Agenda – Council – March 26, 2026

Report – Executive Policy Committee – March 17, 2026

Item No. 3 Approval of Business Improvement Zone Levies – 2026

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On March 17, 2026, the Executive Policy Committee concurred in the recommendation of the Winnipeg Public Service and submitted the following to Council:

1. That Council approve the 2026 Business Improvement Zone budgets and set and impose a zone levy to be applied to the annual rental value of each business within each zone.

2. That Council enact the 2026 Business Improvement Zone Levy By-law, a draft of which is attached as Appendix C to this report.

3. That Council direct the Chief Financial Officer to make payment to the Board of each zone in accordance with the Business Improvement Zone Procedures By-law No. 8111/2002.

4. That the Proper Officers of the City be authorized to do all things necessary to implement the intent of the foregoing.

Agenda – Council – March 26, 2026

Report – Executive Policy Committee – March 17, 2026

DECISION MAKING HISTORY:

EXECUTIVE POLICY COMMITTEE RECOMMENDATION:

On March 17, 2026, the Executive Policy Committee concurred in the recommendation of the Winnipeg Public Service and submitted the matter to Council.

ADMINISTRATIVE REPORT

Title: Approval of Business Improvement Zone Levies - 2026

Critical Path: Executive Policy Committee – Council

AUTHORIZATION

Author	Department Head	CFO	CAO
T. Yanchishyn	T. Austin	T. Graham	J. Dunford

EXECUTIVE SUMMARY

The Public Service is sharing information about the 2026 Business Improvement Zone (BIZ) levy rates. This report shows what each of the 16 business improvement zones needs for their 2026 budget. The Public Service is asking Council to approve these budgets and set a levy, which is a fee based on the annual rental value of businesses in each zone. All 16 zones have followed the rules set by the Business Improvement Zone Procedures By-law No. 8111/2002.

RECOMMENDATIONS

1. That Council approve the 2026 Business Improvement Zone budgets and set and impose a zone levy to be applied to the annual rental value of each business within each zone.

2. That Council enact the 2026 Business Improvement Zone Levy By-law, a draft of which is attached as Appendix C to this report.

3. That Council direct the Chief Financial Officer to make payment to the Board of each zone in accordance with the Business Improvement Zone Procedures By-law No. 8111/2002.

4. That the Proper Officers of the City be authorized to do all things necessary to implement the intent of the foregoing.

REASON FOR THE REPORT

To raise the money needed for each BIZ's 2026 budget, Council must set the zone levy rates by by-law. These rates will be applied to the Business Tax Roll for each BIZ that submitted a 2026 budget.

IMPLICATIONS OF THE RECOMMENDATIONS

Approving the 2026 BIZ levy rates will allow the City to collect the levy as required.

There is no financial impact to the City of Winnipeg, because the BIZ levy is revenue-neutral to the City.

HISTORY/DISCUSSION

Background and Process

Under The City of Winnipeg Charter, Council may create Business Improvement Zones (BIZ) and set the rules for how they operate, including how budgets are reviewed and approved.

The City uses Business Improvement Zone Procedures By-law No. 8111/2002 to manage this process.

After a BIZ approves its budget at its annual general meeting, it must submit the budget to the City Clerk.

At least 15 days before the Council meeting, the City Clerk must publish a newspaper notice that:

- tells the public where the budget can be viewed, and
- tells businesses how and when to submit written objections.

If written objections are received from more than one-third of the businesses, and those businesses represent at least one-third of the total business assessment in the zone, the budget cannot go to Council for approval.

Current Status for 2026

The City has received 2026 budgets from all 16 existing BIZs.

The City Clerk will complete the required notices before the March Council meeting.

Levy Rate Setting

A levy rate has been calculated for each BIZ to raise the funding needed for its approved 2026 budget.

The levy rate will be applied to the Annual Rental Value (ARV) of each business within the zone (Appendix A).

Appendix B shows a comparison of 2025 and 2026:

- Budget levy requirements ranged from a 5.6 percent decrease (South Osborne BIZ) to a 30 percent increase (Osborne Village BIZ).
- Levy rate changes ranged from a 7.3 percent decrease (Selkirk Avenue BIZ) to a 40.5 percent increase (Osborne Village BIZ).

FINANCIAL IMPACT

Financial Impact Statement **Date:** January 26, 2026

Project Name: **First Year of Program** **2026**

Approval of Business Improvement Zone Levies - 2026

	2026	2027	2028	2029	2030
Capital					
Capital Expenditures Required	$ -	$ -	$ -	$ -	$ -
Less: Existing Budgeted Costs	-	-	-	-	-
Additional Capital Budget Required	$ -	$ -	$ -	$ -	$ -
Funding Sources:					
Debt - Internal	$ -	$ -	$ -	$ -	$ -
Debt - External	-	-	-	-	-
Grants (Enter Description Here)	-	-	-	-	-
Reserves, Equity, Surplus	-	-	-	-	-
Other - Enter Description Here	-	-	-	-	-
Total Funding	$ -	$ -	$ -	$ -	$ -
Total Additional Capital Budget Required	$ -				
Total Additional Debt Required	$ -				
Current Expenditures/Revenues					
Direct Costs	$ 7,489,341	$ -	$ -	$ -	$ -
Less: Incremental Revenue/Recovery	7,489,341	-	-	-	-
Net Cost/(Benefit)	$ -	$ -	$ -	$ -	$ -
Less: Existing Budget Amounts	-	-	-	-	-
Net Budget Adjustment Required	$ -	$ -	$ -	$ -	$ -

Additional Comments:

Incremental Revenue reflects the amounts to be collected from the businesses within the various Biz Zones based on the 2026 rates. This amount is fully offset by a transfer to the various Biz Zones which is included above as Direct Costs for no financial impact to the City of Winnipeg.

