Schedule "A"

THE ACADEMY ROAD BUSINESS IMPROVEMENT ZONE	
PROPOSED PROGRAMS AND BUDGET	
FOR JANUARY 1, 2015 TO DECEMBER 31, 2015	
PHYSICAL ENHANCEMENT	$26,500.00
INTERNAL DEVELOPMENT	$2,000.00
MARKETING	$30,000.00
ADMINISTRATION	$8,700.00
TOTAL PROPOSED BUDGET	$67,200.00
Physical Enhancement:	
"Shop. Eat. Play. Live." reflects the unique and eclectic character of Academy Road.	
Our objective is to beautify and enhance the street for people who work, live, visit and shop here.	
PLANTERS, HANGING BASKETS	$8,500.00
MAINTENANCE	$7,000.00
CHRISTMAS TREES	$5,500.00
GRAFFITI REMOVAL	$500.00
STREETSCAPING /MAINTENANCE	$5,000.00
TOTAL PHYSICAL ENHANCEMENT	$26,500.00
Internal Development:	
Priorities are to promote the Biz to members, develop merchant events and	
provide a forum for community input.	
INTERNAL DEVELOPMENT	$2,000.00
Marketing:	
The objective is to effectively market and promote member businesses to the general public,	
our customers, and members of the Biz.	
STRATEGIC PLANNING & MARKETING	$5,000.00
SPECIAL EVENTS	$20,000.00
WEBSITE	$0.00
SOCIAL MEDIA	$5,000.00
TOTAL MARKETING	$30,000.00
Administration:	
URBAN GREEN TEAM	$200.00
ANNUAL AUDIT	$1,500.00
UNCOLLECTED LEVY	$1,000.00
CLERICAL SUPPORT	$6,000.00
TOTAL ADMINISTRATION	$8,700.00
TOTAL PROPOSED BUDGET	$67,200.00
ARV	$2,666,160.00
BIZ LEVY RATE	2.52%

Schedule "B"

CORYDON AVENUE
BUSINESS IMPROVEMENT ZONE

PROPOSED BUDGET
for
JANUARY l, 2015 - DECEMBER 31, 2015

CATEGORY	2014 BUDGET	2015 BUDGET
- BIZ PROGRAMS		
1. **Marketing** (pg.2)	33,500	33,800
2. **Street Enhancement** (pg.3)	30,000	31,000
3. **Media** (pg.4)	5,700	13,700
4. **Murals / Art Program**	15,000	10,000
5. **Infrastructure Capital Projects** (pg.4)	20,000	20,000
-BIZ OPERATIONS		
6. **Administration** (pg.5)	22,800	25,500
7. **Wages & Remittances** (pg.6)	68,000	72,000
8. **Contingency Fund-over/under allocation** (pg.6)	4,000	5,000
Total	$ 199,000	$ 211,000

MARKETING

Entertainment	15,000.00
Production	2,500.00
On-Site Management	2,500.00
Set-up for concert series	4,800.00

Advertising	3,000.00
Licenses, gas, transport, miscellaneous	1,000.00
Equipment, repairs and maintenance	3,000.00
Socan fees (required for Concert Series)	500.00
Special Events	1,500.00
Total (all taxes included)	**$ 33,800.00**

STREET ENHANCEMENT

Summer Landscaping	$ 12,000.00
Equipment / supplies / rental	5,000.00
Christmas on the Avenue	7,000.00
Snow Removal	1,500.00
Graffiti Removal	1,500.00
Transport/rental of compound	2,500.00
Miscellaneous expenses	1,500.00
TOTAL (all taxes included)	**$ 31,000.00**

MEDIA

BIZ Newsletter (4 per year)	$ 3,000.00
Printing	1,200.00
Miscellaneous (photos, delivery etc.)	500.00
New Website & Facebook	9,000.00
Total (all taxes included)	**$ 13,700.00**

ART PROJECTS AND/OR MURALS

Total (all taxes included)	**$ 10,000.00**

INFRASTRUCTURE CAPITAL PROJECT

Total	**$ 20,000.00**

ADMINISTRATION

Telephones/Cell	$ 3,500.
Supplies	$ 1,700.
Postage/Courier/Mailings	$ 700.
Rent	$ 9,500.
Photocopies/Mail Outs/Printing/Misc.	$ 1,000.
Accounting	$ 2,200.

All Meeting Costs	$ 3,500.
Welcome Packs & Hospitality Expenditures	$ 600.
Memberships & Licenses	$ 250.
Bank Charges	$ 250.
Hydro for Archway	$ 1, 800.
Miscellaneous Costs	$ 500.
Total (all taxes included)	**$ 25,500.**

WAGES AND REMITTANCES

Wages and remittances for all Programs
To include: permanent staff
seasonal staff
casual help

Total **$ 72,000.00**

CONTINGENCY FUND - OVER / UNDER ALLOCATION

OVER / UNDER - Annual Rental Value Contingency protection allocation
TOTAL $ 5,000

SUMMARY

BIZ Budget - Downtown Winnipeg
SUMMARY (2014 cf. 2015)
Proposed Programs
(as attached)

