Minute No. 218
Report – Executive Policy Committee – March 16, 2016

Item No. 1 2016 Operating Budget and Financial Plan for 2017 and 2018; 2016 Capital Budget and 2017 - 2021 Five Year Forecast

COUNCIL DECISION:

Council concurred in the recommendation of the Executive Policy Committee, as amended by the motion of Councillors Gillingham and Browaty (see Item No. 1 of the Report of the Winnipeg Police Board dated March 11, 2016), and adopted the following:

1. That the following recommendations with respect to the 2016-2018 Preliminary Operating Budget be approved:

    A. i. That the 2016 Preliminary Operating Budget, including the budgets for reserves (Appendix 3), tabled at the Executive Policy Committee on March 2, 2016, be approved with the following amendments:

        a. That all Riverbank Management items and its financial implications be brought to the Standing Policy Committee on Water and Waste, Riverbank Management and the Environment for the Preliminary 2017 Operating Budget and Financial Plan for 2018 and 2019.

        b. That the following be referred to the 2017 budget process:

            1. The grant request of $3 million over 5 years from Siloam Mission;
            2. The grant request of $5 million over 10 years from the Royal Aviation Museum of Western Canada;
            3. Establish a new Appendix that lists all Grants by Department;
            4. List the previous year grant amount on both Grant page appendices for each line item;
            5. List the projected future year grant amount on both Grant page appendices for each line item, if applicable;
            6. Provide a clear definition of “Annual Grants”, Multi-year Grant Agreements”, and “Other Grant Agreements” on the Grant page appendices.

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COUNCIL DECISION (continued):

7. That City Council establish a new Council Policy which would assist and direct the Public Service with regard to executing and delivering practical grant agreements that are user friendly and customer service oriented. With this understanding, special consideration shall be given to not-for-profit groups and agencies, both direct and arms-length, of the City of Winnipeg.

c. That the $250 appeal hearing fee not be implemented and any revenue loss be offset against the corporate accounts.

ii. That the 2017 and 2018 projections be received and submitted to Council as information on the preliminary financial plans for those years.

B. That the City's mill rate be decreased from 13.682 to 12.766 in 2016, to reflect the general assessment, adjusted for new assessable properties, and for the purpose of raising revenue as required for the annual operating budget.

Note: This mill rate of 12.766 in 2016 includes a 1% property tax increase dedicated to the renewal of local streets, lanes and sidewalks, a 1% property tax increase dedicated to the renewal of regional streets and sidewalks, and a .33% property tax increase dedicated for payments for the Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass project, for a total property tax increase of 2.33%.

C. i. That the City's business tax rate be decreased from 5.6% to 5.3% in 2016; and

ii. That Council enact the Small Business Tax Credit by-law under Subsection 219(2) of the City of Winnipeg Charter, which will provide a full rebate of municipal business taxes for businesses with an annual rental value of $32,220 or less in 2016.

D. That the combined uniform rate for the Street Renewal Frontage Levy be increased from $4.35 per frontage foot to $5.45 per frontage foot. The increase in the rate per frontage foot is proportionately divided between the water main and sewer main rates on the basis of the current rates, to be used for upgrading, repair, replacement and maintenance of streets and sidewalks.

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COUNCIL DECISION (continued):

E. i. That Appendix 8 be amended by replacing the Planning, Property and Development section, beginning on page 50 and ending on page 56, with the document attached as Appendix A to this motion.

ii. That the amended fees (Appendix 8), levies, and transfers between funds outlined in the 2016 Operating Budget be approved.

F. That any budget impact resulting from Council approval of the 2016 to 2018 water and sewer rates report be included in the adopted budget, including to specifically have any tax supported dividend decrease up to $200,000 be offset by an increase in the corporate innovations savings account in 2016.

G. That the Winnipeg Police Board request the Winnipeg Police Service to review the implementation of a 911 fee and report back to Council.

H. That a transfer from the General Purpose Reserve Fund to the General Revenue Fund be made in 2016 based on the balance in the General Purpose Reserve Fund after the year end surplus is transferred, to a maximum of $16.3 million. If the reserve balance is not sufficient to make the $16.3 million transfer, any shortfall will be addressed during 2016.

I. That a transfer from the Financial Stabilization Reserve Fund to the General Revenue Fund be made in 2016 based on the balance in the Financial Stabilization Reserve Fund after year-end adjustments to a maximum of $5 million.

J. That the General Revenue Enterprises Fund be closed effective January 1, 2016 on a budget neutral basis, and that a report come forward to the Standing Policy Committee on Finance outlining implications of this initiative, including any ongoing operations.

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COUNCIL DECISION (continued):

K. That further to the 2015 operating budget approval on March 23, 2015, as subsequently amended by Council decision ("Funding Plan for Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass") on November 25, 2015, and subject to confirmation satisfactory to the Chief Administrative Officer of funding from the Province of Manitoba in the amount of $1.7 million per year commencing in 2016 on terms and conditions satisfactory to the Chief Administrative Officer, Council amend the 2015 Operating Budget Recommendation 1.N.(iv) to read as follows:

"That the funding source from the City be a combination of:

- The dedicated property tax revenue transferred from the General Revenue Fund,
- an annual transfer of $1.7 million per year from the Transit System Fund starting in 2016, and
- an annual grant from the Province starting in 2020."

L. That the following with respect to the Assiniboine Park Conservancy (APC) in 2016 be approved:

i. A loan guarantee for operational cash flow management purposes in an amount not to exceed $500,000.

ii. The City's loan guarantee of APC's non-revolving term loan facility ($9,610,000 outstanding), which expires on December 31, 2016, be extended to December 31, 2018. This guarantee facilitates the ongoing collection of charitable donation pledges which are the source of repayment for the loan facility.

iii. The Chief Financial Officer be delegated the authority to negotiate and approve the terms and conditions of the loan guarantee and all supporting documentation.

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COUNCIL DECISION (continued):

M. That Council include in the 2017 projections an operating grant to the Louis Riel School Division (in trust for Dakota Alumni Field) of $350,000 in support of the Alumni Field Capital Campaign (Dakota). The applicable grant application will be required from the proponent. This is in addition to the $600,000 in support approved in the 2015 budget (recommendation 1.T.) from proceeds of the City/ Qualico River Park South Joint Venture, subject to the proponent providing confirmation of at least matching funding from sources external to the City of Winnipeg.

N. That Council include in the 2017 and 2018 projections, grants to the University of Winnipeg of $200,000 each year for the "united@winnipeg" youth service summer pilot project. The applicable grant application will be required each year from the proponent.

O. That prior to payment of any grant monies approved in the 2016 operating budget, the City enter into, execute and deliver grant agreements with each grant recipient, and that the Chief Financial Officer be authorized to negotiate and approve the terms and conditions of each grant agreement in accordance with the budgetary approval and such other terms and conditions deemed necessary by the Director of Legal Services and City Solicitor to protect the interests of the City.

P. That Council enact an amendment to the Expenditures Before Budget Adoption By-law No. 8164/2002, which specifies that "operating expenses of the City" that includes authority for the Chief Financial Officer to approve payment in advance of annual approval of the City's operating budget of up to 60% of the annual operating grants to the General Council of Winnipeg Community Centres and community centres funded by the City.

Q. That the Chief Administrative Officer be delegated the authority, for departmental units under his authority, to transfer funds and/or budgets between departmental units to reflect administrative structure changes made by the Chief Administrative officer and that the City Organizational By-law No. 7100/97 be amended accordingly.

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COUNCIL DECISION (continued):

R. That the Chief Financial Officer be delegated the authority to restate the budget subsequent to adoption to reallocate amounts to departments to reflect Council's ratification of collective agreements, Council's approval of decisions with budget implications, as well as corporate cost reduction measures, including innovation savings, on a budget neutral basis.

S. That the Director of Legal Services and City Solicitor be requested to submit the necessary by-laws and policy amendments to implement the above recommendations.

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COUNCIL DECISION (continued):

CAPITAL BUDGET RECOMMENDATIONS:

2. That the following recommendations, as amended by the motion of Councillors Gillingham and Browaty (see Item No. 1 of the Report of the Winnipeg Police Board dated March 11, 2016), with respect to the 2016 Preliminary Capital Budget and 2017 to 2021 Five Year Forecast, tabled at the Executive Policy Committee on March 2, 2016, be approved:

   A. i. That the 2016 Capital Budget totaling $1,177,680,000 requiring new borrowing authority of $78.132 million for tax-supported operations, and $603.550 million for utility operations, including the Transit Fund, be approved with the following amendments:

      a. That the notes on page 2-49 Athletic Fields – Improvements of the 2016 Capital Budget be amended to identify the following five sites that are going to be worked on this year, namely:

         1. Joe Malone Park
         2. Kleyson Park
         3. Scurfield Park
         4. Van Wellegham Park
         5. Whyteridge Park

      b. That the following be referred to the 2017 budget process:

         i. That the Public Service be directed, that in all future Capital Budgets, they shall list all individual capital project pages by the Department that delivers the operating service from the facility, and not by the utility/department which is providing property management of any facility/project.

         ii. That the Public Service be directed, that in all future Capital Budgets, they shall list on a new line below the ‘Project Name’ which shall state the ‘Standing Policy Committees:’ that will be subject to the review of any budget page.

