Appendix 1

THE CITY OF WINNIPEG
2016 Adopted Operating Budget and 2017 and 2018 Projections
TAX SUPPORTED SUMMARY

	2015 Adopted Budget	2016 Adopted Budget	Variance $		2017 Projection	2018 Projection
Revenue:						
Property tax	$ 529,168,124	$ 549,345,228	$ 20,177,104	1	$ 564,771,346	$ 584,477,463
Business tax	58,365,865	57,267,226	(1,098,639)	2	57,024,226	56,732,226
Other taxation	24,290,000	24,955,247	665,247	3	25,524,141	26,196,921
Street renewal frontage levy	49,128,960	62,374,008	13,245,048	4	66,357,499	71,557,201
Government grants	118,289,927	123,618,578	5,328,651	5	129,730,016	127,152,771
Regulation fees	45,328,657	50,757,683	5,429,026	6	53,314,000	53,188,847
Sale of goods and services	59,008,364	63,169,506	4,161,142	7	63,478,034	64,340,993
Interest	13,386,865	17,101,684	3,714,819	8	16,601,694	16,601,704
Transfers from other funds	45,779,029	55,203,239	9,424,210	9	26,547,000	23,739,497
Other	51,351,508	51,337,486	(14,022)	10	53,612,583	56,243,019
Total Revenue	$ 994,097,299	$ 1,055,129,885	$ 61,032,586		$ 1,056,960,539	$ 1,080,230,642
Expenditures:						
Departmental:						
Police Service	$ 263,977,645	$ 280,669,573	$ 16,691,928	11	$ 283,621,737	$ 293,297,281
Public Works	204,446,999	215,520,928	11,073,929	12	229,079,587	244,470,745
Fire Paramedic Service	178,321,417	190,273,654	11,952,237	13	209,885,223	204,299,938
Community Services	118,568,706	111,408,533	(7,160,173)	14	117,607,368	125,768,119
Planning, Property and Development	48,513,442	45,528,018	(2,985,424)	15	46,941,437	47,447,678
Water and Waste	30,923,306	30,399,443	(523,863)	16	32,707,907	34,527,947
Street Lighting	12,521,647	12,962,647	441,000	17	13,616,350	14,308,395
Corporate Support Services	32,963,368	37,253,982	4,290,614	18	36,628,829	36,855,477
Assessment and Taxation	20,519,895	19,985,887	(534,008)	19	20,669,266	20,430,065
Corporate Finance	9,129,967	9,015,503	(114,464)	20	9,237,389	9,514,871
City Clerks	12,947,687	14,550,008	1,602,321	21	14,576,884	14,047,364
Other departments	14,396,556	15,205,821	809,265	22	15,621,544	15,901,385
Sub-total Departmental	$ 947,230,635	$ 982,773,997	$ 35,543,362		$ 1,030,193,521	$ 1,060,869,265
Corporate:						
Debt and finance charges	$ 503,222	$ 542,945	$ 39,723	23	$ 561,894	$ 479,957
Taxes	9,562,560	10,576,362	1,013,802	24	10,795,185	11,011,089
Insurance and damage claims	3,410,650	4,130,682	720,032	25	4,247,216	4,369,577
Contribution to Transit	47,349,724	69,918,833	22,569,109	26	65,381,723	74,515,161
Other	(13,959,492)	(12,812,934)	1,146,558	27	(2,503,253)	10,874,236
Sub-total Corporate	$ 46,866,664	$ 72,355,888	$ 25,489,224		$ 78,482,765	$ 101,250,020
Total Expenditures	$ 994,097,299	$ 1,055,129,885	$ 61,032,586		$ 1,108,676,286	$ 1,162,119,285
Shortfall	$ -	$ -	$ -		$ (51,715,747)	$ (81,888,643)

Notes:

1) 2015 Adopted Budget is restated to reflect the transfer of the Communications division from Corporate Support Services to the Chief Administrative Offices.

2) The variance includes the change in the transfer to capital based on the 2016 capital budget (see Appendix 5).

THE CITY OF WINNIPEG
2015 Adopted Operating Budget and 2016 and 2017 Projections
TAX SUPPORTED SUMMARY

