Agenda – Standing Policy Committee on Finance and Economic Development – December 10, 2025

REPORTS

Item No. 1 2026 Major Capital Projects Reporting Schedule

WINNIPEG PUBLIC SERVICE RECOMMENDATION:

That the 2026 Major Capital Projects Reporting Schedule be approved.

ADMINISTRATIVE REPORT

Title: 2026 Major Capital Projects Reporting Schedule

Critical Path: Standing Policy Committee on Finance and Economic Development

AUTHORIZATION

Author	Department Head	CFO	CAO
D. Tooth	R. Taylor	T. Graham	J. Dunford

EXECUTIVE SUMMARY

Major capital projects require quarterly reporting on the project's status. The reporting schedule can be found on the city's website at https://www.winnipeg.ca/city-governance/city-projects/major-capital-projects

The 2026 Reporting Schedule is being submitted to the Standing Policy Committee on Finance and Economic Development for approval.

RECOMMENDATIONS

That the 2026 Major Capital Projects Reporting Schedule be approved.

REASON FOR THE REPORT

This report contains the 2026 Reporting Schedule for the Standing Policy Committee's approval.

IMPLICATIONS OF THE RECOMMENDATIONS

The online schedule on the City's website will be updated with the 2026 reporting schedule.

HISTORY/DISCUSSION

On March 31, 2015, the Public Service issued a new version of the Administrative Standard FM-004 Asset Management that revised internal processes for lessons learned on past projects and recommendations made by the City Auditor. One of the responsibilities included in the standard is for the department responsible for a major capital project to report quarterly on the financial status of the project.

The reporting schedule is updated regularly to include major capital projects approved through the budget process as well as those approved in-year by Council. Projects within programs that

meet the major capital project threshold are also separated out and included in the reporting schedule.

A Major Capital Projects Advisory Committee must be convened within 180 days of budget approval. The committees are required to report on a quarterly basis, unless otherwise approved, until the completion of the project.

On October 28, 2015, Council approved adjusting the threshold for Major Capital Projects reporting from $10 million to $20 million, and that the threshold be adjusted for construction inflation on an annual basis.

On June 11, 2021, the Standing Policy Committee on Finance approved the move to quarterly reporting.

On March 7, 2025 meeting, the Standing Policy Committee on Finance and Economic Development concurred in the recommendation of the Public Service and adopted the following:

1. That the Major Capital Projects Reporting Schedule be submitted to the Standing Policy Committee on Finance and Economic Development on an annual basis, starting in December 2025, and posted on the city's website, on a prospective basis.

2. A revised schedule be submitted to the Standing Policy Committee on Finance and Economic Development, within 90 days, if a new major capital project is approved or if a budget increase results in the overall project budget meeting the threshold for reporting.

The Public Service has published the reporting schedule on the City's website, which can be found at https://www.winnipeg.ca/city-governance/city-projects/major-capital-projects

Per Appendix 2 in the Supplement to the 2025 Preliminary Budget, approved by Council on January 29, 2025, the threshold for 2024-2027 is $25 million (see Attachment 1 – Appendix 2 Major Capital Projects). The Public Service will provide a revised threshold for Council consideration, on an ongoing basis, at the start of each new multi-year budget cycle, if required, to be utilized for that entire multi-year budget cycle. The Standing Policy Committee on Finance and Economic Development may, at its discretion, request projects below this threshold to report to the committee.

The following is the proposed reporting schedule for 2026:

Proposed 2026 Reporting Schedule

Project	2026											
	January	February	March	April	May	June	July	August	September	October	November	December
Transition to Zero Emission Buses ($280.391m)												
North Garage Replacement ($200.006m)												
Pembina Highway Overpass (Abinojii Mikanah) Rehabilitation (30.500m)												
Lagimodiere Twin Overpass Rehabilitation (Concordia Avenue & CPR Keewatin) ($50.742m)												
South Winnipeg Recreation Campus Phase One - Recreation Centre ($118.760m)												
Water Supervisory Control and Data Acquisition (SCADA) Upgrade ($19.115m)	-			-			-					
South End Sewage Treatment Plant (SEWPCC) Upgrading and Expansion ($375.600m)												
North End Sewage Treatment Plant (NEWPCC) Upgrade Projects: Power Supply and Headworks Facilities ($565.355m)												
North End Sewage Treatment Plant (NEWPCC) Upgrade Projects: Biosolids Facilities ($1.035B)												
CentrePort South Regional Water and Wastewater Servicing - Phase 1A (73.700m)												
Water Meter Renewals ($135.000m)												
Ferry Road and Riverbend Combined Sewer Relief Works: Rutland Trunk Sewer ($55.100m)												
Total Number of Reports	**6**	**2**	**3**	**6**	**2**	**3**	**6**	**0**	**2**	**0**	**0**	**10**

FINANCIAL IMPACT

Financial Impact Statement Date: October 24, 2025

Project Name:

2026 Major Capital Projects Reporting Schedule

COMMENTS:

There are no financial implications associated with this report.

Mike McGinn Oct. 24, 2025
Mike McGinn, CPA, CA
Manager of Finance

CONSULTATION

This Report has been prepared in consultation with:

Not applicable.

OURWINNIPEG POLICY ALIGNMENT

Goal: Leadership and Good Governance

- **Objective 3** – Achieve community-responsive service delivery through an aligned, integrated, collaborative and results-oriented organizational culture.
- **Policy 1.18 – Responsive, Representative and Resilient Workforce** – Provide responsive municipal service delivery, through an accountable, informed, qualified, competent, creative, healthy and productive workforce that is representative of the community it serves including the use of equitable, anti-oppression recruitment, training and retention processes.

WINNIPEG CLIMATE ACTION PLAN ALIGNMENT

Consideration was given as to whether this report connects to the Winnipeg Climate Action Plan and its Goals and Objectives, and it was determined that the Winnipeg Climate Action Plan is not applicable to this specific report.

WINNIPEG POVERTY REDUCTION STRATEGY ALIGNMENT

Consideration was given as to whether this report connects to the Winnipeg Poverty Reduction Strategy (PRS) and its Goals and Objectives, and it was determined that the PRS is not applicable to this specific report.

SUBMITTED BY

Department: Assets and Project Management
Division: Capital Projects Oversight and Reporting
Prepared by: D. Tooth, Acting Manager, Capital Projects Oversight and Reporting
Date: October 24, 2025

Attachment 1: