,000	4,692,000
HandiTransit Tickets	733,664	773,206	39,542	801,110	850,403
Transit ID Card Fees	4,050	4,634	584	4,675	4,675
Bus Charters	519,045	477,946	(41,099)	492,995	522,995
HandiTransit Passes	206,292	216,667	10,375	227,440	227,440
Downtown Spirit Partner Fee	20,000		(20,000)		
Weekday Transit Passes	3,255,000	3,633,000	378,000	3,657,000	3,681,000
Full Fare Super Transit Pass	3,586,000	3,966,000	380,000	3,992,000	4,019,000
Reduced Super Transit Passes	1,197,000	1,205,000	8,000	1,213,000	1,222,000
Seniors' Transit Tickets	887,000	893,000	6,000	899,000	906,000
Seniors' Monthly Passes	691,000	696,000	5,000	701,000	706,000

Transit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Seniors' Superpasses	105,000	106,000	1,000	107,000	108,000
Administration Charges	203,591	35,538	(168,053)	282,179	143,466
Ecopass	1,506,000	1,516,000	10,000	1,528,000	1,539,000
Downtown Spirit Sponsor Fees	62,711	53,965	(8,746)	54,605	54,605
Sale of Goods and Services	59,088,197	61,324,530	2,236,333	62,187,835	62,683,915
Interest and Debt Charges					
Short Term Investment Interest	(50,000)	(50,000)		(50,000)	(50,000)
Capital Construction Interest	95,000	129,075	34,075	175,438	132,860
Earnings on Sinking Fund	599,309	661,785	62,476	685,357	573,870
Interest and Debt Charges	644,309	740,860	96,551	810,795	656,730
Transfers					
Tsf from General Revenue	33,743,157	38,073,733	4,330,576	40,700,066	43,896,950
Tsf from Gen Rev Enterprise Fd	48,000	48,000		48,000	48,000
Transfers	33,791,157	38,121,733	4,330,576	40,748,066	43,944,950
Other Revenue					
Misc Department Revenue	67,300	100,000	32,700	100,000	100,000
Other Revenue	67,300	100,000	32,700	100,000	100,000
TOTAL REVENUE	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
	EXPENSES				
Salaries and Benefits					
Salaries-Permanent	56,236,906	57,414,451	1,177,545	58,793,494	60,347,017
Salaries-Temporary	926,674	1,836,124	909,450	1,925,161	2,013,523
Overtime	1,025,600	1,035,500	9,900	1,038,600	1,038,600
Statutory Pay	1,465,900	1,868,500	402,600	1,920,000	1,970,000
Shift Premium	152,000	141,000	(11,000)	142,000	142,000
Acting Pay	396,000	417,000	21,000	417,000	417,000
Long Service Pay	182,800	192,000	9,200	197,200	197,200
Rest Break Pay	685,000	690,000	5,000	695,000	695,000
Training Pay	130,000	310,000	180,000	320,000	330,000
Standby Pay	30,000		(30,000)		
Wage Adjustment		(47,423)	(47,423)		
Vacancy Management		(254,195)	(254,195)	(341,767)	(335,515)
Civic Pension	3,817,554	4,004,944	187,390	4,104,991	4,215,187
Civic Pension Adjustment	10,000		(10,000)		
Canada Pension	2,344,046	2,461,169	117,123	2,529,672	2,603,817
Canada Pension Adjustment	10,000		(10,000)		