	2014 Adopted Budget	2015 Adopted Budget	Variance $		2016 Projection	2017 Projection
Revenue:						
Property tax	$ 510,568,689	$ 529,168,124	$ 18,599,435	1	$ 535,672,823	$ 542,314,182
Business tax	59,687,963	58,365,865	(1,322,098)	2	58,838,308	58,838,308
Other taxation	25,390,000	24,290,000	(1,100,000)	3	24,953,000	25,531,000
Street renewal frontage levy	41,730,520	49,128,960	7,398,440	4	49,428,960	49,728,960
Government grants	113,763,142	118,289,927	4,526,785	5	120,222,772	119,980,815
Regulation fees	43,227,330	45,328,657	2,101,327	6	44,211,194	44,664,715
Sale of goods and services	64,485,880	59,008,364	(5,477,516)	7	59,605,411	60,026,840
Interest	11,228,302	13,386,865	2,158,563	8	13,651,675	13,651,675
Transfers from other funds	56,787,599	45,779,029	(11,008,570)	9	25,758,257	24,060,021
Other	42,315,036	51,351,508	9,036,472	10	51,109,159	54,133,632
Total Revenue	$ 969,184,461	$ 994,097,299	$ 24,912,838		$ 983,451,559	$ 992,930,148
Expenditures:						
Departmental:						
Police Service	$ 259,112,628	$ 263,977,645	$ 4,865,017	11	$ 284,001,639	$ 281,969,142
Public Works	187,637,710	204,446,999	16,809,289	12	218,443,820	240,916,906
Fire Paramedic Service	167,800,798	178,321,417	10,520,619	13	188,471,594	190,699,326
Community Services	122,837,984	118,568,706	(4,269,278)	14	112,936,543	118,366,212
Planning, Property and Development	40,553,706	48,513,442	7,959,736	15	42,376,570	43,036,216
Water and Waste	31,110,163	30,923,306	(186,857)	16	31,764,030	35,642,304
Street Lighting	11,969,789	12,521,647	551,858	17	13,150,099	13,763,326
Corporate Support Services	33,038,447	34,091,807	1,053,360	18	36,549,645	37,606,475
Assessment and Taxation	19,622,940	20,519,895	896,955	19	20,251,271	21,675,192
Corporate Finance	9,310,351	9,129,967	(180,384)	20	9,122,269	9,330,605
City Clerks	13,465,416	12,947,687	(517,729)	21	12,249,646	12,684,311
Other departments	12,440,408	13,268,117	827,709	22	13,601,165	13,712,534
Sub-total Departmental	$ 908,900,340	$ 947,230,635	$ 38,330,295		$ 982,918,291	$ 1,019,402,549
Corporate:						
Debt and finance charges	$ 2,569,128	$ 503,222	$ (2,065,906)	23	$ 602,445	$ 590,083
Taxes	9,288,782	9,562,560	273,778	24	9,753,811	9,948,887
Insurance and damage claims	3,832,000	3,410,650	(421,350)	25	3,593,083	3,593,083
Contribution to Transit	47,443,479	47,349,724	(93,755)	26	54,846,715	59,654,516
Other	(2,849,268)	(13,959,492)	(11,110,224)	27	5,093,559	14,955,989
Sub-total Corporate	$ 60,284,121	$ 46,866,664	$ (13,417,457)		$ 73,889,613	$ 88,742,558
Total Expenditures	$ 969,184,461	$ 994,097,299	$ 24,912,838		$ 1,056,807,904	$ 1,108,145,107
Shortfall	$ -	$ -	$ -		$ (73,356,345)	$ (115,214,959)

Note:

1) The variance includes the change in the transfer to capital based on the 2015 capital budget (see Appendix 5).

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Appendix 1

THE CITY OF WINNIPEG
2014 Adopted Operating Budget and 2015 and 2016 Projections
TAX SUPPORTED SUMMARY

	2013 Adopted Budget	2014 Adopted Budget	Variance $		2015 Projection	2016 Projection
Revenue:						
Property tax	$ 482,885,068	$ 510,568,689	$ 27,683,621	1	$ 511,448,090	$ 519,474,419
Business tax	58,371,051	59,687,963	1,316,912	2	59,850,111	59,850,683
Other taxation	21,963,000	25,390,000	3,427,000	3	27,108,000	26,909,000
Street renewal frontage levy	41,400,000	41,730,520	330,520	4	41,936,770	42,143,020
Government grants	113,049,982	113,763,142	713,160	5	115,310,778	117,105,066
Regulation fees	40,852,239	43,227,330	2,375,091	6	42,723,827	42,627,904
Sale of goods and services	67,788,426	64,485,880	(3,302,546)	7	61,642,634	61,817,343
Interest	11,431,533	11,228,302	(203,231)	8	11,085,039	10,847,913
Transfers from other funds	46,585,970	56,787,599	10,201,629	9	25,744,523	26,244,192
Other	38,344,634	42,315,036	3,970,402	10	37,671,451	38,418,429
Total Revenue	$ 922,671,903	$ 969,184,461	$ 46,512,558		$ 934,521,223	$ 945,437,969
Expenditures:						
Departmental:						
Police Service	$ 242,548,001	$ 259,112,628	$ 16,564,627	11	$ 266,534,465	$ 275,464,146
Public Works	181,976,057	187,637,710	5,661,653	12	188,878,213	194,235,615
Fire Paramedic Service	167,887,880	167,800,798	(87,082)	13	174,100,338	181,704,031
Community Services	111,691,440	122,837,984	11,146,544	14	124,854,715	119,191,113
Planning, Property and Development	42,063,840	40,553,706	(1,510,134)	15	41,303,988	41,590,357
Water and Waste	33,703,094	31,110,163	(2,592,931)	16	31,553,294	30,917,692
Street Lighting	11,617,944	11,969,789	351,845	17	12,465,221	12,965,912
Corporate Support Services	31,146,793	33,038,447	1,891,654	18	34,880,798	34,770,290
Assessment and Taxation	18,209,164	19,622,940	1,413,776	19	20,585,996	20,648,733
Corporate Finance	9,410,726	9,310,351	(100,375)	20	8,868,099	9,081,716
City Clerks	10,930,611	13,465,416	2,534,805	21	11,454,447	11,459,490
Other departments	12,660,941	12,440,408	(220,533)	22	12,791,045	12,976,220
Sub-total Departmental	$ 873,846,491	$ 908,900,340	$ 35,053,849		$ 928,270,619	$ 945,005,315
Corporate:						
Debt and finance charges	$ 3,156,510	$ 2,569,128	$ (587,382)	23	$ 1,774,022	$ 1,500,045
Taxes	8,832,916	9,288,782	455,866	24	9,474,558	9,664,049
Insurance and damage claims	3,700,000	3,832,000	132,000	25	3,832,000	3,832,000
Contribution to Transit	45,849,002	47,443,479	1,594,477	26	56,372,908	64,963,581
Other	(12,713,016)	(2,849,268)	9,863,748	27	13,850,213	29,341,714
Sub-total Corporate	$ 48,825,412	$ 60,284,121	$ 11,458,709		$ 85,303,701	$ 109,301,389
Total Expenditures	$ 922,671,903	$ 969,184,461	$ 46,512,558		$ 1,013,574,320	$ 1,054,306,704
Shortfall	$ -	$ -	$ -		$ (79,053,097)	$ (108,868,735)

Note:

The variance includes the change in the transfer to capital based on the 2014 capital budget (see Appendix 5).