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COUNCIL DECISION (continued):

c. i. That a 2017 authorization of up to $2.4 million for Seven Oaks Indoor Pool – Renewal Plan be included in the budget funded by a partial deferral of the Developer Payback - Twinning of Keewatin Street (AG 15/12) from 2017 to 2018.

ii. The Developer Payback - Twinning of Keewatin Street (AG 15/12) in 2018 be increased by the same amount, offset by a decrease in the Regional and Local Street Renewal capital program.

ii. That the 2017 to 2021 Five Year Capital Forecast be reviewed and submitted to Council for adoption in principle.

B. That external borrowing authority of $16,500,000 for the Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass capital project be approved in replacement of $16,500,000 of debt previously approved as part of the Public Private Partnership. This amount is included in the borrowing authority in recommendation 2.A.i above.

C. That the $1 million Innovation Capital Fund be extended to each year of the capital program (2016 to 2021) in order to facilitate investment in new and innovative ideas for efficiencies, improved service, accountability and responsiveness of City operations.

D. That the cash to capital contribution be as follows:

Year	$ Millions
2016	75.228
2017	78.778
2018	80.278
2019	70.778
2020	72.778
2021	74.778

Note: This includes incremental cash to capital invested in the Regional Streets Renewal program in the amount of $11 million in 2016, and anticipated amounts of $11 million in 2017, and $11.5 million in 2018 (when these investments are combined with the $6.5 million in 2015, a total of $40 million has been invested).

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COUNCIL DECISION (continued):

E. That $11.6 million in prior years' tax supported cash to capital surplus identified in the 2015 capital closing review (Appendix 5D), due to projects coming under budget, be utilized as a financing source in the 2016 capital budget and 2017 forecast.

F. That a transfer from the Land Operating Reserve Fund to the General Capital Fund be made in 2016 to a maximum of $4.9 million provided the Reserve's unallocated equity balance does not enter into a deficit position. Should the unallocated equity balance be such that the full $4.9 million transfer cannot be made, any shortfall will be addressed during 2016.

G. That all other transfers from prior years' surplus, to/from reserves and other funds outlined in the capital budget be approved.

H. That amendment to previous years' capital budget authorizations as outlined in Volume 3, Appendix 9 be approved.

I. That Council authorize the expenditure of up to $3.8 million for Recreation Facility Replacement - New Infrastructure in 2016 or prior to the adoption of the 2017 Capital Budget as a first charge against the General Capital Fund, in accordance with Subsection 288(2) of the City of Winnipeg Charter, to facilitate timely work on the Waverley West community campus.

J. That Council authorize the expenditure of up to $250,000 for the St. James Civic Centre in 2016 or prior to the adoption of the 2017 Capital Budget as a first charge against the General Capital Fund, in accordance with Subsection 288(2) of the City of Winnipeg Charter, to facilitate timely planning work for the St. James Civic Centre project and to confirm a class 3 estimate.

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COUNCIL DECISION (continued):

K. That Council enact an amendment to the Expenditures Before Budget Adoption By-law No. 8164/2002, which authorizes expenditure of up to 30% of the annual lease payments prior to the adoption of the annual capital budget, in the event the capital budget is adopted after December 31, as a first charge against the General Capital Fund, in accordance with Subsection 288(2) of the City of Winnipeg Charter, to facilitate making the required contractual monthly lease payments for the City's P3 projects. This authorization currently applies to the following projects, Disraeli Bridge and Overpass Facility, Chief Peguis Trail – Henderson Highway to Lagimodiere Boulevard, and the East District Police Station and annual amounts are included in the respective capital detail sheets.

L. That Recommendation two of the report entitled "Capital Integration Project – Southwest Transitway (Stage 2) and Pembina Highway Underpass" dated May 9, 2014, approved by Council on June 25, 2014, be amended to add the following language at the end of such recommendation:

"and that such delegation to the Chief Administrative Officer include all necessary power and authority to:

i. identify the Preferred Proponent in accordance with the Request for Proposal (RFP No. 201-2014 B); and
ii. award the Project to the Preferred Proponent."

M. That the City execute, deliver and perform the agreement to Design, Build, Finance, (Operate) and Maintain the City of Winnipeg's Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass (the "Project Agreement") and all such other agreements ancillary to the Project Agreement as deemed necessary by the Director of Legal Services and City Solicitor (the "Ancillary Agreements"), and that authority be delegated to the Chief Administrative Officer to approve the terms and conditions of, and deliver, the Project Agreement and all Ancillary Agreements.

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COUNCIL DECISION (continued):

N. That Council authorize the Community Centre Renovation Grant Program (CCRGP) to interim finance up to $167,000 for a funding shortfall in 2016 for the Garden City Community Centre Seven Oaks Arena project and that future negotiations with the Province of Manitoba establish repayment of this amount from the 2017 Manitoba Winnipeg Infrastructure Agreement (MWIA) funding and that the Chief Financial Officer be authorized to negotiate and approve the terms and conditions of any agreements required to implement the intent of the foregoing.

O. That the Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass capital project be updated to reflect confirmed P3 Canada funding of up to $137.3 million.

P. That the Chief Financial Officer be given the authority to redistribute financing sources, including provincial funding, federal gas tax revenue, cash to capital and debt financing in accordance with Council approved borrowing by-laws, provided the total approved financing is not exceeded, to ensure the most effective use and timing of financing sources.

Q. That unutilized borrowing authority in the Sewage Disposal Utility of $58.429 million be cancelled as follows:

By-Law Number	**$000s**
183/2004	4,025
32/2007	600
219/2007	17,375
23/2013	19,858
5/2015	16,571
Total	**58,429**

R. That the Director of Legal Services and City Solicitor be requested to submit the necessary borrowing by-law directly to Council.

3. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing.

APPENDIX A

2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Property, Planning and Development			
Development Approvals, Building Permits and Inspections			
Penalties for Non-Compliance with Residential Fire Safety By-Law (4304/86) - Minimum penalty $500.00 Maximum penalty $5,000.00 (Penalties double each subsequent year of non-compliance)	new	100.00	Per unit within non-compliant building
Administration fee for collection process on overdue accounts	new	150.00	Per overdue invoice
Simple Encroachments (building elements, fences, etc.)			
Simple - Residential			
To permit an encroachment related to single-family and two-family dwellings and accessory structures	86.00	125.00	each
Annual encroachment license for all other types of encroachments, Single family and 2-family dwellings: First 5 m² or less of space occupied	new methodology	75.00	each
Annual encroachment license for all other types of encroachments, Single family and 2-family dwellings: each additional 5 m² or portion thereof	new methodology	40.00	each

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2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Simple - Commercial			
To permit an encroachmert related to all other property types including multiple-family and row housing, commercial or industrial, and seasonal patios	172.00	200.00	each
Annual encroachment license for all other types of encroachments: first 5 sqm or less of space occupied	69.00	delete	each
Annual encroachment license for all other types of encroachments: each additional 5 sqm or portion thereof	36.00	delete	each
Annual encroachment license for all other types of encroachments, Non-single family and 2-family dwellings: First 5 m² or less of space occupied	new methodology	100.00	each
Annual encroachment license for all other types of encroachments, Non-single family and 2-family dwellings: each additional 5m² or portion thereof	new methodology	60.00	each
Sign Encroachments (not of an unusual nature)			
Annual encroachment license for first year - signs encroaching less than 3 sq. Meters	79.00	delete	each
Annual encroachment license for the first year - signs encroaching 3 to 6 sq. Meters	129.00	delete	each
Annual encroachment license for the first year - signs encroaching 6.1 to 9 sq. Meters	172.00	delete	each
Annual encroachment license for the first year - signs encroaching 9.1 to 18 sq. Meters	255.00	delete	each
Annual encroachment license for the first year - signs encroaching more than 18.1 sq. Meters	384.00	delete	each
Annual sign encroachment licerses after the 1st year	62.00	delete	each
To permit a sign encroachment (Initial processing fee)	new methodology	150.00	each
Annual Base rate per year (applied each year to cover costs of administration)	new methodology	50.00	each
Rate per square meter (first year rates per square meter to be charged on a pro-rated fashion for each month or part there-of)	new methodology	12.00	each
All other encroachments including those of an unusual or commercial nature			
To permit an encroachment of an unusual or commercial nature requiring approval of the Designated Employee	255.00	delete	each

