APPENDIX C

Winnipeg Recreation Strategy Recommended Capital Investment Plan
($000's)

	2024	2025	2026	2027	2028	2029	2024-2029 Six Year Total	2030	2031	2032	2033	10-Year Total
List of Capital Projects (1) :												
1 Spray Pad Investment Fund	2,000	2,100	2,100	2,200	2,200	2,300	12,900	2,300	2,400	2,400	2,400	22,400
2 Recreation Facility Capital Maintenance Program	5,000	5,500	6,000	6,500	7,000	7,500	37,500	8,000	8,500	9,000	9,000	72,000
3 Community Centre Investment Fund	30,400	-	10,000	-	10,000	-	50,400	10,000	-	10,000	-	70,400
4 South Winnipeg Recreation Campus - Aquatic Facility Component	37,000	-	-	-	-	-	37,000	-	-	-	-	37,000
5 Freight House Recreation Centre Redevelopment Study	250	-	-	-	-	-	250	-	-	-	-	250
6 Freight House Outdoor Pool Redevelopment	5,500	-	-	-	-	-	5,500	-	-	-	-	5,500
7 East of the Red Rec Plex	-	2,000	80,000	-	-	-	82,000	-	-	-	-	82,000
8 Fort Rouge Leisure Centre Redevelopment Study	-	-	250	-	-	-	250	-	-	-	-	250
9 Arena Twinning Project	-	-	-	10,000	-	-	10,000	-	-	-	-	10,000
10 Provencher Outdoor Pool Redevelopment	-	-	-	8,000	-	-	8,000	-	-	-	-	8,000
11 Southeast Winnipeg Regional Recreation and Aquatic Centre	-	-	-	-	-	4,000	4,000	106,000	-	-	-	110,000
12 Pan Am Pool Redevelopment Options Analysis	-	-	-	-	-	-	-	-	500	-	-	500
13 Fort Garry Lion's Outdoor Pool Redevelopment	-	-	-	-	-	-	-	-	8,000	-	-	8,000
TOTAL CAPITAL PROJECTS	80,150	9,600	98,350	26,700	19,200	13,800	247,800	126,300	19,400	21,400	11,400	426,300
Financed by:												
External Debt	80,150	9,600	98,350	26,700	19,200	13,800	247,800	126,300	19,400	21,400	11,400	426,300
TOTAL CAPITAL FINANCING REQUIREMENTS	80,150	9,600	98,350	26,700	19,200	13,800	247,800	126,300	19,400	21,400	11,400	426,300

(1) With the exception of the Recreation Capital Maintenance Program which will be included in Assets and Project Management Department - Municipal Accommodations, all other programs and projects will be included in Community Services

Winnipeg Recreation Strategy Recommended Capital Investment Plan
Summary of Net Operating Impact
($000's)

		Net Operating Impact (1)						
		2024	2025	2026	2027	2028	2029	6-Year Total
List of Capital Projects:								
1	Spray Pad Investment Fund	12	144	293	452	628	811	2,339
2	Recreation Facility Capital Maintenance Program	30	361	752	1,211	1,742	2,330	6,425
3	Community Centre Investment Fund	460	1,909	2,043	2,637	2,821	3,465	13,335
4	South Winnipeg Recreation Campus - Aquatic Facility Component	(802)	145	850	2,164	5,986	6,050	14,393
5	Freight House Recreation Centre Redevelopment Study	2	16	16	16	16	16	82
6	Freight House Outdoor Pool Redevelopment	(163)	205	354	576	579	584	2,135
7	East of the Red Rec Plex	-	17	1,759	5,853	6,535	6,928	21,092
8	Fort Rouge Leisure Centre Redevelopment Study	-	-	3	19	19	19	60
9	Arena Twinning Project	-	-	-	159	778	778	1,715
10	Provencher Outdoor Pool Redevelopment	-	-	-	(237)	266	522	551
11	Southeast Winnipeg Regional Recreation and Aquatic Centre	-	-	-	-	-	64	64
	TOTAL NET OPERATING IMPACT	(461)	2,797	6,070	12,850	19,369	21,568	62,191
Operating Expense By Category								
	Operating costs (2)	-	-	-	220	8,337	8,504	17,061
	Debt and finance charges	1,501	3,109	8,316	13,491	15,991	17,958	60,365
	Transfer to General Capital Fund	-	-	-	-	-	-	-
	Total Direct Costs	1,501	3,109	8,316	13,711	24,328	26,462	77,426
	Less: Incremental Revenue/Recovery (3)	1,962	312	2,246	861	4,959	4,895	15,235
	TOTAL NET OPERATING IMPACT	(461)	2,797	6,070	12,850	19,369	21,568	62,191