Tanis Yanchishyn, January 26, 2026

Tanis Yanchishyn, CPA, CA
Manager of Taxation and Finance
Assessment and Taxation Department

CONSULTATION

This Report has been prepared in consultation with:

- City Clerk's Department
- Planning, Property and Development Department
- Legal Services

OURWINNIPEG POLICY ALIGNMENT

Leadership and Good Governance Policy 1.8 Accountable Revenue Generation. The Revenue Generation in this report is that of the Biz Zones, collected by the City of Winnipeg on their behalf, using predictable, equitable and evidence informed methodology to offset the service costs of each Biz Zone.

WINNIPEG CLIMATE ACTION PLAN ALIGNMENT

Consideration was given as to whether this report connects with the Winnipeg Climate Action Plan (CAP), and it was determined that the CAP is not applicable to this specific report.

WINNIPEG POVERTY REDUCTION STRATEGY ALIGNMENT

Consideration was given as to whether this report connects to any of the specific Goals and Objectives in the Poverty Reduction Strategy (PRS) and it was determined that the PRS is not applicable to this specific report.

SUBMITTED BY

Department: Assessment and Taxation Department
Division: Taxation and Finance
Prepared by: Tanis Yanchishyn
Date: January 30, 2026

Attachments:

Appendix A – Annual Rental Value (ARV) and Levy Rates for 2026
Appendix B – 2025/2026 Comparison of Budget Levy Requirements and Levy Rates
Appendix C – Draft Business Improvement Zone Levy Rate by-law

APPENDIX A - Annual Rental Value (ARV) and Levy Rates for 2026

BUSINESS IMPROVEMENT ZONES
ANNUAL RENTAL VALUES (ARV) and LEVY RATES
FOR THE YEAR 2026

	Zone	2026 BIZ Budget	Budget Required Through Levy	Levy as % of Budget	2026 ARV	Required Levy Rate	2026 BIZ Levies to be Collected
1	Academy Road	$ 148,575.00	$ 95,000.00	64%	$ 3,451,200	2.753%	$ 95,012.00
2	Corydon Avenue	$ 395,000.00	$ 275,000.00	70%	$ 8,180,220	3.362%	$ 275,019.00
3	Downtown Winnipeg	$ 5,590,364.00	$ 3,585,650.00	64%	$ 131,876,170	2.719%	$ 3,585,713.00
4	Exchange District	$ 1,149,635.00	$ 840,000.00	73%	$ 25,965,960	3.236%	$ 840,258.00
5	North End	$ 134,000.00	$ 75,000.00	56%	$ 4,053,720	1.851%	$ 75,034.00
6	Norwood Grove	$ 341,300.00	$ 247,000.00	72%	$ 12,691,260	1.947%	$ 247,099.00
7	Old St. Vital	$ 370,000.00	$ 225,000.00	61%	$ 9,646,940	2.333%	$ 225,063.00
8	Osborne Village	$ 814,335.00	$ 260,000.00	32%	$ 6,313,380	4.119%	$ 260,048.00
9	Provencher Boulevard	$ 182,650.00	$ 102,000.00	56%	$ 4,643,220	2.197%	$ 102,012.00
10	St. James Village	$ 170,500.00	$ 108,500.00	64%	$ 5,976,723	1.816%	$ 108,537.00
11	Saint-Norbert	$ 91,332.00	$ 46,100.00	50%	$ 2,250,420	2.049%	$ 46,111.00
12	Selkirk Avenue	$ 117,748.00	$ 38,436.55	33%	$ 1,671,720	2.300%	$ 38,450.00
13	South Osborne	$ 229,666.00	$ 74,990.00	33%	$ 2,543,340	2.949%	$ 75,003.00
14	Transcona	$ 603,967.00	$ 448,366.50	74%	$ 18,320,643	2.448%	$ 448,489.00
15	West Broadway	$ 385,185.00	$ 265,000.00	69%	$ 12,903,540	2.054%	$ 265,039.00
16	West End	$ 1,284,268.00	$ 802,139.00	62%	$ 42,035,310	1.909%	$ 802,454.00
	TOTAL	$ 12,008,525.00	$ 7,488,182.05	62%	$ 292,523,766		$ 7,489,341.00

Note: The *'budget'* amount could be different from the *'budget required through levy'* as a Business Improvement

- may have revenue from other sources;
- may be operating using a prior year's surplus; or
- is required to recover a deficit from the previous year.

