Headworks

December 2025 Report

Previous Performance	Current Performance	Notes & Issues
		COST: Costs are tracking close to planned and overall cost performance remains strong. No performance change from the previous period.
		SCHEDULE: The Design Builder's re-baselined schedule to reflect the schedule extension is under review. Schedule continues to be aggressive, which can result in delays. Early progress against the re-baseline shows that the Design Builder fell short of their December targets. No performance change from the previous period.
		RISK AND CONTINGENCY: Two more crossings of the feeder main are required for the installation of the land drainage system. Tariff risk remains but is reducing. Weather and existing conditions have the potential to affect tie-ins and commissioning. The gates and actuators for the UV Upgrade were not delivered by the date specified, however alternative gates were ordered to mitigate impact. No performance change from the previous period.
		COMMUNITY ENGAGEMENT: Major traffic delays resulting from lane closures. Significant flooding on Main Street due to feeder main break. Public will be advised in advance of future lane closures. An upcoming episode of the Our City, Our Stories podcast will cover the NEWPCC Upgrades. Performance decreased from the previous period.
		HSE: One environmental incident was recorded: A feeder main broke during the installation of the new water main for the Headworks facility resulting in significant flooding on Main Street. Investigation into root cause is underway. Performance decreased from the previous period.
		INTERFACE: Modifications to the existing NEWPCC Grit Area for tie-in of the new Headworks facility are underway. Interface discussions with a focus on tie-ins and commissioning are ongoing. No performance change from the previous period.
		QUALITY: No new Non-Conformance Reports (NCRs) were identified in month and no NCRs were closed. No performance change from the previous period.

Legend: Good | Moderate | Poor

Project Phase

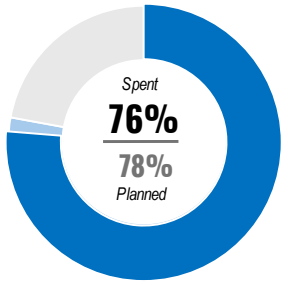
Planning | Procurement | Design | **Build** | Commission | Operate


RSPS Electrical Room


Standby Generation Facility


RSPS FOA Piping

Cost



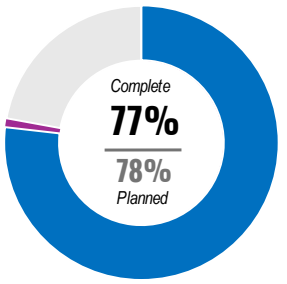
$431M *Spent*

$440M *Planned Spend*

$565M *Budget*

**Spent values include invoices received in December 2025; compare against January 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.*

Schedule



Jul 2026 *Headworks In Service*

Dec 2027 *Project Completion*

Key Events & Lookahead

- UV upgrades are ongoing with system reinstatement anticipated by March 15, 2026.
- On December 12, 2025, a feeder main broke causing significant flooding on Main Street. Investigation into root cause is underway.
- An upcoming episode of the Our City, Our Stories podcast will cover the NEWPCC Upgrades. The podcast is scheduled to go live on February 4, 2026.

