**Agenda – Council – September 24, 2014**

**Report – Executive Policy Committee – September 17, 2014**

**Item No. 10 Proposed General Council of Winnipeg Community Centres' 2013 - 2015 Business Plan**

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On September 17, 2014, the Executive Policy Committee concurred in the recommendation of the Winnipeg Public Service and submitted the following to Council:

1. That the General Council of Winnipeg Community Centres (GCWCC)' 2013 - 2015 Business Plan be approved.

2. That all future General Council of Winnipeg Community Centres' Business Plans include program details and a financial summary for the Operating Grant, Programming Grant, Community Centre Program Registration Fee Subsidy Grant and Community Centre Janitorial Program.

3. That GCWCC be required to use the attached Business Plan Template (Appendix B), in order that pertinent details and financial accountability be included in all future Business Plan submissions.

4. That the Proper Officers of the City be authorized to do all things necessary to implement the intent of the foregoing.

**Agenda – Council – September 24, 2014**

**Report – Executive Policy Committee – September 17, 2014**

DECISION MAKING HISTORY:

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On September 17, 2014, the Executive Policy Committee concurred in the recommendation of the Winnipeg Public Service and submitted the matter to Council.

# ADMINISTRATIVE REPORT

**Title:** **Proposed General Council of Winnipeg Community Centres' 2013 - 2015 Business Plan**

**Critical Path:** Executive Policy Committee, Council

## AUTHORIZATION

| Author | Department Head | CFO | CAO |
|---|---|---|---|
| D. Prokopchuk | C. Wightman | M. Ruta | D. Joshi<br>A/CAO |

## RECOMMENDATIONS

1. That Council approves the General Council of Winnipeg Community Centres' 2013 - 2015 Business Plan.

2. That all future General Council of Winnipeg Community Centres' Business Plans include program details and a financial summary for the Operating Grant, Programming Grant, Community Centre Program Registration Fee Subsidy Grant and Community Centre Janitorial Program.

3. That GCWCC be required to use the attached Business Plan Template (Appendix B), in order that pertinent details and financial accountability be included in all future Business Plan submissions.

4. That the Proper Officers of the City be authorized to do all things necessary to implement the intent of the foregoing.

## REASON FOR THE REPORT

To provide Public Service review and recommendations with respect to the 2013 - 2015 General Council of Winnipeg Community Centres' Business Plan. (Appendix A).

## IMPLICATIONS OF THE RECOMMENDATIONS

The General Council of Winnipeg Community Centres' (GCWCC) 2013 - 2015 Business Plan reviews the history of the organization to provide context to the direction identified in the plan. It describes the initiatives and programs the organization has started or will be embarking on in the next three years and provides status reports on capital projects at Community Centres that have been initiated in the past few years.

The General Council of Winnipeg Community Centres receives the following grants from the City of Winnipeg:

- Operating Grant - $216,491
- Programming Grant - $470,000
- Program Registration Fee Subsidy Program - $85,750
- Community Centre Janitorial Program – $300,000

The Public Service requires GCWCC to use the attached Business Plan Template (Appendix B), in order that pertinent details and financial accountability be included in all future Business Plan submissions.

Key initiatives requiring continued support and consultation between the City of Winnipeg and GCWCC include:

- **Plan 2025** - The purpose of Plan 2025 (2005-2025) is to provide a 20-year Policy for the future direction of the Community Centre movement in the City of Winnipeg.

- **Recreation, Leisure and Libraries Facilities Policy (RLALF)** - The Recreation, Leisure and Libraries Facilities Policy identified a stronger leadership role for the GCWCC to strengthen and optimize the community centre model in the City of Winnipeg.

- **Management Agreement** - On April 14th, 2008, GCWCC entered in to a Management Agreement with the City of Winnipeg. This agreement outlines the responsibilities of the GCWCC and the City of Winnipeg as relates to City of Winnipeg Community Centres. GCWCC continues to work in partnership with the City of Winnipeg's Community Services Department to facilitate the implementation of policies and operating procedures that assist community centres in their day-to-day operations. The Management Agreement expired in 2013 and consultation between GCWCC and the City to develop an agreement that addresses the challenges and opportunities facing Community Centres is underway.