APPENDIX B – 2025/2026 Comparison of Budget Levy Requirements and Levy Rates

BUSINESS IMPROVEMENT ZONES
2025 / 2026 COMPARISON
BUDGET LEVY REQUIREMENTS and LEVY RATES

		Budget Levy Requirements				BIZ Levy Rates		
				Change				Change
	Zone	2025	2026	Amount	%	2025	2026	%
1	Academy Road	$ 95,000	$ 95,000	$ -	0.0%	2.751%	2.753%	0.1%
2	Corydon Avenue	$ 275,000	$ 275,000	$ -	0.0%	3.422%	3.362%	-1.8%
3	Downtown Winnipeg	$ 3,488,549	$ 3,585,650	$ 97,101	2.8%	2.501%	2.719%	8.7%
4	Exchange District	$ 795,000	$ 840,000	$ 45,000	5.7%	2.910%	3.236%	11.2%
5	North End	$ 75,000	$ 75,000	$ -	0.0%	1.655%	1.851%	11.8%
6	Norwood Grove	$ 220,000	$ 247,000	$ 27,000	12.3%	1.711%	1.947%	13.8%
7	Old St. Vital	$ 214,000	$ 225,000	$ 11,000	5.1%	2.173%	2.333%	7.4%
8	Osborne Village	$ 200,000	$ 260,000	$ 60,000	30.0%	2.931%	4.119%	40.5%
9	Provencher Boulevard	$ 100,000	$ 102,000	$ 2,000	2.0%	2.174%	2.197%	1.1%
10	St. James Village	$ 105,000	$ 108,500	$ 3,500	3.3%	1.833%	1.816%	-0.9%
11	Saint-Norbert	$ 44,067	$ 46,100	$ 2,033	4.6%	1.913%	2.049%	7.1%
12	Selkirk Avenue	$ 40,679	$ 38,437	$ (2,242)	-5.5%	2.480%	2.300%	-7.3%
13	South Osborne	$ 79,417	$ 74,990	$ (4,427)	-5.6%	2.972%	2.949%	-0.8%
14	Transcona	$ 432,714	$ 448,367	$ 15,652	3.6%	2.353%	2.448%	4.0%
15	West Broadway	$ 265,000	$ 265,000	$ -	0.0%	2.130%	2.054%	-3.6%
16	West End	$ 767,611	$ 802,139	$ 34,528	4.5%	1.784%	1.909%	7.0%
	TOTAL	$ 7,197,037	$ 7,488,182	$ 291,145	4.0%			

APPENDIX C - Draft Business Improvement Zone Levy Rate By-law

THE CITY OF WINNIPEG

BY-LAW NO. /2026

A By-law of THE CITY OF WINNIPEG to approve the budgets of sixteen Business Improvement Zones and, for the purposes of raising money for each zone's approved budget, to impose business improvement zone taxes on each business within each zone at a uniform rate based on the business assessment of each business.

WHEREAS *The City of Winnipeg Charter* authorizes the City of Winnipeg to establish Business Improvement Zones and sixteen such zones have been continued under By-laws No. 8112/2002 to 8115/2002 and 8118/2002 to 8127/2002 and 136/2011 to 137/2011, all inclusive;

AND WHEREAS the Business Improvement Zones continued by these by-laws have complied with the Business Improvement Zone Procedures By-law No. 8111/2002 in submitting a budget for approval by the Winnipeg City Council for the year 2026;

AND WHEREAS one-third or more of the members of any Business Improvement Zone representing one-third of the total business assessment of the zone have not objected in writing to any of the budgets approved by the Business Improvement Zones in accordance with the Business Improvement Zone Procedures By-law No. 8111/2002;

AND WHEREAS *The City of Winnipeg Charter* permits Council by by-law to approve all or part of a zone's budget and to direct payment of an amount not exceeding the amount approved by the board of a zone and further by by-law to impose on each business in the zone a business improvement zone tax at a uniform rate based on the business assessment of the business;

NOW THEREFORE, THE CITY OF WINNIPEG, in Council assembled, enacts as follows:

Short title

1 This By-law may be known as the "2026 Business Improvement Zone Levy By-law".

BIZ budgets approved

2 The Business Improvement Zone budgets attached as Schedules A to P to this By-law are hereby approved:

Business Improvement Zone	Schedule
Academy Road	Schedule A
Corydon Avenue	Schedule B
Downtown Winnipeg	Schedule C
Exchange District	Schedule D
North End	Schedule E

DRAFT

Norwood Grove	Schedule F
Old St. Vital	Schedule G
Osborne Village	Schedule H
Provencher Boulevard	Schedule I
St. James Village	Schedule J
Saint-Norbert	Schedule K
Selkirk Avenue	Schedule L
South Osborne	Schedule M
Transcona	Schedule N
West Broadway	Schedule O
West End	Schedule P

Zone levy rate

3 For the purposes of raising money for the Business Improvement Zones' budgets as set out in Schedules A to P, business improvement zone taxes, calculated by applying the following rates against the business assessment of each of the businesses in the following Business Improvement Zones, are hereby imposed:

Business Improvement Zone	**Rate**
Academy Road	2.753%
Corydon Avenue	3.362%
Downtown Winnipeg	2.719%
Exchange District	3.236%
North End	1.851%
Norwood Grove	1.947%
Old St. Vital	2.333%
Osborne Village	4.119%
Provencher Boulevard	2.197%
St. James Village	1.816%
Saint-Norbert	2.049%
Selkirk Avenue	2.300%
South Osborne	2.949%
Transcona	2.448%
West Broadway	2.054%
West End	1.909%

Method of Calculation

4 The tax collector shall add the business improvement zone taxes imposed by this By-law to the statement and demand for 2026 business taxes for each business in each zone.

BIZ tax added to supplementary business taxes

5 The tax collector shall add the business improvement zone taxes imposed by this By-law to the supplementary business taxes imposed upon businesses in each of the business improvement zones.

BIZ tax due and payable

6 Business improvement zone taxes imposed by this By-law are due and payable on the same date as business taxes.

Payment directed

DRAFT

7 The following amounts are hereby directed to be paid to the boards of the following Business Improvement Zones on the schedule of payments set out in the Business Improvement Zone Procedures By-law No. 8111/2002:

Business Improvement Zone	**Levy**
Academy Road	$95,000.00
Corydon Avenue	$275,000.00
Downtown Winnipeg	$3,585,650.00
Exchange District	$840,000.00
North End	$75,000.00
Norwood Grove	$247,000.00
Old St. Vital	$225,000.00
Osborne Village	$260,000.00
Provencher Boulevard	$102,000.00
St. James Village	$108,500.00
Saint-Norbert	$46,100.00
Selkirk Avenue	$38,436.55
South Osborne	$74,990.00
Transcona	$448,366.50
West Broadway	$265,000.00
West End	$802,139.00

DONE AND PASSED, this day of ,2026.

_____
Mayor

_____
City Clerk

Approved as to content:

_____
Director of Assessment and Taxation
and City Assessor

Approved as to form:

_____
For Director of Legal Services and
City Solicitor

DRAFT

Schedule A

ACADEMY ROAD BIZ

Year of Budget

Revenue	2025 Budget	2025 Projections	2026 Budget
BIZ Levy	$ 95,000.00	$ 95,000.00	$ 95,000.00
Grants - Canada Summer Jobs	4,900.00	4,991.00	5,000.00
Grants - City of Winnipeg - Land Dedication	-	1,008.00	7,600.00
Grants - City of Winnipeg - Streetscaping	25,000.00	8,653.00	16,350.00
Grants - Green Team	6,700.00	6,626.00	6,700.00
Interest Revenue	2,000.00	1,000.00	900.00
Projected Over/Underpayment from Prior Year	-	-	-
Transfer from Reserve Fund	44,025.00	15,372.00	17,025.00
REVENUE TOTAL	**$ 177,625.00**	**$ 132,650.00**	**$ 148,575.00**

Expenses	2025 Budget	2025 Projections	2026 Budget
Bank Service Charges & Interest	$ 200.00	$ 175.00	$ 200.00
Insurance	1,000.00	643.00	1,000.00
Canada Summer Jobs salaries and expenses	11,000.00	11,789.00	5,000.00
Green Team salaries and expenses	11,000.00	11,789.00	6,700.00
Office maintenance and supplies	1,000.00	500.00	1,000.00
Professional Fees/ Annual Audit	8,600.00	8,888.00	9,000.00
Subcontractors	24,000.00	21,000.00	24,000.00
Utilities	-	601.00	700.00
Administration Total	**$ 56,800.00**	**$ 55,385.00**	**$ 47,600.00**
Safety Improvement Grant	4,000.00	-	4,000.00
Business Incentives Total	**$ 4,000.00**	**$ -**	**$ 4,000.00**
Advertising, Promotions & Publications	$ 3,000.00	$ 3,102.00	$ 3,000.00
Banners, Signs & Maintenance	7,000.00	-	2,700.00
Strategic planning and Special projects	-	-	-
Events	20,000.00	12,200.00	12,200.00
Social Media	14,400.00	14,400.00	14,400.00
Website	3,100.00	1,000.00	500.00
Marketing & Promotion Total	**$ 47,500.00**	**$ 30,702.00**	**$ 32,800.00**
Enhanced streetscaping	$ 30,000.00	$ 8,653.00	$ 18,350.00
Holiday Décor	9,500.00	9,257.00	9,500.00
Graffiti Removal	625.00	1,072.00	1,175.00
Landscaping (Plants and supplies)	25,000.00	17,563.00	17,500.00
Landscaping (Install/Removal pots/baskets)	-	8,250.00	8,250.00
Landscaping/basket replacement	-	-	7,600.00
Street Furnishings - Kiosks, benches	2,000.00	-	-
Street Maintenance - Bike Rack remove/install	2,000.00	1,468.00	1,500.00
Other Initiatives and Miscellaneous	200.00	300.00	300.00
Physical Enhancements & Maintenance Total	**$ 69,325.00**	**$ 46,563.00**	**$ 64,175.00**
EXPENSE TOTAL	**$ 177,625.00**	**$ 132,650.00**	**$ 148,575.00**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

Schedule B

CORYDON AVENUE BIZ

2026 Year of Budget

Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 275,000.00		$ 275,000.00
Grants - Green Team	$ 10,000.00		$ 10,000.00
Interest Revenue			
Projected Over/Underpayment from Prior Year			
Sponsorship			
Fundraising/Miscellaneous			
Transfer from Reserve Fund	$ 110,000.00		$ 110,000.00
REVENUE TOTAL	**$ 395,000.00**	**$ -**	**$ 395,000.00**

Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 350.00		$ 350.00
Board Development			
Meetings & Workshops	$ 3,000.00		$ 3,000.00
Membership Dues and Licenses	$ 450.00		$ 450.00
Miscellaneous costs	$ 2,000.00		$ 2,000.00
Office maintenance and supplies	$ 3,700.00		$ 3,700.00
Professional Fees/ Annual Audit	$ 4,000.00		$ 4,000.00
Professional Development & Training			
Staffing & Benefits	$ 104,000.00		$ 104,000.00
Storage/Rental Space	$ 20,000.00	,	$ 20,000.00
Telephone & Web/Email Hosting	$ 2,500.00		$ 2,500.00
Administration Total	**$ 140,000.00**	**$ -**	**$ 140,000.00**
Business Development Grant			
Storefront Improvement Grant			
Safety Improvement Grant			
Business Incentives Total	**$ -**	**$ -**	**$ -**
Advertising, Promotions & Publications	$ 18,000.00		$ 8,000.00
Banners, Signs & Maintenance			
Miscellaneous	$ 1,000.00		$ 1,000.00
Strategic planning and Special projects			
Events	$ 46,000.00		$ 46,000.00
Transportation, Parking, and Transit			
Website / Social Media			$ 10,000.00
Marketing & Promotion Total	**$ 65,000.00**	**$ -**	**$ 65,000.00**
Enhanced Streetscape Renewal			
Equipment & Supplies Rental	$ 3,000.00		$ 3,000.00
Holiday Décor			
Supplies			
Graffiti Removal	$ 2,500.00		$ 2,500.00
Landscaping	$ 38,000.00		$ 38,000.00
Murals/ Art Programs	$ 5,000.00		$ 5,000.00
Safety Programs			
Street Furnishings - Bike Racks, kiosks, benches			
Street Maintenance	$ 2,000.00		$ 2,000.00
Street Lighting (other lighting)	$3,500.00		$ 3,500.00
Other Initiatives and Miscellaneous	$ 1,000.00		$ 1,000.00
Physical Enhancements & Maintenance Total	**$ 55,000.00**	**$ -**	**$ 55,000.00**
Contingency Fund -Over/Under allocation	$ 5,000.00		$ 5,000.00
Capital Reserve Fund	$ 130,000.00		$ 130,000.00
Other Total	**$ 135,000.00**	**$ -**	**$ 135,000.00**
EXPENSE TOTAL	**$ 395,000.00**	**$ -**	**$ 395,000.00**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