	2014 * Budget	2014 Projected	Proposed 2015 Budget	Difference 2015 Budget versus 2014 Budgeted	Difference 2015 Budget versus 2014 Projected		% Difference
Program Expenditures							
Placemaking & Cleanliness	$ 698,722	$ 677,771	$ 821,611	$ 122,889	$ 143,840		
Transportation, Parking & Transit	61,500	74,952	109,626	48,126	$ 34,674		
Community Safety	915,236	948,206	1,101,045	185,809	$ 152,839		
Events & Promotions	463,667	309,131	471,221	7,554	$ 162,090		
Communications & Marketing	153,500	176,365	202,112	48,612	$ 25,747		
Advocacy	19,000	12,726	19,000	-	$ 6,274		
Administration	957,891	998,789	963,151	5,260	$ (35,638)		
Panhandling & Homelessness	219,500	223,419	223,000	3,500	$ (419)		
Walk of Fame	185,500	-		(185,500)			
Total Expenditures	**3,674,516**	**3,421,359**	**3,910,766**	**236,250**	$ 489,407	$ 236,250	**14.30%**
Program Contributions							
Image & Cleanliness	430,670	412,862	461,022	30,352	$ 48,160		
Transportation, Parking & Transit	38,000	51,450	65,500	27,500	$ 14,050		
Community Safety	372,000	411,036	394,718	22,718	$ (16,318)		
Events & Promotions	365,000	260,857	304,100	(60,900)	$ 43,243		
Communications & Marketing	40,500	63,707	76,500	36,000	$ 12,793		
Advocacy	-	(3,405)	-	-	$ -		
Administration	3,530	13,141	3,800	270	$ (9,341)		
Panhandling & Homelessness	201,500	205,619	205,000	3,500	$ (619)		
Walk of Fame	185,500	-		(185,500)			
Total Contributions	**1,636,700**	**1,415,267**	**1,510,640**	**(126,060)**	$ 95,373	$ (126,060)	**6.74%**
Expenditures Less Contributions	**2,037,816**	**2,006,092**	**2,400,126**	**362,310**	$ 394,034	$ 362,310	**19.64%**
Operating Revenue							
BIZ Levy	2,058,816	2,058,816	**2,421,126**	362,310	$ 362,310		**17.60%**
BIZ Levy as a Percentage of ARV							
Less: Uncollected Tax Levy	(25,000)	(56,724)	(25,000)	-	$ 31,724		
Interest	4,000	4,000	4,000	-	$ -		
Total Operating Revenue	**2,037,816**	**2,006,092**	**2,400,126**	**362,310**	$ 394,034		**19.64%**
Surplus/(Deficit)	$ -	$ -	$ -				
Surplus/Deficit			$ -				

Est. ARV 2014	Actual ARV 2014	Est. ARV 2015	
1.7290	1.7342	2.0647	per cent of total
119,075,000	118,718,211	117,265,000	total ARV

Schedule "C"

* as restated from previous year's presentation

Schedule "D"

Exchange District Business Improvement Zone

Budget
January 1 – December 31, 2015

The mission of the Exchange District Business Improvement Zone is to champion the unique character of the district and create a clean, safe and thriving environment.

Exchange District BIZ
2nd Floor - 133 Albert Street
Winnipeg, Manitoba R3B 1G6

Phone: 204-942-6716
Facsimile: 204-943-8741
Email: info@exchangedistrict.org

www.exchangedistrict.org

Exchange District BIZ - Budget 2015

Message from the Chair

On behalf of the Exchange District BIZ Management Board, I am pleased to present the 2015 Budget. This document provides a comparison of the budget and projected revenues and expenditures from the current year in addition to outlining the planned revenues and expenditures for 2015.

The Exchange District BIZ is committed to delivering community based programs and services in the areas of marketing, special events, safety and image enhancement. In 2015, our anticipated operating requirements are $742,760.00. The BIZ is requesting $440,000.00 in member levies. The balance of funds required will be raised from other sources and the previous year's operating surplus. The BIZ levy rate required to support this request is estimated at 1.70%, based on the most recent Annual Rental Value (ARV) figure of $25,800,000.00 (September 2014). The table below indicates the Exchange District levy rates over the past four years.

Budget Year	*2011*	2012	2013	*2014*	2015
Estimate ARV at AGM	*1.56%*	1.65%	1.63%	*1.62%*	1.70%
Actual ARV at Tax Time	*1.55%*	1.496%	1.497%	*1.58%*	

As the table below indicates the Exchange District ARV has experienced increases since 2011. Although the ARV may fluctuate from year to year, the board is very encouraged by the positive trajectory and stability the District has shown in the years following 2011.

	2011	2012	2013	2014	2015
Annual Rental Value	$21,294,660	$22,951,504	$25,034,452	$25,543,890	estimated $25,800,000

For 2015, the Board and BIZ staff have been able to leverage external funds through partnerships, sponsorships, government grants and other contributions. By generating additional raised monies this ensures the impact of any increase in the levy is minimized. Revenues and expenditures are presented on the following pages. We remain committed to providing quality programs and services to members in order to achieve our goal: to create a clean, safe and thriving environment for business.