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2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
To permit an encroachment of an unusual or commercial nature requiring City approval pursuant to clause 4(1)(c) or (d) of Encroachment By-law No. 692/74	255.00	delete	each
Legal Fees for Property Management Agreement – Encroachment Agreement: Simple	1,160.00	delete	each
To permit an encroachment of an unusual or commercial nature requiring approval of a designated employee but not Council approval (not including seasonal patios) with simple legal agreements (includes legal processing fees set at $1,160 for 2016)	new methodology	1,500.00	each
To permit an encroachment of an unusual or commercial nature requiring Council approval (not including seasonal patios) with simple legal agreements (includes legal processing fees set at $1,160 for 2016)	new methodology	2,000.00	each
Legal Fees for Property Management Agreement – Encroachment Agreement: Complex	2,900.00	delete	each
To permit an encroachment of an unusual or commercial nature requiring Council approval (not including seasonal patios) with complex legal agreements (includes legal processing fees set at $2,900 for 2016)	new methodology	4,500.00	each
To permit an encroachment of an unusual or commercial nature requiring approval of a designated employee but not Council approval (not including seasonal patios) with complex legal agreements (includes legal processing fees set at $2,900 for 2016)	new methodology	3,700.00	each
Encroachment license annual rate for each 5 square meters or portion thereof	36.00	delete	each
Annual Administration Fee for all other Encroachment types including those of unusual or commercial nature	250.00	375.00	each
Encroachment license annual rate for each square meter or portion thereof	new methodology	25.00	each
Encroachment Discharge fee (all encroachment types except seasonal patios)	126.00	100.00	each
To permit all other types of encroachments	86.00	delete	each
Development Applications And Agreements			
Land Development Administration Fee per Acre	1,200.00	2,138.00	per Acre

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Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
DAS fee (subdivide property and create new rights-of-way; public hearing required for subdivision approval)	1,510.00	delete	each
DAS fee (subdivide property and create new rights-of-way; public hearing required for subdivision approval); Base fee	new methodology	6,450.00	each
DAS fee (subdivide property and create new rights-of-way; public hearing required for subdivision approval): Per Acre to a maximum of $20,000	new methodology	$400 (max $20,000)	per Acre
DASSF fee (subdivide property but will not create new rights-of-way; public hearing not required)	622.00	delete	each
DASSF fee (subdivide property but will not create new rights-of-way; public hearing not required): Base fee	new methodology	3,450.00	each
DASSF fee (subdivide property but will not create new rights-of-way; public hearing not required): Per Acre to a maximum of $15,000	new methodology	$400 (max $15,000)	per Acre
DASZ fee (approval of plan of subdivision and rezoning of the land contained in the subdivision)	1,510.00	delete	each
DASZ fee (approval of plan of subdivision and rezoning of the land contained in the subdivision): Base fee	new methodology	12,375.00	each
DASZ fee (approval of plan of subdivision and rezoning of the land contained in the subdivision): Per Acre to a maximum of $50,000	new methodology	$400 (max $50,000)	per Acre
Extension fees - for an extension of Council for enactment of a by-law under a DAS/DASZ file	365.00	delete	each
DAZ extension fees: time extension approved by Council	546.00	delete	each
Extension fees - for an extension of the time period approved by Council for enactment of a by-law under a DAS/DAZ/DASZ file	DAS/DASZ: 365.00 DAZ: 546.00	719.00	each
Extension fees - for an extension of the time period for the Standing Policy Committee on Property and Development to complete a DASSF application	365.00	719.00	each
Extension fees - for time extension of the one year limitation for registration of plan of subdivision in the WLTO	228.00	365.00	each
DAPS filing fee (development application for the approval of a plan of survey)	622.00	delete	each
DAPS filing fee (development application for the approval of a plan of survey): Base fee	new methodology	3,450.00	each
DAPS filing fee (development application for the approval of a plan of survey): Per Acre to a maximum of $15,000	new methodology	$400 (max $15,000)	per Acre

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Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Servicing agreement	668.00	1,168.00	each
Consent to assign servicing or development agreement	new	719.00	each
DAO fee(application for a street, lane or walkway opening)	944.00	1,100.00	each
DAC fee (application for a street, lane or walkway closing)	944.00	2,000.00	each
DAOC fee (application for a street, lane or walkway opening and closing)	944.00	2,000.00	each
CONDO fee: application for the approval of a condominium plan	424.00	4,000.00	each
CA fee: each consent, for approval to convey	448.00	3,000.00	each
DAZ filing fees: rezoning of land or zoning text amendment	1,484.00	delete	each
DAZ fee: rezoning of land or zoning text amendment: Base fee	new methodology	11,250.00	each
DAZ fee: rezoning of land or zoning text amendment: Per Acre to a maximum of $50,000	new methodology	$400 (max $50,000)	per Acre
Zoning agreement amendments	1,301.00	1,800.00	each
Variances And Conditional Uses			
Conditional Use: applications for sign approval and other conditional uses	1,229.00	delete	each
Conditional Use: Residential - single or 2 family	426.00	600.00	each
Conditional Use: Residential - single or 2 family - Post Use without approval	852.00	900.00	each
Conditional Use: Other Residential & Commercial	1,229.00	2,500.00	each
Conditional Use: Other Residential & Commercial - Post Use without approval	2,458.00	5,000.00	each
Attached Secondary Suite: Residential - single or 2 family	426.00	250.00	each
Attached Secondary Suite: Residential - single or 2 family - Post -Use without approval	852.00	600.00	each
Detached Secondary Suite: Residential - single or 2 family	426.00	600.00	each
Detached Secondary Suite: Residential - single or 2 family - Post -Use without approval	852.00	1,000.00	each
Variance application fee - 1 or 2 family dwelling on a single site	426.00	delete	each
Variance application fee - 1 or 2 family dwellings - multiple variance - same site	45.00	delete	each
Variance application fee - 1 or 2 family dwellings - multiple variance - identical variance - multiple sites	45.00	delete	each

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Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Variance application fee - vary maximum height in multi-residential	1,515.00	delete	each
Variance application fee - any other type	852.00	delete	each
Variance application fee - multiple variances for any other type of variance on the same site	168.00	delete	each
Variance application fee as determined by the designated employee - 1 & 2 family dwellings - more than 7.62 cm, each lot	126.00	delete	each
Variance application fee as determined by the designated employee - 1 & 2 family dwellings - more than 7.62 cm, each lot - within limit	253.00	delete	each
Variance application fee as determined by the designated employee - 1 & 2 family dwellings - less than 7.62 cm, each lot	253.00	delete	each
Variance application fee as determined by the designated employee - 1 & 2 family dwellings - less than 7.62 cm, each lot - within limit	576.00	delete	each
Variance application fee - other than 1 & 2 family dwellings - any other type	576.00	delete	each
Variance application fee as determined by the designated employee - multiple variance same site	45.00	delete	each
Variance application fee as determined by the designated employee - multiple variance - identical variance - multiple site	45.00	delete	each
Variance application fee - temporary use and/or density	1,229.00	1,500.00	each
Type A Variance: Residential - single or 2 family, Accessory Structures, Before construction	new methodology	100.00	each
Type A Variance: Residential - single or 2 family, Accessory Structures, Post construction	new methodology	150.00	each
Type A Variance: Residential - single or 2 family, New/Additions, Before construction	new methodology	150.00	each
Type A Variance: Residential - single or 2 family, New/Additions, Post construction	new methodology	300.00	each
Type A Variance: Other Residential & Commercial, Before construction	new methodology	550.00	each
Type A Variance: Other Residential & Commercial, Before construction	new methodology	800.00	each
Type A Variance, Each Adcitional Variance: Residential - single or 2 family, Accessory Structures, Before construction	new methodology	50.00	each

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2016 Fees and Charges Schedule
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Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Type A Variance, Each Additional Variance: Residential - single or 2 family, Accessory Structures, Post construction	new methodology	75.00	each
Type A Variance, Each Additional Variance: Residential - single or 2 family, New/Additions, Before construction	new methodology	100.00	each
Type A Variance, Each Additional Variance: Residential - single or 2 family, New/Additions, Post construction	new methodology	200.00	each
Type A Variance, Each Additional Variance: Other Residential & Commercial, Before construction	new methodology	200.00	each
Type A Variance, Each Additional Variance: Other Residential & Commercial, Post construction	new methodology	300.00	each
Type B Variance: Residential - single or 2 family, Accessory Structures, Before construction	new methodology	350.00	each
Type B Variance: Residential - single or 2 family, Accessory Structures, Post construction	new methodology	550.00	each
Type B Variance: Residential - single or 2 family, New/Additions, Before construction	new methodology	600.00	each
Type B Variance: Residential - single or 2 family, New/Additions, Post construction	new methodology	900.00	each
Type B Variance: Other Residential & Commercial, Before construction	new methodology	1,200.00	each
Type B Variance: Other Residential & Commercial, Post construction	new methodology	2,500.00	each
Type B Variance, Each Additional Variance: Residential - single or 2 family, Accessory Structures, Before construction	new methodology	100.00	each
Type B Variance, Each Additional Variance: Residential - single or 2 family, Accessory Structures, Post construction	new methodology	150.00	each
Type B Variance, Each Additional Variance: Residential - single or 2 family, New/Additions, Before construction	new methodology	200.00	each
Type B Variance, Each Additional Variance: Residential - single or 2 family, New/Additions, Post construction	new methodology	300.00	each
Type B Variance, Each Additional Variance: Other Residential & Commercial, Before construction	new methodology	300.00	each
Type B Variance, Each Additional Variance: Other Residential & Commercial, Post construction	new methodology	450.00	each