(1) The Net Operating Impact is presented on a six-year view consistent with the Capital Detail Sheets
(2) Operating costs are identified in the individual Capital Detail Sheets
(3) Incremental Revenue/Recovery Includes recovery of Corporate Interest and Administrative Charges and revenue from operations

Community Services Department

Project Name: **Spray Pad Investment Fund**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	2,000	2,100	2,100	2,200	2,200	2,300	10,900	12,900
Financed by:									
External Debt		2,000	2,100	2,100	2,200	2,200	2,300	10,900	12,900

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	2,000	2,100	2,100	2,200	2,200	2,300	-	12,900
Financed by:								
External Debt	2,000	2,100	2,100	2,200	2,200	2,300	-	12,900

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges	77	212	361	523	699	886
Transfer to General Capital Fund						
Total Direct Costs	77	212	361	523	699	886
Less: Incremental Revenue/Recovery	65	68	68	72	72	75
Net Cost/(Benefit)	12	144	293	452	628	811
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: Not applicable, as this is a scalable program

The Council adopted Wading Pool Rationalization and Spray Pad Reinvestment Strategy outlines targeted levels of service for provision of wading pool and spray pad facilities and a provides decision making framework for prioritizing new spray pad investments and rationalizing end of service life wading pools.

The Spray Pad Investment Fund will enable the implementation of the Wading Pool Rationalization and Spray Pad Reinvestment Strategy including:
- addressing gaps in targeted levels of service
- developing new spray pads with increased service hours, accessibility and play value
- prioritizing new spray pads at multi-use recreation sites that include access to washrooms, parking and complementery site amenities
- supports geographic areas with higher levels of poverty
- consolidates and replaces ageing wading pools with new spray pads within a target catchment area, where appropriate
- reinvests in alternate park amenities at removed wading pool locations (where applicable), in consultation with the area Councillor

This program will generally support the construction of two new spray pads per year, as well as removal of any existing wading pools within targeted catchment areas, and enable reinvestment in alternate park amenities at those locations. Funds may be leveraged through additional investment from other levels of government or Councillor endorsed funding such as Community Incentive Grant Program and Land Dedication Reserve Fund.

Spray Pad Investment Fund (continued):

Priority projects over the six year forecast could include:
Turtle Island Neighbourhood Centre Spray Pad
Tyndall Park CC Spray Pad
Lion's Pool/Fort Garry CC Spray Pad
Chalmers CC Spray Pad
Norberry-Glenlee CC-Worthington Site Spray Pad
Ft. Garry CC- Victoria Site Spray Pad
Bronx Park CC Spray Pad
(additonal sites to be determined in future years)

Estimated service life of a new spray pad investment is 25 years.
Individual spray pad projects within the program will require a class 3 or better estimate before construction can begin.

* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

Operating budget impacts will be assessed as projects and potential wading pool closures are confirmed.

