Service Based View

Winnipeg



2008 - 2010
Preliminary Operating Budget





City of Winnipeg

2008 - 2010
Preliminary Operating Budget
Service Based View

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2008 Preliminary Operating Budget -- All Services
Tax Supported, Utilities & SOAs

Services	Service Revenue	Investment (Cost)
Roadway Construction & Maintenance	$0.521	$77.251
Transportation Planning & Traffic Management	1.374	11.758
Roadway Snow Removal & Ice Control	0.035	32.340
Public Transit	*88.392*	*126.466*
Public Transit Subsidy	0.000	38.074
Water	*93.621*	*80.522*
Wastewater	*131.857*	*99.865*
Land Drainage & Flood Control	13.656	13.744
Solid Waste Collection	2.425	16.408
Solid Waste Disposal	*9.692*	*9.863*
Recycling & Waste Minimization	*9.530*	*9.959*
Parks & Urban Forestry	1.529	29.319
City Beautification	0.040	15.528
Fleet Management Agency (SOA)	*35.510*	*37.946*
Parking Authority (SOA)	*14.266*	*13.852*
Infrastructure Renewal & Public Works	402.448	612.895
City Planning	0.892	7.534
Neighbourhood Revitalization	0.000	9.066
Building Permits and Inspection	12.443	10.628
Economic Development	0.000	5.323
Heritage Conservation	0.000	0.295
Property Asset Management	7.613	11.056
Civic Accomodations	*35.577*	*35.577*
Facilities Maintenance	*34.301*	*34.301*
Cemeteries	0.830	1.826
Property & Development	91.656	115.606
Police Response	13.022	142.138
Crime Prevention	0.460	26.746
Traffic Safety & Enforcement	14.601	9.545
Fire & Rescue Response	9.676	90.445
Fire & Injury Prevention	0.164	3.108
Medical Response	23.995	29.841
Disaster Preparedness & Response	0.000	0.299
Recreation	11.767	49.531
Golf Services (SOA)	*2.818*	*3.470*
Community Health & Social Support	2.352	5.318
Libraries	3.551	25.663
Arts, Entertainment & Culture	1.251	13.074
Insect Control	2.300	5.663
Animal Services (SOA)	*1.340*	*2.417*
Animal Control & Care Subsidy	0.000	1.004
Protection & Community Services	87.297	408.262
Organizational Services	0.530	35.394
Assessment, Taxation & Corporate	642.484	38.025
Council Services	0.066	11.633
Executive Policy	643.080	85.052
Total Tax Supported Budget	$767.577	$767.577
Summation of Utility / SOA Budgets (unconsolidated)	*456.904*	*454.238*
Summation of All City Budgets (unconsolidated)	**$1,224.481**	**$1,221.815**

Note: Transfers to City from Utilities / SOA are included in costs

Contributing Departments	
Public Works	>99%
Corporate Accounts	<1%

Roadway Construction and Maintenance

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.521	0.526	0.526
Provincial funding (service specific)	-	-	-
Revenues	**0.521**	**0.526**	**0.526**
Salaries and benefits	10.794	11.282	11.348
Debt and finance charges	52.190	53.674	53.639
Other	14.267	16.696	17.767
Total Expenses	**77.251**	**81.652**	**82.754**
Mill Rate Support/(Contribution)	**76.730**	**81.126**	**82.228**
Full-time Equivalent Positions	**190.46**	**196.56**	**194.88**

Note: *2008 "Other" expenditures include the following:*

Contracted Services.	$5.9
Materials (e.g. concrete, asphalt, dust control).	5.1
Internal Equipment (Fleet).	2.7

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Bridge Construction & Maintenance	Revenue	-	-	-
	Expense	22.421	22.917	21.194
		22.421	22.917	21.194
Regional Streets Construction & Maintenance	Revenue	0.257	0.259	0.259
	Expense	26.726	29.525	32.645
		26.469	29.266	32.386
Local Street Construction & Maintenance	Revenue	0.181	0.184	0.184
	Expense	24.698	25.479	25.096
		24.517	25.295	24.912
Regional Sidewalk Construction & Maintenance	Revenue	0.083	0.083	0.083
	Expense	1.810	2.024	2.061
		1.727	1.941	1.978
Local Sidewalk Construction & Maintenance	Revenue	-	-	-
	Expense	1.596	1.707	1.758
		1.596	1.707	1.758
Mill Rate Support/(Contribution)		**76.730**	**81.126**	**82.228**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**178.503**	**346.050**	**524.553**

Contributing Departments	
Public Works	94%
Planning, Prop. & Devl.	6%

Transportation Planning and Traffic Management

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	1.374	1.406	1.407
Provincial funding (service specific)	-	-	-
Revenues	**1.374**	**1.406**	**1.407**
Salaries and benefits	9.072	9.290	9.458
Debt and finance charges	1.655	2.115	2.280
Other	1.031	1.308	1.426
Total Expenses	**11.758**	**12.713**	**13.164**
Mill Rate Support/(Contribution)	**10.384**	**11.307**	**11.757**
Full-time Equivalent Positions	**141.90**	**141.67**	**141.25**

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Transportation Planning & Design	Revenue	0.061	0.061	0.061
	Expense	2.819	2.980	2.939
		2.758	2.919	2.878
Traffic / Right of Way Management	Revenue	1.313	1.345	1.346
	Expense	8.939	9.733	10.225
		7.626	8.388	8.879
Mill Rate Support/(Contribution)		**10.384**	**11.307**	**11.757**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**3.274**	**15.050**	**18.324**

Contributing Departments	
Public Works	100%

Roadway Snow Removal and Ice Control

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.035	0.260	0.535
Provincial funding (service specific)	-	-	-
Revenues	**0.035**	**0.260**	**0.535**
Salaries and benefits	9.386	9.501	9.694
Debt and finance charges	0.196	0.382	0.331
Other	22.758	22.141	23.101
Total Expenses	**32.340**	**32.024**	**33.126**
Mill Rate Support/(Contribution)	**32.305**	**31.764**	**32.591**
Full-time Equivalent Positions	**173.19**	**172.67**	**172.93**

Note: *2008 "Other" expenditures include the following:*

Internal Equipment.	$4.2
External Equipment (Hired).	4.8
Contracted Services.	4.4
Materials (sand, salt).	3.2
Facility Costs.	0.8
One-time transfer to Snow Clearing Reserve.	2.0

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Regional Streets - Snow & Ice Removal	Revenue	0.006	0.006	0.006
	Expense	13.112	13.066	13.545
		13.106	13.060	13.539
Local Streets - Snow Ice Removal	Revenue	0.018	0.018	0.018
	Expense	14.066	13.563	13.990
		14.048	13.545	13.972
Sidewalk Snow & Ice Removal	Revenue	0.011	0.011	0.011
	Expense	1.950	2.048	2.125
		1.939	2.037	2.114
Park & Facility - Snow & Ice Removal	Revenue	-	-	-
	Expense	2.629	2.724	2.807
		2.629	2.724	2.807
Snow Disposal Sites	Revenue	-	0.225	0.500
	Expense	0.583	0.623	0.659
		0.583	0.398	0.159
Mill Rate Support/(Contribution)		**32.305**	**31.764**	**32.591**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**1.300**	**-**	**1.300**

