Chris Clacio For Mayor

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2 August 2022

Reallocating And Applying City Resources To Increase Access To Local Economic Development

"The Status Quo Is Synonymous With Going Backwards." - Unknown
"Leadership Is The Ability To Support And Inspire Others For A Common Purpose." - Kevin Millsip

Winnipeg, Manitoba, Treaty 1 (Also known as the Stone Fort Treaty), and Homeland of the Red River Metis. "One With The Strength of Many."

For Immediate Release - Candidate for Mayor Chris Clacio believes that structural changes must be Implemented in relations to civic governance and administration. City hall has to evolve with the times to meet its own obligations to the citizens of Winnipeg. Creating a psychologically safe city means upholding the quality of life of all citizens as the top priority.

The Next Mayor of Winnipeg must fully understand and acknowledge the historical context of urbanization, what this specific office of the mayor upholds, and respecting the treaty relationship. Winnipeg can be the world class leader in civic governance but the office of the mayor must get out of the way of city council. Economic Development Winnipeg recently exchanged the old slogan *"Winnipeg: Heart of the Continent"* into *"Made From What's Real"* but for the next mayor to be *"Winnipeg Will Always Be The Heart Of The World."*

With Chris as Mayor –

1. Expanding (Rebrand) the Office of Policy and Strategic Analysis into the Office of InterCivics and Coordination which would be a shared staff for all elected officials. Typically councillors city funds are regulated by "The Councillors' Ward Allowance (CWA) Fund Policy" while the mayors budget is regulated by "Mayor's Office Expenditure Policy."

- Creation of a informal elected official orientation course; booklet for all new and current councillors and citizen after the election.
- Meet with outgoing mayor, councillors; new councillors as a team, separately; visit every city service lead, department head, facility within the city, and review all current city projects.
- Set up a council seminar or informal strategic meeting with a newly elected council to discuss a reduction in the office of the mayors' salary to be capped at $75,000, increase the mayor's office budget to 2 million, cap salaries to the amount of $230,000 for the 2023 city budget, and to reform the mayor's position within and on council.
    - Amend the City Organization Bylaw and the Procedures Bylaw to allow governance committee of council to remove the mayors vote on council and appoint the mayor as chairperson of council or to completely be removed from council.

- more -

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Continued:

2. Expanding the civic powers of councillor wards by the creation of a citizen based organization and procedure bylaw and reforming "The Councillors' Ward Allowance (CWA) Fund Policy" into Ward participatory and discretional Fund Policy with a tax choice approach to the budget process.

- Set up a council seminar or informal strategic meeting with a newly elected council to discuss the creation of ward councils within each ward. To fund them through a 4 year participatory budget process allocating 2 million to each city councillors' wards.
  - Possible outcomes to better formalize established resident associations relationships within city governance.
    - Similar to Edmonton's Federation of community leagues or Calgary's community associations.
  - Reforming the Community Service Department and the General Council of Winnipeg Community Centres to fund a program coordinator for all community centres.
    - Similar to Calgary's Neighbourhood Partnership Coordinators.
  - Improve relationships of city councillors to their local residents through board meetings, town halls; and annual general meetings for all citizens within the ward.
    - Better coordination with WRHA Local Health Improvement Groups, Resident Associations, Neighbourhood Groups, and Citizen Based Organizations.
  - Creation of a citizens conference and festival at the end of the 4 year budget cycle hosted in the Downtown Winnipeg. Will increase citizen participation prior to the Municipal election in October.
    - Idea dates back since unicity and amalgamation before 1992.

3. Move a motion at Executive Policy Committee to direct the Office of the CAO in collaboration with Director of Innovation and Technology, and Director of Human Resources to expand the Office of Public Engagement into the Office of Civic Engagement.

- Possible outcomes is in collaboration and coordination with the United Way Winnipeg to host in house the 211 service within the city of Winnipeg and abolishing the current 311 number for a smart 311 digital platform.
  - Transferring 311 staff to United Way 211 service or the Office of Civic Engagement.
  - Improves citizens innovation, data governance and knowledge management.