ASSETS AND PROJECT MANAGEMENT - MUNICIPAL ACCOMMODATIONS

Project Name: **Recreation Facility Capital Maintenance Program**

Standing Policy Committee: Property and Development, Heritage, and Downtown Development

Dept ID:
Department: Municipal Accomodations
Project: 07xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	5,000	5,500	6,000	6,500	7,000	7,500	32,500	37,500
Financed by:									
External Debt		5,000	5,500	6,000	6,500	7,000	7,500	32,500	37,500

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	5,000	5,500	6,000	6,500	7,000	7,500	-	37,500
Financed by:								
External Debt	5,000	5,500	6,000	6,500	7,000	7,500		37,500

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges	192	540	947	1,423	1,969	2,574
Transfer to General Capital Fund						
Total Direct Costs	192	540	947	1,423	1,969	2,574
Less: Incremental Revenue/Recovery	163	179	195	211	228	244
Net Cost/(Benefit)	30	361	752	1,211	1,742	2,330
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: Not applicable, as this is a scalable program

Investment is required to deal with the substantial infrastructure deficit within the various recreation facility portfolios, identified in the 2018 State of the Infrastructure Report.

Community Services Department recreation facilities portfolio includes (2021):
- 12 indoor pools
- 8 recreation & leisure centres
- 63 community centres, with 81 locations and 130+ outdoor rinks
- 12 City operated arenas, 22 community centre operates arenas and two leased arenas
- 21 spray pads
- 9 outdoor pools
- 80 wading pools

This program is for capital maintenance, refurbishment, renewal and improvements to various ageing recreation facilities including indoor pools, recreation & leisure centres, community centres, arenas, outdoor pools, wading pools and spray pads. Includes City of Winnipeg community centre renewal and maintenance obligations as defined under the Universal Funding Formula.

Investment needs will be prioritized based on assessments of risk to service and potential asset failure, with a focus on multi-use facilities and facilities that support areas experiencing higher levels of poverty.

Individual maintenance and renewal investments within the program will require a class 3 or better estimate before construction can begin.

* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

As this program focuses on maintenance and renewal, no incremental operating budget requirements are anticipated.

Community Services Department

Project Name: **Community Centre Investment Fund**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	30,400	-	10,000	-	10,000	-	20,000	50,400
Financed by:									
External Debt		30,400		10,000		10,000		20,000	50,400

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	30,400	-	10,000	-	10,000	-	-	50,400
Financed by:								
External Debt	30,400	-	10,000	-	10,000	-		50,400

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges	1,168	1,909	2,343	2,637	3,121	3,465
Transfer to General Capital Fund						
Total Direct Costs	1,168	1,909	2,343	2,637	3,121	3,465
Less: Incremental Revenue/Recovery	708		300		300	
Net Cost/(Benefit)	460	1,909	2,043	2,637	2,821	3,465
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: Not applicable, as this is a scalable program

Funding in the amount of $10.0 million every second year is recommended to fund the City's portion of anticipated multi-government project funding that could enable between one and three projects per funding year. Funding is to support amalgamation and redevelopment of end of life and functionally obsolete community centres and to address gaps in service to provide accessible, multi-use, multi-generational facilities that meet current and future community program needs. At present, several community centres have completed or are conducting feasibility studies to support redevelopment/amalgamation including Ft. Garry CC, Tyndall Park CC, Varsity View CC, Kirkfield-Westwood CC, and Oxford Heights CC.

Individual projects will be further identified and recommended through the GCWCC update to Plan 2025 (Plan 2045)
Funding in 2024 includes $10.0M for community centre redevelopment project(s) as noted above, as well as $8.3M for Tyndall Park Community Centre Gymnasium and $12.1M for Southeast Winnipeg New Community Centre (formerly Southeast Winnipeg Recreation Facility) as previously identified in the 2020 Infrastructure Plan.

Individual projects within the program will require a class 3 or better estimate and a cost benefit for each before construction can begin.

* N/A - No amounts have been included in the "Previous Budgets" due to this project's on-going nature.

Any operating budget impacts, including potential Universal Funding Formula grant increases will be assessed as projects are identifed and approved individually.

