Minute No. 440
Executive Policy Committee - Notice of Motion

Item No. 1 Zero Based Budget Review

Moved by Councillor Klein,
Seconded by Councillor Lukes,

WHEREAS Zero-Based Budgeting complements continuous improvement activities by adding a periodic, more thorough review to determine and confirm that resources are properly allocated to meet the objectives of the taxpayers and that the right services are being provided and that the City is investing taxpayer dollars appropriately and transparently;

AND WHEREAS Zero Based Budgeting increases the value Taxpayers get from their tax dollars by improving the efficiency, effectiveness and sustainability of services the City of Winnipeg provides and will build the City's capacity for continuous service improvement as well as help to align services and costs with what citizens want and are prepared to pay for;

THEREFORE BE IT RESOLVED THAT a Zero Based Budget Review be implemented as part of the new multiyear budget process, in such that, a minimum of one City of Winnipeg department will undergo a complete Zero Based Budget Review per year in conjunction with the existing budgeting process commencing in 2020.

In amendment,
Moved by Councillor Klein,
Seconded by Councillor Gillingham,

WHEREAS a dedication to continuous improvement across all city departments is important to find efficiencies, control expenses, improve financial and business processes, ensure sustainability, improve customer service and maximize value for taxpayers

AND WHEREAS the implementation of a multiyear budget is an opportune time for the public service to develop a continuous improvement review plan for departments

AND WHEREAS there are a variety of improvement tools that exist that can be used

Executive Policy Committee - Notice of Motion (continued):

THEREFORE BE IT RESOLVED that the Executive Policy Committee Notice of Motion No. 1 on Zero Based Budgeting be amended be deleting the resolve and replacing it with the following:

1. That the Chief Financial Officer with City Auditor review improvement tools, including but not limited to Lean Management, Zero Based Budget Review, operational reviews, International Organization for Standardization (ISO) and Control Self-Assessment to be used in developing a four year continuous improvement review plan to find efficiencies, control expenses, improve processes and customer service across city departments.

2. That the CFO and City Auditor submit a continuous improvement review plan, complete with targets, review tool per project, evaluation reporting timeline on improvements implemented and benefits achieved and associated budget as part of the 2020 multiyear budget.

The amending motion moved by Councillor Klein and seconded by Councillor Gillingham was put and declared carried.

The motion for adoption of the item, as amended, was put and declared carried as below:

THEREFORE BE IT RESOLVED

1. That the Chief Financial Officer with City Auditor review improvement tools, including but not limited to Lean Management, Zero Based Budget Review, operational reviews, International Organization for Standardization (ISO) and Control Self-Assessment to be used in developing a four year continuous improvement review plan to find efficiencies, control expenses, improve processes and customer service across city departments.

2. That the CFO and City Auditor submit a continuous improvement review plan, complete with targets, review tool per project, evaluation reporting timeline on improvements implemented and benefits achieved and associated budget as part of the 2020 multiyear budget.