Appendix B - Jurisdictional Scan

Calgary – Calgary's current development plan is called, "Municipal Development Plan 2020". It can be accessed here: file:///C:/Users/jhildeb3/Downloads/Municipal%20Development%20Plan.pdf. Calgary also prepares a four-year plan called, "One Calgary, 2019-2022 Service Plans & Budgets". It can be accessed here: https://www.calgary.ca/our-finances/2019-2022-service-plans-budgets.html. It describes how the city addresses ongoing challenges and implements Council direction for a four-year period.

Edmonton – Edmonton identifies five or six key plans within a framework of strategic planning. "Connect Edmonton" is a ten-year plan setting long-term direction for the city. Edmonton's "City Plan" combines its development plan with its Transportation Master Plan. It also includes strategic direction in environmental planning, social planning, and economic development. Edmonton's plans can access be accessed here: https://www.edmonton.ca/city_government/city-vision-and-strategic-plan.

Ottawa – Ottawa publishes a strategic plan consolidated into a single PDF document. It can access it here: https://documents.ottawa.ca/sites/documents/files/strategic_plan_2019_2022_en.pdf. Ottawa also has a formalized strategic planning framework/process to prepare their strategic plan. It can be accessed here: https://app06.ottawa.ca/calendar/ottawa/citycouncil/occ/2011/05-25/fedco/01%20-%20ACS2011-COS-ODP-0007_CPF%20Process%20Report%20to%20Council_FINAL.

Hamilton – Hamilton identifies two distinct, but interrelated plans. They have a ten-year strategic plan (2016-2025) representing their long-term development plan. That plan can be accessed here: https://www.hamilton.ca/government-information/trust-and-confidence-report/our-commitment-our-community. Hamilton also has a strategic plan called, "Term of Council Priorities, 2018-2022". This plan identifies eight priorities of Council that the public service prioritizes and focuses on within a Council's term of office. These priorities are then mapped and aligned to Hamilton's ten-year strategic plan.

Regina – Regina publishes a strategic plan consolidated into a single PDF document. It can be accessed here: www.regina.ca/export/sites/Regina.ca/city-government/administration/.galleries/pdfs/Strategic-Plan.pdf. Regina's current strategic plan is administrative in nature. For example, it is the City Manager and Executive Leadership Team who appear accountable for the plan. Regina's plan focuses almost exclusively on its people/processes rather than city building/services.

Vancouver – Vancouver identifies Council priorities. You can review them here: https://vancouver.ca/your-government/council-priorities.aspx. Vancouver also publishes an annual corporate plan in PDF format. You can access it here: https://vancouver.ca/files/cov/corporate-plan.pdf.

Toronto – Toronto publishes a Corporate Strategic Plan as a consolidated PDF. You can access it here: www.toronto.ca/wp-content/uploads/2019/10/9886-DS-19-0438-Corporate-Strategic-Plan-V4-MG1.pdf. Toronto also has what they call an "Official Plan". You can access it here: https://www.toronto.ca/city-government/planning-development/official-plan-guidelines/official-plan. Toronto's "Official Plan" is similar in nature to *OurWinnipeg2045* and

Complete Communities 2.0 in that it's a long-term development plan outlining how and where land is developed and how the city grows.

Montreal – Montreal publishes a city-wide strategic plan called, "Montreal 2030". It can be accessed here: www.montreal.ca/en/articles/montreal-2030-first-strategic-plan-8318.

Halifax – Halifax publishes a plan as a consolidated PDF. Halifax calls their plan a, "Strategic Priorities Plan". It includes and clearly delineates between "Council priorities" and "administrative priorities" (one of the few plans of this type that do this). It can be accessed here: www.halifax.ca/sites/default/files/documents/city-hall/budget-finances/2021%20StrategicPrioritesPlan_Final_June3.pdf.

Kitchener – Kitchener publishes a strategic plan consolidated as a PDF. It can be accessed here: www.kitchener.ca/en/resourcesGeneral/Documents/COR_CAO_Kitcheners_Strategic_Plan.pdf. Kitchener also prepares and publishes a comprehensive annual business plan. It can be accessed here:www.kitchener.ca/en/resourcesGeneral/Documents/CAO_STRATPLAN_June_2021_Business_Plan_Progress_Report.pdf.

London – similar to Toronto, the City of London publishes both an "Official Plan" as well as a "Strategic Plan". London's "Official Plan" is their long-term development plan. It can be accessed here: https://london.ca/government/council-civic-administration/master-plans-strategies/london-plan-official-plan. London also publishes a "Strategic Plan" as a consolidated PDF document. It can be accessed here: www.london.ca/sites/default/files/2020-09/2019%20Strategic%20Plan.pdf. London is identified in the final MNP Governance Report review as being one of the few cities reviewed where its strategic plan aligns both with a Council's term as well as its four-year multiyear budget.