- Creation of a Canadian Urban Policy Observatory.
  - Homegrown research capacity is growing/Canadian cities are experimenting.
  - A new city-regionalism is emerging/COVID-19 demands learning from the local.
  - Construct consistent definitions/Produce an atlas of local government.
  - Aggregate urban indicator and benchmarking programs.
  - Develop a repository of urban policy frameworks.
  - Set the stage for a national dialogue.

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Continued:

- Creation of data governance structure within city hall similar model to the First Nations Governance Information Centre and OCAP.
  - Apply for Winnipeg hosting its own generic top-level domain (gTLD).
  - Creation and development of a digital infrastructure and smart cities strategy.
  - Updating and amending the Engage Winnipeg and Open Government Council Policy to include open contracting standard within the open data portal.
  - Updating the city of Winnipeg website and data portal to work in collaboration with the Manitoba Collaborative Data Portal, My Peg Indictors, and Winnipeg Crime Statistics.

4. Move a motion at Executive Policy Committee to direct the Office of the CAO, the Office of Civic Engagement, the land use and zoning division of the city planning department to merge or abolish the downtown zoning by-law to reduce the 5 community committees into 2 committees a mature community committee and a suburban community committee to better support and coordinate city councillors collaboration efforts to work as a functional team.

- Possible outcomes better investment Into inner city communities or mature communities.
- Addresses and abolishing all forms of redlining and exclusionary zoning practices for local economic development.
  - Reforming the current procurement or purchasing process from a request for proposal into a request for qualification or a qualification-based selection process.
  - Incorporate and require a tree protection zone for all new and upcoming construction projects to prevent lost and damaged trees similar to city of Edmonton and Waterloo.
  - Require all developers and contractors to incorporate the city's universal design guiding principles into their projects to accommodate citizens with mobility needs.
  - Work with developers and contractors who meet safe work certified standards to improve occupational health and safety requirements.
  - Incorporating inclusionary zoning practices like density bonusing and "EV-Ready" bylaw within the development process and retrofitting of older residential and mixed-use buildings.
- Increase citizen engagement and coordination within the housing development zones and business improvement zones to improve neighbourhood revitalization with renewal corporations and citizen land trusts.

5. Move a motion to direct the Office of Civic Engagement to work with the Indigenous Relations Division of the city, urban indigenous organizations within the city, the governance committee of council, and the Office of the CAO to do a jurisdictional scan, review, and reform the Boards and Commissions in city hall to incorporate Anishinaabe knowledge into the city's governance model.

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- **Creation of a Formal Elders Council of Knowledge Keepers**
  - Similar to Governance Committee of Council.
    - Create a partnership with Circle of Life Thunderbird House for city funding.
    - Convert the governance committee into a committee of the whole.
    - Funded through the mayor's office.
      - Offer mentorship to the mayor office's and the governance committee.
- **Matriarch Committee of Council**
  - Updating the City-Wide Winnipeg Safe City's Initiative Strategy.
  - Updating the Winnipeg Indigenous Accord to include a creation of a new fund that new and old partners must contribute a certain level of funds as part of being a signatory.
  - Implementation of the TRC Calls to Action and the Reclaiming Power and Place the final report of MMIWG in an local context.
  - Expanding (rebrand) and funding "The Poverty Reduction Strategy" towards "Abolishing Poverty Strategy."
- **Youth Committee of Council**
  - Creation and Implementation of a City-Wide Youth Engagement Strategy.
    - Creation of a new flag design for the city of Winnipeg.
    - Partnerships with local radio stations at post-secondary institutions or local neighbourhood media groups.
    - Partnerships with youth servicing agencies like Youth Agencies Alliance.
- **Civic Engagement Committee of Council**
  - Creation of a City Hall School Program within the Office of Civic Engagement
    - Similar to Edmonton's City Hall School and Youth Parliament model.
  - Creation of a Story Catching Division within the Office of Civic Engagement
    - Similar to Winnipeg Housing Solutions: For Indigenous Youth Aging Out of Care Social Innovation Labs, Winnipeg Boldness Project, Calgary's Innovation Lab, or Edmonton's Citylabs based on social and civic innovation labs.
- **Human Rights Committee of Council**
  - Creation of a Human Rights and Responsibility By-Law.
  - Creation of citizen advocates/helper positions similar to the community host positions for all city services.
    - Implementation of a low-threshold treatment program.
    - Uphold restorative justice principles through an integrated court system.

