EXECUTIVE POLICY COMMITTEE
DISPOSITION OF ITEMS

SPECIAL MEETING
DECEMBER 15, 2020

MEMBERS PRESENT: His Worship Mayor Bowman, Chairperson
Councillor Allard
Councillor Browaty
Councillor Gillingham
Councillor Gilroy
Councillor Mayes
Councillor Rollins

COMMITTEE CLERK: Andrew Poitras, Manager of the Decision Making Process
City Clerk's Department

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		REPORTS – NOVEMBER 27, 2020	
1	Preliminary 2021 Operating and Capital Budgets	The Executive Policy Committee tabled and referred the Preliminary 2021 Operating and Capital Budgets to the following budget review process: Tuesday, December 1, 2020 – 9:30 a.m. — Standing Policy Committee on Water and Waste, Riverbank Management and the Environment Wednesday December 2, 2020 – 9:30 a.m. — Standing Policy Committee on Protection, Community Services and Parks Friday, December 4, 2020 – 9:30 a.m. — Standing Policy Committee on Infrastructure Renewal and Public Works Monday, December 7, 2020 – 9:30 a.m. — Standing Policy Committee on Property and Development, Heritage, and Downtown Development Tuesday, December 8, 2020 – 2:30 p.m. — Standing Policy Committee on Innovation and Economic Development Thursday December 10, 2020 – 9:30 a.m. — Winnipeg Police Board Friday, December 11, 2020 – 9:30 a.m. — Executive Policy Committee – Delegations Tuesday, December 15, 2020 – 9:30 a.m. — Executive Policy Committee – Recommendation to Council Wednesday, December 16, 2020 – 9:30 a.m. — Council	Standing Policy Committee on Water and Waste, Riverbank Management and the Environment Standing Policy Committee on Protection, Community Services and Parks Standing Policy Committee on Infrastructure Renewal and Public Works Standing Policy Committee on Property and Development, Heritage, and Downtown Development Standing Policy Committee on Innovation and Economic Development Winnipeg Police Board Executive Policy Committee

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DELEGATIONS – DECEMBER 11, 2020			
1.	Councillor Nason, Transcona Ward		
2.	Chris Lorenc, President, Manitoba Heavy Construction Association		
3.	Morley Walker and Laila Yesmin, Winnipeg Public Library Board		
4.	Derek Koop, President, Functional Transit Winnipeg		
5.	Michel Durand-Wood		
6.	Dodie Jordaan and Mary Jane Brownscombe, Ka Ni Kanichihk		
7.	John Samson Fellows		
8.	Don Woodstock		
9.	Andrew Kohan		
10.	Mel Marginet, Green Action Centre		
11.	Romeo Ignacio, President, Amalgamated Transit Union		
12.	James Van Gerwen, Executive Vice President, Amalgamated Transit Union		
13.	Jonathan Alward, Director, Prairie Region, Canadian Federation of Independent Business		
14.	Anders Swanson, Executive Director, Winnipeg Trails Association		
15.	Jelynn Dela Cruz, University of Manitoba Students Union, President		
16.	Brendan Scott, UMSU Vice-President Finance and Operations		
17.	Taylor Sayer		
18.	Kayla Lawson		
19.	David Driedger		
20.	Kate Kehler and Kathleen Vyrauen, Police Accountability Coalition		
21.	Wendy Boyd		
22.	Omar Kinnarath, Mutual Aid Society Winnipeg		
23.	Dudley Thompson, Chair Advocacy Committee, Sustainable Buildings Manitoba		
24.	Anna Weier		
25.	Daniel Friesen		
26.	Michael Champagne, Fearless R2W organization		
27.	Marika Prokosh		
28.	Heather Ashdown		
29.	Glen Koroluk, Manitoba Eco-Network		
30.	Cerah Dube		
31.	James Wilt, Winnipeg Police Cause Harm		
32.	Michelle Moulson		
33.	Jazmín Alfaro		
34.	Robyn Dyck		
35.	Chantale Garand		
36.	Brian Pincott		
37.	Rebecca Hume		