Respectfully submitted,
EXCHANGE DISTRICT BIZ



Peter Toni
Chair, Management Board

Exchange District BIZ - Budget 2015

	2014 Budget	Annual budget reforecast to Y/E	2015 Budget	2015 budget notes
REVENUE				
BIZ Levy	$ 405,000.00	$ 394,226.55	$ 440,000.00	1.70%
Raised monies	$ 221,200.00	$ 255,000.00	$ 281,050.00	
Interest	$ 1,500.00	$ 1,500.00	$ 1,500.00	
ARV Over/under payment	-$ 3,875.00	-$ 10,899.45	-$ 6,500.00	
TOTAL REVENUE	$ 623,825.00	$ 639,827.10	$ 716,050.00	
EXPENSE				
PROGRAMS, OPERATIONS & OMS				
OMS Activities	$ 36,500.00	$ 33,000.00	$ 33,500.00	
Walking Tour Program	$ 53,300.00	$ 57,200.00	$ 61,500.00	3 tour guides
Special Projects	$ -	$ 31,000.00	$ -	
TOTAL PROGRAMS, OPS & OMS	$ 89,800.00	$ 121,200.00	$ 95,000.00	
MARKETING				
Marketing and Advertising	$ 29,000.00	$ 23,000.00	$ 29,500.00	
Strategic Planning	$ 5,000.00	$ 10,000.00	$ 35,000.00	re-branding
Website	$ 2,000.00	$ 1,000.00	$ 2,000.00	
Partnerships	$ 2,000.00	$ 2,000.00	$ 1,500.00	
TOTAL MARKETING & COMM	$ 38,000.00	$ 36,000.00	$ 68,000.00	
IMAGE				
Image Program	$ 31,000.00	$ 16,000.00	$ 14,500.00	
Foot Patrol Program	$ 7,000.00	$ 7,000.00	$ 7,000.00	
Image w ages and admin	$ 244,714.00	$234,000.00	$ 312,407.00	6 foot patrols
TOTAL - IMAGE ENHANCEMENT	$ 282,714.00	$ 257,000.00	$ 333,907.00	
ADMINISTRATION				
Professional fees	$ 10,000.00	$ 11,000.00	$ 14,000.00	
Personnel/HR	$ 174,768.00	$ 153,000.00	$ 184,153.00	
Office maintenance & Supplies	$ 40,450.00	$ 33,000.00	$ 44,200.00	
Legacy fund	$ 3,500.00	$ 3,500.00	$ 3,500.00	
TOTAL ADMINISTRATION	$ 228,718.00	$ 200,500.00	$ 245,853.00	
TOTAL EXPENSE	$ 639,232.00	$ 614,700.00	$ 742,760.00	
NET INCOME	-$ 15,407.00	$ 25,127.10	-$ 26,710.00	

Capital Reserve Account

	2013	2014	2015
Restricted Capital reserve beginning budget year Jan. 1	$23,369.00	$37,132.18	$30,132.00
Portion of Operational Surplus allocated to restricted surplus	$10,000.00		
Purchase foot patrol winter jackets		-$7,000.00	
Projected closing balance year end Dec. 31(includes accrued interest)	$36,988.44	$30,231.00	

Capital Plan

The Exchange District BIZ implemented a capital reserve program designed to address future capital requirements and to support new programs and projects aimed at improving the member and client experience in the Exchange District.

Program Highlights for 2015

Our vision is that the Exchange District will realize its full potential as a cultural and heritage mecca known widely for its one-of-a-kind shops, services and attractions. The mission of the BIZ is to champion the unique character of the district and create a clean, safe and thriving environment. The board reaffirmed its vision, mission and core business and refined its key priority areas in a work plan for 2015 as follows:

Safe & Clean

We will continue our foot patrol program and community objectives related to safety, by encouraging a police and cadet presence in the district. In 2015, we will maintain our foot patrol strength of 6 people, giving us the ability to cover day and evening shifts, Monday through Saturday. Our members have indicated since the inception of the evening foot patrol program, they have seen a drastic reduction in theft from cars and nuisance behavior during the evening hours.

In 2015, we will continue our partnership with the West End BIZ in the Together Against Graffiti (TAG) Team graffiti removal program. With the addition of one full time maintenance staff, we are committed to expanding our in-house snow removal from our sidewalks and around parking pay stations. We will also continue with the Exchange District on-street public beverage container recycling program.

Communications & Marketing

In 2015 the Exchange District BIZ will focus on the branding of the Exchange District and Exchange District BIZ. We are pleased to announce our partnership with McKim Agency to develop and execute a refreshed brand for our District. The BIZ will ensure proper stakeholders, members and visitors are consulted and that a brand is developed that our members can embrace.

Public Spaces & Streetscaping

The BIZ will continue to lobby for the replacement of aging infrastructure such as the "Take Pride" bins. Our goal is to work with the City of Winnipeg to install dual-purpose bins throughout the district.

Programs & Special Events

Each year, the Exchange District BIZ strives to provide yearly programming and activities for visitors, workers and residents to the area.

The Exchange District BIZ will continue to promote the walking tour program to schools, seniors, tourists, and various groups. We will look to expand the food tour program to include more restaurants and provide a fresh program for locals.

Based on the success of 2014, the BIZ will look to extend our partnership with Manitoba Music to provide high-quality noon hour entertainment at the Cube Stage during the summer months.

The BIZ will look to explore options for winter programming, to provide meaningful experiences for our visitors year-round.

Strategic Lobbying & Advocacy

Lobbying and advocacy functions are a key component of our communication and development strategy. To ensure an effective strategic approach, we will continually improve our media, government and community relations.

In 2015, we will work with our partners, the City of Winnipeg and CentreVenture, to ensure the continuation of the east side Exchange redevelopment; including new sidewalks and road surfaces.

Business Recruitment

We will work to improve relationships within the real estate and development industry and seek further opportunities for boundary expansion. Our close working relationship with organizations such as CentreVenture Development Corporation assists the BIZ in keeping up-to-date with Exchange District development projects as they arise.

Organizational Development

The board and staff continually work on improving governance and administration. In 2015 we will have a new strategic plan to guide the direction of our operations and programming for the next 3 years.