DOWNTOWN WINNIPEG BIZ

2026 Year of Budget

Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 3,488,549	$ 3,488,549	$ 3,585,650
Grants - City of Winnipeg	$ 444,500	$ 534,243	$ 433,500
Grants - Other	$ 109,764	$ 245,797	$ 75,854
Interest Revenue	$ 12,400	$ 24,991	$ 14,500
Projected Over/Underpayment from Prior Year	$ -	$ (88,373)	$ -
Sponsorship	$ 353,000	$ 746,400	$ 427,000
Events (Registration & Tickets sale) and other Income	$ 197,500	$ 29,649	$ 182,250
Other - Gift Cards- Administration Dept	$ -	$ 225,310	$ -
Unrestricted Funds (includes previous years's carry ove	$ 198,357		$ 560,091
Contingent Reserve Funds	$ 79,932		$ 266,519
Transfer from Reserve Fund	$ 334,710		$ 45,000
REVENUE TOTAL	**$ 5,218,712**	**$ 5,206,566**	**$ 5,590,364**

Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank/Ceridian Service Charges & Interest	$ 9,670	$ 8,875	$ 9,000
Board Development			
Travel/Transporation/Parking	$ 13,045	$ 7,383	$ 6,110
Technical Support	$ 91,105	$ 63,540	$ 53,900
Meetings & Workshops	$ 29,258	$ 27,579	$ 28,400
Membership Dues and Licenses	$ 10,242	$ 9,542	$ 11,100
Miscellaneous costs	$ -	$ -	$ -
Amortization	$ 100,000	$ 85,000	$ 85,000
Office maintenance and supplies	$ 58,292	$ 63,626	$ 56,607
Professional Fees/ Annual Audit	$ 58,000	$ 54,511	$ 68,000
Professional Development & Training	$ 63,595	$ 56,103	$ 68,300
Staffing & Benefits	$ 986,007	$ 964,412	$ 1,149,297
Storage/Rental Space	$ 162,500	$ 170,004	$ 162,500
Telephone & Web/Email Hosting	$ 13,220	$ 11,997	$ 10,240
Administration Total	**$ 1,594,934**	**$ 1,522,573**	**$ 1,708,454**
Business Development (Host It)	$ 150,000	$ 130,427	$ 75,000
Building Business Projects	$ -		$ -
Public Spaces (incl Broadway & Main/Henry projects	$ 154,500	$ 295,284	$ 238,090
Business Incentives Total	**$ 304,500**	**$ 425,711**	**$ 313,090**
Advertising, Promotions & Publications	$ 182,552	$ 266,906	$ 268,000
Banners, Signs & Maintenance	$ 5,000	$ 2,675	$ -
Marketing and Events Admin Staffing and Benefits, con	$ 304,518	$ 264,264	$ 182,627
HOST Staffing and Benefits, uniforms, supplies, comm	$ 523,071	$ 415,393	$ 529,025
Member Services	$ -	$ -	
Strategic planning, Special projects, advoacy, research	$ 328,559	$ 173,478	$ 301,295
Events	$ 89,250	$ 105,780	$ 192,000
Transportation, Parking, and Transit			
DCSP Contribution	$ 348,855	$ 373,855	$ 358,565
Gift Card Program	$ 170,000	$ 177,438	$ 173,000
Marketing Contract Work	$ -	$ -	$ -
Website / Social Media	$ 5,000	$ -	$ -
Marketing & Promotion Total	**$ 1,956,805**	**$ 1,779,789**	**$ 2,004,512**
Enhanced Streetscape Renewal			
Equipment & Supplies Rental	$ 34,864	$ 2,324	$ 745
Mtce Supplies/fuel/meetings/repairs/etc	$ 228,517	$ 283,489	$ 299,579
Graffiti Removal	$ 30,000	$ 6,761	$ 108,124
Public Realm Staffing and Benefits	$ 188,991	$ 172,057	$ 255,259
Public Realm Supplies/meetings/etc	$ 9,399	$ 5,655	$ 9,765
Landscaping	$ 52,000	$ 60,722	$ 34,303
Street Furnishings - Bike Racks, kiosks, benches	$ 46,700	$ 75,657	$ 62,409
Maintenance Staffing and Benefits	$ 772,002	$ 643,910	$ 794,124
Other Initiatives and Miscellaneous			
Physical Enhancements & Maintenance Total	**$ 1,362,473**	**$ 1,250,574**	**$ 1,564,308**
Contingency Fund -Over/Under allocation			
Capital Reserve Fund			
Other Total	**$ -**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 5,218,712**	**$ 4,978,647**	**$ 5,590,364**
NET INCOME (LOSS)	**$ 0**	**$ 227,919**	**$ 0**