THE CITY OF WINNIPEG
2013 Adopted Operating Budget and 2014 and 2015 Projections
TAX SUPPORTED SUMMARY

	2012 Restated Budget *	2013 Adopted Budget	Variance		2014 Projection	2015 Projection
Revenue:						
Property tax	$ 459,563,651	$ 482,885,068	$ 23,321,417	1	$ 483,570,588	$ 486,732,772
Business tax	57,584,380	58,371,051	786,671	2	58,371,051	58,371,391
Other taxation	21,757,000	21,963,000	206,000	3	21,958,000	21,758,000
Street renewal frontage levy	41,300,000	41,400,000	100,000	4	41,600,000	41,800,000
Government grants	113,265,406	113,049,982	(215,424)	5	110,569,558	111,828,999
Regulation fees	37,633,997	40,852,239	3,218,242	6	40,556,482	40,412,555
Sale of goods and services	62,761,162	67,788,426	5,027,264	7	68,016,324	68,909,621
Interest	11,394,208	11,431,533	37,325	8	9,906,869	9,763,606
Transfers from other funds	52,309,323	46,585,970	(5,723,353)	9	22,361,750	21,867,631
Other	35,376,570	38,344,634	2,968,064	10	36,437,601	37,388,650
Total Revenue	$ 892,945,697	$ 922,671,903	$ 29,726,206		$ 893,348,223	$ 898,833,225
Expenditures:						
Departmental:						
Police Service	$ 220,183,521	$ 242,548,001	$ 22,364,480	11	$ 255,251,684	$ 261,655,494
Public Works	169,042,587	181,976,057	12,933,470	12	175,349,003	173,350,724
Fire Paramedic Service	154,750,052	167,887,880	13,137,828	13	167,922,152	175,039,030
Community Services	112,793,126	111,691,440	(1,101,686)	14	120,631,027	121,669,947
Planning, Property and Development	40,888,920	42,063,840	1,174,920	15	41,220,136	43,242,394
Water and Waste	44,052,442	33,703,094	(10,349,348)	16	31,888,217	32,430,663
Street Lighting	11,100,264	11,617,944	517,680	17	12,012,809	12,375,596
Corporate Support Services	31,312,090	31,146,793	(165,297)	18	32,636,600	33,284,526
Assessment and Taxation	18,557,474	18,209,164	(348,310)	19	19,331,161	20,526,254
Corporate Finance	8,547,247	9,410,726	863,479	20	9,415,981	9,007,321
City Clerks	10,897,485	10,930,611	33,126	21	11,065,821	10,982,459
Other departments	11,655,560	12,660,941	1,005,381	22	12,940,078	13,126,345
Sub-total Departmental	$ 833,780,768	$ 873,846,491	$ 40,065,723		$ 889,664,669	$ 906,690,753
Corporate:						
Debt and finance charges	$ 3,113,116	$ 3,156,510	$ 43,394	23	$ 2,029,861	$ 1,396,665
Taxes	8,659,722	8,832,916	173,194	24	9,009,574	9,189,765
Insurance and damage claims	3,868,393	3,700,000	(168,393)	25	3,700,000	3,700,000
Contribution to Transit	46,404,258	45,849,002	(555,256)	26	49,298,349	49,212,941
Other	(2,880,560)	(12,713,016)	(9,832,456)	27	13,325,683	22,605,734
Sub-total Corporate	$ 59,164,929	$ 48,825,412	$ (10,339,517)		$ 77,363,467	$ 86,105,105
Total Expenditures	$ 892,945,697	$ 922,671,903	$ 29,726,206		$ 967,028,136	$ 992,795,858
Shortfall	$ -	$ -	$ -		$ (73,679,913)	$ (93,962,633)

* **2012 Restated Budget** - See Appendix 5

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THE CITY OF WINNIPEG
2012 Adopted Operating Budget and 2013 and 2014 Projections
TAX SUPPORTED SUMMARY