North End BIZ 2015 Budget

Annual Rental Value $3,794,400.00, BIZ Levy 1.3% (Same as 2014)

Proposed Programs	2015 Biz Levy 1.3% ARV $3,794,400.00	2014 (Comparative) Biz Levy 1.3% ARV $3,642,000.00	Notes to 2015 Budget ❖ Denotes Surplus Funds
ADMINISTRATION			
Take Pride Winnipeg Green Wave Team Contribution	$500.00	$500.00	Take Pride Winnipeg receives funding. We provide donation to program.
Accounting/Audit	$1,500.00	$2,950.00	Accounting done in house.
Office Supplies	$1,650.00	$1,000.00	Increase due to greater costs/programs/grants.
Administrative Support	$1,000.00	$1,000.00	
Meeting Budget	$2,800.00	$2,800.00	
Administrator Salary / Grant Coordinator	$26,400.00	$26,400.00	
Conference / Travel	$1,000.00	$1,000.00	
MARKETING			
Newsletter		$800.00	Done Via Email.
Website Development	$4,000.00		New marketing initiative
SPECIAL PROJECTS Exterior Storefront Grants	$6,500.00	$6,500.00	❖ Surplus Funds in 2014, Budget Item in 2015.
❖ **SAFETY INITIATIVES**			❖ From Surplus Funds in 2014/2015
Exterior Safety Grants	$6,500.00	$6,500.00	
Exterior Lighting Grants	$4,500.00	$4,500.00	
Exterior Lighting Grants		$2,000.00	Budget Item
COMMUNITY SUPPORT			
Winnipeg BIZ Membership	$250.00	$250.00	
Graffiti Partnership with West End/Exchange BIZ`s	$1,250.00	$1,000.00	Receive year round removal, once per month.
STREET BEAUTIFICATION			
Boulevard Planters	$2,000.00	$2,000.00	City plants and maintains median, but BIZ responsible for maintenance of concrete beds.
Banner Maintenance		$3,650.00	Have not used 2014 budget, banner installation delayed.
OTHER			
Under/Over Payment	$500.00	($500.00)	
TOTALS	**(2015) $49,350.00 Levy Budget**	**(2014) $45,350.00 Levy Budget**	

Schedule "E"

Schedule "F"

2015 Norwood Grove BIZ Proposed budget

Revenue	2015
Interest	$ 400.00
Student Grants	$ 14,000.00
City of Winnipeg Levy	$ 140,000.00
Fundraising/Miscellaneous	$ 10,000.00
Streetscaping Renewal Grants	$ 100,000.00
SAVINGS	$ 57,000.00
Total	**$ 321,400.00**

Expenses Administration	2015
Executive Director Professional Fees	$ 40,000.00
Student/Contractor Wage/Benefit/WCB	$ 32,750.00
Storage/Rental Space	$ 3,000.00
Office Expenses (Phone/Postage/Internet/Etc)	$ 5,500.00
Membership Fees	$ 250.00
Auditor/Accounting Fees	$ 9,000.00
Board Meetings	$ 1,300.00
Bank Charges	$ 500.00
member support meetings	$ 2,000.00
Professional Development	$ 2,000.00
SAVINGS	
Capital Investment Savings (restricted & Non-Restricted)	$ 62,000.00
Sub-Total	$158,300.00

Physical Enhancements	2015
Area Décor & Maintmance	$ 18,000.00
Spruce Up The Grove	$ -
Gator/Trailer/Truck/Maintenance/other	$ 4,000.00
Green Team Graffiti Removal/Community Projects	$ 4,000.00
Annual Flower Maint. Incl Delivery and Planting	$ 10,000.00
Landscape & projects/Monuments	**$ 100,000.00**
OTHER	
Sub-Total	$136,000.00

Marketing	2015
Sponsorships	$ 500.00
website hosting	$ 200.00
Advertising/Promotions/Member Communications	$ 6,000.00
Norwood Grove BIZ Programing	$ 10,000.00
BIZ Publication - Copy and Distribution	$ 1,500.00
OTHER	
Sub-Total	$18,200.00

Constingency	2015
Unforseen Expenses	$ 5,900.00
ARV Over/Under	$ 3,000.00
Sub-Total	$8,900.00

$321,400.00

Schedule "G"

2015 Old St. Vital BIZ Proposed Budget

REVENUES	
BIZ Levy	$310,989
Unpaid Levy Allowance	-4,000
Summer Employment Funding	21,000
Graffiti Program Offsets	25,000
Land Dedication - City of Winnipeg - Reader Board	10,000
City of Winnipeg - Streetscaping	200,000
Active Transportation - City of Winnipeg - Bike Racks	20,000
Total Revenues	**$582,989**
EXPENSES	
Programs	
Anti-Graffiti	2,500
Annual General Meeting	5,000
Marketing	2,500
Christmas Trees & Lighting	3,100
Summer Maintenance:	
Flowers & Plant Supplies	25,000
Truck Repairs & Operations	17,500
Hydro	3,500
Murals	5,000
Winnipeg BIZ Association	500
Sub-Total Programs	$ 64,600
Administration	
Office Supplies & Sundry	8,389
Office Rent	8,800
Telephone	3,700
Wages & Benefits	156,000
Sub-Total Administration	$ 176,889
Capital Expenditures	
Trailer	6,500
Streetscaping - Define Projects	200,000
Streetscaping - Bike Racks	20,000
Streetscaping - Restricted Capital	35,000
Reader Board	65,000
Sub-Total Capital Expenditures	$ 326,500
Sub-Total Expenses	**$ 567,989**
Maintenance Reserve	15,000
Total Expenditures	**$582,989**

Notes: 2014 ARV = $7,929,300 @ September 26, 2014

Schedule "H"

THE OSBORNE SOUTH BUSINESS IMPROVEMENT ZONE

PROPOSED PROGRAMS AND BUDGET

FOR JANUARY 1, 2015 TO DECEMBER 31, 2015

October 14, 2014

THE OSBORNE SOUTH BUSINESS IMPROVEMENT ZONE

PROPOSED PROGRAMS AND BUDGET
FOR JANUARY 1, 2015 TO DECEMBER 31, 2015

Marketing	$ 20,500.00
Special Events • Board and Committee Christmas Party	1,200.00
Scholarships	1,500.00
Physical Enhancement	18,850.00
Administration	14,750.00
TOTAL PROPOSED BUDGET FOR PROGRAMS	**$56,800.00**

*Levy required would be 2.56% of the ARV (annual rental value $2,218,202.00)

MARKETING

The objectives are to effectively market and promote all services, businesses and events in the Osborne South B.I.Z. area to the general public, tourists, B.I.Z. members and employees.