EXCHANGE DISTRICT BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 795,000	$ 795,000	$ 840,000
Grants - City of Winnipeg	$ 80,835	$ 98,835	$ 98,835
Grants - Other	$ 88,500	$ 111,061	$ 91,000
Interest Revenue / Other	$ 5,300	$ 6,176	$ 5,050
Projected Over/Underpayment from Prior Year	$ (15,000)	$ (81,266)	$ (20,000)
Sponsorship	$ 54,250	$ 43,650	$ 48,750
Fundraising/Miscellaneous	$ 35,000	$ 32,447	$ 30,000
Transfer from Reserve Fund	$ 82,000	$ (28,676)	$ 56,000
REVENUE TOTAL	**$ 1,125,885**	**$ 977,227**	**$ 1,149,635**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 1,500	$ 1,145	$ 1,000
Board Development			
Meetings & Workshops			
Membership Dues and Licenses			
Miscellaneous costs	$ 7,000	$ 3,126	$ 6,000
Office maintenance and supplies	$ 10,000	$ 10,028	$ 10,000
Professional Fees/ Annual Audit	$ 17,700	$ 16,813	$ 18,000
Professional Development & Training	$ 24,000	$ 11,903	$ 25,000
Staffing & Benefits	$ 749,750	$ 653,533	$ 766,000
Storage/Rental Space	$ 69,500	$ 64,909	$ 73,000
Telephone & Web/Email Hosting	$ -	$ -	$ -
Administration Total	**$ 879,450**	**$ 761,457**	**$ 899,000**
Business Development Grant			
Storefront Improvement Grant			
Safety Improvement Grant			
Business Incentives Total	**$ -**	**$ -**	**$ -**
Advertising, Promotions & Publications	$ 37,000	$ 32,727	$ 35,500
Banners, Signs & Maintenance	$ -	$ -	$ -
Miscellaneous	$ 45,000	$ 35,250	$ 50,000
Strategic planning and Special projects	$ 97,000	$ 96,175	$ 97,500
Events	$ 31,000	$ 23,861	$ 32,500
Transportation, Parking, and Transit	$ -	$ -	$ -
Website / Social Media	$ 3,000	$ 3,512	$ 4,500
Marketing & Promotion Total	**$ 213,000**	**$ 191,525**	**$ 220,000**
Enhanced Streetscape Renewal	$ -	$ -	$ -
Equipment & Supplies Rental	$ -	$ -	$ -
Holiday Décor	$ -	$ -	$ -
Supplies	$ 30,250	$ 20,715	$ 26,500
Graffiti Removal	$ -	$ -	$ -
Landscaping	$ 4,000	$ 3,530	$ 4,500
Murals/ Art Programs	$ -	$ -	$ -
Safety Programs	$ -	$ -	$ -
Street Furnishings - Bike Racks, kiosks, benches	$ -	$ -	$ -
Street Maintenance	$ -	$ -	$ -
Street Lighting (other lighting)	$ -	$ -	$ -
Other Initiatives and Miscellaneous	$ -	$ -	$ -
Physical Enhancements & Maintenance Total	**$ 34,250**	**$ 24,245**	**$ 31,000**
Contingency Fund -Over/Under allocation	$ -	$ -	$ -
Capital Reserve Fund	$ -	$ -	$ -
Other Total	**$ -**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 1,126,700**	**$ 977,227**	**$ 1,150,000**
NET INCOME (LOSS)	**$ (815)**	**$ -**	**$ (365)**

Schedule E

NORTH END BIZ		
Year of Budget		
NORTH END BIZ		
Revenue	**2025**	**2026**
BIZ Levy	$ 75,000.00	$ 75,000.00
Grants- City of Winnipeg Capital Grant		
Grants - City of Winnipeg, Active Transportation		$ 5,000.00
* Grants - Other MB 4 Youth, Urban Green Team Funding is not gauranteed.	$ 20,000.00	$ 20,000.00
Interest Revenue		
Projected Over/Underpayment from Prior Year	$ (1,000.00)	$ (1,000.00)
Transfer from Reserve Fund	$ 40,000.00	$ 35,000.00
REVENUE TOTAL	**$ 134,000.00**	**$ 134,000.00**
Expenses	**2025**	**2026**
Bank Service Charges & Interest	$ 50.00	$ 50.00
Board Development		
Meetings & Workshops	$ 4,000.00	$ 3,800.00
WCB	$ 100.00	$ 100.00
Office maintenance and supplies	$ 2,000.00	$ 2,000.00
Professional Fees/ Annual Audit	$ 6,500.00	$ 1,800.00
Staffing & Benefits	$ 23,420.00	$ 23,420.00
Summer Maintenance Staff (UGT)	$ 10,000.00	$ 20,000.00
Storage/Rental Space	$ 6,000.00	$ 6,000.00
BobCat, fuel, insurance, maintenance	$ 2,500.00	$ 2,500.00
Telephone/Cell & Web/Email Hosting	$ 1,200.00	$ 1,200.00
Water (hanging baskets) other utililites	$1,000.00	$ 1,000.00
Administration Total	**$ 56,770.00**	**$ 61,870.00**
Banners, Signs & Maintenance	$ 20,000.00	$ 20,000.00
Miscellaneous		
Website / Social Media		
Marketing & Promotion Total	**$ 20,000.00**	**$ 20,000.00**
Enhanced Streetscape Renewal, dual stream bins	$ 2,000.00	
Holiday Décor, pole mount holiday lights	$ 8,000.00	$ 14,000.00
Supplies (Landscaping/Maintenance/Safety)	$ 1,500.00	$ 1,500.00
Graffiti Removal	$ 1,650.00	
Landscaping (Hanging Baskets)	$ 15,000.00	$ 15,000.00
Murals/ Art Programs		
Street Furnishings - New Holiday lights	$ 20,000.00	$ 20,000.00
Street Furnishings - Banner Poles, LED light posts		
Street Maintenance	$ 2,000.00	$ 2,000.00
Bicycle Racks, repair/replace/new locations		
Physical Enhancements & Maintenance Total	**$ 50,150.00**	**$ 52,500.00**
Contingency Fund -Over/Under allocation		
Capital Reserve Fund		
Other Total	**$ -**	**$**
EXPENSE TOTAL		
NET INCOME (LOSS)	**$ 155,445.00**	**$ 134,370.00**
*** Denotes provisional on funding**		