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2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Type C Variance: Residential - single or 2 family, Before construction	new methodology	600.00	each
Type C Variance: Residential - single or 2 family, Post construction	new methodology	900.00	each
Type C Variance: Other Residential & Commercial, Before construction	new methodology	2,000.00	each
Type C Variance: Other Residential & Commercial, Post construction	new methodology	4,000.00	each
Type C Variance, Each Additional Variance: Residential - single or 2 family, Before construction	new methodology	200.00	each
Type C Variance, Each Additional Variance: Residential - single or 2 family, Post construction	new methodology	300.00	each
Type C Variance, Each Additional Variance: Other Residential & Commercial, Before construction	new methodology	500.00	each
Type C Variance, Each Additional Variance: Other Residential & Commercial, Post construction	new methodology	750.00	each
Type D Variance: Other Residential & Commercial, Before construction	new methodology	2,000.00	each
Type D Variance: Other Residential & Commercial, Post construction	new methodology	4,000.00	each
Type D Variance, Each Additional Variance: Other Residential & Commercial, Before construction	new methodology	500.00	each
Type D Variance, Each Additional Variance: Other Residential & Commercial, Post construction	new methodology	750.00	each
Site plan review	191.00	delete	each
Site plan review - director	new methodology	200.00	each
Site plan review - committee	new methodology	350.00	each
Design review (zoning agreement)	191.00	200.00	each
Site plan or design review - 2nd and each subsequent review	191.00	200.00	each
Parking / Transportation Management plan review	191.00	250.00	each
Alternative equivalent compliance approval	191.00	250.00	each
Zoning memorandum fees per lot: for single-family and two-family dwellings	62.00	50.00	each
Zoning memorandum fees per principal building: other than single or two family dwellings - principal building and accessory buildings	189.00	200.00	each
Provencher Blvd development application - urban design review - new building	581.00	delete	each

APPENDIX A

2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Provencher Blvd development application - urban design review - signs only	145.00	delete	each
Provencher Blvd development application - urban design review - all other development apps	232.00	delete	each
Downtown development application: urban design review - new building or new addition	643.00	740.00	each
Downtown development application: urban design review - new building or new addition second and each subsequent review	new	444.00	each
Downtown development application: urban design review - signs only	126.00	180.00	each
Downtown development application: urban design review - all other development applications	255.00	280.00	each
Historical Buildings Certificate	152.00	delete	each
Heritage Permit application Historic Building review - new addition	new methodology	740.00	each
Heritage Permit application Historic Building review – new addition second and each subsequent review	new methodology	444.00	each
Heritage Permit application Historic Building review - signs only	new methodology	180.00	each
Heritage Permit application: Historic Building review - all other development applications	new methodology	280.00	each
Development Application: urban design review as determined by the designated employee - new building	581.00	400.00	each
Development Application: urban design review as determined by the designated employee - signs only	145.00	150.00	each
Development Application: urban design review as determined by the designated employee - all other developmen: applications	232.00	250.00	each
Urban Design Review Appeal	new	750.00	each
Historical Building Review Appeal	new	750.00	each
Zoning form letter: verifying existing zoning for a specific property	62.00	50.00	each
Zoning letter: verifying existing land use on a specific property	129.00	delete	each
Zoning letter: verifying existing land use on a specific property - single and 2 family dwellings	new methodology	129.00	each
Zoning letter: verifying existing land use on a specific property - all other	new methodology	200.00	each
Zoning letter: providing other information regarding specific property	129.00	200.00	each

APPENDIX A

2016 Fees and Charges Schedule
Increases Greater Than Inflation

Fee Name and Description	Rate 2015 ($)	Proposed Rate ($)	Units
Zoning letter: a lot of record search plus any direct Manitoba Land Title search costs	408.00	250.00	each
Request to demolish an existing residence without a building permit to replace the demolished residence	126.00	500.00	each

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY:

Moved by Councillor Morantz,
That the recommendation of the Executive Policy Committee, as amended, be adopted.

In amendment,
Moved by Councillor Allard,
Seconded by Councillor Eadie,

WHEREAS the practice of 'Vacancy Management' is, in effect, an operating budget cut that results in reductions in front line and other services;

AND WHEREAS in 2014, Corporate Finance specifically indicated to IEPC/Reports Briefing in a confidential meeting that an increase above $14 million in Vacancy Management would result in cuts to front line services;

AND WHEREAS Vacancy Management is projected to go from an estimate of $17.7 million in 2015 to a new time high of $20.9 million in 2016;

AND WHEREAS the Corporate Services budget is proposed to receive in this budget an unprecedented increase of $4.29 million (13%) at a time when other departments are being requested to keep their spending in line with inflation or less;

AND WHEREAS a reduction of $2 million in the increase to the Corporate Services department will still result in a net $2.29 million increase to that budget, or 6.9%;

AND WHEREAS Corporate Services/Other Departments is proposing to hire six permanent full time communications staff as well as other increased costs for a total of over $800,000 of new spending in this year alone;

AND WHEREAS the budget proposal to transfer the temporary workers in the permit branch to full time positions funded by the operating budget renders the Permit Reserve obsolete, for all intents and purposes, making available the Permit Reserve balance of $600,000 for a more productive use;

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

AND WHEREAS multiple audits in the last few years have expressed concern with regards to the powers delegated by Council to the CAO/CFO without any further reporting via Council;

AND WHEREAS Clause Q and Clause R of the Council 2016 Operating Budget Recommendations proposes to delegate new authority to both the CAO and CFO, which would radically change reporting obligations to Council and move the city in the wrong direction in terms of accountable, transparent government;

THEREFORE BE IT RESOLVED THAT Vacancy Management be brought down to its 2015 level by amending the 2016 operating budget and restoring $3.2 million from the following budget areas:

A) reduction in the Corporate Support Services increase from $4.29 million down to $2.29 million resulting in a savings of $2 million;

B) a transfer from the Permit Reserve to the 2016 Operating Budget for a value of $600,000;

C) a reduction of $600,000 as referred to as “Other Departments” on page 12, of Appendix 1 (new communication bureaucracy);

For a grand total of $3.2 million to be used against Schedule A, specifically eliminating the increase in Vacancy Management in 2016; and to return to 2015 levels.

AND BE IT FURTHER RESOLVED THAT Clauses Q and R be deleted from the 2016 Operating Budget Recommendations and Clause S be re-lettered accordingly.

(see Schedule A attached to Motion 1 on the following page)

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

Schedule A attached to Motion 1

Vacancy Management by Department
* Includes $ salary and benefit accounts directly related to FTEs.