Transit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Group Insurance	142,023	158,016	15,993	161,952	165,840
Employment Insurance	1,155,435	1,271,632	116,197	1,286,723	1,304,432
Employment Insurance Adjust	10,000		(10,000)		
Workers Compensation	402,806		(402,806)		
Payroll Costs	27,600	111,000	83,400	111,000	111,000
Rehabilitation Employment		150,000	150,000	150,000	150,000
Medical Expenses		67,000	67,000	67,000	67,000
Fatality Pension Premiums		60,000	60,000	60,000	60,000
Interest and Administration		90,000	90,000	90,000	90,000
Sick Leave Severance Pay	640,000	735,000	95,000	748,000	748,000
Dental Plan	1,414,812	1,455,706	40,894	1,480,354	1,506,723
Vision Care	186,287	190,692	4,405	194,276	197,947
Salaries and Benefits	71,391,443	74,358,116	2,966,673	76,090,656	78,034,771
Services					
Consultant Services	67,000	89,375	22,375	71,500	76,500
Non-Professional Services	8,540,264	7,778,181	(762,083)	8,262,149	8,901,992
Janitorial Services	40,000	41,200	1,200	42,440	42,440
Freight and Messenger Services	6,100	6,200	100	6,300	6,300
Allocated Departmental Costs	61,100	11,900	(49,200)	12,100	12,100
General Government Charges	776,900	776,900		776,900	776,900
Transportation	7,100	11,400	4,300	11,700	11,700
Auto Allowance	26,240	28,600	2,360	24,800	24,800
Heat-Gas,Oil,Steam & Electric	800,000	796,000	(4,000)	794,900	794,798
Light and Power	400,000	435,000	35,000	438,000	440,000
Water	111,000	150,000	39,000	154,000	156,000
Real Prop Contracts-Const/Mtce	430,000	460,000	30,000	460,000	460,000
Office Equipment Maintenance	207,600	225,000	17,400	235,000	245,000
Cleaning and Laundry	78,900	70,800	(8,100)	72,400	72,400
Radio Maintenance	250,000		(250,000)		
Other Equipment Servicing	129,000	144,000	15,000	144,000	144,000
Printing,Binding,Photocopying	569,000	638,200	69,200	646,600	646,600
Telephone	1,000	1,000		1,000	1,000
Telephone-Regular Desk Set	177,150	170,131	(7,019)	172,082	172,082
Telephone-Cellular	20,400	24,100	3,700	24,200	24,200
Advertising	215,500	222,000	6,500	223,000	224,000
Premiums	1,332,865	1,343,000	10,135	1,343,000	1,343,000
Drivers' Licenses	20,630	22,930	2,300	22,930	22,930
Certificates,Permits,Licenses	130,080	124,346	(5,734)	129,429	134,429
Rentals	436,340	385,879	(50,461)	395,498	395,498
Equipment Rental-External	2,000	2,000		2,000	2,000

Transit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Parking Space Rental	2,800	3,000	200	3,400	3,600
Demurrage Charges	1,500	500	(1,000)	500	500
Meal Expense	14,900	11,000	(3,900)	11,100	11,100
Membership Fees	23,300	27,300	4,000	3,300	3,300
Postage	59,100	38,300	(20,800)	38,500	38,500
Training,Workshops and Tuition	28,100	17,625	(10,475)	14,150	14,150
Conferences	14,000	6,000	(8,000)	6,000	6,000
Conferences Involving Travel		2,000	2,000		
Agency Fees and Commissions	315,000	320,000	5,000	325,000	325,000
Landfill Tipping Fees	10,000	10,000		10,000	10,000
Services	15,304,869	14,393,867	(911,002)	14,877,878	15,542,819
Materials, Parts and Supplies					
Photographic Supplies	7,000	7,000		7,000	7,000
Stationery and Office Supplies	100,060	117,173	17,113	119,309	119,309
Periodicals and Subscriptions	3,000	2,500	(500)	2,000	2,000
Medical,Dental & Lab Supplies	5,100	5,200	100	5,300	5,300
Educational Supplies	9,000	5,625	(3,375)	4,500	4,500
Cleaning Supplies	50,000	50,000		50,000	50,000
Other Operating Supplies	226,132	302,675	76,543	304,249	304,249
Small Tools	67,000	47,000	(20,000)	47,000	47,000
Uniforms & Protective Clothing	293,046	310,920	17,874	316,396	316,396
Motive Fuels and Lubricants	12,473,665	12,772,360	298,695	13,876,670	13,676,670
Maintenance Materials	401,320	345,216	(56,104)	349,200	349,200
Automotive Parts	96,900	87,560	(9,340)	89,188	89,155
Bus Parts	7,134,742	6,939,334	(195,408)	7,084,314	7,265,149
Other Parts and Accessories	58,000	18,000	(40,000)	18,000	18,000
Tool Allowance	28,600	19,130	(9,470)	19,700	19,700
Inventory Adjustment	50,000		(50,000)		
Purchase Discounts		(113,624)	(113,624)	(113,624)	(113,624)
Elevator Maintenance	3,000	5,000	2,000	5,000	5,000
Plumbing and Heating	5,000	1,000	(4,000)	1,000	1,000
Materials, Parts and Supplies	21,011,565	20,922,069	(89,496)	22,185,202	22,166,004
Assets and Purchases					
Motive Equipment	320,000	200,000	(120,000)	275,000	400,000
Office Equipment	39,450	28,000	(11,450)	28,050	28,100
Other Equipment	324,600	240,336	(84,264)	234,109	309,109
Office Furniture	19,000	19,000		19,000	19,000
Books	5,600	3,500	(2,100)	2,800	2,800
Assets and Purchases	708,650	490,836	(217,814)	558,959	759,009