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38.	Raina Ignacio		
39.	Joe Curnow		
40.	Sylvie Hebert		
41.	Nicole Jowett		
42.	Anny Chen, Budget for All		
43.	Geoff Reimer		
SUBMISSIONS – DECEMBER 11, 2020			
1.	Chris Lorenc, President, Manitoba Heavy Construction Association (See Delegation No. 2)		
2.	Derek Koop, President, Functional Transit Winnipeg (See Delegation No. 4)		
3.	Michel Durand-Wood (See Delegation No. 5)		
4.	Jonathan Alward, Director, Prairie Region, Canadian Federation of Independent Business (See Delegation No. 13)		
5.	Anders Swanson, Executive Director, Winnipeg Trails Association (See Delegation No. 14)		
6.	David Driedger (See Delegation No. 19)		
7.	Kate Kehler and Kathleen Vyrauen, Police Accountability Coalition (See Delegation No. 20)		
8.	Daniel Friesen (See Delegation No. 25)		
9.	Pam Lucenkiw, Co-chair, OURS-Winnipeg		
10.	Lilian Marshall		
11.	Damaris Sawatzky		
12.	Janet Thomas, Executive Director, Manitoba Association of Landscape Architects Inc.		
BUDGET REVIEW AND RECOMMENDATIONS – DECEMBER 15, 2020			
1	Joint Venture	The Executive Policy Committee received the matter as information.	Nil
2	General Council of Winnipeg Community Centres Inc. 2020 – 2022 Business Plan	The Executive Policy Committee received the matter as information.	Nil
3	Options for Auditing Elected Officials' Expenditures	The Executive Policy Committee received the matter as information.	Nil
4	North District Police Station	The Executive Policy Committee received the matter as information.	Nil
5	Winnipeg Police Board – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee forwarded to Council the following recommendation of the Winnipeg Police Board: 1. That the Board complied with the final direction of city administration to provide Council with an estimate of $312,631,494 as the total operating costs of the Winnipeg Police Service in 2021 that are required to maintain an adequate and effective police service in Winnipeg; 2. That the Board advise Council that it estimates the net mill rate support required for the Winnipeg Police Service in 2021 at $265,540,422 based on a revenue estimate of $47,091,072 with the proviso that there are risks that	Council

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		may cause the Board to make further requests for funding such as major special events or critical incidents where police are required; 3. That the Board provide Council with an estimate of $6,046,000 as the total cost for capital projects for the Winnipeg Police Service in 2021, that are required to maintain an adequate and effective police service in Winnipeg; and 4. That the Board has adhered to *The Police Services Act* and refers the Preliminary 2021-2024 Multi Year Operating and 2021-2026 Capital Budgets as they pertain to the Winnipeg Police Service and as tabled by Executive Policy Committee, to Council for their consideration.	
6	Standing Policy Committee on Infrastructure Renewal and Public Works – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee received as information the recommendation of the Standing Policy Committee on Infrastructure Renewal and Public Works.	Nil
7	Standing Policy Committee on Innovation and Economic Development – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee received as information the recommendation of the Standing Policy Committee on Innovation and Economic Development.	Nil
8	Standing Policy Committee on Property and Development, Heritage and Downtown Development – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee received as information the recommendation of the Standing Policy Committee on Property and Development, Heritage and Downtown Development.	Nil
9	Standing Policy Committee on Protection, Community Services and Parks – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee received as information the recommendation of the Standing Policy Committee on Protection, Community Services and Parks.	Nil
10	Standing Policy Committee on Water and Waste, Riverbank Management and the Environment – Preliminary 2021 Operating and Capital Budget Recommendations	The Executive Policy Committee received as information the recommendation of the Standing Policy Committee on Water and Waste, Riverbank Management and the Environment.	Nil

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11	Executive Policy Committee – Preliminary 2021 Operating and Capital Budgets – Final Recommendations	The Executive Policy Committee recommended to Council: **OPERATING BUDGET RECOMMENDATIONS:** 1. That the following recommendations with respect to the 2021 Preliminary Operating Budget be approved by Council: A. i. That the 2021 Preliminary Operating Budget (page 2-1), including the budget for reserves (Appendix 3), be reviewed and approved by Council; and ii. That the 2022 through 2023 projections set out on page 2-2 of the Preliminary Budget be reviewed and approved by Council. B. That the City's mill rate be increased from 12.861 to 13.161 for 2021, for the purpose of raising revenue as required for the annual operating budget. *Note: This mill rate of 13.161 in 2021 includes a 1% property tax increase dedicated to the renewal of local streets, lanes and sidewalks; a 1% property tax increase dedicated to the renewal of regional streets and sidewalks, and bridges and; a 0.33% property tax increase dedicated for payments for the Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass project, for a total property tax increase of 2.33%. Property taxes are projected to increase by 2.33% in each of 2022 and 2023, an increase currently projected to be dedicated to capital programs.* C. i. That the City's business tax rate remain at 4.84% in 2021; and ii. That Council enact the attached Small Business Tax Credit By-law under subsection 219(2) of the City of Winnipeg Charter, which will provide a tax credit in the amount of all municipal business taxes owed for businesses with an annual rental value of $44,200 or less in 2021 ($35,700 in 2020).	Council