Departments	2015 Adopted						2016 Preliminary						Variance		
	FTEs			$			FTEs			$			FTEs	$	
	Gross	Vacancy Management	Net	Gross	Vacancy Management	Net	Gross	Vacancy Management	Net	Gross	Vacancy Management	Net	Year over Year Change Increase (Decrease)		
Tax Supported:															
Assessment & Taxation	145.69	(2.77)	142.83	10,091,720	(198,467)	9,893,253	145.69	(2.72)	142.88	10,274,712	(193,519)	10,181,193	(0.05)	19,940	
Audit	7.00	(0.05)	6.95	802,932	(5,799)	797,133	7.00	(0.28)	6.72	804,439	(33,508)	770,931	0.23	27,709	
Chief Administrative Office **	26.50	(0.50)	26.00	2,533,238	(49,773)	2,483,465	29.50	(0.48)	29.02	3,002,505	(49,773)	2,952,732	(0.02)	-	
City Clerks	46.00	(1.00)	45.00	3,717,293	(76,804)	3,640,489	45.00	(1.00)	44.00	3,723,462	(73,150)	3,650,312	-	(3,654)	
Community Services	718.04	(24.62)	693.42	40,083,547	(1,478,498)	38,605,049	722.43	(25.32)	697.11	41,404,022	(1,521,226)	39,882,796	0.70	42,728	
Corporate Finance	101.51	(1.20)	100.31	8,930,729	(101,493)	8,829,236	104.50	(1.20)	103.30	9,481,405	(104,539)	9,376,866	-	3,046	
Corporate Support Services **	296.50	(7.53)	288.97	23,219,591	(600,000)	22,619,591	305.00	(7.53)	297.47	24,426,925	(608,008)	23,818,917	-	8,008	
Council	15.00	-	15.00	1,504,859	-	1,504,859	15.00	-	15.00	1,530,537	-	1,530,537	-	-	
Fire Paramedics	1,371.90	(2.00)	1,369.90	142,016,333	(200,000)	141,816,333	1,389.54	(2.03)	1,387.51	150,547,978	(213,076)	150,334,902	0.03	13,076	
Garbage Collection	17.00	(2.00)	15.00	1,111,006	(106,469)	1,004,536	17.00	(2.00)	15.00	1,151,367	(147,023)	1,004,344	-	(781)	
Legal Services	28.80	(0.46)	28.34	2,904,401	(47,132)	2,857,269	29.55	(0.46)	29.09	2,903,380	(46,351)	2,857,029	-	9,733	
Mayor's Office	10.00	(0.08)	9.92	955,518	(7,603)	947,915	10.00	(0.07)	9.93	1,001,194	(17,336)	983,858	(0.01)	4,573	
Office of Policy & Strategic Initiatives	4.00	(0.03)	3.97	472,170	(3,201)	468,969	6.00	(0.03)	5.97	644,199	(7,774)	636,425	-	-	
Museums	3.00	-	-	122,346	-	122,346	3.00	-	3.00	126,596	-	126,596	-	-	
Planning, Property & Development	314.44	(27.32)	287.12	24,607,092	(1,921,070)	22,686,022	337.10	(25.92)	311.18	26,984,015	(1,921,050)	25,062,965	(1.40)	(20)	
Police ***	1,982.27	(49.92)	1,932.35	212,432,657	(5,179,366)	207,253,291	1,992.60	(50.34)	1,942.26	221,884,145	(6,023,804)	215,860,341	0.42	844,438	
Public Works	1,073.24	(50.18)	1,023.06	67,892,817	(2,837,193)	65,055,625	1,084.44	(50.18)	1,034.26	70,503,410	(2,837,122)	67,666,288	-	(70)	
Subtotal	6,160.80	(169.66)	5,991.14	543,398,339	(12,813,366)	530,585,073	6,243.26	(169.56)	6,073.70	570,494,191	(13,797,258)	556,696,933	(0.10)	983,992	
Utility Operations:															
Municipal Accommodations	294.37	(12.25)	282.12	18,935,341	(847,192)	18,088,149	305.62	(11.26)	294.36	20,163,790	(827,734)	19,336,056	(0.99)	(19,458)	
Transit	1,556.15	(11.03)	1,545.12	96,534,904	(686,628)	95,848,276	1,573.20	(11.05)	1,562.15	100,758,856	(696,324)	100,062,532	0.02	9,696	
Subtotal	1,850.52	(23.28)	1,827.24	115,470,245	(1,533,820)	113,936,425	1,878.82	(22.31)	1,856.51	120,922,646	(1,524,058)	119,398,588	(0.97)	(9,762)	
Water and Waste Utilities:															
Solid Waste Disposal	55.70	(4.30)	51.40	3,835,559	(235,515)	3,600,044	74.60	(5.00)	69.60	4,893,863	(367,555)	4,526,308	0.70	132,040	
Sewage Disposal	275.80	(10.30)	265.50	19,111,090	(774,171)	18,336,919	284.80	(22.30)	262.50	20,215,283	(1,641,194)	18,574,089	12.00	867,023	
Waterworks	668.26	(33.64)	634.62	46,603,050	(2,296,721)	44,306,329	668.08	(48.90)	619.18	47,618,103	(3,603,053)	44,015,050	15.26	1,306,332	
Subtotal	999.76	(48.24)	951.52	69,549,699	(3,306,407)	66,243,292	1,027.48	(76.20)	951.28	72,727,249	(5,611,802)	67,115,447	27.96	2,305,395	
Special Operating Agencies:															
Animal Services	27.69	-	27.69	1,610,968	-	1,610,968	27.69	-	27.69	1,637,713	-	1,637,713	-	-	
Fleet Management	136.00	-	136.00	10,611,670	-	10,611,670	136.00	-	136.00	10,735,212	-	10,735,212	-	-	
Golf Services	24.53	(1.00)	23.53	1,439,137	(92,325)	1,346,812	23.53	-	23.53	1,388,357	-	1,388,357	(1.00)	(92,325)	
Parking Authority	58.66		58.66	3,916,452		3,916,452	58.66		58.66	3,989,028		3,989,028			
Subtotal SOAs	246.88	(1.00)	245.88	17,578,227	(92,325)	17,485,902	245.88	-	245.88	17,750,310	-	17,750,310	(1.00)	(92,325)	
Total	9,257.96	(242.18)	9,015.78	745,996,510	(17,745,818)	728,250,692	9,395.44	(268.07)	9,127.37	781,894,396	(20,933,118)	760,961,278	25.89	3,187,300	

$ salary and benefit accounts:
1) Permanent salaries
2) Temporary salaries
3) Civic pension
4) Canada pension
5) Group insurance
6) Employment insurance
7) Dental plan
8) Vision care

** 2015 restated to reflect the transfer of the Communications division from Corporate Support Services to Chief Administrative Office

*** Includes attrition estimate.

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3/8/2016

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

In amendment,
Moved by Councillor Gilroy,
Seconded by Councillor Wyatt,

WHEREAS the 2016 Capital Budget reduces overall funding on Local and Regional streets (as per stated in the capital budget on p. 2-23) when compared to the same funding levels voted on and passed by Council in the 2015 Capital Budget;

AND WHEREAS the state of our existing infrastructure and its lack of repair and renewal was a high priority to Winnipeggers during the 2014 Civic Election and remains a high priority today;
AND WHEREAS the Mayor campaigned on building five new Rapid Transit Corridors within the next 15 years;

AND WHEREAS thanks to previous Council decisions, including this Council, the Local Street Renewal Reserve (LSRR) and the Regional Street Renewal Reserve (RSRR) is projected to be at a balance of approximately $40 million (combined) in 2017, and a first call against these funds would ensure better and efficient tendering and reduce construction inflation impact;

AND WHEREAS the City of Winnipeg has made an historic commitment of $10 million matching the Province of Manitoba and the Government of Canada to build Freedom Road in order to address a long time injustice with the Shoal Lake 40 First Nation in this year of reconciliation;

AND WHEREAS the Freedom Road project has increased in terms of cost from the original estimate of approximately $30 million to a revised estimate of approximately $46.5 million, requiring all levels of government to increase their share by approximately $5.5 million for a total of $15.5 million each;

AND WHEREAS the Inner Ring Road functional design has never appeared in the budget book before, has a budget of $6 million over six years, and clearly directs the public service to fund more limited access expressways at a time when our existing infrastructure is crumbling and the need for rapid transit has never been greater;

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

AND WHEREAS multi-year budgeting, specifically for the Capital Budget, was recommended in the Capital Projects Audit as a way to deliver projects more efficiently and effectively;

THEREFORE BE IT RESOLVED THAT Council direct the public service to amend the 2016 Capital Budget by the following:

a) that a first call on the 2017 Local Street Renewal Reserve and the 2017 Regional Street Renewal Reserve which will represent an addition to the projected total spending on the Local and Regional Street Renewal Program;

b) that the Inner Ring Road Project Funds of $6 million over six years be transferred to fund the $5.5 million shortfall in Freedom Road.

c) that the $500,000 balance from the Inner Ring Road Capital Project be used to increase Rapid Transit Planning and Design for a new total of $3 million over six years;

d) that the public service, prior to the 2017 budget, develop a policy that requires Council approval to move the City of Winnipeg to a 2 year Capital Budget and a Five Year Projection.

The motion moved by Councillor Gilroy and seconded by Councillor Wyatt was put.

Councillor Gerbasi called for the yeas and nays, as follows:

Yea: Councillors Allard, Dobson, Eadie, Gilroy, Schreyer and Wyatt 6

Nay: His Worship Mayor Bowman, Councillors Browaty, Gerbasi, Gillingham, Lukes, Mayes, Morantz, Orlikow, Pagtakhan, and Sharma. 10

and the motion moved by Councillor Gilroy and seconded by Councillor Wyatt was declared lost.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

The motion by moved by Councillor Allard and seconded by Eadie was put.

Councillor Gerbasi called for the yeas and nays, as follows:

Yea: Councillors Allard, Dobson, Eadie, Gilroy, Schreyer and Wyatt 6

Nay: His Worship Mayor Bowman, Councillors Browaty, Gerbasi, Gillingham, Lukes, Mayes, Morantz, Orlikow, Pagtakhan, and Sharma. 10

and the motion moved by Councillor Allard and seconded by Eadie was declared lost.