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- **Urban Food Committee of Council**
  - Expanding (Rebrand) Winnipeg Food Council.
  - Implementation of the Manitoba Food Charter.
  - Research and development of best practices for green infrastructure technology, citizen gardens, environmental stewardship, and ecosystem services.
- **Safety Committee of Council**
  - Expanding (Rebrand) Winnipeg Committee for Safety and create a charter of compassion
  - Support citizen based organizations that promote advocacy and education. Examples:
    - Fearless R2W - Circle of Support Manitoba Child Welfare Education & Advocacy.
    - Meet Me At Bell The Tower - The Bell Tower Movement.
    - Politix Brainstorms - Get Out, Tune In, Be Engaged.
    - Our Summit and 13 Fires Winnipeg - Conversations on Racial Inclusion.
    - 13 Moons - Peer-Led Harm Reduction Initiative.
    - Got Bannock? - In Honour of The Village We Once Had.
    - Drag The Red!
    - Red Rising Magazine.
    - Bear Clan Patrol Inc.
    - Mama Bear Clan.
    - Winnipeg Indigenous Rock The Vote.

6. Move a motion to direct the Office of Civic Engagement to research and develop a administration review report to better allocate and address inefficiencies within city services, departments, and regional coordination before renewing the multi-year 2024-2027 budget process.

- **Creation of a CAO/Board of (Directors) Commissioners hybrid model for senior administration in the City of Winnipeg.**
  - Catherine Kloepfer - Chief Financial Officer, Head of Corporate Finance
  - Tim Austin - City Assessor
  - Doug Brown - Director, Legal Services and City Solicitor
  - Geoff Patton - Director, Assets & Project Management
  - Destiny Watt - Manager, Corporate Initiatives and Administration into (Corporate Social Responsibility)
  - Jonathan Hildebrand - Manager, Strategic Planning
- **Creation of a Civic Corporation or Special Operating Agency of Transit-Oriented Development Agency (Department of Transit-Orientated Planning, Property & Development) similar to Translink from Metro Vancouver.**
  - John Kiernan - Director, Planning, Property & Development
  - Greg Ewankiw - Director, Transit
  - Jim Berezowsky - Director, Public Works
  - Tim Shanks - Director, Water and Waste into (Ecosystems Services)

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- **Restructure current city administration into 2 main city departments.**
  - **Department of Local Economic Development**
    - Cindy Fernandez - Director, Community Services into (Citizen and Advocacy Services)
    - Felicia Wiltshire - Director, Customer Service & Communications
    - Angie Cusson - Director, Human Resource Services
    - Tyler Gooch - Director, Innovation & Technology
    - Cecil Sveinson - Manager, Indigenous Relations
    - Matt Dryburgh - Senior Manager, Economic Development and Policy
    - Creation of a manager of housing and wrap around services

  - **Department of Crisis Management (Emergency Preparedness)**
    - Long-Term Vision is to upload Emergency Services to the provincial government for a the creation of a Regional Police Service.

7. Move a motion at Executive Policy Committee to direct the Office of the CAO to restructure the 6 Standing Policy Committees into 4 committees before the renewing the multi-year 2024-2027 budget process.

- **Standing Policy Committee on Civic Innovation Finance (Formerly Finance and Innovation/Economics)**
  - Mayor's Office, Chief Administrative Officer, Board of (Directors) Commissioners

- **Standing Policy Committee on Water and Ecosystems Services (Formerly Water, Waste and Riverbanks)**
  - Transit-Oriented Development Agency (Department of Transit-Orientated Planning, Property & Development)

- **Standing Policy Committee on Local Economic Development (Formerly Protection, Community Services and Parks)**
  - Department of Local Economic Development

- **Standing Policy Committee on Asset Planning and Project Management (Formerly Infrastructure Renewal and Public Works, Property/Heritage Development)**
  - Department of Crisis Management (Emergency Preparedness)

- more -

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Continued:

8. Completion of Winnipeg Transit Master Plan Within 2030.

"It's time to move away from the Anti-Poverty and Anti-Racist lens towards a movement of Transit-Oriented Development. The role and responsibilities of any citizen is to find out how your role fits into the movement. City planning and being a citizen is not about building a team. It is about building a movement." - Chris Clacio

"All projects funded under ICIP-PTIS must be completed by 2027, so work on these projects would need to begin immediately after funding is approved." - WTMP document

- **Priorities:**
  - **Part 1: Short Term Vision**
    - Priority 1: Completion of a Metro Bus Primary Network System - $20.400M
    - Ex. updating bus 16 to be designed for connecting all indigenous based organizations and spaces into one route.
    - Priority 2: Wheelchair Securements Retrofit - $13.750M
    - Priority 3: Bus Radio and Intelligent Transportation Systems (ITS) Replacement - $17.279M
    - Priority 4: North Garage Replacement - $200.066M
    - Priority 5: Transition to Zero-Emission Bus Program - $280.391M
    - Priority 6: Rapid Transit (Downtown Corridors) Preliminary Design - $7M
  - **Part 2: The Provincial Constitution**
    - Hold talks with the Province to discuss and include a "Regional Light Rail Transit Agency" to be included into the "Capital Planning Region Regulations."
    - With a creation of a regional transportation development agency the incentive to study rail relocation within the city of Winnipeg would open up new ways for mode shift, traveling options, increase trading, and supporting the tourism and hospitality sector within the province for a new economic boom.
    - Provide 1.5-million to complete a feasibility study with a cost-benefit analysis on moving the CPR rail yards and other heavy rail traffic out of the city.
  - **Part 3: Canadian Light Rail Passenger Transit System**
    - Medium term vision this would support the investment in the creation of a Special Operating Agency of Transit-Oriented Development Agency in city hall and the possible creation of a regional police service.
    - Longer term vision that would be to reconnect and regain Winnipeg's past glory to be known as the "Gateway to the West" by partnering with the Canadian government, Manitoba government, and Capital Planning Region to expand and invest in a national passenger rail service.
    - Far into the future the creation of a space port in Manitoba for space tourism sector.

- more -

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Continued:

9. Expanding (Rebrand) Emergency Preparedness within City Hall as Crisis Management.

"I believe the police need to pivot with the times. I believe that the city of Winnipeg can find a better ways to effectively manage city resources and safety of citizens efficiently." - Chris Clacio

- **Priorities:**
  - **Part 1: Priority-based funding formula for public safety**
    - Budget priorities: contractionary fiscal policy approach to reducing the budget for crisis management within city hall.
    - Capping the total police budget to 20% or equivalently to 18.3% that the fire and paramedics budget.
    - Capping all senior administrators salaries to $230,000 for financial year of 2023.
  - **Part 2: Position on citizen safety in the city**
    - Ending the cadet program by converting all the cadets to be full fledged constables to replace retiring service members.
    - Addressing red light cameras, body cameras, drones, and militarization of services into conversations about data, cybersecurity and online safety.
    - Educating citizens about their rights and responsibilities when in the presence of a bylaw and law enforcement.
    - More investment in the community relations division and proactive policing.
    - Continue the calls for the Province of Manitoba to hold a inquiry to the Law Enforcement Headquarters and Fire Halls.
  - **Part 3: Holding all city departments, services, and unions accountable**
    - The law enforcement members are not the enemy they are citizens like any other city department staff. Hold talks with all key stakeholders to discuss including and developing a living wage policy and reinvestment of pension funds away from fossil fuel companies.