	2011 Adopted	2012 Adopted	Variance	Expl. No.	2013 Projection	2014 Projection
Revenue:						
Property tax	$ 435,934,094	$ 459,563,651	$ 23,629,557	1	$ 460,914,284	$ 463,733,278
Business tax	57,584,380	57,584,380	-	2	57,584,380	57,584,380
Other taxation	30,725,933	28,772,000	(1,953,933)	3	28,748,000	28,529,000
Street Renewal Frontage Levy	41,000,000	41,300,000	300,000	4	41,600,000	41,800,000
Government grants	106,105,894	113,265,406	7,159,512	5	111,109,669	108,393,953
Regulation fees	36,539,635	37,633,997	1,094,362	6	38,086,884	38,017,236
Sale of goods and services	58,146,286	62,761,162	4,614,876	7	65,791,723	65,796,075
Interest	9,245,298	11,394,208	2,148,910	8	10,581,533	10,556,869
Transfers from other funds	38,203,233	52,309,323	14,106,090	9	25,283,590	23,141,304
Other	33,839,623	35,376,570	1,536,947	10	35,446,624	36,427,628
Total Revenue	$ 847,324,376	$ 899,960,697	$ 52,636,321		$ 875,146,687	$ 873,979,723
Expenditures:						
Departmental:						
Police Service	$ 202,172,792	$ 220,183,521	$ 18,010,729	11	$ 233,523,994	$ 246,760,065
Public Works	170,157,074	169,042,587	(1,114,487)	12	164,996,191	182,065,094
Fire Paramedic Service	143,012,843	154,750,052	11,737,209	13	157,433,726	159,445,257
Community Services	100,478,742	112,793,126	12,314,384	14	116,283,215	115,005,314
Planning, Property and Development	38,353,095	41,221,282	2,868,187	15	47,557,859	41,724,948
Water and Waste	34,694,757	44,052,442	9,357,685	16	35,670,009	35,405,832
Street Lighting	10,684,728	11,100,264	415,536	17	11,603,661	12,129,888
Corporate Support Services	30,899,325	31,312,090	412,765	18	31,576,796	32,729,462
Assessment and Taxation	23,840,659	25,572,474	1,731,815	19	26,002,331	26,247,989
Corporate Finance	8,074,017	8,547,247	473,230	20	8,657,786	8,889,842
City Clerks	10,316,556	10,897,485	580,929	21	10,894,430	11,059,072
Other departments	10,748,115	11,323,198	575,083	22	11,461,969	11,646,829
Sub-total Departmental	$ 783,432,703	$ 840,795,768	$ 57,363,065		$ 855,661,967	$ 883,109,592
Corporate:						
Debt and finance charges	$ 3,116,220	$ 3,113,116	$ (3,104)	23	$ 3,118,073	$ 3,118,073
Taxes	8,489,924	8,659,722	169,798	24	8,832,916	9,009,574
Insurance and damage claims	3,774,305	3,868,393	94,088	25	3,950,461	3,970,212
Contribution to Transit	44,171,884	46,404,258	2,232,374	26	46,510,079	48,192,454
Other	4,339,340	(2,880,560)	(7,219,900)	27	22,376,038	30,646,340
Sub-total Corporate	$ 63,891,673	$ 59,164,929	$ (4,726,744)		$ 84,787,567	$ 94,936,653
Total Expenditures	$ 847,324,376	$ 899,960,697	$ 52,636,321		$ 940,449,534	$ 978,046,245
Shortfall	$ -	$ -	$ -		$ (65,302,847)	$ (104,066,522)

THE CITY OF WINNIPEG
2011 Adopted Operating Budget and 2012 and 2013 Projections
TAX SUPPORTED SUMMARY

	2010 Adopted *	2011 Adopted	Variance	Expl. No.	2012 Projection	2013 Projection
Revenue:						
Property tax	$ 431,112,627	$ 435,934,094	$ 4,821,467	1	$ 439,154,156	$ 443,635,952
Business tax	57,584,380	57,584,380	-	2	57,584,380	57,584,380
Other taxation	36,598,540	30,725,933	(5,872,607)	3	25,514,984	25,548,638
Street Renewal Frontage Levy	26,600,000	41,000,000	14,400,000	4	41,000,000	41,050,000
Government grants	102,768,178	106,105,894	3,337,716	5	109,325,504	109,227,431
Regulation fees	35,385,190	36,539,635	1,154,445	6	37,125,581	37,303,331
Sale of goods and services	56,142,496	58,146,286	2,003,790	7	59,909,933	60,253,231
Interest	10,141,773	9,245,298	(896,475)	8	8,843,733	8,831,058
Transfers from other funds	40,630,649	38,203,233	(2,427,416)	9	24,504,208	24,228,618
Other	20,722,630	33,839,623	13,116,993	10	34,432,703	35,250,715
Total Revenue	$ 817,686,463	$ 847,324,376	$ 29,637,913		$ 837,395,182	$ 842,913,354
Expenditures:						
Departmental:						
Police Service	$ 189,909,319	$ 202,172,792	$ 12,263,473	11	$ 214,547,576	$ 221,291,745
Public Works	167,269,949	170,157,074	2,887,125	12	176,678,219	177,284,830
Fire Paramedic Service	137,647,525	143,012,843	5,365,318	13	150,349,319	154,422,198
Community Services	98,183,961	100,478,742	2,294,781	14	102,782,279	106,209,542
Planning, Property and Development	38,973,571	38,353,095	(620,476)	15	42,395,928	45,557,982
Water and Waste	33,823,289	34,694,757	871,468	16	36,201,321	37,254,052
Street Lighting	10,854,260	10,684,728	(169,532)	17	11,072,414	11,571,277
Corporate Support Services	31,766,566	30,899,325	(867,241)	18	32,839,592	32,920,806
Assessment and Taxation	24,395,581	23,840,659	(554,922)	19	24,649,065	24,750,761
Corporate Finance	7,907,762	8,074,017	166,255	20	8,331,078	8,454,027
City Clerks	10,703,445	10,316,556	(386,889)	21	10,558,597	10,508,586
Other departments	10,269,344	10,748,115	478,771	22	10,829,933	10,943,013
Sub-total Departmental	$ 761,704,572	$ 783,432,703	$ 21,728,131		$ 821,235,321	$ 841,168,819
Corporate:						
Debt and finance charges	$ 3,428,432	$ 3,116,221	$ (312,211)	23	$ 3,595,875	$ 3,600,832
Taxes	8,323,455	8,489,924	166,469	24	8,659,722	8,832,916
Insurance and damage claims	3,726,284	3,774,305	48,021	25	3,868,393	3,950,461
Contribution to Transit	43,201,907	44,171,884	969,977	26	45,421,648	45,329,276
Other	(2,698,187)	4,339,339	7,037,526	27	18,859,223	35,173,050
Sub-total Corporate	$ 55,981,891	$ 63,891,673	$ 7,909,782		$ 80,404,861	$ 96,886,535
Total Expenditures	$ 817,686,463	$ 847,324,376	$ 29,637,913		$ 901,640,182	$ 938,055,354
Shortfall	$ -	$ -	$ -		$ (64,245,000)	$ (95,142,000)

* 2010 restated for transfers between departments.