At the request of Councillor Wyatt and in accordance with Rule 20 of the Procedure By-law, the Speaker advised that each recommendations of the Item would be voted on separately.

The motion for adoption of Recommendation No. 1 was put.

Councillor Wyatt called for the yeas and nays, as follows:

Yea: His Worship Mayor Bowman, Councillors Browaty, Gerbasi, Gillingham, Lukes, Mayes, Morantz, Orlikow, Pagtakhan, and Sharma. 10

Nay: Councillors Allard, Dobson, Eadie, Gilroy, Schreyer and Wyatt 6

and the motion for adoption of Recommendation No. 1 was declared carried.

The motion for adoption of Recommendation No. 2 was put.

Councillor Wyatt called for the yeas and nays, as follows:

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

Yea: His Worship Mayor Bowman, Councillors Browaty, Gerbasi, Gillingham, Lukes, Mayes, Morantz, Orlikow, Pagtakhan, and Sharma. 10

Nay: Councillors Allard, Dobson, Eadie, Gilroy, Schreyer and Wyatt 6

and the motion for adoption of Recommendation No. 2 was declared carried.

The motion for adoption of Recommendation No. 3 was put and declared carried.

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On March 16, 2016, the Executive Policy Committee concurred in the 2016 Operating Budget and Financial Plan for 2017 and 2018, and the 2016 Capital Budget and 2017 - 2021 Five Year Forecast with the following amendments:

Operating Budget Recommendations

- Amend Recommendation 1.A.i. by deleting the words “be reviewed and submitted to Council for approval, and”, and substituting the words “tabled at the Executive Policy Committee on March 2, 2016, be approved with the following amendments:

    a. That all Riverbank Management items and its financial implications be brought to the Standing Policy Committee on Water and Waste, Riverbank Management and the Environment for the Preliminary 2017 Operating Budget and Financial Plan for 2018 and 2019.

    b. That the following be referred to the 2017 budget process:

        1. The grant request of $3 million over 5 years from Siloam Mission;
        2. The grant request of $5 million over 10 years from the Royal Aviation Museum of Western Canada;
        3. Establish a new Appendix that lists all Grants by Department;
        4. List the previous year grant amount on both Grant page appendices for each line item;
        5. List the projected future year grant amount on both Grant page appendices for each line item, if applicable;

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

EXECUTIVE POLICY COMMITTEE RECOMMENDATION (continued):

6. Provide a clear definition of "Annual Grants", Multi-year Grant Agreements", and "Other Grant Agreements" on the Grant page appendices.

7. That City Council establish a new Council Policy which would assist and direct the Public Service with regard to executing and delivering practical grant agreements that are user friendly and customer service oriented. With this understanding, special consideration shall be given to not-for-profit groups and agencies, both direct and arms-length, of the City of Winnipeg.

c. That the $250 appeal hearing fee not be implemented and any revenue loss be offset against the corporate accounts.

- Amend Recommendation 2.C.ii. by deleting the word "attached".

- Delete Recommendation E. in its entirety and replace with the following:
  "E. i. That Appendix 8 be amended by replacing the Planning, Property and Development section, beginning on page 50 and ending on page 56, with the document attached as Appendix A to this motion.

  ii. That the amended fees (Appendix 8), levies, and transfers between funds outlined in the 2016 Operating Budget be approved."

- Amend Recommendation F. by adding the following words at the end thereof, ", including to specifically have any tax supported dividend decrease up to $200,000 be offset by an increase in the corporate innovations savings account in 2016."

Capital Budget Recommendations

- Amend Recommendation 2.A.i. by deleting the words "be reviewed and submitted to Council for approval, and", and substituting the words "tabled at the Executive Policy Committee on March 2, 2016, be approved with the following amendments:

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

EXECUTIVE POLICY COMMITTEE RECOMMENDATION (continued):

a. That the notes on page 2-49 Athletic Fields – Improvements of the 2016 Capital Budget be amended to identify the following five sites that are going to be worked on this year, namely:

1. Joe Malone Park
2. Kleyson Park
3. Scurfield Park
4. Van Wellegham Park
5. Whyteridge Park

b. That the following be referred to the 2017 budget process:

i. That the Public Service be directed, that in all future Capital Budgets, they shall list all individual capital project pages by the Department that delivers the operating service from the facility, and not by the utility/department which is providing property management of any facility/project.

ii. That the Public Service be directed, that in all future Capital Budgets, they shall list on a new line below the 'Project Name' which shall state the 'Standing Policy Committees:' that will be subject to the review of any budget page.

c. i. That a 2017 authorization of up to $2.4 million for Seven Oaks Indoor Pool – Renewal Plan be included in the budget funded by a partial deferral of the Developer Payback - Twinning of Keewatin Street (AG 15/12) from 2017 to 2018.

ii. The Developer Payback - Twinning of Keewatin Street (AG 15/12) in 2018 be increased by the same amount, offset by a decrease in the Regional and Local Street Renewal capital program."

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

EXECUTIVE POLICY COMMITTEE RECOMMENDATION (continued):

- Amend Recommendation 2.K. by deleting the words "the attached", and substituting the word "an".

- Amend Recommendation 2.M. by adding the word "execute," after the word "City" and before the word "deliver"

and submitted the matter to Council.

On March 15, 2016, the Executive Policy Committee heard delegations and presentations pertaining to the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 and the Preliminary 2016 Capital Budget and 2017 - 2021 Five Year Forecast.

STANDING COMMITTEE RECOMMENDATIONS:

On March 14, 2016, the Standing Policy Committee on Infrastructure Renewal and Public Works recommended to Executive Policy Committee:

1. That the Preliminary 2016 Capital Budget and 2017 – 2021 Five Year Forecast under its purview, be approved as submitted.

2. That the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 under its purview be approved with the following amendments:

    A. That $200,000, funded from the Public Works Operating Budget, at the Department's discretion, but excluding the spring cleanup program for residential, be allocated to a Fall cleanup program, with service based on priority from calls and inspections.

    B. That Transit expansion for Route 33 Maples to the Amber Trails community, commencing in September 2016, be considered as part of the budget in 2016 as outlined in the Administrative Report dated April 24, 2014, funded through retained earnings in 2016 and the overall operating budget in 2017.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

3. That Page 2-4 in Volume 3 of the 2016 Capital Budget and 2017 – 2021 Five Year Forecast, section titled "New Non-Regional Sidewalks", be amended by adding the following text to the 1st bullet:
   - Add "/or" after "and" and before "have been identified by a Neighbourhood Based Consultation program".

4. That the Table forecasting the Regional and Local Streets Renewal Reserve in Appendix 6 from the 2015 Capital Budget and 2016 - 2020 Five Year Forecast be included in all future Capital Budget books.

On March 11, 2016, the Standing Policy Committee on Protection, Community Services and Parks recommended to Executive Policy Committee:

1. That the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 under the purview of the Standing Policy Committee on Protection and Community Services be approved with the following amendments:

   A. That the Director of Planning Property and Development be directed to pay the fees for Club D'escalade de Saint-Boniface, related to the local improvements associated with North St. Boniface and the lease in Whittier Park, in consideration of the spirit of the redevelopment of the area and that this be included in the 2016 operating budget.

   B. That the 2016 Operating Budget recommendations be amended by adding a clause requiring future budgets to:

      1. Establish a new Appendix that lists all Grants by Department
      2. List the previous year grant amount on both Grant page appendices for each line item.
      3. List the projected future year grant amount on both Grant page appendices for each line item, if applicable;
      4. Provide a clear definition of "Annual Grants", Multi-year Grant Agreements", and "Other Grant Agreements" on the Grant page appendices.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

C. That an additional clause be added to the 2016 Operating Budget recommendations that states:

"in the event the Public Service is unable to achieve its revenue objectives in our Property Management Division that said short fall in funds the Public Service be directed not to deduct said costs from the Operating Budgets of the Departments under the jurisdiction, partly or fully, of the Standing Policy Committee on Protection, Community Services and Parks.