Community Services Department

Project Name: **South Winnipeg Recreation Campus - Aquatic Facility Component**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	37,000	-	-	-	-	-	-	37,000
Financed by:									
External Debt		37,000						-	37,000

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	37,000	-	-	-	-	-	-	37,000
Financed by:								
External Debt	37,000	-	-	-	-	-		37,000

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs					6,332	6,458
Debt and finance charges	38	145	850	2,164	2,769	2,769
Transfer to General Capital Fund						-
Total Direct Costs	38	145	850	2,164	9,101	9,227
Less: Incremental Revenue/Recovery	840				3,115	3,177
Net Cost/(Benefit)	(802)	145	850	2,164	5,986	6,050
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

	2024	2025	2026	2027	2028	2029
Class Estimate	5					
Authorization ($000's)	37000					
Feasibility						
Preliminary Design	1,000					
Detailed Design & Construction	36,000					

This capital investment will provide the planned aquatic facility development phase to the South Winnipeg Recreation Campus, including Winnipeg's first leisure pool, with lap tank and affiliated mechanical/filtration systems and change rooms.

The planned leisure pool component will provide multi-generational opportunities to support active living and leisure including water slides, spray features, beach entry, shallow water for aquasize and swim lessons and hot pool that will complement the multi-use recreation facility developed in phase one.

The project will require a class 3 or better estimate before construction can begin.

South Winnipeg Recreation Campus - Aquatic Facility Component (continued):

Forecast of Estimated Net Operating Impact* (2028-2036)

	2028	2029	2030	2031	2032	2033	2034	2035	2036
Labour Cost	2,688	2,742	2,797	2,853	2,910	2,968	3,027	3,088	3,150
Utilities	655	668	682	695	709	723	738	752	767
Maintenance & Repair	1,372	1,399	1,427	1,456	1,485	1,515	1,545	1,576	1,607
Remaining O&M	1,617	1,649	1,682	1,716	1,750	1,785	1,821	1,857	1,894
Debt and finance charges									
Incremental Operating Cost	**6,332**	**6,458**	**6,588**	**6,720**	**6,854**	**6,991**	**7,131**	**7,273**	**7,418**
Less Incremental Revenue	3,115	3,177	3,241	3,306	3,372	3,439	3,508	3,578	3,650
Net Cost/(Benefit)	**3,217**	**3,281**	**3,347**	**3,414**	**3,482**	**3,552**	**3,623**	**3,695**	**3,768**

*Based on projections from 2018 SWRC Business Plan completed by David Hewko, with 2% escalation/year

Final operating budget impacts will be identified and assessed as project planning progresses.

Community Services Department

Project Name: **Freight House Recreation Centre Redevelopment Study**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	250	-	-	-	-	-	-	250
Financed by:									
External Debt		250						-	250

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	250	-	-	-	-	-	-	250
Financed by:								
External Debt	250	-	-	-	-	-		250

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges	10	16	16	16	16	16
Transfer to General Capital Fund						
Total Direct Costs	10	16	16	16	16	16
Less: Incremental Revenue/Recovery	8	-	-	-	-	-
Net Cost/(Benefit)	2	16	16	16	16	16
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Funding is required for an architectural and engineering study of current building conditions, as well as assessment of options for accessibity and customer service and community access improvements to Freight House Recreation Centre to meet current and future programming and service needs

Work in this study will include stakeholder and public engagement and will inform future capital budget requirements for renewal and improvements of this multi-use, neighbourhood recreation facility.

Community Services Department

Project Name: **Freight House Outdoor Pool Redevelopment**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx24

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	5,500	-	-	-	-	-	-	5,500
Financed by:									
External Debt		5,500						-	5,500

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	5,500	-	-	-	-	-	-	5,500
Financed by:								
External Debt	5,500	-	-	-	-	-		5,500

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs				220	224	229
Debt and finance charges	16	205	354	374	374	374
Transfer to General Capital Fund						
Total Direct Costs	16	205	354	594	598	603
Less: Incremental Revenue/Recovery	179	-	-	18	19	19
Net Cost/(Benefit)	(163)	205	354	576	579	584
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Funding is required for the redevelopment and replacement of the outdoor pool at Freight House Recreation Centre to deal with ageing infrstructure and functional challenges with the existing facility and provide an accessible and welcoming outdoor aquatic facility to serve the surrounding community. Redevelopment is in alignment with the Winnipeg Recreation Strategy level of service target to co-locate outdoor pools at multi-use recreation sites and support geograhpic areas of higher poverty.

Scope of work includes a new pool basin with accessible ramp, spray features, slides, new deck area and change/washroom/mechanical building. The new pool basin will have a variety of depths to provide areas for multiple age groups and abilities, suitable for free play, active programming and lessons.

Preliminary scoping and design work will being undertaken to update project to class 3 cost estimate prior to construction.
Funding approval in 2024 will enable design and public engagement in 2024/25 and construction in 2025/26, with public opening in 2027.

This project may align with capital funding programs by senior levels of government, including programs that suppport green building and inclusive community facilities.

Freight House Outdoor Pool Redevelopment (continued):

Forecast of Estimated Net Operating Impact* (2027-2035)

	2027	2028	2029	2030	2031	2032	2033	2034	2035
Salaries & Benefits	84	86	88	89	91	93	95	97	99
Transfer to MA	136	138	141	144	147	150	153	156	159
Water	0	0	0	0	0	0	0	0	0
Debt and finance charges									
Incremental Operating Cost	**220**	**224**	**229**	**233**	**238**	**243**	**248**	**253**	**258**
Less Incremental Revenue	18	19	19	20	20	20	21	21	22
Net Cost/(Benefit)	**202**	**205**	**210**	**213**	**218**	**223**	**227**	**232**	**236**

*Based on actuals from 2018 St. Vital Outdoor Pool (as closest comparable) less existing operating funds from Freight House Outdoor Pool, with 2% escalation/year

Community Services Department

Project Name: **East of the Red Rec Plex**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx25

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	-	2,000	80,000	-	-	-	82,000	82,000
Financed by:									
External Debt			2,000	80,000				82,000	82,000

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	-	2,000	80,000	-	-	-	-	82,000
Financed by:								
External Debt	-	2,000	80,000	-	-	-		82,000

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs					1,781	1,817
Debt and finance charges		82	3,434	5,853	5,980	6,361
Transfer to General Capital Fund						
Total Direct Costs	-	82	3,434	5,853	7,761	8,178
Less: Incremental Revenue/Recovery		65	1,675		1,226	1,250
Net Cost/(Benefit)	-	17	1,759	5,853	6,535	6,928
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

@	2024	2025	2026	2027	2028	2029
Class Estimate		5	5			
Authorization ($000's)						
Feasibility						
Preliminary Design		2,000				
Detailed Design & Construction			80,000			

Capital funding is required to develop a regional recreation and aquatic facility that would include a leisure pool, 8 lane swim tank, indoor track, fitness areas, gymnasium and multi-purpose rooms all attached to the newly constructed Transcona Library at the former 1500 Plessis site.

The existing Transcona Centennial Indoor Pool and other facilities in the area are near the end of their service life and are in need of significant investment or replacement. These buildings also do not currently meet accessibility standards and service expectations. The proposed new facility would provide a state of the art, energy-efficient public amenity, while allowing for the decommissioning of existing, aging assets. In addition, northeast Winnipeg has experienced significant growth and currently lacks adequate City-owned recreation space to provide Leisure Guide or drop-in recreation/leisure programming. The proposed facility will provide the multi-purpose and gymnasium space to meet these service needs.

Funding in 2025 is for public engagement, project planning and preliminary design to develop a class 3 cost estimate to further inform capital budget requirements. Project construction will not proceed until a class 3 estimate is obtained.

An update to the East of the Red Rec Plex Study in late 2021, identifies potential City financing options including housing development, land sales and sponsorship.