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Note: The business tax rate is to be determined in 2022 to 2023 to maintain current budgeted revenue. The Small Business Tax Credit (SBTC) will be recalculated in 2022 and 2023.

D. In order to balance the remaining years of the multi-year operating budget approved by Council on March 20, 2020 (2021 preliminary budget and 2022 to 2023 projected budgets), that Council approve the following transfers between Financial Stabilization Reserve Fund and the General Revenue Fund as noted below.

In millions of $	2021	2022	2023	3-year Total
Transfer (to) / from Financial Stabilization Reserve Fund	$20.2	($11.2)	($0.5)	$8.5

E. That Council approve the allocation of the Federal Safe Restart Agreement funding (operating) of $42.223 million in 2020, in order to mitigate the ongoing negative impact of the COVID-19 pandemic to the City's finances as follows:

i. Reverse the following decisions approved by Council on June 26, 2020 (Item 7 of the Report of Executive Policy Committee dated June 18, 2020 - "Addressing the Financial Challenges of COVID-19" – Additional Proposed Actions out of the COVID-19 Crisis Cash Flow Management Plan) including repealing Borrowing By-law No. 63/2020:

a. Replace the cash to capital funding for 28 capital projects as detailed in Appendix 2 of the June 26, 2020 Report, with external borrowing of $15.607 million for tax supported departments (operating) and $2.805 million for Transit Department (transit);

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		b. Include debt and finance charges in 2021 and future years resulting from the external borrowing of $18.412 million; and c. Approve transfer in 2020 from the Land Operating Reserve to the General Revenue Fund to a maximum of $8 million. ii. Transfer $7.735 million to Winnipeg Parking Authority SOA to mitigate the revenue losses incurred in 2020; and iii. Allocate $8.881 million for a COVID-19 Economic Recovery and Community Support Program (as specified in Recommendation 1.G.i.) and $2 million for an investment in Affordable Housing (as specified in recommendation 1.G.ii). F. That Council approve the allocation of the entire Federal Safe Restart funding (transit) of $32.274 million in 2020 to Winnipeg Transit. G. That Council approve the following transfers in 2020 from the General Revenue Fund: i. $8.881 million to the General Purpose Reserve Fund for a COVID-19 Economic Recovery and Community Support Program as noted in recommendation 1.E.iii. The goals of the COVID-19 Economic Recovery and Community Support Program are to stimulate the City's economy, revitalize the community and grow the assessment base. Initiatives included in the 2021 budget and 2022 to 2023 projections: a. Re-establishment of an Economic Development Office as a direct report of the Chief Administrative Officer for a total of $500,000; b. Improvements to the planning, development and permitting processes for additional full-time equivalents (FTEs) and technological investments for a total of $750,000;	

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		c. Compensate for City revenue shortfall for re-introduction of property and business tax penalty waivers (as specified in Recommendation 1.H.) estimated at $3.781 million in 2021; d. Funding of $600,000 for Winnipeg Wellness Support grant program (Winnipeg Wellness Fund) to address physical, mental, spiritual and emotional distress due to COVID-19 pandemic (as specified in Recommendation 1.I.); e. Funding of $3 million for Winnipeg COVID-19 Economic Support Grant Program to assist small businesses and not-for-profit organizations that have suffered a revenue decline due to the pandemic (as specified in Recommendation 1.J.). f. Funding of $250,000 for mental health support for front line workers in ambulance and fire emergency services. ii. $2 million to the Housing Investment Rehabilitation Reserve to retain a portion of the Federal Safe Restart funding (operating) for the City's Affordable Housing Strategy. H. i That Council enact amendments to the Tax Penalty By-law No. 5796/91, that will be in effect for taxes imposed in 2021 to: a. waive penalties on 2021 property and business taxes that remain unpaid for up to three months following the due date for these taxes; and b. eliminate the penalty of 7.5% on unpaid taxes imposed for the month of August (for business taxes) and September (for real and personal property taxes); ii. That Council direct the Public Service to communicate clearly that the intent of recommendation 1.H. is to help those who are in financial need during this unprecedented event, and that this is not intended to waive requirements for residents to continue to pay for City services.	