Currently the total city budget equals 1.2 billion dollars with almost 26.5% of the police budget allocated to the service. Within the 26.5%, 85% of that goes to the salaries of the police unions and 15% goes to the police department for capital expenses. - Police Funding Model Event Presentation PDF

"If you add the tax supported budget with the public works department to the city budget 52.1% goes directly to highly inefficient labour costs." - Chris Clacio

Free press article headline Nov. 5th 2016 "So many cops aren't neighbours One-fifth of police workforce doesn't call Winnipeg home" - Gordon Sinclair Jr.

- more -

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10. Expanding (Rebrand) the director of water and waste into ecosystems services and supporting the office of sustainable to address environmental pollution, climate change mitigation, and green infrastructure technology.

"A society grows great when old men plant trees whose shade they know they shall never sit in." - Greek Proverb

- **Priorities:**
  - **Part 1: Urban Forestry/Tree Canopy For Green Spaces, Parks and Boulevards**
    - Plant: For every 1 public tree lost, the city should replant at least 4 new trees.
    - Maintain: Fund a 7-year pruning cycle (industry standard) for both street and park trees.
    - Protect: Incorporate and require a tree protection zone for all new, upcoming, and current construction projects to prevent lost, and damaged trees.
  - **Part 2: Completed Protected Bike and Active Transportation Network System within 8 years 2030**
    - Maintaining current property tax increase of 2.33% for 2023 and direct 0.33% to completing the bike and active transportation network.
    - Completing and connecting every active transportation network of protected bike lanes within the city and lowering speeds too 40Km in school catchment areas.
  - **Part 3: Creation of a Geothermal and EV-ready staff to provide expert policy advice within public works**
    - Include a "EV-Ready" bylaw within the development process and retrofitting of older residential and mixed-used buildings.
    - Hire experts who are geothermal and ev-ready staff for public works to provide policy direction and advice.
    - Collaborate with the Winnipeg Metro Region and the Province of Manitoba to advocate that "Efficient Manitoba" be the provincial crown corporation that develops geothermal technology in Manitoba.
    - Collaborate with the regional and provincial government to keep Manitoba Hydro electrical network grid to essentially support municipalities within Canada.
  - **Part 4: Expanding (Rebrand) Water and Waste into Ecosystems Services**
    - Funding a mix-used composting program for both residential and commercial.
    - Research market solutions for rooftop gardens, bee farming, urban agriculture permaculture, vertical farming, and hydroponic technology to increase access to healthy and sustainable local foods.
    - Research in finding a new water supply for the future growth in population.
    - Expedite the city's upgrades to the water management system by separating the combined sewer overflow system, and investing in green infrastructure.
    - Vow to increase green spaces from 6% to 10% by stopping new greenfield projects.

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11. Expanding (rebrand) the poverty reduction strategy towards abolishing poverty strategy through local economic development and neighbourhood revitalization through practical urbanism.

"Turtle Island Body Politics has no borders and in a post-covid world the process of colonization is known as urbanization." - Chris Clacio

"Fate is not something decided nor something chosen; it's something that's already there before you know it." - Unknown

