Agenda – Executive Policy Committee – September 5, 2012

REPORTS

Item No. 7 General Council of Winnipeg Community Centres 2012 - 2014 Business Plan

WINNIPEG PUBLIC SERVICE RECOMMENDATION:

1. That Council approve the General Council of Winnipeg Community Centres' 2012-2014 Business Plan.

2. That all future General Council of Winnipeg Community Centres' Business Plans include details and a financial summary for the Operating Grant, Programming Grant, Community Centre Program Registration Fee Subsidy Grant and Community Centre Janitorial Program.

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES RECOMMENDATION:

That Executive Policy Committee approve the 2012 -2014 General Council of Winnipeg Community Centres' Business Plan.

ADMINISTRATIVE REPORT

Title: **Proposed General Council of Winnipeg Community Centres 2012-2014 Business Plan**

Critical Path: Executive Policy Committee, Council

AUTHORIZATION

Author	Department Head	CFO	CAO
D. Prokopchuk	C. Wightman	M Ruta	D Joshi COO

RECOMMENDATIONS

1. That Council approve the General Council of Winnipeg Community Centres' 2012-2014 Business Plan.

2. That all future General Council of Winnipeg Community Centres' Business Plans include details and a financial summary for the Operating Grant, Programming Grant, Community Centre Program Registration Fee Subsidy Grant and Community Centre Janitorial Program.

REASON FOR THE REPORT

To provide Public Service review and recommendations with respect to the 2012-2014 General Council of Winnipeg Community Centres' Business Plan. (Appendix A).

IMPLICATIONS OF THE RECOMMENDATIONS

The General Council of Winnipeg Community Centres' (GCWCC) 2012-2014 Business Plan reviews the history of the organization to provide context to the direction identified in the plan. It describes the initiatives and programs the organization has started or will be embarking on in the next three years and provides status reports on capital projects at Community Centres that have been initiated in the past few years. As additional information, the Public Service has included GCWCC's Draft Auditor's Report, prepared by PKBW Group Chartered Accountants, as at December 31, 2011 (see Appendix B).

The General Council of Winnipeg Community Centres receives the following grants from the City of Winnipeg:

- Operating Grant - $216,491

- Programming Grant - $470,000
- Program Registration Fee Subsidy Program - $85,750
- Community Centre Janitorial Program – $300,000

The Public Service recommends that GCWCC be required to use the attached Business Plan Template (Appendix C), in order that pertinent details and financial accountability be included in all future Business Plan submissions.

Key initiatives requiring continued support and consultation between the City of Winnipeg and GCWCC include:

- **Plan 2025** - The purpose of Plan 2025 (2005-2025) is to provide a 20-year Policy for the future direction of the Community Centre movement in the City of Winnipeg.

- **Recreation, Leisure and Libraries Facilities Policy (RLALF)** - The Recreation, Leisure and Libraries Facilities Policy identified a stronger leadership role for the GCWCC to strengthen and optimize the community centre model in the City of Winnipeg.

- **Management Agreement** - On April 14th, 2008, GCWCC entered in to a Management Agreement with the City of Winnipeg. This agreement outlines the responsibilities of the GCWCC and the City of Winnipeg as relates to City of Winnipeg Community Centres. GCWCC continues to work in partnership with the City of Winnipeg's Community Services Department to facilitate the implementation of policies and operating procedures that assist community centres in their day-to-day operations. The Management Agreement expires in 2012 and requires consultation between GCWCC and the City to develop an agreement that addresses the challenges and opportunities facing Community Centres.

- **Community Centre Boundary Review** – GCWCC will begin a review of all community centre boundaries in light of changes to facilities (closure, mergers, and expansions) and population growth.

The City of Winnipeg and GCWCC have a very strong partnership and are committed to working together to achieve the outcomes in the Business Plan.

HISTORY

- The General Council of Winnipeg Community Centres (GCWCC) was established in 1971 to promote and encourage cooperation and communication among the community centres and City administration; to provide a central council for the exchange of ideas and consider solutions to common problems.

- The Universal Funding Formula (UFF) was adopted by Council in 1993 to address many discrepancies and inequities that existed as a result of Unicity. Today, all centres receive funding based on heated square footage, population base and number of outdoor rinks.

- Further to the adoption of the Recreation, Leisure and Libraries Facilities Policy in May of 2005, the roles and responsibilities of GCWCC were significantly increased. The Policy included an

increase of $150,000 to GCWCC's annual operating grant. The annual operating grant is $216,491 and is included within the 2012-2014 tax-supported budget and grant to GCWCC. GCWCC was requested to submit an annual 3-year business plan to support this increase.

- On April 14th, 2008, GCWCC entered in to a Management Agreement with the City of Winnipeg. This agreement outlines the responsibilities of the GCWCC and the City of Winnipeg as related to the City of Winnipeg Community Centres. GCWCC continues to work in partnership with the City of Winnipeg's Community Services Department to facilitate the implementation of policies and operating procedures that assist Community Centres in their day-to-day operations.

- On May 27, 2009 Council adopted Plan 2025, a 20-year Policy for the future direction of the Community Centre movement in the City of Winnipeg.

FINANCIAL IMPACT

Financial Impact Statement

Date: July 19, 2012

Project Name:

General Council of Winnipeg Community Centres 2012-2014 Business Plan.

First Year of Program **2012**

	2012	2013	2014	2015	2016
Capital					
Capital Expenditures Required	$ -	$ -	$ -	$ -	$ -
Less: Existing Budgeted Costs	-	-	-	-	-
Additional Capital Budget Required	$ -	$ -	$ -	$ -	$ -
Funding Sources:					
Debt - Internal	$ -	$ -	$ -	$ -	$ -
Debt - External	-	-	-	-	-
Grants (Enter Description Here)	-	-	-	-	-
Reserves, Equity, Surplus	-	-	-	-	-
Other - Enter Description Here	-	-	-	-	-
Total Funding	$ -	$ -	$ -	$ -	$ -
Total Additional Capital Budget Required	$ -				
Total Additional Debt Required	$ -				
Current Expenditures/Revenues					
Direct Costs	$ 1,072,241	$ 1,072,241	$ 1,072,241	$ -	$ -
Less: Incremental Revenue/Recovery	-	-	-	-	-
Net Cost/(Benefit)	$ 1,072,241	$ 1,072,241	$ 1,072,241	$ -	$ -
Less: Existing Budget Amounts	1,072,241	1,072,241	1,072,241	-	-
Net Budget Adjustment Required	$ -	$ -	$ -	$ -	$ -

Additional Comments: There are no financial implications associated with this report. The General Council of Winnipeg Community Centres receives the following grants from the City of Winnipeg which is included in the 2012 - 2014 tax-supported budget:

- *Operating Grant - $216,491*
- *Programming Grant - $470,000*
- *Program Registration Fee Subsidy Program - $85,750*
- *Community Centre Janitorial Program – $300,000*

original signed by
Cindy Fernandes, CMA
Department Controller

CONSULTATION

In preparing this report there was consultation with:

- General Council of Winnipeg Community Centres

SUBMITTED BY

Department: Community Services
Division: Community Development and Recreation Services
Prepared by: Dan Prokopchuk, Manager
Date: July 19, 2012
File No.

Appendix A



GCWCC 2012-2014 BP Report

Appendix B



GCWCC Auditor's Report December 201

Appendix C



Business Plan Template