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		I. That Council approve a one-time grant program (Winnipeg Wellness Fund), funded by Federal Safe Restart funding, in the amount of $600,000 for any amount of grant to support schools, community centres, faith-based organizations, businesses and business organizations (including BIZes), charities and non-profit incorporated organizations and for grants of no more than $5,000 to community groups to provide community activities and initiatives that reduce the emotional, physical and spiritual stress of the pandemic and allow residents to connect with one another in a safe way, said program to be administered by the City Clerk, subject to the following parameters: i. That the City Clerk issue grants only to organizations or groups recommended by a City councillor in an amount recommended by the councillor and each councillor be limited to making recommendations of $40,000 in grant funding; ii. That the grants be issued only to eligible organizations or groups who accept responsibility for expending the grant funds in accordance with their application for the grant funding; iii. That the funding be used only to defray expenses in providing the activity or initiative and not to enrich or profit the recipient organization or group; iv. That the deadline for submissions of applications for grants be February 28, 2021 (although grants may be issued prior to the deadline) and the expenses for which the funds are to be used must be incurred by the recipient organization prior to April 30, 2021; v. That the recipient organization provide a report to the City Clerk as to the use of the grant funds prior to June 30, 2021; vi. That the City Clerk report to the Standing Policy Committee on Finance as to the use of the grant funds by December 31, 2021; and vii. That no funds be carried over to a future date and any unused funds be returned to general revenue. J. i. That Council approve Winnipeg COVID-19 Economic Support	

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		Grant Program, to assist small businesses and not-for-profit organizations that have suffered due to the pandemic, subject to the following parameters: a. Funding to be provided to organizations that are forced to prohibit access by the public to their premises by Manitoba COVID-19 public health orders in effect November 12, 2020 or thereafter; b. Businesses and not-for-profit organizations applying for funding must have fewer than 100 employees; c. Grant funding available is $1,500 per eligible organization; d. Program application deadline for the first intake is February 28, 2021. Applications will be prioritized on a first come first serve basis until the $3 million funding is fully expended. If funds remain, a second intake of applications will be accepted with an application deadline of April 30, 2021; e. Grant recipients under this program must: agree to the terms and conditions of the funding: provide an application form outlining the specific costs covered by the funding; and provide consent on how the grant is utilized in a final report to Council; and f. The following do not qualify for this program: related organizations of the Government of Canada, Government of Manitoba, City of Winnipeg; businesses or other organizations with 100 or more employees; and businesses or organizations that do not have to cease their operations or close their publicly accessible physical locations under the COVID-19 public health orders in effect November 12, 2020 or thereafter. ii. That Council direct the Public Service to communicate clearly that the intent of recommendation 1.J. is to help those organizations who are in financial need during this	

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		unprecedented event. iii. That Council direct Public Service to report back on Winnipeg COVID-19 Economic Support grant program with details including recipients, amounts and a description of how the grant is utilized to the appropriate committee of Council on or before December 31, 2021. K. That Council approve: i. A testing fee of $70 per applicant for applications to join the Winnipeg Police Service (a service formerly provided by University of Manitoba); and ii. levies and transfers between funds outlined in the 2021 Operating Budget (Appendix 4 Transfers from/to the General Revenue Fund and other Reserve funds). L. That Council approve a 6% reduction in conventional bus service from regular service levels for 2021 in response to the COVID-19 pandemic and that the operating budget for Transit be reduced accordingly. M. That Council approve 2021 grant and grant delegations as reported in the 2020 Budget (Volume 2 Appendix 2 Listing of Grants / Payments), subject to the changes set out in the 2021 Budget (Listing of Grants / Payments Appendix 2). N. That Council enact amendments to the Tax Certificate Fees By-law 53/2015 to increase the following fees to the following amounts: i. For the making and mailing of a paper tax certificate to $59.00. ii. For the electronic making out and mailing of a tax certificate requested electronically to $43.00 O. That Council amend each of the Special Operating Agencies' Charters - to direct Animal Services, Golf Services, Fleet Management Services	