• Special advertising programs will be developed as required - Local advertising $1,500.00 - Specialized advertising $3,000.00	4,500.00
• Sidewalk Festival	14,000.00
•Website design and maintenance	2,000.00
TOTAL	**$20,500.00**

SPECIAL EVENTS

• Board and Committee Christmas Party	1,200.00
TOTAL	**$1,200.00**

SCHOLARSHIPS

To support local high school students at Churchill High and develop further awareness of the B.I.Z. to high school students in the area, two $750.00 scholarships will be granted.

TOTAL	**$1,500.00**

PHYSICAL ENHANCEMENT

Osborne South is a unique area in the City. It has its own character and its main strength is its small-town charm, people and park-like setting. Our objective is to beautify and enhance the existing environment for people who work, live, visit, and shop in the area and, by enhancing the visual components of Osborne South, all businesses will benefit. We will also work closely with City departments to ensure all maintenance needs are met.

• Planting, watering, and maintaining planters	9,100.00
• Graffiti Removal	5,000.00
• Christmas Trees	1,250.00
• Hydro lighting costs	3,500.00
TOTAL	**$18,850.00**

ADMINISTRATION

• Summer Street Ambassador	6,000.00
• Audit	2,000.00
• Office Expenses	500.00
• Winnipeg B.I.Z. Association Membership	250.00
• Administrative Support	5,500.00
• Uncollected BIZ Levy	500.00
TOTAL	**$14,750.00**

Schedule "I"

Osborne Village BIZ 2015 Budget		
Revenue	**2014**	**2015**
BIZ Levy	$ 131,000.00	$ 131,000.00
Canada Day	$ 40,000.00	$ 40,000.00
Green Team	$ 3,500.00	$ 4,000.00
Canada Summer Job	$ 2,000.00	$ 2,000.00
Website advertising	$ -	$ 1,000.00
Winter Classic	$ -	$ 2,000.00
Granting & Capital Fundraising		
Provincial Infrastructure	$ 15,000.00	$ 15,000.00
Capital Project Fundraising	$ -	$ 200,000.00
Graffitti Removal (City of Winnipeg)	$ -	$ 4,000.00
TOTAL REVENUE	**$ 191,500.00**	**$ 399,000.00**
Expenses		
EVENTS & MARKETING		
Seasonal Events	$ 12,000.00	$ 12,000.00
- Taste the Village		
- Boutique Week		
- Scavenger Hunt		
Canada Day	$ 40,000.00	$ 40,000.00
Winter Classic	$ -	$ 10,000.00
Total Events & Marketing	**$ 52,000.00**	**$ 62,000.00**
STREETSCAPING EXPENSES		
Summer Streetscaping	$ 15,000.00	$ 15,000.00
Winter Streetscaping	$ 10,300.00	$ 5,000.00
Graffiti Program	$ 4,000.00	$ 4,000.00
Capital Project	$ -	$ 15,000.00
Total Streetscaping	**$ 29,300.00**	**$ 39,000.00**
LABOUR EXPENSES		
Casual Labour	$ 15,000.00	$ 20,000.00
Canada Summer Jobs	$ 2,000.00	$ 2,000.00
Green Team	$ 3,500.00	$ 4,000.00
Total Labour	**$ 20,500.00**	**$ 26,000.00**
OPERATING EXPENSES		
Office Rental	$ 15,000.00	$ 10,000.00
Utilities	$ 1,500.00	$ 1,500.00
Executive Director Salary	$ 32,000.00	$ 36,000.00
Executive Director Benefits	$ 3,000.00	$ 3,000.00
Telephone/Internet	$ 1,500.00	$ 1,500.00
Audit	$ 4,500.00	$ 4,500.00
Office Supplies	$ 1,500.00	$ 1,700.00
AGM & Board Meeting Expenses	$ 1,500.00	$ 1,000.00
Postage	$ 200.00	$ 300.00
Utility Vehicle Purchase	$ 15,000.00	$ -
Utility Vehicle Maintenance	$ -	$ 1,000.00
Total Operating	**$ 75,700.00**	**$ 60,500.00**
Capital Project Expenses		
Capital Project		$ 15,000.00
Project costs		$ 200,000.00
Total Capital Project		**$ 200,000.00**
Contingency Planning		
Over/Under ARV Payment	$ 1,000.00	$ 1,500.00
Unrestricted Capital Savings	$ 14,000.00	$ 10,000.00
Total Contingency	**$ 15,000.00**	**$ 11,500.00**
Total Expenses	$ 139,500.00	$ 399,000.00

Schedule "J"

BUDGET ZAC BOUL PROVENCHER BLVD BIZ 2015 BUDGET

To be approved by the membership at AGM 2014

	2014 Budget	2014 Projected Actual	2015 Budget
Revenues / Revenus			
Levy* (member contributions)	$55,559	$54,027	$60,000
Over/under levy allowance	$ (705)		$ (2,500)
Accumulated surplus (carried over)	$ (8,757)		$ (3,071)
Grants	$ 7,900	$ 7,706	$ 7,900
Bank charges/interest	$ 75		$ 75
Endowment Fund	$ 3,200	$ 3,044	$ 3,200
Various / sponsorships	$ 21,800 *	$ 4,000	$ 4,000
	$ 79,072	**$ 68,777**	**$ 69,604**