NORWOOD GROVE BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projection**	**2026 Budget**
BIZ Levy	$ 220,000.00	$ 220,000.00	$ 247,000.00
Grants - City of Winnipeg	$ 44,000.00	$ 44,000.00	$ 15,800.00
Grants - Other	$ 30,000.00	$ 30,000.00	$ 75,000.00
Interest Revenue	$ 200.00	$ 500.00	$ 3,500.00
Projected Over/Underpayment from Prior Year	$ -	$ -	$ -
Sponsorship	$ -	$ -	$ -
Fundraising/Miscellaneous	$ -	$ -	$ -
Transfer from Reserve Fund	$ -	$ -	$ -
REVENUE TOTAL	**$ 294,200.00**	**$ 294,500.00**	**$ 341,300.00**
Expenses	**2025 Budget**	**2025 Projection**	**2026 Budget**
Bank Service Charges & Interest	$ 100.00	$ 100.00	$ 100.00
Board Development	$ 1,000.00	$ 1,000.00	$ 500.00
Meetings & Workshops	$ 3,000.00	$ 3,000.00	$ 3,500.00
Membership Dues and Licenses	$ 500.00	$ 500.00	$ 800.00
Miscellaneous costs	$ 200.00	$ 200.00	$ 200.00
Office maintenance and supplies	$ 2,000.00	$ 2,000.00	$ 2,500.00
Professional Fees/ Annual Audit	$ 7,000.00	$ 8,000.00	$ 9,500.00
Professional Development & Training	$ 3,000.00	$ 3,000.00	$ 6,000.00
Staffing & Benefits	$ 131,600.00	$ 131,900.00	$ 151,000.00
Storage/Rental Space	$ 7,000.00	$ 7,000.00	$ 6,500.00
Telephone & Web/Email Hosting	$ 500.00	$ 500.00	$ 500.00
Administration Total	**$ 155,900.00**	**$ 157,200.00**	**$ 181,100.00**
Business Development Grant	$ 2,500.00	$ 2,500.00	$ 2,500.00
Storefront Improvement Grant	$ 2,500.00	$ 2,500.00	$ 2,500.00
Murals/ Art Programs	$ 2,000.00	$ 2,000.00	$ 2,000.00
Safety Improvement Grant	$ 2,000.00	$ 2,000.00	$ 2,000.00
Business Incentives Total	**$ 9,000.00**	**$ 9,000.00**	**$ 9,000.00**
Advertising, Promotions & Publications	$ 500.00	$ 500.00	$ 3,700.00
Banners, Signs & Maintenance	$ 15,000.00	$ 15,000.00	$ 3,000.00
Miscellaneous	$ 500.00	$ 500.00	$ 1,000.00
Strategic planning and Special projects	$ -	$ -	$ 28,000.00
Events	$ 5,000.00	$ 4,000.00	$ 4,000.00
Transportation, Parking, and Transit	$ -	$ -	$ -
Website / Social Media	$ 3,500.00	$ 3,500.00	$ 5,500.00
Marketing & Promotion Total	**$ 24,500.00**	**$ 23,500.00**	**$ 45,200.00**
Enhanced Streetscape Renewal	$ 44,000.00	$ 44,000.00	$ 55,800.00
Equipment & Supplies Rental	$ 1,000.00	$ 1,000.00	$ 1,000.00
Holiday Décor	$ 2,000.00	$ 2,000.00	$ 2,500.00
Supplies	$ 1,000.00	$ 1,000.00	$ 1,000.00
Graffiti Removal	$ 4,300.00	$ 4,300.00	$ 5,200.00
Landscaping	$ 16,000.00	$ 16,000.00	$ 16,000.00
Decor/New Fixtures	$ 10,000.00	$ 10,000.00	$ 2,000.00
Street Furnishings - Bike Racks, kiosks, benches	$ 2,000.00	$ 2,000.00	$ 2,000.00
Street Maintenance	$ 12,000.00	$ 12,000.00	$ 5,500.00
Street Lighting (other lighting)	$ -	$ -	$ 2,000.00
Other Initiatives and Miscellaneous	$ 10,500.00	$ 10,500.00	$ 11,000.00
Physical Enhancements & Maintenance Total	**$ 102,800.00**	**$ 102,800.00**	**$ 104,000.00**
Contingency Fund -Over/Under allocation	$ 2,000.00	$ 2,000.00	$ 2,000.00
Capital Reserve Fund	$ -	$ -	$ -
Other Total	**$ 2,000.00**	**$ 2,000.00**	**$ 2,000.00**
EXPENSE TOTAL	**$ 294,200.00**	**$ 294,500.00**	**$ 341,300.00**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