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		and Parking Authority to include an annual budget for vacancy management, as is the practice for other City departments, to be transferred to the tax supported fund and to direct the Chief Administrative Officer to manage these in the same manner as is done with departments of the City. P. That $1,645,310 in prior years' tax supported cash to capital surplus generated due to capital projects coming under budget (identified in Appendix 5A), be utilized to reduce the transfer to the General Capital Fund in the 2021 tax supported operating budget. Q. That, on a one-time basis, $1.2 million be transferred from the Land Operating Reserve (unallocated equity) to the Heritage Investment Reserve to eliminate the accumulated unallocated equity deficit in the latter fund. R. That Council reiterate its prior direction to the Public Service to continue to pursue a new agreement with Shared Health Services for the provision of Emergency Medical Services by the City that reflects full cost recovery, including, but not limited to, the leasing costs for any new fire paramedic stations. S. That the terms and conditions of the General Purpose Reserve be amended to allow as a funding source any budget allocation approved by Council including external or internal funding sources. T. That the Multi-Year Budget Policy be amended by repealing subsection 3.4 to remove the obligation for Council to approve budget projections for years beyond the four-year budget cycle. U. That the following be added to the Operating Budget and be funded by an equivalent increase to the Corporate Efficiencies budget: i. $313,000 for the resulting 2021 to 2023 debt and finance charges related to North District Police Station project as approved by Council on November 26, 2020; ii. $223,391 over 2021 to 2023 to rescind the allocation of funds to Business Improvement Zones to offset a portion of the costs of	

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		the Neighbourhood Economic Development Officer as approved by Council on November 26, 2020; iii. $269,000 for the incremental 2023 debt and finance charges related to the Waverley West Fire Station as noted in the Capital Budget recommendation 2.H. below. iv. $99,000 for 2021 to 2023 for external audit services to audit the Councillors' Ward Allowance expenditures of five Councillors each year on a rotating basis. v. $36,000 for 2021 to 2023 for external audit services to provide annual audits of the Mayor's Office expenditures. V. That Council direct the public service to return to the appropriate Committee of Council in 90 days to bring forward policy changes to enable a rotational audit for Councillors' Ward Allowance expenditures, to include the aforementioned audit of five Councillors' expenditures each year, and a requirement that each Councillor is subject to an audit at least once during their term. W. That Council direct the Chief Financial Officer, to bring forward on or before December 31, 2021 options and recommendation for Council's consideration on a multi-year funding formula for the Winnipeg Police Service (WPS) that will provide planning certainty for the City of Winnipeg and a sustainable and predictable funding level for the WPS. As part of the development of the report the public service will (i) conduct a jurisdictional scan of other formula-driven models for police services; (ii) work collaboratively to seek input from the Winnipeg Police Services Board, members of Council and the WPS; (iii) commission a statistically representative third-party survey of Winnipeg residents concerning the funding of the WPS, and (iv) support the Chair of the Police Board, Chair of Protection, Community Services, and Parks, and Chair of Finance through the office of public engagement to hold six events: one city wide event and 5 community committee events (Assiniboia; City Centre; East Kildonan - Transcona, Lord Selkirk-West Kildonan and Riel)	

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		designed to collect input from members of the public including Black, Indigenous and people of colour, LGBT2SQ*, community groups and associations. As part of the development of the report, $150,000 will be made available through an equivalent increase to the Corporate Efficiencies budget, to the Office of Public Engagement. X. That Council direct the City Solicitor/ Director of Legal Services to submit the necessary by-laws and policy amendments to implement the above recommendations directly to Council by way of a communication through the Office of the City Clerk. **CAPITAL BUDGET RECOMMENDATIONS** 2. That the following recommendations with respect to the 2021 Preliminary Capital Budget and 2022 to 2026 Five-Year Capital Forecast be approved by Council: A. i. That the 2021 Preliminary Capital Budget as set out on page 2-4, totaling $386.429 million be reviewed and approved by Council. ii. That Council approve new capital borrowing authority as follows: a. $23.239 million external borrowing for 2021 tax-supported operations, including Transit and Municipal Accommodations; and b. $1.500 million external borrowing for 2021 tax-supported internal financing. *Note: A separate borrowing authority in the amount of $10 million for the Winnipeg Fleet Management Agency SOA is being put forward for Council consideration and approval as part of the SOA's 2021 to 2023 Business Plan report.*	