Contributing Departments

Transit 100%

Public Transit

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	63.523	64.482	64.824
Provincial funding (service specific)	24.869	26.720	27.997
Revenues	**88.392**	**91.202**	**92.821**
Salaries and benefits	74.358	76.091	78.035
Debt and finance charges	5.814	6.868	6.960
Other	46.294	48.943	51.723
Total Expenses	**126.466**	**131.902**	**136.718**
Mill Rate Support/(Contribution)	**38.074**	**40.700**	**43.897**
Full-time Equivalent Positions	**1,278.50**	**1,278.50**	**1,278.50**

Note: *2008 "Other" expenditures include the following:*

Motive fuels and lubricants.	$12.772
Handi-transit contractor services.	7.304
Transfer to Transit Bus Replacement Reserve.	6.955
Bus parts.	6.939
Transfer to Rapid Transit Infrastructure Reserve.	2.750
Insurance premiums.	1.343

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Regular Transit	Revenue	81.918	84.321	85.578
	Expense	115.902	120.783	124.863
		33.984	36.462	39.285
Handi-transit	Revenue	5.116	5.489	5.810
	Expense	9.026	9.531	10.216
		3.910	4.042	4.406
Chartered Bus and Special Events Transit	Revenue	1.358	1.392	1.433
	Expense	1.538	1.588	1.639
		0.180	0.196	0.206
Mill Rate Support/(Contribution)		**38.074**	**40.700**	**43.897**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	16.715	133.139	149.854

Contributing Departments

Water and Waste 100%

Water

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	93.026	98.921	100.733
Provincial funding (service specific)	0.595	0.622	0.634
Revenues	**93.621**	**99.543**	**101.367**
Salaries and benefits	25.397	27.522	28.156
Debt and finance charges	16.679	19.004	19.015
Other	38.446	45.456	45.321
Total Expenses	**80.522**	**91.982**	**92.492**
Surplus/(Deficit) *	**13.099**	**7.561**	**8.875**
Full-time Equivalent Positions	**446.12**	**446.90**	**446.36**

* The Water Utility maintains a Retained Earnings/Working Capital balance to fund capital projects on a pay as you go basis, as well as to provide a reserve to prevent significant rate increases in the event of major unforeseen expenditures or shortfalls in revenue. The utility plans to invest $12 million in 2008, $9 million in 2009 and $6 million in 2010 in capital on a cash basis.

Note: *"Other" expenditures for 2008 include the following:*

Transfer to General Revenue.	$10.955
Transfer to General Revenue for fire hydrants.	3.708
Municipal tax.	3.545
Utilities.	3.422
Maintenance materials.	3.080
Chemicals.	2.400
Expenditure management.	(3.161)

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Water Supply & Treatment	Revenue	46.756	49.717	50.629
	Expense	38.335	47.735	47.749
		8.421	1.982	2.880
Water Distribution	Revenue	46.865	49.826	50.738
	Expense	42.187	44.247	44.743
		4.678	5.579	5.995
Surplus/(Deficit)		**13.099**	**7.561**	**8.875**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	20.545	91.450	111.995

Contributing Departments	
Water & Waste	100%

Wastewater

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	131.643	141.901	152.219
Provincial funding (service specific)	0.214	0.218	0.222
Revenues	**131.857**	**142.119**	**152.441**
Salaries and benefits	23.290	24.953	25.527
Debt and finance charges	15.203	16.161	19.288
Other	61.372	66.106	67.380
Total Expenses	**99.865**	**107.220**	**112.195**
Surplus/(Deficit) *	**31.992**	**34.899**	**40.246**
Full-time Equivalent Positions	**395.96**	**398.29**	**397.36**

* The Wastewater Utility maintains a Retained Earnings/Working Capital balance to fund capital projects on a pay as you go basis, as well as to provide a reserve to prevent significant rate increases in the event of major unforeseen expenditures or shortfalls in revenue. The utility plans to invest $30 million in 2008, $33 million in 2009 and $25 million in 2010 in capital on a cash basis.

Note: *"Other" expenditures for 2008 include the following:*

Transfer to Land Drainage.	$13.462
Municipal Tax.	10.034
Transfer to Environmental Reserve.	7.659
Transfer to General Revenue.	8.815
Utilities.	4.974
Chemicals.	4.720
Maintenance materials.	2.163
Purchase discounts.	1.285
Electrical.	1.100
Expenditure management.	(2.310)

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Wastewater Collection	Revenue	64.608	69.739	74.901
	Expense	43.475	46.779	49.191
		21.133	22.960	25.710
Wastewater Treatment	Revenue	67.249	72.380	77.540
	Expense	56.390	60.441	63.004
		10.859	11.939	14.536
Surplus/(Deficit)		**31.992**	**34.899**	**40.246**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	95.700	**792.115**	**887.815**

Contributing Departments	
Water & Waste	97%
Public Works	3%

Land Drainage and Flood Control

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	13.656	14.179	14.168
Provincial funding (service specific)	-	-	-
Revenues	**13.656**	**14.179**	**14.168**
Salaries and benefits	1.227	1.306	1.336
Debt and finance charges	9.446	9.677	9.232
Other	3.071	3.340	3.300
Total Expenses	**13.744**	**14.323**	**13.868**
Mill Rate Support/(Contribution)	**0.088**	**0.144**	**(0.300)**
Full-time Equivalent Positions	**20.64**	**20.64**	**20.63**

Note:
Service revenue for 2008 includes the following:

Transfer from Sewage Disposal.	$13.462

"Other" expenditures for 2008 include the following:

Maintenance materials.	$0.468
Contracted repairs, hauling and excavation.	0.255
Utilities.	0.264
Certification.	0.250
Hired equipment.	0.120
Expenditure management.	(0.201)

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Land Drainage	Revenue	13.656	14.179	14.168
	Expense	7.624	8.002	7.791
		(6.032)	(6.177)	(6.377)
Flood Control	Revenue	-	-	-
	Expense	6.120	6.321	6.077
		6.120	6.321	6.077
Mill Rate Support/(Contribution)		**0.088**	**0.144**	**(0.300)**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	14.895	**65.115**	**80.010**

Contributing Departments	
Water & Waste	97%
Public Works	3%

Solid Waste Collection

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	2.425	1.473	1.803
Provincial funding (service specific)	-	-	-
Revenues	**2.425**	**1.473**	**1.803**
Salaries and benefits	1.374	1.346	1.372
Debt and finance charges	-	-	-
Other	15.034	15.450	15.860
Total Expenses	**16.408**	**16.796**	**17.232**
Mill Rate Support/(Contribution)	**13.983**	**15.323**	**15.429**
Full-time Equivalent Positions	**18.66**	**18.71**	**18.70**

Note:
Service revenue for 2008 includes the following:

Transfer from Solid Waste Disposal.	$1.981
Revenue from small commercial collection.	0.353

"Other" expenditures for 2008 include the following:

Manual and mechanical collection of solid waste.	$8.926
Tipping fees.	5.429

Contributing Departments	
Water & Waste	100%

Solid Waste Disposal

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	9.652	10.103	10.186
Provincial funding (service specific)	0.040	0.041	0.042
Revenues	**9.692**	**10.144**	**10.228**
Salaries and benefits	2.283	2.352	2.406
Debt and finance charges	0.485	0.482	0.350
Other	7.096	5.538	6.009
Total Expenses	**9.864**	**8.372**	**8.765**
Surplus/(Deficit)	**(0.172)**	**1.772**	**1.463**
Full-time Equivalent Positions	**36.97**	**36.46**	**35.95**

Note: *"Other" expenditures for 2008 include the following:*

Transfer to General Revenue.	$2.987
Non-Professional Services.	2.120

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**0.402**	**4.750**	**5.152**

Contributing Departments	
Water & Waste	100%

Recycling and Waste Minimization

Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	9.503	9.391	9.428
Provincial funding (service specific)	0.027	0.027	0.028
Revenues	**9.530**	**9.418**	**9.456**
Salaries and benefits	1.103	1.049	1.073
Debt and finance charges	-	-	-
Other	8.856	9.554	10.534
Total Expenses	**9.959**	**10.603**	**11.607**
Surplus/(Deficit)	**(0.429)**	**(1.185)**	**(2.151)**
Full-time Equivalent Positions	**18.74**	**18.72**	**18.70**

Note:
Service revenue for 2008 includes the following:

Manitoba Product Stewardship Corporation.	$4.926

"Other" expenditures for 2008 include the following:

Collection of recyclables.	$5.131
Processing and marketing recyclables.	3.062

Contributing Departments

Public Works 94%
Planning, Prop. & Devl. 5%
Community Services 1%

Parks and Urban Forestry

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.619	0.693	0.717
Provincial funding (service specific)	0.910	0.910	0.910
Revenues	**1.529**	**1.603**	**1.627**
Salaries and benefits	15.856	16.111	16.540
Debt and finance charges	3.360	3.827	3.897
Other	10.103	11.205	11.290
Total Expenses	**29.319**	**31.143**	**31.727**
Mill Rate Support/(Contribution)	**27.790**	**29.540**	**30.100**
Full-time Equivalent Positions	**312.00**	**310.61**	**312.60**

Note: *2008 "Other" expenditures include the following:*

Fleet Services.	$4.7
Facility Maintenance.	1.6
Real Property Contracts.	1.5
Maintenance Materials.	1.0
Utilities.	0.4
Community Partnerships.	0.3

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Park Grass Maintenance	Revenue	-	-	-
	Expense	6.056	6.270	6.455
		6.056	6.270	6.455
Park Amenity Maintenance	Revenue	0.058	0.061	0.063
	Expense	1.307	1.371	1.415
		1.249	1.310	1.352
Athletic Field Maintenance	Revenue	0.273	0.294	0.315
	Expense	1.636	1.628	1.632
		1.363	1.334	1.317
Park Pathway Maintenance	Revenue	-	-	-
	Expense	0.419	0.448	0.470
		0.419	0.448	0.470
Park Planning / Development	Revenue	0.088	0.139	0.139
	Expense	3.331	3.579	3.633
		3.243	3.440	3.494
Tree Planting	Revenue	-	-	-
	Expense	1.272	1.398	1.339
		1.272	1.398	1.339
Tree Pruning & Removal (non-DED)	Revenue	0.003	0.002	0.003
	Expense	4.233	4.767	4.641
		4.230	4.765	4.638
Dutch Elm Disease Control	Revenue	0.901	0.901	0.901
	Expense	4.110	4.212	4.317
		3.209	3.311	3.416
Weed Control	Revenue	0.139	0.139	0.139
	Expense	0.909	0.940	0.958
		0.770	0.801	0.819
Natural Areas Management	Revenue	0.046	0.046	0.046
	Expense	0.747	0.805	0.837
		0.701	0.759	0.791
Playground Management	Revenue	-	-	-
	Expense	1.650	1.938	2.130
		1.650	1.938	2.130
Winter Amenity Maintenance	Revenue	0.021	0.021	0.021
	Expense	1.364	1.417	1.457
		1.343	1.396	1.436
Boulevard Maintenance	Revenue	-	-	-
	Expense	2.285	2.370	2.443
		2.285	2.370	2.443
Mill Rate Support/(Contribution)		**27.790**	**29.540**	**30.100**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	7.198	30.271	37.469

Contributing Departments

Public Works 96%
Planning, Prop. & Devl. 4%

City Beautification

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.040	0.042	0.044
Provincial funding (service specific)	-	-	-
Revenues	**0.040**	**0.042**	**0.044**
Salaries and benefits	7.660	7.753	7.917
Debt and finance charges	0.530	0.636	0.654
Other	7.338	7.890	8.232
Total Expenses	**15.528**	**16.279**	**16.803**
Mill Rate Support/(Contribution)	**15.488**	**16.237**	**16.759**
Full-time Equivalent Positions	**152.09**	**150.96**	**151.39**

Note: *2008 "Other" expenditures include the following:*

Internal Equipment (Fleet).	$3.1
External Equipment (Hired).	1.4
Materials.	0.8
Contracted Services.	0.6
Community Partnerships.	0.3
Operating Costs (e.g., Utilities).	0.3

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Litter Collection	Revenue	-	-	-
	Expense	3.423	3.539	3.641
		3.423	3.539	3.641
Regional Street Cleaning	Revenue	-	-	-
	Expense	3.184	3.354	3.491
		3.184	3.354	3.491
Local Street Cleaning	Revenue	-	-	-
	Expense	2.692	2.850	2.975
		2.692	2.850	2.975
Public Gardens / Landscaping	Revenue	0.040	0.042	0.044
	Expense	4.514	4.753	4.889
		4.474	4.711	4.845
Ornamental Lighting / Flags & Banners / Public Art	Revenue	-	-	-
	Expense	0.724	0.754	0.767
		0.724	0.754	0.767
Graffiti Control	Revenue	-	-	-
	Expense	0.991	1.029	1.040
		0.991	1.029	1.040
Mill Rate Support/(Contribution)		**15.488**	**16.237**	**16.759**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**1.300**	**6.500**	**7.800**

Fleet Management Agency (SOA)

Contributing Departments

Fleet Mgmt SOA 100%

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	35.510	37.354	38.562
Provincial funding (service specific)	-	-	-
Revenues	**35.510**	**37.354**	**38.562**
Salaries and benefits	7.643	7.660	7.851
Depreciation and finance charges	11.007	12.718	13.613
Other	17.296	16.155	16.364
Total Expenses	**35.946**	**36.533**	**37.828**
Surplus/(Deficit) from Operations	**(0.436)**	**0.821**	**0.734**
Dividend to City	**2.000**	**2.000**	**2.000**
Net Surplus/(Deficit)	**(2.436)**	**(1.179)**	**(1.266)**
Full-time Equivalent Positions	**106.00**	**106.00**	**106.00**

Notes:

Winnipeg Fleet Management Agency is a SOA with its own operating charter approved by Council.