Marketing and Promotion / Marketing et Promotion		$ 13,000			$ 12,913		$ -
Sponsorships	$ 1,250						$ 1,400
Donations/gifts	$ 200						
Entertainment/Programming	$ 9,500			10,218			$ 9,500
Web site / domain	$ 900						$ 800
Advertising/Directory/Promotions	$ 1,000			2695			$ 1,000
Various	$ 150						$ 150
Street Enhancements / Aménagements Physiques		$ 41,600			$ 44,911		$ -
Planting Program	$ 12,000			42171			$ 14,000
Lighting on Buildings	$ 3,000						$ 4,000
Seasonal Decor	$ 6,000						$ 6,000
Special Projects - Endowment Fund	$ 8,500						
Murals	$ -						
Boulevard lights / Hydro	$ 6,500						$ 6,500
Gator - pmts and maint.	$ 2,800			2740			$ 1,200
Other Equipment	$ 300						$ 300
Various/Misc. (loan & PDO)	$ 2,500						$ 2,500
Office / Bureau		$ 24,342			$ 24,400		$ -
Professional Fees - Administrator	$ 7,717			7500			**$ 7,500**
Personnel - Urban Green Team	$ 11,500			11190			**$ 9,629**
Administration Expenses	$ 850			1529			**$ 850**
Audit Fees	$ 1,950			1863			**$ 1,950**
Membership Fees	$ 425						**$ 425**
Meetings/AGM	$ 1,900			2318			**$ 1,900**
Misc.							
	Total Expenses	**$ 78,942**			**$ 82,224**		**$ 69,604**
	Surplus	**$ 130**		***est.***	**$ (13,447)** *		**$ -**

(2013 = 1.4%)
(2012 = 1.4%)
(2011 = 1.4%)
(2010 = 1.3%)
(2009 = 1.15%) 1.3 budgeted
(2008 = 1.037%)

Schedule "K"

St James Village Biz

Approved budget 2015	City of Wpg		2015
INCOME	Levy	Other income/grants	Total
Biz Levy	$80,547.00		$80,547.00
Graffiti grant		$25,000.00	$25,000.00
Green team grant		$3,981.00	$3,981.00
Newsletter advertising		$2,000.00	$2,000.00
Allocation from prior year surplus		$16,000.00	$16,000.00
Total Revenues			
	$80,547.00	$46,981.00	$127,528.00
EXPENSES			
Physical Enhancement:			
Streetscape capital fund	$15,000.00		$15,000.00
Watering Truck(purchase, gas, insurance)	$2,500.00	$16,000.00	$18,500.00
Watering & Maintenance (additional wages, suppli	$4,500.00		$4,500.00
Flowers	$13,000.00		$13,000.00
Summer students - streetscape	$6,400.00	$13,981.00	$20,381.00
Graffiti program supplies		$6,000.00	$6,000.00
Equipment and supplies	$1,500.00		$1,500.00
Murals	$5,000.00		$5,000.00
			$0.00
Advertising:			$0.00
Newsletter	$2,500.00	$2,000.00	$4,500.00
Wesbsite and hosting	$325.00		$325.00
Barbeque/Street promo	$500.00		$500.00
			$0.00
Administration:			$0.00
Summer student supervisor			$0.00
Garage rent	$6,000.00		$6,000.00
Administrator	$16,000.00	$9,000.00	$25,000.00
Audit	$2,500.00		$2,500.00
AGM	$1,000.00		$1,000.00
Computer equipment	$0.00		$0.00
BOD meetings	$1,600.00		$1,600.00
Membership	$290.00		$290.00
Office supplies and sundry	$500.00		$500.00
Telephone and internet	$500.00		$500.00
WCB	$300.00		$300.00
Bank charges	$160.00		$160.00
Other admin	$472.00		$472.00
Total EXPENSES	$80,547.00	$46,981.00	$127,528.00

Schedule "L"

Zone d'amelioration commerciale Saint-Norbert Business Improvement Zone
Proposed Budget - January 1, 2015 - December 31st 2015

REVENUE		
	BIZ levy *	**$23,000.00**
	Green Team	$7,000.00
	Streetscaping - 5 Seating Nodes	
	C of Wpg Streetscaping	$174,580.00
	Province of MB	$50,000.00
TOTAL REVENUE		$254,580.00

EXPENSES		
PROGRAMS		
	Street Image & Enhancement**	$12,000.00
	5Seating Nodes / lightng poles	$224,580.00
	Promotions & Marketing***	$1,000.00
	Sub total	$237,580.00
OPERATING EXPENSES		
	Office and board expenses	$7,000.00
	Bookkeeping and Audit Fees	$2,750.00
	Memberships	$250.00
	Summer staff-Green Team & top-up	$7,000.00
	Sub total	$17,000.00
TOTAL EXPENSES		$254,580.00

* Biz Levy : Should be approximately 2% of ARV (Annual Rental Value)

**Street Image and Enhancement: Could include street elements, flower planting program, Christmas Décor, Murals

***Promotions & Marketing: Special events promtion, advertising

Schedule "M"

Selkirk Avenue Business Improvement Zone
2015 Budget Proposed for Dec. 17/14 AGM
January 1, 2015 to December 31, 2015