Transit

Account Detail

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Debt and Finance Charges					
Interest	2,365,076	2,142,305	(222,771)	2,323,189	1,792,382
Principal	2,198,721	1,936,762	(261,959)	1,794,838	1,612,805
Internal Financing-Interest	679,743	818,001	138,258	1,329,075	1,726,752
Internal Financing-Principal	423,915	872,201	448,286	1,376,130	1,783,451
Bank Service Charges	3,000	3,000		3,000	3,000
Provision for Bad Debts	25,000	25,000		25,000	25,000
Debenture Issue Expense	11,000	11,000		11,000	11,000
Credit Card Commission		6,000	6,000	6,000	6,000
Debt and Finance Charges	5,706,455	5,814,269	107,814	6,868,232	6,960,390
Grants, Transfers and Other					
Grants-In-Kind	27,000	37,000	10,000	37,000	37,000
Contrib-Community Events	14,000	24,000	10,000	24,000	24,000
Contrib-Donations	14,000	19,000	5,000	19,000	19,000
Claims	201,000	211,000	10,000	221,500	221,500
Claims-Over Deductible	42,000	40,000	(2,000)	40,000	40,000
Claims-Under Deductible	17,843	17,843		17,843	17,843
Internal Premiums & Admin	60,000		(60,000)		
Uninsured Claims	80,000	80,000		80,000	80,000
Municipal Tax	573,000	557,640	(15,360)	582,773	582,773
Provincial Payroll Tax	1,310,000	1,336,200	26,200	1,362,924	1,362,924
Tsf to Reserve	5,080,000	2,750,000	(2,330,000)	3,250,000	3,250,000
Tsf to Bus Replacement Reserve		6,954,869	6,954,869	7,229,869	9,149,869
Tsf to Civic Accommodations	207,580	213,252	5,672	213,252	213,547
Tsf to Business Tech Services		329,144	329,144	361,585	375,006
Miscellaneous Expense	35,000		(35,000)		
Grants, Transfers and Other	7,661,423	12,569,948	4,908,525	13,439,746	15,373,462
Recoveries					
Inter-Departmental Recoveries	(1,551,900)	(1,585,820)	(33,920)	(1,615,780)	(1,615,780)
Departmental Recoveries	(1,000)	(1,000)		(1,000)	(1,000)
Inter-Fund Recoveries	(93,640)	(95,300)	(1,660)	(97,000)	(97,000)
Other External Recoveries	(247,000)	(251,000)	(4,000)	(255,000)	(255,000)
Recovery-IRF Over Deductible	(193,902)	(150,000)	43,902	(150,000)	(150,000)
Recoveries	(2,087,442)	(2,083,120)	4,322	(2,118,780)	(2,118,780)
TOTAL EXPENSES	119,696,963	126,465,985	6,769,022	131,901,893	136,717,675
Surplus / (Deficit)					
Variance Percent (%)			0.00		

Transit

Staff Summary

Description	2007 Adopted	2008 Preliminary	Variance Amount	2009 Projection (from 2008)	2010 Projection (from 2008)
Operations	886.01	900.00	13.99	900.00	900.00
Handi Transit	22.50	22.50		22.50	22.50
Plant and Equipment	258.00	258.00	(0.00)	258.00	258.00
Planning and Schedules	12.50	12.50		12.50	12.50
Marketing	30.00	29.00	(1.00)	29.00	29.00
Information Systems	11.00	11.00		11.00	11.00
Finance and Administration	38.50	38.50		38.50	38.50
Human Resources	8.00	7.00	(1.00)	7.00	7.00
Total FTE Positions	1,266.51	1,278.50	11.99	1,278.49	1,278.50
Variance Percent (%)			0.95		



2008 - 2010
Preliminary Operating Budget