2008 "Other" expenditures include the following:

Fuel expense.	$ 5.585
Fleet repair & maintenance expense.	3.863
Fleet rental expense.	2.410
Fleet insurance.	1.544
General government and other charges.	1.120

Parking Authority (SOA)

Contributing Departments

Parking Authority SOA 100%

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	14.266	14.835	15.437
Provincial funding (service specific)	-	-	-
Revenues	**14.266**	**14.835**	**15.437**
Salaries and benefits	1.265	1.303	1.342
Depreciation and finance charges	1.395	1.405	1.415
Other	7.486	7.244	7.579
Total Expenses	**10.146**	**9.952**	**10.336**
Surplus/(Deficit) from Operations	**4.120**	**4.883**	**5.101**
Dividend to City	**3.706**	**0.042**	**0.042**
Net Surplus/(Deficit)	**0.414**	**4.841**	**5.059**
Full-time Equivalent Positions	**21.00**	**21.00**	**21.00**

Notes:

Winnipeg Parking Authority is a SOA with its own operating charter approved by Council.

2008 "Other" expenditures include the following:

Contracted Services – Parking Enforcement.	$1.790
Contracted Services – Parkade Management.	0.349

Contributing Departments

Planning, Prop. & Devl. 100%

City Planning

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.892	0.697	0.701
Provincial funding (service specific)	-	-	-
Revenues	**0.892**	**0.697**	**0.701**
Salaries and benefits	4.404	4.477	4.594
Debt and finance charges	2.240	2.518	2.582
Other	0.890	1.231	0.899
Total Expenses	**7.534**	**8.226**	**8.075**
Mill Rate Support/(Contribution)	**6.642**	**7.529**	**7.374**
Full-time Equivalent Positions	**63.07**	**63.07**	**63.08**

Note: *2008 "Other" expenditures include the following:*

Consulting costs.	$0.175
Facilities costs.	0.447
Advertising costs.	0.146

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Downtown Planning	Revenue	0.179	-	-
	Expense	1.630	1.898	1.871
		1.451	1.898	1.871
Mature Neighbourhoods Planning	Revenue	-	-	-
	Expense	1.220	1.420	1.380
		1.220	1.420	1.380
Suburban/City-Wide Planning	Revenue	-	-	-
	Expense	1.499	1.763	1.675
		1.499	1.763	1.675
Land Development	Revenue	0.648	0.632	0.636
	Expense	1.619	1.580	1.551
		0.971	0.948	0.915
Surveying and Mapping	Revenue	0.065	0.065	0.065
	Expense	1.566	1.565	1.598
		1.501	1.500	1.533
Mill Rate Support/(Contribution)		**6.642**	**7.529**	**7.374**

Contributing Departments	
Corporate Accounts	39%
Planning, Prop. & Devl.	35%
Community Services	24%
Public Works	2%

Neighbourhood Revitalization

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	-	-	-
Provincial funding (service specific)	-	-	-
Revenues	**-**	**-**	**-**
Salaries and benefits	2.147	2.219	2.271
Debt and finance charges	5.371	5.832	4.536
Other	1.548	1.551	1.543
Total Expenses	**9.066**	**9.602**	**8.350**
Mill Rate Support/(Contribution)	**9.066**	**9.602**	**8.350**
Full-time Equivalent Positions	**32.20**	**32.20**	**32.20**

Note: *2008 "Other" expenditures include the following:*

Transfer to Housing Investment Rehabilitation Investment Reserve.	$1.000
Recoveries from the Province related to Residential Rehabilitation Assistance Program.	($0.180)

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Community Development	Revenue	-	-	-
	Expense	6.964	7.427	6.155
		6.964	7.427	6.155
Housing Initiatives	Revenue	-	-	-
	Expense	2.102	2.175	2.195
		2.102	2.175	2.195
Mill Rate Support/(Contribution)		**9.066**	**9.602**	**8.350**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	3.771	**19.292**	**23.063**

Contributing Departments

Planning, Prop. & Devl. 100%

Building Permits and Inspection

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	12.443	12.132	12.201
Provincial funding (service specific)	-	-	-
Revenues	**12.443**	**12.132**	**12.201**
Salaries and benefits	8.968	9.128	9.378
Debt and finance charges	0.414	0.287	0.287
Other	1.246	1.255	1.217
Total Expenses	**10.628**	**10.670**	**10.882**
Mill Rate Support/(Contribution)	**(1.815)**	**(1.462)**	**(1.319)**
Full-time Equivalent Positions	**142.04**	**141.77**	**141.53**

Note:

2008 Service revenue includes the following:

One-time transfer from the Permits Revenue Reserve.	$2.358

2008 "Other" expenditures include the following:

Facilities charges.	$0.401
Auto allowance.	0.326
Licensing costs.	0.170

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Residential Building Permits	Revenue	2.704	2.638	2.653
	Expense	2.445	2.470	2.518
		(0.259)	(0.168)	(0.135)
Non-Residential Building Permits	Revenue	3.256	3.174	3.192
	Expense	2.587	2.617	2.673
		(0.669)	(0.557)	(0.519)
Residential Building Inspections	Revenue	2.593	2.528	2.542
	Expense	2.223	2.234	2.280
		(0.370)	(0.294)	(0.262)
Non-Residential Building Inspections	Revenue	3.242	3.160	3.178
	Expense	2.375	2.384	2.430
		(0.867)	(0.776)	(0.748)
Property By-Law Enforcement	Revenue	0.648	0.632	0.636
	Expense	0.998	0.965	0.981
		0.350	0.333	0.345
Mill Rate Support/(Contribution)		**(1.815)**	**(1.462)**	**(1.319)**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**0.185**	**1.077**	**1.262**

Contributing Departments	
Corporate Account	80%
City Clerks	13%
EPC Secretariat	4%
Planning, Prop. & Devl.	3%

Economic Development

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	-	-	-
Provincial funding (service specific)	-	-	-
Revenues	**-**	**-**	**-**
Salaries and benefits	0.217	0.225	0.232
Debt and finance charges	0.848	0.795	0.616
Other	4.258	4.459	4.294
Total Expenses	**5.323**	**5.479**	**5.142**
Mill Rate Support/(Contribution)	**5.323**	**5.479**	**5.142**
Full-time Equivalent Positions	**2.54**	**2.54**	**2.54**

Note: *2008 "Other" expenditures include the following:*

Contributions – Community Partnerships	$3.388
Non-professional services.	0.568

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Economic Development - Agency Grants	Revenue	-	-	-
	Expense	4.763	4.710	4.467
		4.763	4.710	4.467
Business Liaison	Revenue	-	-	-
	Expense	0.228	0.418	0.311
		0.228	0.418	0.311
Economic Development - Financial Incentives	Revenue	-	-	-
	Expense	0.332	0.351	0.364
		0.332	0.351	0.364
Mill Rate Support/(Contribution)		**5.323**	**5.479**	**5.142**

Contributing Departments

Planning, Prop. & Devl. 100%

Heritage Conservation

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	-	-	-
Provincial funding (service specific)	-	-	-
Revenues	**-**	**-**	**-**
Salaries and benefits	0.297	0.308	0.318
Debt and finance charges	-	-	-
Other	(0.002)	0.036	(0.014)
Total Expenses	**0.295**	**0.344**	**0.304**
Mill Rate Support/(Contribution)	**0.295**	**0.344**	**0.304**
Full-time Equivalent Positions	**4.14**	**4.14**	**4.14**