THE CITY OF WINNIPEG
2010 Adopted Operating Budget and 2011 and 2012 Projections
TAX SUPPORTED SUMMARY

	2009 Adopted *	2010 Adopted	Variance	Expl. No.	2011 Projection	2012 Projection
Revenue:						
Property tax	$ 428,691,898	$ 431,112,627	$ 2,420,729	1	$ 430,817,415	$ 431,618,472
Business tax	57,584,380	57,584,380	-	2	57,584,380	57,584,380
Frontage levy and other taxation	46,107,375	63,198,540	17,091,165	3	53,900,500	53,900,500
Government grants	101,663,118	102,768,178	1,105,060	4	105,257,390	108,729,264
Regulation fees	37,271,624	35,385,190	(1,886,434)	5	36,186,365	36,261,536
Sale of goods and services	72,561,659	76,142,496	3,580,837	6	74,263,870	75,446,808
Interest	9,328,181	10,141,773	813,592	7	7,740,348	7,738,233
Transfers from other funds	32,939,575	40,630,649	7,691,074	8	23,258,772	23,384,389
Other	1,015,186	722,630	(292,556)	9	625,775	601,775
Total Revenue	$ 787,162,996	$ 817,686,463	$ 30,523,467		$ 789,634,815	$ 795,265,357
Expenditures:						
Departmental:						
Police Service	$ 178,997,325	$ 189,909,319	$ 10,911,994	10	$ 196,966,927	$ 205,166,277
Public Works	166,131,508	161,509,586	(4,621,922)	11	167,438,022	171,167,633
Fire Paramedic Service	129,451,971	137,647,525	8,195,554	12	145,786,984	150,042,407
Community Services	98,936,917	103,479,362	4,542,445	13	110,450,048	114,457,990
Planning, Property and Development	37,536,714	38,791,400	1,254,686	14	39,845,326	40,647,503
Water and Waste	30,093,409	33,823,289	3,729,880	15	33,906,647	34,969,294
Street Lighting	10,519,851	10,854,260	334,409	16	11,278,408	11,334,800
Corporate Support Services	30,541,035	33,078,582	2,537,547	17	35,137,486	35,758,386
Assessment and Taxation	17,987,192	22,564,832	4,577,640	18	23,314,491	23,621,128
Corporate Finance	7,288,338	7,543,081	254,743	19	7,990,696	8,248,310
City Clerks	12,357,132	11,912,690	(444,442)	20	11,973,442	12,148,287
Other departments	7,089,333	7,136,017	46,684	21	7,355,456	7,451,965
Sub-total Departmental	$ 726,930,725	$ 758,249,943	$ 31,319,218		$ 791,443,933	$ 815,013,980
Corporate:						
Debt and finance charges	$ 8,319,811	$ 5,906,314	$ (2,413,497)	22	$ 6,945,925	$ 7,476,985
Taxes	7,948,252	8,323,455	375,203	23	8,489,924	8,659,722
Insurance and damage claims	3,726,284	3,726,284	-	24	4,009,305	4,103,393
Contribution to Transit	41,988,421	43,201,907	1,213,486	25	45,845,328	46,184,556
Other	(1,750,497)	(1,721,440)	29,057	26	9,926,658	32,549,547
Sub-total Corporate	$ 60,232,271	$ 59,436,520	$ (795,751)		$ 75,217,140	$ 98,974,203
Total Expenditures	$ 787,162,996	$ 817,686,463	$ 30,523,467		$ 866,661,073	$ 913,988,183
Shortfall	$ -	$ -	$ -		$ (77,026,258)	$ (118,722,826)

* 2009 restated for transfers between departments.

THE CITY OF WINNIPEG
2009 Adopted Operating Budget and 2010 and 2011 Projections
TAX SUPPORTED SUMMARY

	2008 Adopted *	2009 Adopted	Variance	Expl. No.	2010 Projection	2011 Projection
Revenue:						
Property tax	$ 424,422,079	$ 428,691,898	$ 4,269,819	1	$ 430,969,594	$ 435,198,727
Business tax	57,584,380	57,584,380	-	2	57,584,380	57,584,380
Frontage levy and other taxation	25,253,100	46,107,375	20,854,275	3	46,090,255	53,602,919
Government grants	90,236,690	101,663,118	9,923,967	4	104,551,302	108,014,990
Additional government grants			1,502,461	**		
Regulation fees	30,348,844	37,271,624	6,922,780	5	37,838,250	37,140,859
Sale of goods and services	66,810,395	73,772,375	6,961,980	6	75,098,996	72,325,632
Interest	9,326,345	9,328,181	1,836	7	8,761,773	8,760,348
Transfers from other funds	62,361,269	32,939,575	(29,421,694)	8	24,079,927	21,937,593
Other	1,279,349	1,371,436	92,087	9	1,271,580	1,186,325
Total Revenue	$ 767,622,451	$ 788,729,962	$ 21,107,511		$ 786,246,057	$ 795,751,773
Expenditures:						
Departmental:						
Police Service	$ 169,936,058	$ 178,997,325	$ 9,061,267	10	$ 182,725,284	$ 186,836,033
Public Works	165,501,870	166,131,508	629,638	11	173,092,467	175,124,326
Fire Paramedic Service	123,613,244	129,451,971	5,838,727	12	133,747,426	138,751,815
Community Services	97,149,571	98,868,789	1,719,218	13	106,713,407	110,689,807
Planning, Property and Development	37,120,475	39,103,680	1,983,205	14	39,198,538	39,166,596
Water and Waste	29,373,108	30,093,409	720,301	15	30,760,241	31,356,274
Street Lighting	10,532,775	10,519,851	(12,924)	16	10,854,260	11,278,408
Corporate Support Services	27,053,458	30,541,035	3,487,577	17	31,285,428	31,384,413
Assessment and Taxation	19,228,696	17,987,192	(1,241,504)	18	23,376,607	23,627,873
Corporate Finance	6,642,204	7,288,338	646,134	19	7,593,201	7,794,392
City Clerks	12,133,234	12,474,850	341,616	20	12,390,484	12,407,754
Other departments	8,845,224	6,904,615	(1,940,609)	21	7,032,745	7,223,050
Sub-total Departmental	$ 707,129,917	$ 728,362,563	$ 21,232,646		$ 758,770,088	$ 775,640,741
Corporate:						
Debt and finance charges	$ 9,042,588	$ 8,319,811	$ (722,777)	22	$ 5,466,686	$ 9,486,370
Taxes	7,520,307	7,948,252	427,945	23	8,107,217	8,269,361
Insurance and damage claims	3,630,205	3,726,284	96,079	24	3,726,284	3,726,284
Contribution to Transit	38,078,833	41,988,421	3,909,588	25	45,136,612	47,246,120
Grants/payments to other authorities	3,572,777	728,971	(2,843,806)	26	663,926	655,737
Other	(1,352,176)	(2,344,340)	(992,164)	27	20,911,710	30,069,215
Sub-total Corporate	$ 60,492,534	$ 60,367,399	$ (125,135)		$ 84,012,435	$ 99,453,087
Total Expenditures	$ 767,622,451	$ 788,729,962	$ 21,107,511		$ 842,782,523	$ 875,093,828
Shortfall	$ -	$ -	$ -		$ (56,536,466)	$ (79,342,055)