- **Priorities: Reallocating and applying city resources to increase access to local economic development**
  - **Part 1: Beyond Truth and Reconciliation towards Justice and Healing The History of Municipal Government and Civic Governance.**
    - 1. Winnipeg Indigenous Accord Partner Goals & Progress Report 2018-2022.
    - 2. Governance Review Final Report (2019-2022).
    - 3. The Planning Amendment & City of Winnipeg Charter Amendment Act. October 29, 2021.
    - 4. Winnipeg Indigenous Accord. March 22, 2017.
    - 5. Reclaiming Power and Place: The Final Report of the National Inquiry into MMIWG. June 3, 2019.
    - 6. Out of sight report of the death of Brian Sinclair. March 11, 2019.
    - 7. Truth and Reconciliation Commission Report. December 2015.
    - 8. The Capital Region Partnership Act (2006)
    - 9. The City of Winnipeg Charter, January 1, 2003.
    - 10. Cuff Report 1998 City Governance.
    - 11. Amended the City of Winnipeg Act, October 29, 1997
    - 12. Royal Commission on Aboriginal Peoples the Final Report. November 1996.
    - 13. Charlottetown Accord, 1992. October 26, 1992
    - 14. The City of Winnipeg Act, 1992. October 7, 1992
    - 15. Aboriginal Justice Inquiry Report Fall 1991.
    - 16. Meech Lake Accord, 1990.
    - 17. The City of Winnipeg Act Review Committee Cherniack Report, 1984-1986.
    - 18. The Charter of Rights and Freedom/Constitution Act 1982. April 17, 1982
    - 19. The City of Winnipeg Act, 1971. January 1, 1972.
    - 20. The Manitoba Act, 1870. May 12, 1870.
    - 21. The Constitution Act, 1867. July 1, 1867.
    - 22. The Baldwin Act (Municipal Corporation Act), 1849.

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Continued:

- **Part 2: Expanding (Rebrand) community services into citizen and advocacy services**
  - 1. City of Winnipeg Document: Winnipeg Poverty Reduction Strategy 2021
  - 2. Staffing the Crisis: The Capacity of Eleven Municipal Housing Departments Across Canada. February 17, 2021.
  - 3. Housing Solution for Indigenous Youth Again Out of Care in Winnipeg Final Lab Report January 2021.
  - 4. The City of Winnipeg Comprehensive Housing Needs Assessment Report January 2020.
  - 5. CCPA Reports Alternative Municipal Budget 2022, 2018, 2014, and 2010.
  - 6. Winnipeg Without Poverty: Calling On The City To Lead Report April 2018.
  - 7. 13 Fires Winnipeg 2015 Report includes discussions from Our Summit.
  - 8. The City of Winnipeg Housing Policy Implementation Plan. September 25, 2013.
- **Part 3: Creation of the intercultural cities strategy in collaboration for the arts, recreational (Winnipeg Community Sport Policy) and leisure programs**
  - More investments in arenas, civic centres, libraries, museums, pools, cemeteries, parks, the archives and the creation of a municipal ID card to access all city services by updating the access without fear policy.
  - Creation of a National Basketball Association team for Winnipeg, MB.
- **Part 4: Collaborate with the Province of Manitoba, the Capital Planning Region, and Association of Manitoba Municipalities for a new funding structure for municipalities**
  - Move a motion at Executive Policy Committee to direct the Office of the CAO in collaboration with the CFO, and the Office of Civic Engagement to research and develop a administration review report on the implications of a land value tax model to replace the current property tax model and the creation of our own municipal price index.
  - Business tax should be phased out and blended with the commercial property tax.
  - Move a motion at Executive Policy Committee to direct the Office of the CAO in collaboration with the CFO, and the Office of Civic Engagement to research and develop a administration review report on the implications of a regional land bank or partnership with a credit union.
  - Move a motion to direct the Office of Civic Engagement in collaboration with the CFO, human resources, and union presidents in the creation of a reinvestment of pension funds away from fossil fuel policy similar to Vancouvers divestment policy.
  - Move a motion to direct the Office of Civic Engagement in collaboration with the CFO, human resources, and union presidents to include a $20 living wage, updating and improving bereavement for ceremony, health leave, 4 day work weeks, working from home, and parental leave within collective bargaining agreements.