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Heritage Conservation - Financial Incentives	Revenue	-	-	-
	Expense	0.152	0.159	0.157
		0.152	0.159	0.157
Heritage Conservation - Non Financial Support	Revenue	-	-	-
	Expense	0.143	0.185	0.147
		0.143	0.185	0.147
Mill Rate Support/(Contribution)		**0.295**	**0.344**	**0.304**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**0.200**	**1.300**	**1.500**

Contributing Departments

Planning, Prop. & Devl.100%

Property Asset Management – Tax Supported

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	7.613	8.403	8.202
Provincial funding (service specific)	-	-	-
Revenues	**7.613**	**8.403**	**8.202**
Salaries and benefits	2.475	2.568	2.649
Debt and finance charges	0.578	0.684	0.702
Other	8.003	7.957	7.994
Total Expenses	**11.056**	**11.209**	**11.345**
Mill Rate Support/(Contribution)	**3.443**	**2.806**	**3.143**
Full-time Equivalent Positions	**33.81**	**33.81**	**33.81**

Note: *2008 "Other" expenditures include the following:*

Transfer to Civic Accommodations (for leased properties).	$1.421
Transfer to Civic Accommodations (vacant & corporate space).	4.797
Municipal Taxes (primarily for leased properties).	1.890

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Civic Accommodations	Revenue	4.199	4.932	4.919
	Expense	5.161	5.106	5.145
		0.962	0.174	0.226
Land & Property	Revenue	3.414	3.472	3.283
	Expense	5.895	6.104	6.200
		2.481	2.632	2.917
Mill Rate Support/(Contribution)		**3.443**	**2.806**	**3.143**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	0.328	2.500	2.828

Contributing Departments

Planning, Prop. & Devl. 100%

Property Asset Management – Civic Accommodations

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	35.577	38.254	38.431
Provincial funding (service specific)	-	-	-
Revenues	**35.577**	**38.254**	**38.431**
Salaries and benefits	2.036	2.082	2.132
Debt and finance charges	9.990	12.178	11.944
Other	23.551	23.994	24.355
Total Expenses	**35.577**	**38.254**	**38.431**
Surplus/(Deficit)	**-**	**-**	**-**
Full-time Equivalent Positions	**27.00**	**27.00**	**27.00**

Note: *2008 "Other" expenditures include the following:*

Transfer to Building Services for maintenance of portfolio of buildings.	$9.894
Transfer to General Revenue Fund.	3.957
Real property (technical) maintenance costs.	1.407
Costs of leased facilities for Civic purposes.	7.014

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	5.606	**21.341**	**26.947**

Contributing Departments

Planning, Prop. & Devl. 100%

Property Asset Management – Facilities Maintenance

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	34.051	38.430	40.659
Provincial funding (service specific)	0.250	0.250	0.250
Revenues	**34.301**	**38.680**	**40.909**
Salaries and benefits	13.584	12.239	12.495
Debt and finance charges	6.024	6.182	6.088
Other	14.693	20.259	22.326
Total Expenses	**34.301**	**38.680**	**40.909**
Mill Rate Support/(Contribution)	**-**	**-**	**-**
Full-time Equivalent Positions	**258.03**	**221.19**	**221.19**

Note: *2008 "Other" expenditures include the following:*

Utilities.	$7.429
Materials, Parts & Supplies.	3.244
Real Property Contracts – Construction & Maintenance.	2.147
Janitorial Services.	0.857

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Civic Accomodations	Revenue	11.776	14.006	14.802
	Expense	11.776	14.006	14.802
		-	-	-
Pool Facilities	Revenue	12.808	14.149	14.948
	Expense	12.808	14.149	14.948
		-	-	-
Arena Facilities	Revenue	5.399	6.038	6.443
	Expense	5.399	6.038	6.443
		-	-	-
Recreation Centres	Revenue	1.684	1.795	1.943
	Expense	1.684	1.795	1.943
		-	-	-
Community Centres	Revenue	1.736	1.745	1.767
	Expense	1.736	1.745	1.767
		-	-	-
Parking Facilities	Revenue	0.003	0.003	0.004
	Expense	0.003	0.003	0.004
		-	-	-
Land & Property	Revenue	0.895	0.944	1.002
	Expense	0.895	0.944	1.002
		-	-	-
Surplus/(Deficit)		**-**	**-**	**-**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	0.225	**0.725**	**0.950**

Contributing Departments

Planning, Prop. & Devl. 100%

Cemeteries

Operating Budget

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.830	0.868	0.901
Provincial funding (service specific)	-	-	-
Revenues	**0.830**	**0.868**	**0.901**
Salaries and benefits	1.228	1.263	1.290
Debt and finance charges	0.220	0.263	0.270
Other	0.378	0.438	0.478
Total Expenses	**1.826**	**1.964**	**2.038**
Mill Rate Support/(Contribution)	**0.996**	**1.096**	**1.137**
Full-time Equivalent Positions	**23.73**	**23.73**	**23.73**

Note: *2008 "Other" expenditures include the following:*

Fleet Costs.	$0.283
Recoveries from the Perpetual Maintenance Reserves for Brookside, St. Vital and Transcona Cemeteries.	(0.281)

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	0.250	**0.200**	**0.450**

Contributing Departments	
Police	99%
Public Works	< 1%

Police Response

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	4.813	4.770	4.688
Provincial funding (service specific)	8.209	8.333	8.460
Revenues	**13.022**	**13.103**	**13.148**
Salaries and benefits	122.073	125.602	127.780
Debt and finance charges	3.589	3.470	2.344
Other	16.476	18.583	18.863
Total Expenses	**142.138**	**147.655**	**148.987**
Mill Rate Support/(Contribution)	**129.116**	**134.552**	**135.839**
Full-time Equivalent Positions	**1,500.07**	**1,536.65**	**1,536.84**

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Police Response	Revenue	8.276	8.400	8.527
	Expense	83.330	87.386	89.259
		75.054	78.986	80.732
Contract Policing	Revenue	3.445	3.403	3.321
	Expense	3.178	3.304	3.341
		(0.267)	(0.099)	0.020
Crime Investigation	Revenue	1.283	1.283	1.282
	Expense	44.838	46.945	48.233
		43.555	45.662	46.951
Police Training	Revenue	0.018	0.018	0.018
	Expense	10.792	10.021	8.154
		10.774	10.003	8.136
Mill Rate Support/(Contribution)		**129.116**	**134.552**	**135.839**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**34.353**	**37.836**	**72.189**

Contributing Departments

Police	55%
Public Works	44%
Community Service	1%

Crime Prevention

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.460	0.710	0.710
Provincial funding (service specific)	-	-	-
Revenues	**0.460**	**0.710**	**0.710**
Salaries and benefits	14.235	14.788	15.426
Debt and finance charges	0.004	0.004	0.004
Other	12.507	12.984	13.360
Total Expenses	**26.746**	**27.776**	**28.790**
Mill Rate Support/(Contribution)	**26.286**	**27.066**	**28.080**
Full-time Equivalent Positions	**174.71**	**174.67**	**174.65**

Note: *2008 "Other" expenditures include the following:*

Street Lighting.	$10.533

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Community Policing	Revenue	0.003	0.003	0.003
	Expense	12.266	12.803	13.387
		12.263	12.800	13.384
Street Lighting	Revenue	-	-	-
	Expense	10.533	10.894	11.287
		10.533	10.894	11.287
Park Policing	Revenue	-	-	-
	Expense	1.126	1.165	1.185
		1.126	1.165	1.185
Crime Prevention Initiatives	Revenue	0.457	0.707	0.707
	Expense	2.821	2.914	2.931
		2.364	2.207	2.224
Mill Rate Support/(Contribution)		**26.286**	**27.066**	**28.080**