East of the Red Rec Plex (continued):

Forecast of Estimated Net Operating Impact* (2028-2036)

	2028	2029	2030	2031	2032	2033	2034	2035	2036
Labour Cost	1,317	1,343	1,370	1,398	1,426	1,454	1,483	1,513	1,543
Utilities	171	175	178	182	185	189	193	197	200
Remaining O&M	293	299	305	311	317	324	330	337	343
Debt and finance charges									
Incremental Operating Cost	**1,781**	**1,817**	**1,853**	**1,891**	**1,928**	**1,967**	**2,006**	**2,047**	**2,086**
Less Incremental Revenue	1,226	1,250	1,275	1,301	1,327	1,353	1,380	1,408	1,436
Net Cost/(Benefit)	**555**	**567**	**578**	**590**	**601**	**614**	**626**	**639**	**650**

*Based on projections from 2018 EERP Business Plan, realigning existing operating funds from Transcona Pool, and 2% escalation/year

Final operating budget impacts will be identified and assessed as project planning progresses.

Community Services Department

Project Name: **Fort Rouge Leisure Centre Redevelopment Study**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx26

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	-	-	250	-	-	-	250	250
Financed by:									
External Debt				250				250	250

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	-	-	250	-	-	-	-	250
Financed by:								
External Debt	-	-	250	-	-	-		250

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges			11	19	19	19
Transfer to General Capital Fund						
Total Direct Costs	-	-	11	19	19	19
Less: Incremental Revenue/Recovery	-	-	8	-	-	-
Net Cost/(Benefit)	-	-	3	19	19	19
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Funding is required for an architectural and engineering study of current building conditions, as well as assessment of options for accessibity and customer service improvements to Fort Rouge Leisure Centre to meet current and future programming and service needs

Work in this study will include stakeholder and public engagement and will inform future capital budget requirements for renewal and improvements of this multi-use recreation facility.

Community Services Department

Project Name: **Arena Twinning Project**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx27

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	-	-	-	10,000	-	-	10,000	10,000
Financed by:									
External Debt					10,000			10,000	10,000

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	-	-	-	10,000	-	-	-	10,000
Financed by:								
External Debt	-	-	-	10,000	-	-		10,000

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges				459	778	778
Transfer to General Capital Fund						
Total Direct Costs	-	-	-	459	778	778
Less: Incremental Revenue/Recovery				300		
Net Cost/(Benefit)	-	-	-	159	778	778
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Funding in 2027 is required to support a City of Winnipeg capital contribution to an Arena Request for Proposals for the development of new multi-sheet arena facilities that meet current and future service delivery needs and allow for the potential rationalization of end of life, functionally obsolete City run arenas. Additional project funding may include private or community fundraising, debt, including loan guarantee (with Council approval) and contributions from other levels of government.

In alignment with the Winnipeg Recreation Strategy, new multi-sheet arena investment will be prioritized based on addressing service gaps, co-locating at multi-use recreation sites, meeting usage demands, consider geographic distribution and include provisions to ensure equitable access to ice time and municipal recreation programs such as learn to skate and free public skating programs. New arena facilities will include multiple ice sheets and dryland multi-purpose space for enhanced operational sustainability and community use, as well as meeting current accessibility, energy eficiency and user requirements.

Class 3 cost estimates will be completed prior to construction.

Any operating budget impacts will be provided as individual projects and business cases are assessed and brought forward for Council approval.

Community Services Department

Project Name: **Provencher Outdoor Pool Redevelopment**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx27

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	-	-	-	8,000	-	-	8,000	8,000
Financed by:									
External Debt					8,000			8,000	8,000

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	-	-	-	8,000	-	-	-	8,000
Financed by:								
External Debt	-	-	-	8,000	-	-		8,000

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges				23	266	522
Transfer to General Capital Fund						
Total Direct Costs	-	-	-	23	266	522
Less: Incremental Revenue/Recovery				260		
Net Cost/(Benefit)	-	-	-	(237)	266	522
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Funding is required for the redevelopment and replacement of the Provencher Outdoor Pool to deal with ageing infrastructure and functional challenges with the existing facility and provide an accessible and welcoming outdoor aquatic facility to serve the surrounding community. Redevelopment is in alignment with the Winnipeg Recreation Strategy level of service target to co-locate outdoor pools at multi-use recreation sites and support geograhpic areas of higher poverty.