2015 Required BIZ Zone Levy == =		**$27,464**
Expenditures	Description	2015 Budget
Employee Wages *	Two Street maintenance crew workers, 7 hours a day from mid June to mid September	$11,025
Employment Costs (EI, CPP, WC, & VC)*		$1,213
* Sub-Total Personnel Costs		12,238
Administration	Banking, rent, office & audit	3,440
Advertising	Potential costs for advertising positions and events	700
Meeting costs	AGM and monthly meetings	1,150
Communications	Telephone & Website maintenance	1,436
Promotional materials & Signage	Materials for promoting safety, murals, businesses, & signage	1,000
Promotional events	Events to kick-off tours & openings	500
Street cleaning Services & supplies	Supplies for street maintenance crew, outdoor cleaning services including graffiti	1,500
Street Enhancement Costs	BIZ portions for enhancing the Avenue	5,500
Sub-Total of Operational and Enhancement		15,226
Total Expenditures		**$27,464**
	Estimated 2014 ARV	
ARV Implications	$1,373,220	2.00%

* If grants are secured to offset street maintenance workers, the surplus for this budget item will be used for street enhancement projects.

Schedule "N"

Transcona Business Improvement Zone
Operating Budget - December 31, 2015
Based on May 2014 ARV & 2% BIZ Levy

REVENUE		
Business Levy		$210,500
Interest		3,000
Graffiti Funding		20,000
Other Income (Sponsorship, Market Garden, Gr. Team Support Cost)		20,000
Green Team and Canada Summer Jobs		14,000
TOTAL REVENUE		**$267,500**
EXPENSES		
Advertising/Marketing		
Publications (four times a year)		32,000
Advertising/marketing (BIZ Bucks 24 x $50 & 12 x $50 email winners)		1,800
Website hosting, domain name and maintenance		3,300
Infrastructure/Maintenance		
General maintenance of existing infrastructure		2,000
New Street Elements/Maintenance (Since 2011=12K-refurbish banner poles on Bond)		*5,000
Building Maintenance		900
Day and Bond revitalization fund (Since 2011 = $10,000)		2,500
Festivals and social events		
Hi Neighbour Festival ($5,000 cash donation & $1,000 parade BIZ Bucks)		6,000
Programs		
Anti-Graffiti Program (City funded)		20,000
Anti-Graffiti Program (BIZ funded)	3,000	
Summer Beautification Program	*8,400	
Christmas Decoration Program	7,000	
Festival of Banners	4,000	
Transcona Cent. Square Programming	**6,000	
Mural Program ($4,000 since 2013)	2,000	
Market Garden	*3,000	33,400
Storefront Improvement Program/Marketing Strategy		**18,000
Marketing Strategy/Strategic Planning		9,000
Operating Expenses		
Accounting Fees		1,800
Allowance for uncollected levies		3,000
Amortization		4,000
Audit		1,000
Donations		1,000
Equipment		2,000
Internet		1,000
Meeting expense – AGM		*1,300
Meeting expense – meals		1,000
Miscellaneous		*2,000
Office Supplies		2,500
Professional Development (Since 2011 = $2,700 – 2K used for 2014 IDA = $1,700 for 2015)		1,000
Rent		16,500
Telephone		2,100
Travel		*900
Utilities		2,500
Wages – (includes ED salary, reader board changer salary, supplement Gr. Team /summer office assistant salary, PT office assistance and wage remittance)		*85,000
Wages – contract work for additional TCS programming		**5,000
TOTAL OPERATING EXPENSES		**$267,500**
Excess of revenue over expenses		--------

***Increased budget line**
****Decreased budget line**

Schedule "O"

West Broadway BIZ
2015 Budget approved at AGM

Revenue	2014 Budget	2014 YTD	2015 Budget
Levy	$ 128,650.00	$ 128,687.00	$ 150,000.00
City of Wpg - Enhanced Streetscape Renewal	$ 55,000.00	$ 56,158.11	$ 145,000.00
Grant/Fundraising Revenue	$ 12,000.00	$ 19,100.00	$ 15,000.00
Wage Subsidies	$ 8,000.00	$ 5,728.00	$ 8,000.00
Interest Revenue	$ 1,000.00	$ 1,505.88	$ 1,000.00
Projected Over/Underpayment	$ 2,500.00	$ (33,134.36)	$ (2,500.00)
Reserve Fund	$ 15,000.00	$ -	$ 55,000.00
REVENUE TOTAL	**$ 222,150.00**	**$ 178,044.63**	**$ 371,500.00**