Contributing Departments	
Police Service	100%

Traffic Safety and Enforcement

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	14.601	14.944	14.819
Provincial funding (service specific)	-	-	-
Revenues	**14.601**	**14.944**	**14.819**
Salaries and benefits	4.302	4.480	4.652
Debt and finance charges	-	-	-
Other	5.243	5.308	5.299
Total Expenses	**9.545**	**9.788**	**9.951**
Mill Rate Support/(Contribution)	**(5.056)**	**(5.156)**	**(4.868)**
Full-time Equivalent Positions	**51.03**	**51.03**	**51.03**

Note: *2008 "Other" expenditures include the following:*

Contracts with vendors to supply photo enforcement service.	$5.243

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Traffic Safety - Automated	Revenue	11.751	12.094	11.969
	Expense	5.229	5.250	5.257
		(6.522)	(6.844)	(6.712)
Traffic Safety - Officer	Revenue	2.850	2.850	2.850
	Expense	4.316	4.538	4.694
		1.466	1.688	1.844
Mill Rate Support/(Contribution)		**(5.056)**	**(5.156)**	**(4.868)**

Contributing Departments

Fire Paramedic Service 100%

Fire and Rescue Response

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	4.083	4.086	4.088
Provincial funding (service specific)	5.593	6.711	8.393
Revenues	**9.676**	**10.797**	**12.481**
Salaries and benefits	76.971	78.157	79.201
Debt and finance charges	1.730	1.634	1.517
Other	11.744	11.592	11.887
Total Expenses	**90.445**	**91.383**	**92.605**
Mill Rate Support/(Contribution)	**80.769**	**80.586**	**80.124**
Full-time Equivalent Positions	**907.03**	**907.03**	**899.35**

Note: *2008 "Other" expenditures include the following:*

Fleet Capital Leases.	$1.397
Hydrant Rental Charges.	3.708

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Fire & Rescue Response	Revenue	9.676	10.797	12.481
	Expense	89.849	90.778	91.988
		80.173	79.981	79.507
Fire Investigation	Revenue	-	-	-
	Expense	0.596	0.605	0.617
		0.596	0.605	0.617
Mill Rate Support/(Contribution)		**80.769**	**80.586**	**80.124**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**1.792**	**4.290**	**6.082**

Contributing Departments

Fire Paramedic Service 100%

Fire and Injury Prevention

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.164	0.164	0.164
Provincial funding (service specific)	-	-	-
Revenues	**0.164**	**0.164**	**0.164**
Salaries and benefits	2.553	2.602	2.657
Debt and finance charges	-	-	-
Other	0.555	0.565	0.567
Total Expenses	**3.108**	**3.167**	**3.224**
Mill Rate Support/(Contribution)	**2.944**	**3.003**	**3.060**
Full-time Equivalent Positions	**31.88**	**31.88**	**31.88**

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Fire & Injury Prevention Education	Revenue	-	-	-
	Expense	0.554	0.565	0.574
		0.554	0.565	0.574
Fire Inspection	Revenue	0.164	0.164	0.164
	Expense	2.554	2.602	2.650
		2.390	2.438	2.486
Mill Rate Support/(Contribution)		**2.944**	**3.003**	**3.060**

Contributing Departments

Fire Paramedic Service 100%

Medical Response

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	16.524	17.041	17.596
Provincial funding (service specific)	7.471	7.956	9.228
Revenues	**23.995**	**24.997**	**26.824**
Salaries and benefits	23.022	24.113	25.832
Debt and finance charges	1.476	1.485	1.492
Other	5.343	5.234	5.325
Total Expenses	**29.841**	**30.832**	**32.649**
Mill Rate Support/(Contribution)	**5.846**	**5.835**	**5.825**
Full-time Equivalent Positions	**300.09**	**300.09**	**299.77**

Note: *2008 "Other" expenditures include the following:*

Provincial Fleet Ambulance Costs.	$0.780
Provision for Bad Debts.	1.043

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Medical Response	Revenue	23.091	24.064	25.835
	Expense	28.466	29.397	31.157
		5.375	5.333	5.322
Medical Transfers	Revenue	0.904	0.933	0.989
	Expense	1.375	1.435	1.492
		0.471	0.502	0.503
Mill Rate Support/(Contribution)		**5.846**	**5.835**	**5.825**

Contributing Departments	
Fire Paramedic Service	73%
Community Services	27%

Disaster Preparedness and Response

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	-	-	-
Provincial funding (service specific)	-	-	-
Revenues	**-**	**-**	**-**
Salaries and benefits	0.163	0.167	0.170
Debt and finance charges	-	-	-
Other	0.136	0.137	0.139
Total Expenses	**0.299**	**0.304**	**0.309**
Mill Rate Support/(Contribution)	**0.299**	**0.304**	**0.309**
Full-time Equivalent Positions	**1.65**	**1.65**	**1.65**

Note: *2008 "Other" expenditures include the following:*

Civic Accommodations.	$0.074

Contributing Departments

Community Services 99%
Planning, Prop. & Devl. 1%

Recreation

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	11.767	11.740	11.740
Provincial funding (service specific)	-	-	-
Revenues	**11.767**	**11.740**	**11.740**
Salaries and benefits	16.656	17.066	17.475
Debt and finance charges	0.121	0.130	0.138
Other	32.754	33.942	35.284
Total Expenses	**49.531**	**51.138**	**52.897**
Mill Rate Support/(Contribution)	**37.764**	**39.398**	**41.157**
Full-time Equivalent Positions	**377.74**	**380.65**	**380.65**

Note: *2008 Service revenue include the following:*

Sponsorship revenues.	$ 0.050

2008 "Other" expenditures include the following:

Transfer to Building Services for the maintenance and repair of recreation facilities (pools, arenas, community centres and leisure centres), now includes debt and finance charges on facilities/buildings.	$21.438
Community Centres' Grants per Universal Funding Formula (UFF) as approved by Council July 18, 2007.	4.575
Corporate Grants including one-time Aboriginal Youth Strategy, General Council of Winnipeg Community Centres, and National Volleyball Team.	1.934
Civic Accommodations costs, now include debt and finance charges on facilities/buildings.	1.185
Transfer to Business Technology Services.	0.184

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Aquatics Programs	Revenue	3.398	3.408	3.408
	Expense	11.724	12.496	12.962
		8.326	9.088	9.554
Ice/Skating Programs	Revenue	0.313	0.315	0.315
	Expense	1.293	1.359	1.407
		0.980	1.044	1.092
Sports/Fitness/Wellness Programs	Revenue	1.986	1.995	1.995
	Expense	10.414	9.571	9.777
		8.428	7.576	7.782
Casual Recreation Facility Use	Revenue	6.063	6.009	6.009
	Expense	17.974	19.422	20.413
		11.911	13.413	14.404
Community Centres	Revenue	0.006	0.013	0.013
	Expense	8.063	8.220	8.266
		8.057	8.207	8.253
Golf Services (SOA)	Revenue	-	-	-
	Expense	0.062	0.070	0.072
		0.062	0.070	0.072
Mill Rate Support/(Contribution)		**37.764**	**39.398**	**41.157**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	22.605	**26.635**	**49.240**

