Headworks

January 2026 Report

Previous Performance	Current Performance	Notes & Issues
Legend: Good / Moderate / Poor		
Good	Good	**COST:** Costs are tracking close to planned and overall cost performance remains strong.
Moderate	Moderate	**SCHEDULE:** The Design Builder fell short of their January targets. The Design Builder is in the process of addressing comments on the re-baselined schedule. Schedule continues to be aggressive, which can result in delays.
Moderate	Moderate	**RISK AND CONTINGENCY:** The alternate gates for the Ultraviolet (UV) Upgrade were received and are being installed. The tie-in of the new Headworks Facility to the existing NEWPCC outfall may be affected by weather and existing conditions. A draft root cause analysis of the feeder main failure is under review.
Moderate	Good	**COMMUNITY ENGAGEMENT:** An episode of the Our City, Our Stories podcast covering the NEWPCC Upgrades went live. A media tour of the new Headworks Facility and existing Grit Area was held and resulted in several news articles and videos.
Moderate	Good	**HSE:** The annual safety refresher training was completed in January. Full safety orientations are underway for Operations staff participating in commissioning.
Good	Good	**INTERFACE:** Modifications to the existing NEWPCC Grit Area for tie-in of the new Headworks facility are complete. Interface discussions with a focus on tie-ins and commissioning are ongoing.
Good	Good	**QUALITY:** One new Non-Conformance Report (NCR) was identified in month and no NCRs were closed.

Project Phase

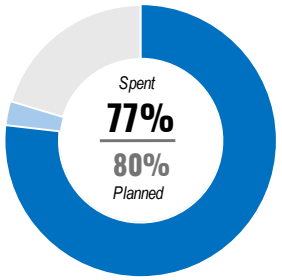
Planning | Procurement | Design | **Build** | Commission | Operate


Solids Handling & Mechanical Room


Odour Control Building & Stack


UV Reactor Channels

Cost



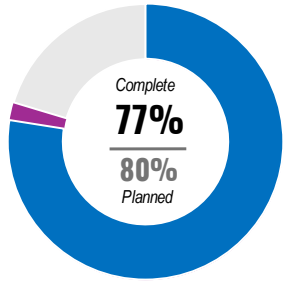
$434M *Spent*

$450M *Planned Spend*

$565M *Budget*

**Spent values include invoices received in January 2026; compare against February 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.*

Schedule



Jul 2026 *Headworks In Service*

Dec 2027 *Project Completion*

Key Events & Lookahead

- The feeder main was returned to service on February 11, 2026. A draft root cause analysis of the feeder main failure is under review.
- The alternate gates for the UV Upgrade were delivered to site with system reinstatement anticipated by March 15, 2026.
- An episode of the Our City, Our Stories podcast covering the NEWPCC Upgrades went live on February 4, 2026.
- A media tour of the new Headworks Facility and existing Grit Area was held on February 11, 2026 and resulted in several news articles and videos.
- Heritage resource monitoring with Peguis First Nation resumed in February. No concerns were identified.