* 2008 budget restated to reflect reclassification of Corporate accounts to Assessment and Taxation.

** 2008 funding announced by Province after 2008 City budget adoption, primarily for increased spending on protection and recreation services.

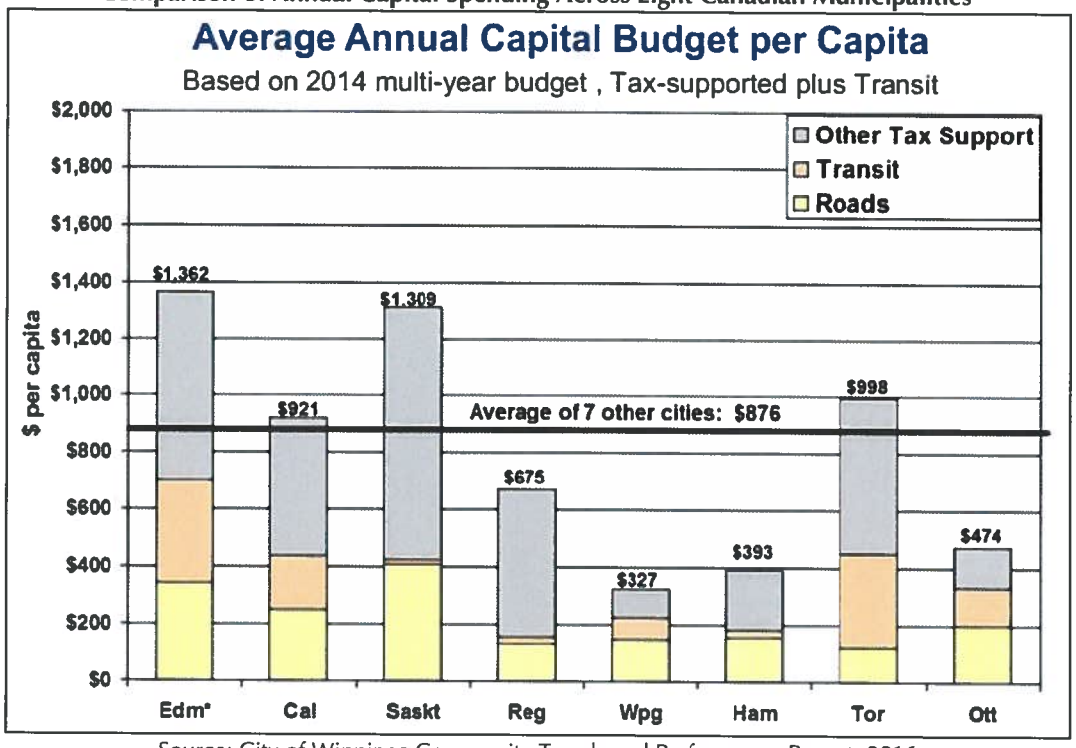
THE CITY OF WINNIPEG
2008 Adopted Operating Budget and 2009 and 2010 Projections
TAX SUPPORTED SUMMARY