Expenses	2014 Budget	2014 YTD	2015 Budget
Meetings & Workshops	$ 5,250.00	$ 2,536.88	$ 5,500.00
Membership Dues	$ 250.00	$ 250.00	$ 250.00
Office	$ 2,000.00	$ 1,042.42	$ 2,000.00
Professional Fees	$ 1,200.00	$ 1,134.00	$ 1,200.00
Staffing & Benefits	$ 37,000.00	$ 27,817.72	$ 38,000.00
Storage	$ 2,000.00	$ 1,695.66	$ 2,000.00
Telephone & Web/Email Hosting	$ 1,000.00	$ 1,095.48	$ 1,500.00
Administration Total	**$ 48,700.00**	**$ 35,572.16**	**$ 50,450.00**
Storefront Improvement Grant	$ 24,000.00	$ 11,000.00	$ 24,000.00
Safety Improvement Grant	$ 2,500.00		$ 2,000.00
Business Incentives Total	**$ 26,500.00**	**$ 11,000.00**	**$ 26,000.00**
Community Support	$ 2,500.00	$ 1,727.50	$ 2,500.00
Advertising/Promotion/Community Directory	$ 9,000.00	$ 4,041.51	$ 10,000.00
Community Cleaners Program/Snow Clearing	$ 3,000.00	$ 2,957.85	$ 4,000.00
Banners & Signs & Maintenance	$ -	$ 864.00	$ 5,000.00
Board Development	$ 1,000.00	$ -	$ 1,000.00
Street Lights & Holiday Décor	$ 1,000.00	$ 792.27	$ 1,000.00
Graffiti Removal	$ 4,500.00	$ 5,020.00	$ 5,000.00
Street Festival	$ 15,000.00	$ 14,100.00	$ 15,000.00
Website	$ 500.00	$ -	
Marketing & Promotion Total	**$ 36,500.00**	**$ 29,503.13**	**$ 43,500.00**
Enhanced Streetscape Renewal	$ 55,000.00	$ 56,158.11	$ 145,000.00
Street Furnishings - Bike Racks, kiosks, benc	$ 3,000.00	$ 3,596.40	$ 40,000.00
Murals	$ 3,000.00	$ 3,000.00	$ 6,000.00
Flowers & Planters & UGT Supplies	$ 23,850.00	$ 23,409.92	$ 35,000.00
Tree Lights	$ 20,500.00	$ -	$ 20,500.00
Physical Enhancements Total	**$ 105,350.00**	**$ 86,164.43**	**$ 246,500.00**
Capital Reserve Fund	$ 5,000.00	$ 5,000.00	$ 5,000.00
Bank Service Charges & Interest	$ 100.00	$ 50.64	$ 50.00
Other Total	**$ 5,100.00**	**$ 5,050.64**	**$ 5,050.00**
EXPENSE TOTAL	**$ 222,150.00**	**$ 167,290.36**	**$ 371,500.00**

Schedule "D"

WEST END BUSINESS IMPROVEMENT ZONE BUDGET

	2014 Budget	2014 Projected	2015 Proposed
SAFETY			
EXPENSES			
Safety & Night Light Grants	5,000	5,000	12,000
Other Initiatives & Misc. Expenses	4,300	4,300	6,300
West End BIZ Patrol	89,685	62,944	73,950
	98,985	**72,244**	**92,250**
REVENUES			
Other Contributions [1]	7,000	7,163	6,000
BIZ Levy	91,985	91,985	86,250
	98,985	**99,148**	**92,250**
STREET ENHANCEMENT			
EXPENSES			
Beautification Programs	143,205	149,759	143,843
Storefront Improvement Grants	10,000	9,000	15,000
Murals	34,500	18,812	37,500
Other Initiatives & Misc. Expenses	45,800	27,800	105,800
Program Implementation	132,250	155,390	148,944
Street Elements	6,000	6,000	28,900
	371,755	**366,761**	**479,987**
REVENUES			
Other Contributions [1,3]	209,855	243,772	304,487
BIZ Levy	161,900	161,900	175,500
	371,755	**405,672**	**479,987**
COMMUNICATIONS & MARKETING			
EXPENSES			
Business Development Grants	5,000	3,000	7,000
Marketing & Promotion	24,000	15,830	29,000
Mural Tours	11,775	10,160	11,735
Other Initiatives & Misc. Expenses	6,400	6,235	5,773
Program Implementation	37,870	38,913	38,662
Website & Publications	9,000	8,613	9,500
	94,045	**82,750**	**101,670**
REVENUES			
Other Contributions [1, 3]	14,400	24,810	21,550
BIZ Levy	79,645	79,645	80,120
	94,045	**104,455**	**101,670**
ADMINISTRATION			
EXPENSES			
Staffing	139,585	134,416	140,356
Office Expenses	47,600	55,746	60,700
Other Expenses	14,300	15,938	14,500
	201,485	**206,100**	**215,556**
REVENUES			
Other Contributions [1, 3]	-	45,513	22,411
BIZ Levy	201,485	174,899	193,145
	201,485	**220,411**	**215,556**

	2014 Budget	2014 Projected	2015 Proposed
TOTAL Programming & Administration Expenses	766,270	727,855	***889,463***
Other Contributions [1,3]	231,255	321,258 [2]	354,448
BIZ Levy	**535,015**	508,429	**535,015**
TOTAL Revenue	766,270	829,686	***889,463***

Summary of Revenue Over Expenses

Excess of Revenue Over Expenses	-	101,831 [2,3,4]	-
Less Funds Borrowed from Reserves		(56,586)	
Actual Surplus / (Deficit)		**45,245**	

Current levy paid by businesses as of March, 2014 is 1.615%
The proposed 2015 budget does **not** require any changes on the total levy amount collected from BIZ members

NOTES:

1 Includes: sponsorships, advertising, donations, grants and partnerships, funds carried over from previous years or transfers from reserves

2 Includes $56,586 of funds borrowed from reserves to offset a deduction from the City on the 2014 levy, a new vehicle purchase and BIZ office expansion costs

3 A portion of projected Excess Revenue from 2014 is being allocated to 2015 Programming

4 A portion of projected Excess Revenue from 2014 is being allocated to existing Reserve Accounts

WEST END BUSINESS IMPROVEMENT ZONE BUDGET

2014 Projected Excess Revenue Distribution [3,4]		
2015 Administration		21,111
2015 Street Enhancement Programs		33,587
2015 Communications Programs		17,650
		72,348
General Reserves		2,897
ARV Levy Adjustment Reserve		26,586
	$	29,483
Total Distribution	**$**	**101,831**

RESERVE ACCOUNTS

2015 Projections

GENERAL RESERVES	
Funds available for 2015 [5]	**127,875**
ANNUAL RENTAL VALUE LEVY ADJUSTMENT RESERVE	
Funds available for 2015 [5]	**41,140**
GENERAL & ARV LEVY RESERVES TOTAL	**$ 169,015**

Note: 5 Amounts include 2014 & prior years' surplus allocations, plus accumulated interest revenue and ARV Levy Adjustments