- **Community Centre Boundary Review** – GCWCC will begin a review of all community centre boundaries in light of changes to facilities (closure, mergers, and expansions) and population growth.

The City of Winnipeg and GCWCC have a very strong partnership and are committed to working together to achieve the outcomes in the Business Plan.

## HISTORY

- The General Council of Winnipeg Community Centres (GCWCC) was established in 1971 to promote and encourage cooperation and communication among the community centres and City administration; to provide a central council for the exchange of ideas and consider solutions to common problems.

- The Universal Funding Formula (UFF) was adopted by Council in 1993 to address many discrepancies and inequities that existed as a result of Unicity. Today, all centres receive funding based on heated square footage, population base and number of outdoor rinks.

- Further to the adoption of the Recreation, Leisure and Libraries Facilities Policy in May of 2005, the roles and responsibilities of GCWCC were significantly increased. The Policy included an increase of $150,000 to GCWCC's annual operating grant. The annual operating grant is $216,491 and is included within the 2013 - 2015 tax-supported budget and grant to GCWCC. GCWCC was requested to submit an annual 3-year business plan to support this increase.

- On April 14th, 2008, GCWCC entered in to a Management Agreement with the City of Winnipeg. This agreement outlines the responsibilities of the GCWCC and the City of Winnipeg as related to the City of Winnipeg Community Centres. GCWCC continues to work in partnership with the City of Winnipeg's Community Services Department to facilitate the implementation of policies and operating procedures that assist Community Centres in their day-to-day operations.

- On May 27, 2009 Council adopted Plan 2025, a 20-year Policy for the future direction of the Community Centre movement in the City of Winnipeg.

## FINANCIAL IMPACT

# Financial Impact Statement

**Date:** June 16, 2014

**Project Name:**

General Council of Winnipeg Community Centres' 2013 - 2015 Business Plan

**First Year of Program** **2013**

| | 2013 | 2014 | 2015 | 2016 | 2017 |
|---|---|---|---|---|---|
| **Capital** | | | | | |
| Capital Expenditures Required | $ - | $ - | $ - | $ - | $ - |
| Less: Existing Budgeted Costs | - | - | - | - | - |
| Additional Capital Budget Required | $ - | $ - | $ - | $ - | $ - |
| **Funding Sources:** | | | | | |
| Debt - Internal | $ - | $ - | $ - | $ - | $ - |
| Debt - External | - | - | - | - | - |
| Grants (Enter Description Here) | - | - | - | - | - |
| Reserves, Equity, Surplus | - | - | - | - | - |
| Other - Enter Description Here | - | - | - | - | - |
| Total Funding | $ - | $ - | $ - | $ - | $ - |
| Total Additional Capital Budget Required | $ - | | | | |
| Total Additional Debt Required | $ - | | | | |
| **Current Expenditures/Revenues** | | | | | |
| Direct Costs | $ 1,072,241 | $ 1,072,241 | $ 1,072,241 | $ - | $ - |
| Less: Incremental Revenue/Recovery | - | - | - | - | - |
| Net Cost/(Benefit) | $ 1,072,241 | $ 1,072,241 | $ 1,072,241 | $ - | $ - |
| Less: Existing Budget Amounts | 1,072,241 | 1,072,241 | 1,072,241 | - | - |
| Net Budget Adjustment Required | $ - | $ - | $ - | $ - | $ - |

**Additional Comments: There are no financial implications associated with this report. The General Council of Winnipeg Community Centres receives the following grants from the City of Winnipeg which is included in the 2013 - 2015 tax-supported budget:**

- *Operating Grant - $216,491*
- *Programming Grant - $470,000*
- *Program Registration Fee Subsidy Program - $85,750*
- *Community Centre Janitorial Program – $300,000*

*Original signed by:*

Cindy Fernandes, CMA
Department Controller

## CONSULTATION

**In preparing this report there was consultation with:**

- General Council of Winnipeg Community Centres

## SUBMITTED BY

Department: Community Services
Division: Community Development and Recreation Services
Prepared by: Dan Prokopchuk, Manager
Date: June 16, 2014, 2014
File No.

**Appendix A**

GCWCC 2013 - 2015 Business Plan

**Appendix B**

Business Plan Template