	2007 Adopted *	2008 Adopted	Variance	Expl. No.	2009 Projection	2010 Projection
Revenue:						
Property tax	$ 419,034,712	$ 424,422,079	$ 5,387,367	1	$ 429,848,595	$ 434,140,913
Business tax	57,584,380	57,584,380	-	2	57,584,380	57,584,380
Other taxation	22,942,600	25,253,100	2,310,500	3	26,393,100	26,301,153
Government grants	81,172,231	90,236,690	3,599,459	4	92,237,241	95,595,191
Additional government grants			5,465,000	**		
Regulation fees	26,947,671	30,348,844	3,401,173	5	33,246,437	33,469,132
Sale of goods and services	63,312,349	66,810,395	3,498,046	6	67,080,631	67,658,676
Interest	9,310,382	9,326,345	15,963	7	8,858,181	8,791,823
Transfers from other funds	59,918,432	62,361,269	2,442,837	8	41,532,181	41,765,522
Other	1,019,718	1,279,349	259,631	9	1,391,942	1,331,487
Total Revenue	$ 741,242,475	$ 767,622,451	$ 26,379,976		$ 758,172,688	$ 766,638,277
Expenditures:						
Departmental:						
Public Works	$ 161,889,987	$ 165,501,870	$ 3,611,883	10	$ 172,978,163	$ 177,177,705
Police Service	160,222,654	169,936,058	9,713,404	11	177,827,785	180,016,412
Fire Paramedic Service	113,899,458	123,613,244	9,713,786	12	125,611,716	128,738,701
Community Services	97,228,161	97,149,571	(78,590)	13	101,730,143	106,550,499
Planning, Property and Development	37,185,895	37,120,475	(65,420)	14	38,820,062	39,295,520
Water and Waste	30,674,238	29,373,108	(1,301,130)	15	30,318,618	30,307,878
Street Lighting	10,492,053	10,532,775	40,722	16	10,894,044	11,286,924
Internal Services	26,049,179	27,053,458	1,004,279	17	27,447,073	27,820,862
Assessment and Taxation	14,139,053	13,377,796	(761,257)	18	13,359,854	13,706,746
Corporate Finance	6,831,356	6,642,204	(189,152)	19	6,972,012	7,150,360
CAO Secretariat	2,682,289	2,397,143	(285,146)	20	2,401,829	2,442,086
City Clerks	11,847,330	12,133,234	285,904	21	12,297,937	12,441,305
Other departments	6,665,856	6,448,081	(217,775)	22	6,609,405	6,697,637
Sub-total Departmental	$ 679,807,509	$ 701,279,017	$ 21,471,508		$ 727,268,641	$ 743,632,635
Corporate:						
Debt and finance charges	$ 9,865,986	$ 9,042,588	$ (823,398)	23	$ 8,319,811	$ 5,466,686
Taxes	7,359,618	7,522,307	162,689	24	7,616,364	7,711,926
Insurance and damage claims	3,600,205	3,630,205	30,000	25	3,634,183	3,634,183
Contribution to Transit	33,743,157	38,078,833	4,335,676	26	40,715,466	43,962,850
Grants/payments to other authorities	7,862,989	7,621,677	(241,312)	27	7,621,677	7,557,179
Other	(996,989)	447,824	1,444,813	28	1,437,754	10,140,175
Sub-total Corporate	$ 61,434,966	$ 66,343,434	$ 4,908,468		$ 69,345,255	$ 78,472,999
Total Expenditures	$ 741,242,475	$ 767,622,451	$ 26,379,976		$ 796,613,896	$ 822,105,634
Shortfall	$ -	$ -	$ -		$ (38,441,208)	$ (55,467,357)

* 2007 budget restated for departmental restructuring and reallocation of financing charges.

** 2007 funding announced by Province after 2007 City budget adoption for increased spending on protection services.

Figure 3
Comparison of Annual Capital Spending Across Eight Canadian Municipalities



Source: City of Winnipeg Community Trends and Performance Report, 2016

Furthermore, in contrast to Winnipeg, other municipalities in Manitoba, and many cities in other provinces, require developers to fully or partly fund the initial or first-round of required off-site or city-wide infrastructure for a broad range of services. This frees up property taxes to fund annual operating costs and long-term capital replacement requirements. Further details regarding capital funding mechanisms are provided within Section III and Appendix A.

In summary, given the City's current capital funding structure and as a result of the constrained flow of property tax revenues, the City has been unable to fully meet its capital funding needs. Consequently, Winnipeg is experiencing a deterioration in its existing infrastructure and a growing City-wide infrastructure deficit. This infrastructure deficit was last estimated at $3.5 billion in 2009, and is expected to reach

CAPITAL PROJECTS SUMMARY *(in Thousands of $)*	ADOPTED CAPITAL						6 YEAR TOTAL
	BUDGET	FORECAST					
	2014	2015	2016	2017	2018	2019	2014-2019
SUMMARY OF CAPITAL PROGRAM							
Public Works	138,416	99,810	99,217	106,421	113,973	114,650	672,487
Water and Waste	4,798	6,150	5,558	7,050	6,750	5,561	35,867
Community Services and Community Incentive Grants	25,022	24,083	15,891	22,045	22,833	19,855	129,729
Winnipeg Police Service	4,464	5,476	8,578	20,823	5,872	5,151	50,364
Fire Paramedic Service		2,892	7,120	1,268	3,225	6,339	20,844
Planning, Property and Development	6,430	5,555	6,000	5,933	5,768	7,534	37,220
City Clerks	2,450	750	750	1,100	450		5,500
Corporate Support Services	2,386	2,637	2,198	5,370	2,831	2,015	17,437
Assessment and Taxation	2,000	2,750	2,500	2,350	2,320	2,350	14,270
Other Projects	250						250
Sub-Total Tax Supported General	186,216	150,103	147,812	172,360	164,022	163,455	983,968
Municipal Accommodations	12,329	14,014	8,821	9,198	9,037	8,849	62,248
Transit	31,782	42,976	155,737	29,457	30,395	33,872	324,219
Total Tax Supported Including Transit and Municipal Accommodations	230,327	207,093	312,370	211,015	203,454	206,176	1,370,435
UTILITIES							
Waterworks System	32,655	43,655	28,100	23,850	21,790	21,765	171,815
Sewage Disposal System	109,274	218,380	282,480	256,505	153,146	87,730	1,107,515
Solid Waste Disposal System	7,219	7,074	18,338	1,850	1,809	1,794	38,084
Total Utilities	149,148	269,109	328,918	282,205	176,745	111,289	1,317,414
SPECIAL OPERATING AGENCIES							
Winnipeg Golf Services							
Total Special Operating Agencies							
TOTAL CAPITAL PROGRAM	379,475	476,202	641,288	493,220	380,199	317,465	2,687,849