Contributing Departments

Golf Services SOA 100%

Golf Services (SOA)

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	2.818	2.956	3.072
Provincial funding (service specific)	-	-	-
Revenues	**2.818**	**2.956**	**3.072**
Salaries and benefits	1.356	1.397	1.440
Depreciation and finance charges	0.614	0.668	0.709
Other	1.172	1.156	1.190
Total Expenses	**3.142**	**3.221**	**3.339**
Surplus/(Deficit) from operations	**(0.324)**	**(0.265)**	**(0.267)**
Dividend to City	**0.328**	**0.072**	**0.074**
Net Surplus/(Deficit)	**(0.652)**	**(0.337)**	**(0.341)**
Full-time Equivalent Positions	**26.06**	**26.06**	**26.06**

Notes:

Winnipeg Golf Services is a SOA with its own operating charter approved by Council.

2008 "Other" expenditures include the following:

Contracted services (utilities, equipment rental, servicing, etc.).	$ 0.405
Materials.	0.277

Contributing Departments

Community Services 100%

Community Health and Social Support

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	2.352	2.352	2.352
Provincial funding (service specific)	-	-	-
Revenues	**2.352**	**2.352**	**2.352**
Salaries and benefits	3.420	3.485	3.588
Debt and finance charges	0.031	0.037	0.043
Other	1.867	1.319	1.281
Total Expenses	**5.318**	**4.841**	**4.912**
Mill Rate Support/(Contribution)	**2.966**	**2.489**	**2.560**
Full-time Equivalent Positions	**52.88**	**52.93**	**52.93**

Note: *2008 "Other" expenditures include the following:*

Social Support Grants such as the Main Street Project and Rossbrook House.	$ 0.519
One-time funding for the establishment of new By-Law Enforcement Division.	0.375
Civic Accommodation costs, now includes debt and finance charges on facilities/buildings.	0.295

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Community Health Inspections	Revenue	0.146	0.146	0.146
	Expense	3.244	2.956	3.031
		3.098	2.810	2.885
Designated Trades Licensing	Revenue	2.206	2.206	2.206
	Expense	0.935	0.954	0.981
		(1.271)	(1.252)	(1.225)
Social Support	Revenue	-	-	-
	Expense	1.139	0.931	0.900
		1.139	0.931	0.900
Mill Rate Support/(Contribution)		**2.966**	**2.489**	**2.560**

Contributing Departments

Community Services 100%

Libraries

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	1.641	1.266	1.266
Provincial funding (service specific)	1.910	1.910	1.910
Revenues	**3.551**	**3.176**	**3.176**
Salaries and benefits	14.467	14.668	14.851
Debt and finance charges	0.045	0.059	0.074
Other	11.151	11.582	11.683
Total Expenses	**25.663**	**26.309**	**26.608**
Mill Rate Support/(Contribution)	**22.112**	**23.133**	**23.432**
Full-time Equivalent Positions	**301.82**	**299.32**	**296.32**

Note: *2008 Service revenue include the following:*

One-time transfer from the Library Technology Reserve.	$ 0.400
Sponsorship revenues.	0.050

2008 "Other" expenditures include the following:

Civic Accommodation costs, now includes debt and finance charges on facilities/buildings.	$ 7.334
Book Purchases.	2.481
Transfer to Business Technology Services.	0.233
Non-professional services including Security Guard and Collection Agency budget.	0.198
Freight and Messenger budget (primarily for external contract to move books between branches).	0.180
One-time elimination of $0.279 transfer to the Library Technology Reserve.	

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Library Circulation	Revenue	2.131	1.906	1.906
	Expense	14.457	14.815	15.016
		12.326	12.909	13.110
Library Information	Revenue	0.888	0.794	0.794
	Expense	7.410	7.553	7.624
		6.522	6.759	6.830
Library Children's	Revenue	0.533	0.476	0.476
	Expense	3.797	3.941	3.968
		3.264	3.465	3.492
Mill Rate Support/(Contribution)		**22.112**	**23.133**	**23.432**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**1.250**	**14.400**	**15.650**

Contributing Departments

Community Services	51%
City Clerks	39%
Museums	7%
CAO Secretariat	2%
Corporate Accounts	1%

Arts, Entertainment and Culture

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	1.251	1.205	1.205
Provincial funding (service specific)	-	-	-
Revenues	**1.251**	**1.205**	**1.205**
Salaries and benefits	5.545	5.668	5.804
Debt and finance charges	0.082	0.111	0.140
Other	7.447	7.522	7.735
Total Expenses	**13.074**	**13.301**	**13.679**
Mill Rate Support/(Contribution)	**11.823**	**12.096**	**12.474**
Full-time Equivalent Positions	**99.64**	**99.64**	**99.64**

Note: *2008 "Other" expenditures include the following:*

City Clerks – Grants.	$ 4.651
Museums.	0.452
Civic Accommodations.	0.297
Corporate Grants for Children's Museum and Library Board.	0.135
Assiniboine Park Enterprise (APE).	
➢ Transfer to Building Services for first line maintenance and repair of facilities now includes debt and finance charges on facilities/buildings.	0.877
➢ Utilities including heat, light, power, and water.	0.471
➢ Animal Food.	0.195

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Arts, Entertainment, & Culture Grants	Revenue	-	-	-
	Expense	4.786	4.786	4.936
		4.786	4.786	4.936
Arts, Entertainment, & Culture Events	Revenue	-	-	-
	Expense	0.191	0.194	0.197
		0.191	0.194	0.197
Zoo	Revenue	1.058	1.041	1.041
	Expense	5.204	5.354	5.502
		4.146	4.313	4.461
Conservatory	Revenue	0.194	0.164	0.164
	Expense	1.980	2.046	2.115
		1.786	1.882	1.951
Museums	Revenue	-	-	-
	Expense	0.914	0.921	0.929
		0.914	0.921	0.929
Mill Rate Support/(Contribution)		**11.823**	**12.096**	**12.474**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	-	11.000	11.000

Insect Control

Contributing Departments

Community Services 100%

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	1.200	-	-
Provincial funding (service specific)	1.100	1.100	1.100
Revenues	**2.300**	**1.100**	**1.100**
Salaries and benefits	2.817	3.142	3.674
Debt and finance charges	0.024	0.033	0.042
Other	2.822	4.816	6.020
Total Expenses	**5.663**	**7.991**	**9.736**
Mill Rate Support/(Contribution)	**3.363**	**6.891**	**8.636**
Full-time Equivalent Positions	**54.69**	**59.98**	**69.73**

***Note*:**

2008 Service revenue:

One-time transfer from the Insect Control Reserve.	$ 1.200

2008 "Other" expenditures include the following:

Aircraft Hire costs.	$ 0.908
Chemical costs.	0.843
Fleet related costs.	0.633
Civic Accommodations costs, including debt and finance charges on facilities/buildings.	0.207
One-time elimination of $0.600 transfer to Insect Control Reserve.	