Scope of work includes a new pool basin with accessible ramp, spray features, slides, new deck area and change/washroom/mechanical building. The new pool basin will have a variety of depths to provide areas for multiple age groups and abilities, suitable for free play, active programming and lessons.

Additional design to update project to class 3 cost estimate prior to construction.

Funding approval in 2027 will enable design and public engagement in 2027/28 and construction in 2028/29, with public opening in 2030.

Provencher Outdoor Pool Redevelopment (continued):

Forecast of Estimated Net Operating Impact* (2030-2038)

	2030	2031	2032	2033	2034	2035	2036	2037	2038
Salaries & Benefits	63	64	65	66	68	69	70	72	73
Transfer to MA	110	112	114	116	119	121	123	126	128
Water	80	82	84	85	87	89	90	92	94
Debt and finance charges									
Incremental Operating Cost	**253**	**258**	**263**	**267**	**274**	**279**	**283**	**290**	**295**
Less Incremental Revenue	117	120	122	124	127	129	132	135	137
Net Cost/(Benefit)	**136**	**138**	**141**	**143**	**147**	**150**	**151**	**155**	**158**

*Based on actuals from 2018 St. Vital Outdoor Pool (as closest comparable) less existing operating funds from Provencher Outdoor Pool, with 2% escalation/year. Also assumes Provencher becomes a heated pool with revenues comparable to St. Vital Outdoor Pool rather than zero revenue due to it's current unheated status.

Community Services Department

Project Name: **Southeast Winnipeg Regional Recreation and Aquatic Centre**

Standing Policy Committee: Protection, Community Services and Parks

Dept ID: 620663
Department: Community Services Department
Project: 62xxxxxx29

Investment Driver: Maintain
Service: Recreation
OurWinnipeg: Recreation

AUTHORIZATION	Previous Budgets	2024 Estimate	FORECAST 2025	2026	2027	2028	2029	Five-Year Forecast Total	Six-Year Total
Project Costs ($000's)	N/A *	-	-	-	-	-	4,000	4,000	4,000
Financed by:									
External Debt							4,000	4,000	4,000

CASH FLOW	2024	2025	2026	2027	2028	2029	Beyond 2029	Total
Project Costs ($000's)	-	-	-	-	-	4,000	-	4,000
Financed by:								
External Debt	-	-	-	-	-	4,000		4,000

NET OPERATING IMPACT ($000's)	2024	2025	2026	2027	2028	2029
Operating costs						
Debt and finance charges						194
Transfer to General Capital Fund						
Total Direct Costs	-	-	-	-	-	194
Less: Incremental Revenue/Recovery						130
Net Cost/(Benefit)	-	-	-	-	-	64
Incremental Full Time Equivalent Positions	-	-	-	-	-	-

Class Estimate: 5

Currently, Bonivital Pool is the only public, municipally run swimming pool serving the Southeast quadrant of the City and there are no municipally run recreation centres serving this area. While one of the City's most highly used pools, Bonivital Pool is a single purpose facility and lacks multi-purpose space to provide the range of recreation programs offered in other areas of the City. Due to site constraints, there is no opportuntiy to expand this pool to provide spaces such as a gymnasium(s), classrooms, meeting rooms, studios or walking/running track.

The Winnipeg Recreation Strategy outlines a level of service target to provide regional scale aquatic-recreation facilities to serve a 4-6km catchment area. A new facility in Southeast Winnipeg would be able to meet this target and provide multi-use, multi-generational spaces to meets the areas needs, while addressing current building code and accessibility standards, as well as green building, energy efficiency and reduced carbon goals of the Climate Action Plan. A location for the new asset has not been confirmed, but should be located on a major collector street on the Primary Transit Network Transit, with good Active Transit connectivity.

Funding in 2029 would be utilized for preliminary planning and design, public enagement and land acqusition. Funding in 2030, would be utilized for detailed design and construction. Incremental operating budget requirements will be estimated and confirmed through future planning and design work in 2029.

Construction will not commence until Class 3 Estimates are obtained.