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- **Part 5: Spatial Planning for the future of Healthy Downtown Heritage and Renewal**
  - Move a motion at Executive Policy Committee to direct the Office of the CAO, the Office of Civic Engagement, the land use and zoning division of the city planning department to merge or abolish the downtown zoning by-law, removing parking standards, abolishing single family zoning to be replaced by mixed use zoning, including inclusionary zoning like density bonusing and creation of a infill big scale and high rise residential developments guidelines.
  - Build Partnerships with the non-profit housing sector to convert all surface parking lots in the downtown to mixed use housing developments to put into practice a housing first strategy for the downtown.
  - Repurposing unused downtown office spaces to be renovated for adaptive reuse to be redesigned to rent geared to income households.
  - Expand the spirit and the ideas of Innovation Alley into the downtown centre to be the entrepreneurial hub of the world for research, innovation, civic governance, and the arts.
  - Establishing a more active living spaces in downtown with a nightlife strategy and making downtown a complete neighbourhood with a grocery store.
  - Promote and invest in the technological gig and shared knowledge economies of the future through building and developing a downtown that is welcoming and invites all citizens to play, live, or work no matter the race, country, religion, or gender. Downtown is the starting place.

About: Chris Clacio is a "Civic Practitioner" and "Policy Entrepreneur" he has been studying civics, urbanization, and local government for over 7 years a knowledge and subject matter expert on the municipal sector.

"Chris is running for Mayor to: Remove barriers of oppressive systems that prevent people from fully participating in the city, and economy" - Campaign Website

"There are limits to how hard one can fight alone." - Unknown
"Lets act local, and connect global" - Mark Head
"The universal stems from the specific." - Denzel Washington
"So let's talk specifics." - Chris Clacio

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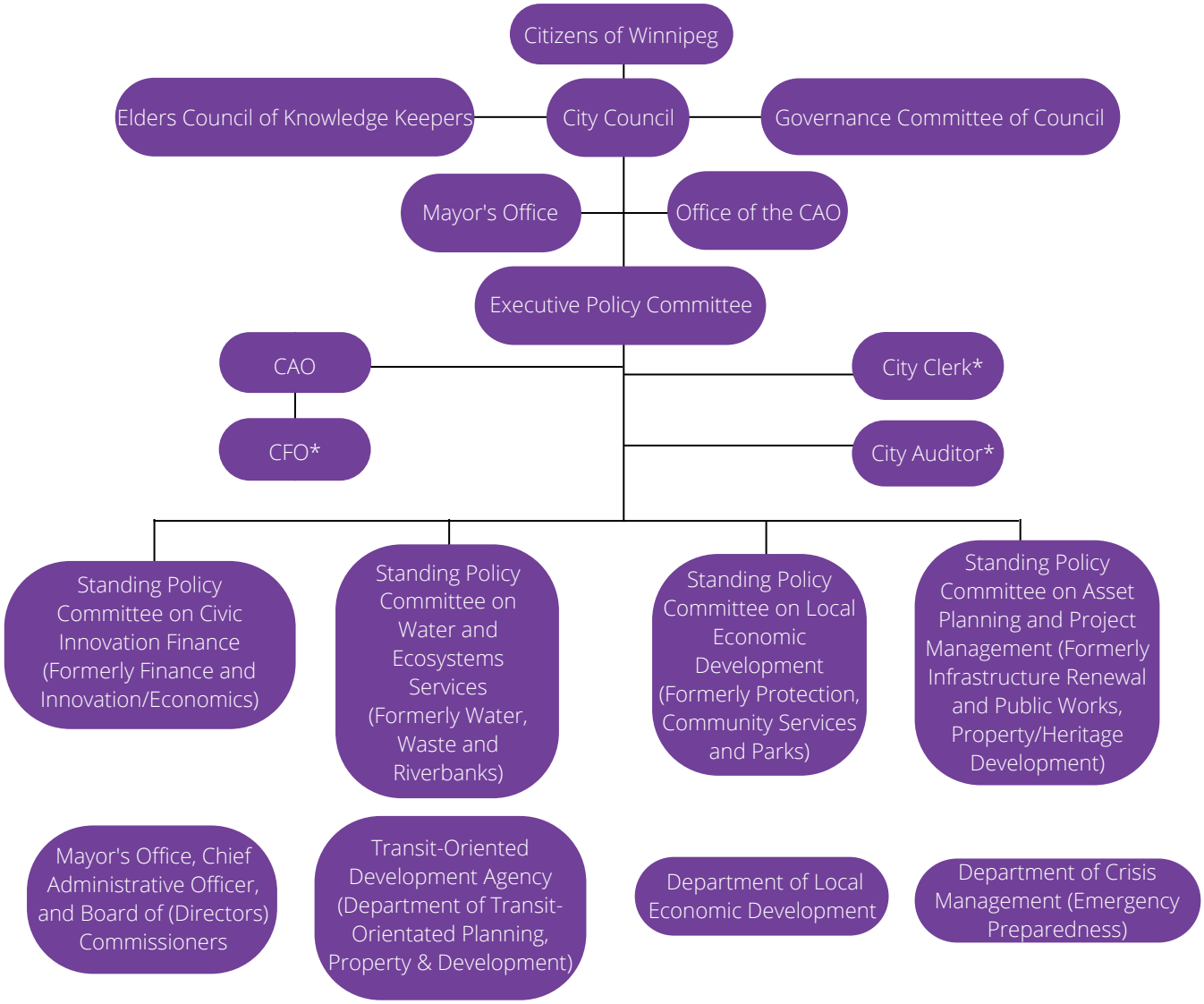
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Background:

49. We call upon all religious denominations and faith groups who have not already done so to repudiate concepts used to justify European sovereignty over Indigenous lands and peoples, such as the Doctrine of Discovery and terra nullius. - TRC calls

"The best apology is changed behaviour." - Unknown
"Systems are the personification of what we value. Let's value people. - Chris Clacio

Updating the Civic Governance and Administration Chart:

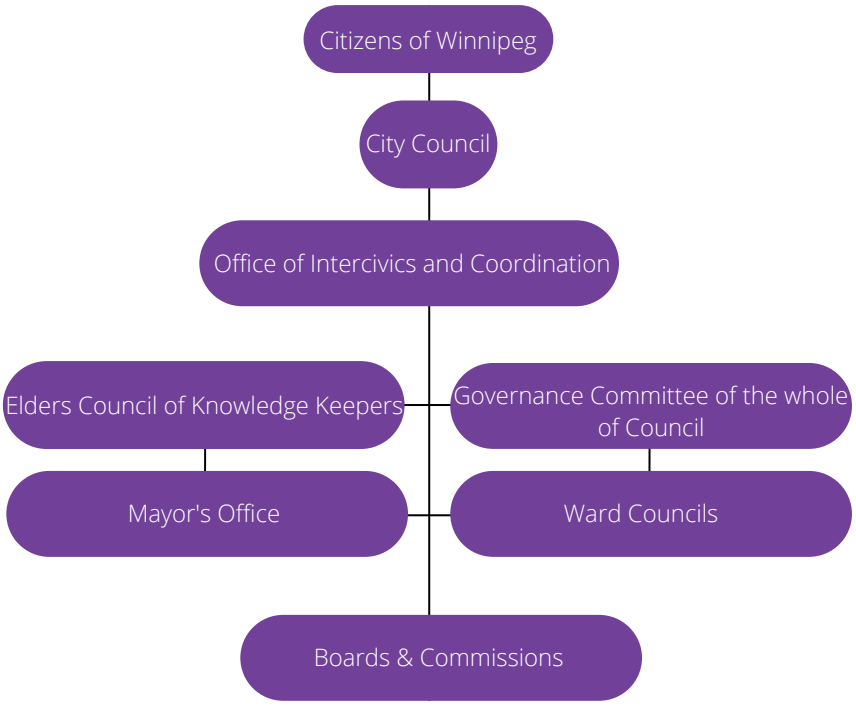


*** CFO, City Auditor and City Clerk have statutory reporting relationship to City Council**

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Ward Governance and Administration Chart for City Councillors:



Strong Mayor and Strong Council Governance Model