2009 and 2010 increases in expenditures and full-time equivalent positions are primarily due to an enhanced biological larviciding program and the re-establishment of the annual transfer to Insect Control Reserve.

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	0.160	**0.320**	**0.480**

Contributing Departments

Animal Services SOA 58%
Community Services 42%

Animal Services (SOA)

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	1.316	1.536	1.638
Provincial funding (service specific)	0.024	0.026	0.027
Revenues	**1.340**	**1.562**	**1.665**
Salaries and benefits	1.348	1.463	1.494
Depreciation and finance charges	0.014	0.015	0.014
Other	1.055	0.940	0.960
Total Expenses	**2.417**	**2.418**	**2.468**
Surplus/(Deficit) from Operations	**(1.077)**	**(0.856)**	**(0.803)**
Grant from City	**1.004**	**0.988**	**0.988**
Net Surplus/(Deficit)	**(0.073)**	**0.132**	**0.185**
Full-time Equivalent Positions	**22.00**	**21.00**	**21.00**

Notes:
Animal Services is a SOA with its own operating charter approved by Council.

2008 "Other" expenditures include the following:

Winnipeg Humane Society service agreement for animal welfare, stray cats handling and kenneling, and injured animals pick-up.	$0.200
Winnipeg Humane Society subsidized cat, spay, and neuter program.	0.050
General Government Charges	0.070
Scotia Enterprises service agreement for animal control services in Tuxedo/Charleswood areas.	0.055

Grant from City is administered and paid through the Community Services Department.

Organizational Support Services

Contributing Departments

Internal Services	75%
Corporate Finance	19%
CAO Secretariat	6%

Operating Budget **Category (in Millions of $)**	**2008 Preliminary Budget**	**2009 Projection**	**2010 Projection**
Service revenue	0.530	0.517	0.517
Provincial funding (service specific)	-	-	-
Revenues	**0.530**	**0.517**	**0.517**
Salaries and benefits	25.216	25.080	25.662
Debt and finance charges	5.099	5.099	5.218
Other	5.079	5.924	5.732
Total Expenses	**35.394**	**36.103**	**36.612**
Mill Rate Support/(Contribution)	**34.864**	**35.586**	**36.095**
Full-time Equivalent Positions (Note)	**325.45**	**324.00**	**324.00**

Note: The 311 Contact Centre full-time equivalent count is not included in these numbers due to the initiative's early stage of development.

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
CAO and Senior Management Support Services	Revenue	-	-	-
	Expense	2.277	2.282	2.319
		2.277	2.282	2.319
Financial Management	Revenue	-	-	-
	Expense	6.640	6.964	7.118
		6.640	6.964	7.118
Human Resource Management	Revenue	-	-	-
	Expense	5.534	5.888	5.977
		5.534	5.888	5.977
Information Technology Management	Revenue	0.350	0.337	0.337
	Expense	15.852	16.935	17.603
		15.502	16.598	17.266
Legal Services	Revenue	0.125	0.125	0.125
	Expense	2.491	2.530	2.571
		2.366	2.405	2.446
Production Services	Revenue	0.055	0.055	0.055
	Expense	0.964	1.004	1.024
		0.909	0.949	0.969
Contact Centre - 311	Revenue	-	-	-
	Expense	1.636	0.500	-
		1.636	0.500	-
Mill Rate Support/(Contribution)		**34.864**	**35.586**	**36.095**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**6.435**	**11.803**	**18.238**

Contributing Departments

Corporate	65%
Assessment & Taxation	35%

Assessment, Taxation and Corporate

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Property Taxation	424.422	429.849	434.141
Business Taxation	57.584	57.584	57.584
Other Taxation	25.203	26.343	26.251
Provincial grants	65.029	65.302	65.580
Sale of Winnipeg Hydro	20.000	20.000	20.000
Transfers from other City Funds	34.420	17.691	17.693
Other corporate revenue (primarily tax penalty interest and general government charges)	15.826	14.852	14.921
Revenues	**642.484**	**631.621**	**636.170**
Salaries and benefits	2.880	1.414	1.080
Debt and finance charges	5.664	5.027	4.868
Other	29.481	33.164	43.081
Total Expenses	**38.025**	**39.605**	**49.029**
Mill Rate Support/(Contribution)	**(604.459)**	**(592.016)**	**(587.141)**
Full-time Equivalent Positions	**169.22**	**165.92**	**166.84**

Note: *2008 "Other" expenditures include the following:*

Payroll Tax	$7.520
Claims & Insurance	3.630
Entertainment Tax Refunds	3.175

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Assessment and Taxation	Revenue	518.884	525.462	529.796
	Expense	13.320	13.284	13.544
		(505.564)	(512.178)	(516.252)
Corporate	Revenue	123.600	106.159	106.374
	Expense	24.705	26.321	35.485
		(98.895)	(79.838)	(70.889)
Mill Rate Support/(Contribution)		**(604.459)**	**(592.016)**	**(587.141)**

Additional Financial Information

Capital Budget (in Millions of $)	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
	4.357	**26.552**	**30.909**

Contributing Departments	
City Clerk's	54%
Council	23%
EPC Secretariat	7%
Audit	9%
Mayor's Office	7%

Council Services

Operating Budget Category (in Millions of $)	2008 Preliminary Budget	2009 Projection	2010 Projection
Service revenue	0.066	0.116	0.116
Provincial funding (service specific)	-	-	-
Revenues	**0.066**	**0.116**	**0.116**
Salaries and benefits	6.192	6.465	7.122
Debt and finance charges	0.242	0.573	0.500
Other	5.199	5.232	4.800
Total Expenses	**11.633**	**12.270**	**12.422**
Mill Rate Support/(Contribution)	**11.567**	**12.154**	**12.306**
Full-time Equivalent Positions	**93.50**	**94.10**	**93.10**

Note: *2008 "Other" expenditures include the following:*

Councillor Representation Allowance.	$ 1.050
Facility Transfer.	1.320
Business Technology Service Transfer.	0.085

Service Detail Sub-services (in Millions of $)		2008 Preliminary Budget	2009 Projection	2010 Projection
Auditing	Revenue	-	-	-
	Expense	1.070	1.117	1.135
		1.070	1.117	1.135
Mayor and Council	Revenue	-	-	-
	Expense	4.397	4.488	4.522
		4.397	4.488	4.522
Archives - City Clerks	Revenue	0.050	0.100	0.100
	Expense	0.457	0.465	0.486
		0.407	0.365	0.386
Elections - City Clerks	Revenue	-	-	-
	Expense	0.487	0.487	0.580
		0.487	0.487	0.580
Citizen Access/ Appeals - City Clerks	Revenue	-	-	-
	Expense	0.683	0.746	0.810
		0.683	0.746	0.810
Council Support - City Clerks	Revenue	0.016	0.016	0.016
	Expense	3.777	4.148	4.057
		3.761	4.132	4.041
Executive Support	Revenue	-	-	-
	Expense	0.762	0.819	0.832
		0.762	0.819	0.832
Mill Rate Support/(Contribution)		**11.567**	**12.154**	**12.306**

Additional Financial Information

Capital Budget	2008 Adopted Budget	2009 to 2013 Forecast	6 Year Total
(in Millions of $)	**0.150**	**4.850**	**5.000**