D. That dog license increases be limited to $1.00 for the 2016 Operating Budget as per public service recommendation.

E. That a Clause be added to the 2016 Operating Budget recommendations that directs the Public Service to establish a policy which limits the Department of Winnipeg Fire Paramedic Service, to a CPI cost increase on their total operating budget, no greater than a 2% average over the course of a given budget year and the following two budget years, inclusive. It should be understood that the Policy will be required to be approved by Council, via the Standing Policy Committee on Protection and Community Services and Parks, and will not include cost increase demands directly related to extending services into new neighbourhoods due to the special growth of the City of Winnipeg. Furthermore this policy will not include funding increases that are directly attributable to long term funding agreement(s) with said funds from another level of government as long as another government(s) covers 100% of said costs and therefore these new costs are fully cost recoverable. The policy will be developed and reported via the Standing Policy Committee on Protection, Community Services and Parks and adopted by Council prior to consideration of the 2017 Operating Budget.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

F. That the following statement from the CFO be added to the wording on page 84 as a footnote at the bottom of the page.

”the YMCA grant was deferred and the first payment is rebudgeted in 2017, It shows up in Community Services and on the Recreation service based sheet page 84 on the Grants, transfers and other line. Can see a slight increase in 2017 with the larger increase in 2018. The sub-service category (page 85) is Casual Facility Use”

G. That Clause O on Page 11 of the 2016 Operating Budget recommendations be deleted and replaced with the following wording:

“THAT City Council establish a new Council Policy which would assist and direct the Public Service with regard to executing and delivering practical grant agreements that are user friendly and customer service oriented. With this understanding, special consideration shall be given to not-for-profit groups and agencies, both direct and arms-length, of the City of Winnipeg. The Public Service is directed to deliver this new policy for Council consideration within 90 days and to be done in cooperation and consultation with stakeholders”.

H. 1. That Clauses Q and R of the 2016 Operating Budget recommendations be deleted and replaced with a new Clause Q. to read as follows: “THAT the Council Decision of September 24, 2008, as it pertains to the decision that the Chief Administrative Officer be delegated authority to make any changes to the organizational structure as it relates to the Public Service, be deleted;”

2. That the City Organization By-law No. 7100/97 be amended accordingly;

3. That Clause S be re-lettered as Clause R.”

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

I. 1. That the Public Service be directed to determine the annual Net Present Value (NPV) of the existing TIF as approved to Siloam Mission by Council, July 16, 2014.

2. That the Public Service be directed to develop a funding strategy to assist Siloam Mission with their funding grant for their Capital Campaign based on the difference of the accessible funding as per Clause 1, and the Capital Campaign budget request of the City of Winnipeg and to report said funding strategy for Council to adopt within 90 days.

3. That the funding Source for the above shall be determined by the Chief Administrative Officer.

J. 1. That the project referred to as the "Taché Promenade" be funded as follows in a three phased capital approach:

2016 Capital Budget

Phase I which would Riverbank Stabilisation with a total project cost of $1,555,687.50 would use the following funding sources:

PP&D 2014 Capital, $200,000
2015 Councillor Park Dedication $165,000
BCI Funds $200, 000
Winnipeg Foundation Commitment $1,102,700
2014 Parks & Rec Enhancement Program, $100,000
Total Phase 1
$1,767,700

Remaining funds phase I
$212,012.50

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

2017 Capital Budget

The Tree Top Lookeout, and art from the Winnipeg Foundation has an estimated construction cost of $1,502,131.25 funded as follows:

Remaining funds phase 1
$212,012.50
Winnipeg Arts Council Commitment $200,000
St. Boniface Land dedication $200,000
2016 Prep $220 000
Total funding phase 2
$832,012.50

The shortfall of $670,118.75 would be funded by deferring that much capital spending on Assiniboine Park Conservancy in the 2017 budget year and replacing those dollars in the 2021 Budget Year or by using external debt since the Promenade Tache Project fits the criteria for external debt of capital that will benefit multiple generations.

2018 Capital Budget Phase 3

Sidewalk expansion has a total value of $2,587,943.75, to be funded by deferring capital spending on Assiniboine Park Conservancy in the 2018 budget year and replacing that spending in 2022 or by using external debt since the Promenade Tache project fits the criteria as it is capital that will benefit multiple generations.

2. That should any of the above not meet the funding requirements criteria, that the criteria be waived to meet the intent of the foregoing.

3. That the Proper Officer of the City be authorized to enter into an agreement with the Winnipeg foundation to implement the intent of the foregoing and report back to council with an agreement ready to ratify in 90 days.

K. 1. That a 1.9% (CPI), or a $19,588.00 increase be approved to the Museum’s Board for Museums operating grants.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

2. That the Museums Board be authorized to allocate the funding increase proportionally as follows.

MUSEUM	GRANT
Dalnavert Museum	$24,105
Grant's Old Mill Museum	$27,071
Historical Museum of St. James-Assiniboia	$85,991
Le Musee de Saint-Boniface Museum	$484,161
Manitoba Children's Museum	$90,000
Manitoba Museum	$55,000
Ross House Museum	$33,913
Seven Oaks House Museum	$44,203
Transcona Museum	$168,037
Ukrainian Cultural/Education Centre (Oseredok)	$15,000
Royal Aviation Museum of Western Canada	$55,000

3. That the Public Service be directed to ensure the mandate of the Museums Board as adopted by Council is maintained and by doing so, apply an umbrella Grant agreement for museums under said Schedule, via and with the Museums Board.

4. That the Museum Board be directed to rehire a coordinator based on this budget as soon as possible.

5. That the funding for the above be determined at the discretion of the Chief Administrative Officer

2. Preliminary 2015 Capital Budget and 2016 - 2020 Five Year Forecast under the purview of the Standing Policy Committee on Protection and Community Services be approved with the following amendments:

A. 1. The West Kildonan Library be removed from the “Library Redevelopment Strategy”;
2. The capital project called “Library Facility Redevelopment - West Kildonan Library” be renamed to “Old Kildonan Library”;

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

3. The "cash to capital" of $2,000,000.00 be removed from the 2021 forcast, and replace it with "external debt" of $2,000,000.00 in the 2018 forecast for lease hold improvements equipment and furniture for a new Old Kildonan library;
4. The rest of the new "Old Kildonan Library" project capital budget sheet be adjusted by the Winnipeg public service to reflect the addition of a new library into the Winnipeg Public Library system including information about the growth of Old Kildonan' s population from 2006 to 2016 and beyond, similar to the new Waverley West library capital budget page
5. The 2019 operating dollars related to this new Old Kildonan library be considered and identified in the 2019 operating budget for the Winnipeg Public Library System.

B. That the 2016 Capital Budget be amended to increase the funding to to the Transcona Centennial Pool, as per the Transcona Centennial Pool Feasibility Study, May 9, 2014, Phase I and Phase II, for a total budget of at least $7.2 million and, as required, waive any funding criteria, (to cover the said funding shortfall) and by allocating the following funds:"

A. 1) 2015 Capital Budget Parks and Recreation Enhancement Program (Transcona Ward Share) $186,000.00
2) 2016 Capital Budget Community Incentive Grant Program (Transcona Ward Share) $111,000.00
3) First Call Against 2017 Capital Budget Community Incentive Grant Program (Transcona Ward Share) $113,200.00
4) 2016 Capital Budget Parks and Recreation Enhancement Program (Transcona Ward Share) $220,000.00
5) First Call Against 2017 Capital Budget Parks and Recreation Enhancement Program (Transcona Ward Share) $220,000.00
6) Funds from Municipal Accommodations operational savings from closure of Outdoor and Indoor pools during construction period $120,000.00
7) Land Dedication Reserve Funds (Transcona Ward Share) $ 35,787.18
8) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for tree planting in Sir John A. Macdonald Park $ 48,100.00

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

9) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for Arts Action Centre Park renewal $37,500.00

10) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for asphalt work in Harbourview South Park $28,542.56

11) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for park renewal in Dowling Avenue West Park $19,272.28

12) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for tree planting in Millennium Park $17,020.00

13) Redirect funds from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for tree planting in Ronald Houston Park $12,000.00

14) Redirect funds from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for site furniture in Inderjit Claire Park $ 9,300.00

15) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for Transcona N.E. Winnipeg Water Play Park $ 8,862.00

16) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for renewal work at Harry Sandaluk Park $ 6,500.00

17) Redirect from Land Dedication Reserve Funds previously directed for 3 waste receptacles for Harbourview South (Transcona Ward Share) $ 2,455.00

18) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for Rotary Heritage Park $ 2,000.00

19) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously directed for Hatcher Road North Park $ 1,295.10

20) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously for Rotary Centenary Park $ 953.42

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

21) Redirect from Land Dedication Reserve Funds (Transcona Ward Share) previously for Transcona Ward Commemorative Plaques $ 212.46

TOTAL FUNDS IDENTIFIED: $1,200,000.00

B. In the event funding is identified for the project in the future from charitable organizations, private donations, private sponsorships, other levels of government or from the East Kildonan-Transcona Land Dedication Reserve Funds that are earmarked by said Community Committee to the said project, then the funding in Clause A would be restored as in and by the order of the priority outlined in the clause, numbers 1 to 21.

C. 1. That page 2-48 of the 2016 Capital Budget titled Reforestation – Improvements that the budget be reduced by $300,000 to a total of $466,000.