TORONTO

CITY OF TORONTO
2014 - 2023 CAPITAL BUDGET AND PLAN
(000)'s

Programs / Agencies ($000)	2014				2014 - 2023			
	Gross	Debt/ CFC	Debt Target	Over/ (Under)	Gross	Debt/ CFC	Debt Target	Over/ (Under)
Citizen Centred Services - A								
Children's Services	3,356	2,534	2,085	449	38,673	18,045	18,045	
Court Services	249				379			
Economic Development and Culture	32,480	14,780	9,030	5,750	151,392	104,084	84,198	19,886
Emergency Medical Services	2,310	2,000	5,234	(3,234)	59,157	35,850	38,373	(2,523)
Long Term Care Homes Services	28,402	18,192	18,192		132,356	97,386	97,386	
Parks, Forestry & Recreation	152,605	48,209	53,413	(5,204)	1,081,189	629,813	658,426	(28,613)
Shelter, Support & Housing Administration	1,500	1,500	1,500		30,550	30,550	30,550	
Toronto Employment & Social Services	1,100				1,100			
Citizen Centred Services - A	**222,002**	**87,215**	**89,454**	**(2,239)**	**1,494,796**	**915,728**	**926,978**	**(11,250)**
Citizen Centred Services - B								
City Planning	7,892	3,344	3,200	144	60,361	36,984	29,635	7,349
Fire Services	9,497	8,000	9,593	(1,593)	54,728	19,239	24,565	(5,326)
Transportation Services	305,677	200,557	188,422	12,135	3,081,802	1,995,959	1,970,849	25,110
Waterfront Revitalization Initiative	62,568	34,430	67,534	(33,104)	175,924	104,836	156,549	(51,713)
Citizen Centred Services - B	**385,634**	**246,331**	**268,749**	**(22,418)**	**3,372,815**	**2,157,018**	**2,181,598**	**(24,580)**
Internal Services								
311 Toronto	2,394	2,394	2,394		23,322	21,822	21,822	
Facilities Management and Real Estate	149,055	51,949	73,114	(21,165)	875,895	514,403	482,581	31,822
Financial Services	10,923	10,354	19,409	(9,055)	51,281	43,191	44,166	(975)
Fleet Services	41,816				463,876			
Information & Technology	60,734	34,176	28,344	5,832	407,086	201,433	216,827	(15,394)
Internal Services	**264,922**	**98,873**	**123,261**	**(24,388)**	**1,821,460**	**780,849**	**765,396**	**15,453**
Other City Programs								
Accountability Office			355	(355)	3,605	3,605	3,555	50
City Clerk's Office	4,995	1,995	1,995		50,341	36,868	36,868	
Pan Am Games	53,818	42,697	46,449	(3,752)	56,257	43,904	46,688	(2,784)
Radio Replacement Project	19,093	19,093	19,093		19,093	19,093	19,093	
Sustainable Energy Plan	10,719				160,631			
IT Projects - Unspecified Reduction	(3,544)	(3,544)	(3,544)		(21,268)	(21,268)	(21,268)	
Other City Programs	**85,081**	**60,241**	**64,348**	**(4,107)**	**268,659**	**82,202**	**84,936**	**(2,734)**
Total - City Operations	**957,638**	**492,660**	**545,812**	**(53,152)**	**6,957,730**	**3,935,797**	**3,958,908**	**(23,111)**
Agencies								
Exhibition Place	10,740	7,600	4,560	3,040	51,688	45,168	42,253	2,915
GO Transit	20,000	20,000	20,000		80,000	80,000	80,000	
Sony Centre (Hummingbird)	1,469	1,469	1,554	(85)	7,235	7,235	8,470	(1,235)
Toronto And Region Conservation Authority	13,970	3,000	3,000		106,477	32,000	32,000	
Toronto Police Service	39,017	14,337	23,922	(9,585)	519,122	240,029	262,001	(21,972)
Toronto Public Health	4,060	3,393	3,393		32,255	31,405	31,405	
Toronto Public Library	26,925	13,230	13,230		242,841	154,465	154,465	
Toronto Zoo	6,000	6,000	6,000		60,000	60,000	60,000	
Yonge-Dundas Square			50	(50)	450	450	500	(50)
Agencies	**122,181**	**69,029**	**75,709**	**(6,680)**	**1,100,068**	**650,752**	**671,094**	**(20,342)**
Total - Tax Supported before TTC	**1,079,819**	**561,689**	**621,521**	**(59,832)**	**8,057,798**	**4,586,549**	**4,630,002**	**(43,453)**
Toronto Transit Commission								
Toronto Transit Commission	916,108	308,632	388,355	(79,723)	6,325,031	2,002,046	1,878,338	123,708
2014 Scarborough Subway	14,500	2,500		2,500	3,437,000	531,308		531,308
Spadina Subway Extension	201,427				793,140			
Total - TTC	**1,132,035**	**311,132**	**388,355**	**(77,223)**	**10,555,171**	**2,533,354**	**1,878,338**	**655,016**
Tax Supported Programs	**2,211,854**	**872,821**	**1,009,876**	**(137,055)**	**18,612,969**	**7,119,903**	**6,508,340**	**611,563**
Rate Supported Programs								
Solid Waste Management	76,477				686,114			
Toronto Parking Authority	49,001				395,719			
Toronto Water	476,713				8,972,112			
Rate Supported Programs	**602,191**				**10,053,945**			
Total Tax and Rate Supported Captial Budget	**2,814,045**	**872,821**	**1,009,876**	**(137,055)**	**28,666,913**	**7,119,903**	**6,508,340**	**611,563**