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		iii. That the 2022 to 2026 Five-Year Capital Forecast as set out on page 2-4 be reviewed and approved by Council. B. That Council approve the following cash to capital contribution: Year — $ Millions 2021 — 5.688 (budget) 2022 — 10.591 (forecast) 2023 — 2.567 (forecast) 2024 — 20.000 (forecast) 2025 — 20.000 (forecast) 2026 — 20.620 (forecast) C. That Council approve all other transfers from prior years' surplus or authorizations, to/from reserves and other funds outlined in the 2021 Capital Budget (identified in Appendix 6). D. That Council authorize expenditures on the following projects, as set out in Attachment 1 to the Budget Recommendations, in 2021 or prior to the adoption of the 2022 capital budget as a first charge against the General Capital Fund, in accordance with Subsection 288(2) of the City of Winnipeg Charter and the Expenditures before Budget Adoption By-law, to facilitate timely work on the projects: i. Up to $70.500 million for various Accelerated Regional Street Renewal projects; ii. Various regional street projects as set out below: a. Up to $2.850 million for the Redwood Avenue – Main Street to Salter Avenue; b. Up to $5.900 million for the University Crescent - Pembina Highway to Chancellor Matheson Boulevard; and	

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		c. Up to $1.400 million for the River Avenue – Osborne Street to Wellington Crescent / Wellington Crescent – River Avenue to Stradbrook Street; iii. Up to $7.500 million in Local Street Renewal projects to facilitate delivery of industrial streets, residential streets, alleys, and sidewalk renewals; iv. Up to $1.453 million for the Police Service - Communication Sites Upgrade – Media Logger project to coordinate the logger service date with Next Generation 911 delivery; and v. Up to $0.602 million for the Police Service - Flight Operations Overhaul project. vi. Up to $300,000 for the Recreation and Library Facility Investment Strategy – Land Dedication Reserve Fund allocation. E. That Council approve the following transfers from Land Operating Reserve in 2021: i. to the General Capital Fund of $3.611 million; and ii. to the General Revenue Fund of $0.235 million to the extent that the reserve's unallocated equity balance does not enter into a deficit position. Should the unallocated equity balance be such that the full transfers cannot be made, any shortfall will be addressed during 2021. F. That Council direct Public Service to report within 180 days to the Standing Policy Committee on Finance on the determination methods, budget assumptions and other relevant information in calculating the annual inflationary (deflationary) rate including construction inflation, and its impact on the operating and capital budgets.	

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		G. That Council's policy regarding funding of Public-Private Partnerships be amended as follows (amendment underlined): *That annual lease/service payments and debt servicing costs for tax supported public private partnerships be funded annually up to a maximum of 30% of the cash to capital contribution and the federal gas tax. <u>If the funding of annual lease/service payments and debt servicing costs for tax supported public private partnerships exceeds 30% of cash to capital contribution and federal gas tax, no additional tax supported public private partnerships be entered into until funding of annual lease/service payments and debt servicing costs for tax supported public private partnerships is reduced to a level below 30% of cash to capital contribution and federal gas tax.</u>* H. That the Waverley West Fire Station be funded by external debt in the amount of $7 million in 2023 instead of the Impact Fee Reserve. I. That the following changes be reflected in the Regional and Local Street Renewal capital program (detail sheet noted as Attachment 2A): i. Regional and Local Street Renewal – amend the listing of Local Thin Bituminous Overlay (TBO) as noted in the attached (Attachment 2B); ii. Regional and Local Street Renewal – amend the Accelerated Regional Street Renewal listing as noted in the attached (Attachment 2C), to reflect streets within the sub-program which have been completed. *Note: There is no net change in overall program funding related to these changes.* J. That Council direct the City Solicitor/ Director of Legal Services to submit the necessary borrowing by-law directly to Council by way of a communication through the Office of the City Clerk. 3. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing.	