2. That the 2016 Capital budget be amended by the creation of a City wide Safety / Urgent Parks Maintenance Fund to be funded with $300,000.00reduced from the Reforestation – Improvements as previously identified.

3. That the practice of deducting $300,000 from the Parks and Recreation Enhancement Program cease and the funds be distributed per ward as $220,000.

D. That the notes on page 2-49 Athletic Fields – Improvements of the 2016 Capital Budget be amended to identify the following five sites that are going to be worked on this year, namely:

1. Joe Malone Park
2. Kleyson Park
3. Scurfield Park
4. Van Wellegham Park
5. Whyteridge Park

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

E. That the notes on page 2-50 Parks – Improvements of the 2016 Capital Budget be amended to indicate that the funding for the restoration of the T-33 jet air frame at Portage Avenue and Woodhaven Boulevard be move up to 2017 but reduced from $100,000 to $50,000 subject to matching Federal and/or Provincial Government funding.

F. That the notes on page 2-51 Regional and Community Parks – Buildings of the 2016 Capital Budget be amended to specify under LaBarriere Park on page 2-52, add the words after staff building "and associated site works" and adding the wording "the washroom and staff building at 1337 square feet" and that on Fraser's Grove Park in the notes add before "staff building", "1100 square feet"

G. That the notes on page 2-54 Hard Surface Upgrading of the 2016 Capital Budget be amended by adding the following words to the notes:

"The majority of these funds in 2016 and 17 will be directed towards the work of a plaza at Vimy Ridge park in honor of the centennial anniversary of the battle of Vimy Ridge

H. Move that a clause be added to the 2016 Operating Budget Recommendations that "The Public Service be directed, that in all future Capital Budgets, they shall list all individual Capital Project pages by the Department that delivers the operating service from the facility, and not by the utility/department which is providing property management of any facility/project".

I. Move that a clause be added to the 2016 Operating Budget Recommendations that "The Public Service be directed, that in all future Capital Budgets, they shall list on a new line below the 'Project Name' which shall state the 'Standing Policy Committees:' that will be subject to the review of any budget page."

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

J. Move that the 2016 Capital Budget be amended by combining the Off Lease Dog Park Master Plan (P.2-53) with the Regional Parks Investment Strategy (P.2-59), and be titled the "Winnipeg Regional Parks Investment Strategy and Off Lease Dog Parks Strategy" with a total budget in 2016 of $300,000.00, and $50,000.00 in the 2017 Budget Forecast, subject to a First Call in 2016 on the 2017 funds of $50,000.00.

K. Move that the 2016 Capital Budget be amended by amending the Facilities Optimization (formerly Facilities Replacement, Relocation, and Enhancement Program) page (P.2-119) by:

1. Renaming the page to the "Facilities Replacement and Consolidation Projects."
2. Adding at the bottom of the page under 2018 to 2019 a bullet that states "in light of the budget dollars stated herein, this budget page presently is considering two consolidation/replacement projects, with the second project and location to be determined in a future budget within the 2017-2021 Budget Forecast, following further WFPS analysis.
3. Adding at the bottom of the page that all dollar values stated on this page are based on the estimate of $400/sq. foot based on 2015 dollars

L. That the 2016 Capital Budget Page 2-80 Recreation Facility Replacement – New Infrastructure, be amended by:

1. Renaming the title page as the "Winnipeg Recreation and Leisure Facilities Reinvestment Strategy (WRLFRS)"
2. Adding the wording to the budget page that "All funding from this page will be subject to the Winnipeg Recreation and Leisure Facilities Reinvestment Strategy, as adopted by Council.
3. The WRLFRS Terms of Reference will be subject to approval by Council, via the Standing Policy Committee of Protection Community Services and Parks.
4. Deletion of Paragraph One and Two, starting with the words "These projects" and ending with the words "the citizen demand" Deletion of paragraph Six, starting with the words "Future funding" and ending with the words "on this project".

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

5. That the report named the South Winnipeg Recreation Initiative will provide background information for the development of the WRLFRS and subject to future WRLFRS policy.
6. That no service cuts, facility closures, programing reductions or other reductions other than what is established and exists as city wide policies such as the library reinvestment development strategy until the report is complete and adopted by Council as Council policy or in the budget year 2018, whichever comes first.

M. 1. That the Kilcona Park Master Plan project, Page 2-60 of the 2016 Capital Budget and 2017 to 2021 Five Year Forecast, be amended to add $2,350,000.00 in 2016, 2017, 2018, 2019 and 2020, for a total of $14,100,000.00, for rehabilitation as outlined in the Kilcona Park Master Plan adopted in 2015

2. That the funding source for the above be identified as external debt.

On March 8, 2016, due to a tie vote, the Standing Policy Committee on Property and Development, Heritage and Downtown Development submitted the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 and the Preliminary 2016 Capital Budget and 2017 – 2021 Five Year Forecast, under its purview, to the Executive Policy Committee without recommendation.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

STANDING COMMITTEE RECOMMENDATIONS (continued):

On March 4, 2016, the Standing Policy Committee on Water and Waste, Riverbank Management and the Environment recommended to the Executive Policy Committee:

1. That the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 under its purview be approved as submitted:

2. That the Preliminary 2016 Capital Budget and 2017 - 2021 Five Year Forecast under its purview be approved with the following amendment:

    A. Remove the "Transcona Water Main Reliability Upgrade" Project (P. 2-215) from the Preliminary 2016 Capital Budget and 2017 - 2021 Five Year Forecast.

3. That all Riverbank Management items and its financial implications be brought to the Standing Policy Committee on Water and Waste, Riverbank Management and the Environment for the Preliminary 2017 Operating Budget and Financial Plan for 2018 and 2019 .

4. That the Water and Waste Department establish specific reserves which identify the amount of money they have available for fiscal stabilization.

WINNIPEG POLICE BOARD RECOMMENDATION:

On March 11, 2016, the Winnipeg Police Board submitted to Council that the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 and Preliminary 2016 Capital Budget and 2017 – 2021 Five Year Forecast be approved under its purview, subject to the following recommendations:

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

WINNIPEG POLICE BOARD RECOMMENDATION (continued):

1. A. That the Board provide Council, through Executive Policy Committee, with its estimate of $283,119,573 as the total operating cost required to maintain the Winnipeg Police Service and provide it with equipment and facilities in 2016.

   B. That the Board advise Council that it estimates the net mill rate support required for the Winnipeg Police Service in 2016 as $235,070,845, based on a revenue estimate of $48,048,728.

   C. That the Board recommend that Council eliminate the expenditure management reduction amount of $3.5 million recommended by Executive Policy Committee for 2016-2018 and approve an expenditure management reduction account of $1.05 million in 2016.

2. A. That the Board recommend $13,197,000 as the estimated cost for capital projects for the Winnipeg Police Service in 2016 to provide adequate and effective police services in Winnipeg.

   B. That the Board recommend that Council approve the 2016 preliminary capital budget, as it pertains to the Winnipeg Police Service, recommended by Executive Policy Committee.

3. A. That the Board recommend that Council enter into negotiations with the Government of Manitoba to align its support to policing in Winnipeg with the shared priorities set out in the strategic plan established by the Board for the Winnipeg Police Service.

   B. That the Board recommend that Council consult with the Winnipeg Police Board on the mandate for collective bargaining negotiations, with respect to matters that affect the role of the Board.

   C. That the Board recommend that Council allocate additional staff resources to the Winnipeg Police Board, from within the existing City staff complement, to provide up to .25 FTE to strengthen the capacity of the Board to carry out independent financial analysis and review and expenditure management oversight, with the staff person having a dual reporting relationship to the Board's Executive Director and his or her current supervisor.

Report – Executive Policy Committee – March 16, 2016

DECISION MAKING HISTORY (continued):

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On March 2, 2016, the Executive Policy Committee referred the Preliminary 2016 Operating Budget and Financial Plan for 2017 and 2018 and the Preliminary 2016 Capital Budget and 2017 - 2021 Five Year Forecast, to the following budget review process:

Friday, March 4, 2016, 9:30 a.m.	Standing Policy Committee on Water and Waste, Riverbank Management and the Environment
Monday, March 7, 2016, 9:00 a.m.	Standing Policy Committee on Protection, Community Services and Parks
Tuesday, March 8, 2016, 9:00 a.m.	Standing Policy Committee on Property and Development, Heritage and Downtown Development
Friday, March 11, 2016, 9:30 a.m.	Winnipeg Police Board
Monday, March 14, 2016, 9:00 a.m.	Standing Policy Committee on Infrastructure Renewal and Public Works
Tuesday, March 15, 2016, 9:00 a.m.	Executive Policy Committee – Delegations
Wednesday, March 16, 2016, 9:00 a.m.	Executive Policy Committee – Recommendation to Council
Tuesday, March 22, 2016, 9:30 a.m.	Council