Schedule G

OLD ST VITAL BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 214,000.00	$ 209,312.49	$ 225,000.00
Grants - City of Winnipeg	$ 24,000.00	$ 23,943.24	$ 69,000.00
Grants - Other	$ 28,000.00	$ 23,532.56	$ 30,000.00
Interest Revenue	$ 7,500.00	$ 36.36	$ 3,500.00
Projected Over/Underpayment from Prior Year			$ (7,500.00)
Sponsorship			
Fundraising/Miscellaneous	$ 6,000.00	$ 17,050.00	
Transfer from Reserve Fund	$ 50,000.00		$ 50,000.00
REVENUE TOTAL	**$ 329,500.00**	**$ 273,874.65**	**$ 370,000.00**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 500.00	$ 654.74	$ 800.00
Board Development			
Meetings & Workshops	$ 2,000.00	$ 869.44	$ 3,500.00
Membership Dues and Licenses		$ 525.00	$ 500.00
Miscellaneous costs			
Office maintenance and supplies	$ 1,000.00	$ 4,253.03	$ 2,500.00
Professional Fees/ Annual Audit	$ 4,000.00	$ 21,945.70	$ 8,000.00
Professional Development & Training	$ 500.00		$ 6,000.00
Staffing & Benefits	$ 120,000.00	$ 116,428.75	$ 103,000.00
Storage/Rental Space	$ 20,000.00	$ 22,613.39	$ 21,000.00
Telephone & Web/Email Hosting	$ 1,000.00	$ 2,601.72	$ 2,100.00
Administration Total	**$ 149,000.00**	**$ 169,891.77**	**$ 147,400.00**
Business Development Grant			
Storefront Improvement Grant			$ 5,000.00
Safety Improvement Grant			$ 5,000.00
Business Incentives Total	**$ -**	**$ -**	**$ 10,000.00**
Advertising, Promotions & Publications	$ 250.00	$ 1,864.77	$ 250.00
Banners, Signs & Maintenance	$ 50,000.00		$ 8,000.00
Miscellaneous			
Strategic planning and Special projects			$ 40,000.00
Events	$ 5,000.00	$ 3,381.81	$ 5,000.00
Transportation, Parking, and Transit			
Website / Social Media	$ 6,000.00	$ 9,788.42	$ 1,000.00
Marketing & Promotion Total	**$ 61,250.00**	**$ 15,035.00**	**$ 54,250.00**
Enhanced Streetscape Renewal			
Equipment & Supplies Rental			
Holiday Décor	$ 4,000.00	$ 2,763.22	$ 5,000.00
Supplies	$ 4,680.00		$ 3,000.00
Graffiti Removal	$ 25,000.00	$ 1,066.25	$ 24,000.00
Landscaping	$ 120,000.00	$ 108,225.00	$ 95,000.00
Murals/ Art Programs			
Safety Programs			
Street Furnishings - Bike Racks, kiosks, benches			$ 5,000.00
Street Maintenance	$ 30,000.00	$ 19,529.94	$ 5,000.00
Street Lighting (other lighting)			$ 20,000.00
Other Initiatives and Miscellaneous	$ 5,000.00		
Physical Enhancements & Maintenance Total	**$ 188,680.00**	**$ 131,584.41**	**$ 157,000.00**
Contingency Fund -Over/Under allocation			
Capital Reserve Fund			
Other Total	**$ -**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 398,930.00**	**$ 316,511.18**	**$ 368,650.00**
NET INCOME (LOSS)	**$ (69,430.00)**	**$ (42,636.53)**	**$ 1,350.00**

Schedule H

OSBORNE VILLAGE BIZ 2026 Budget	2025 Budget	2025 Forecast	2026 Budget
Revenue			
BIZ Levy	$200,000	$200,000	$260,000
2024 BIZ Levy ARV adjustment	-	180	-
2025 BIZ Levy ARV adjustment	180		-
Advertising revenue	2,000	-	3,600
Canada Summer Jobs grant	8,415	2,133	2,000
Celebrate Canada Grant	10,000	10,000	50,000
MARP Grant (Federal)	-	-	82,000
City of Winnipeg Grants (Tree, Bike)	-	4,000	250,000
Co-op Student Grant	-	8,061	6,000
Green Team and other Provincial grants	6,725	6,939	6,500
Criminal Proceeds Grant		50,000	-
Interest Revenue	2,500	1,500	1,500
MLLC Grant (Comminity Safety Patrol)	223,809	120,000	130,000
Sponsorship revenue (Sherri Rollins - $15K)	8,000	16,000	15,000
Sublease revenue	$ 8,400	$ 4,800	$ 4,800
Misc revenue	-	1,000	2,000
Revenue total	**$ 470,029**	**$ 424,613**	**$ 813,400**
Cash Reserves	20,157	46,670	935
Total Revenue and Cash Available	**$ 490,186**	**$ 471,283**	**$ 814,335**
Expenses			
Accounting & Legal	9,000	9,000	9,000
Admin & Office	8,000	12,600	30,000
MARP Admin (Salary & benefits)	-	-	38,000
Bank and Payroll Fees	1,100	1,100	1,100
Board/Professional Development	4,500	4,500	4,500
Board/advocacy meetings	1,200	1,600	2,500
Board and Member (AGM) Meetings	700	700	700
Professional Fees/ Annual Audit	6,800	6,800	7,500
Rental (office and storage)	20,235	20,235	20,235
Salary & benefits	55,000	62,000	62,000
Staff health benefits	-	-	5,000
Telephone & Web/Email Hosting	3,300	4,300	4,300
Utilities	2,200	1,800	2,000
Administration Total	**$ 112,035**	**$ 124,635**	**$ 186,835**
Events in the village	34,000	43,500	50,000
MARP Programming and marketing	-	-	40,000
Marketing & Social Media expenses	21,000	21,000	18,000
Marketing & Social Media wages and benefits	-	-	22,000
Sponsorships	3,000	1,000	1,500
Marketing & Promotion Total	**$ 58,000**	**$ 65,500**	**$ 131,500**
Contract Services (Community Safety Patrol)	209,351	130,000	130,000
Co-op Student wages and benefits	-	8,000	-
Equipment & Training (Community Safety)	-	50,000	10,000
Repairs & Maintenance	3,000	1,096	2,000
Enhanced Streetscaping	25,000	27,500	28,000
Gerald Lynch Park	-	-	250,000
Graffiti Removal	12,000	9,700	9,100
Green Team Payroll	8,900	6,466	6,500
Holiday Décor	12,000	12,000	9,000
Insurance and Licenses	800	500	600
Landscaping (summer planting)	5,000	7,900	24,000
Canada Summer Jobs - Landscaper S&W	8,900	-	-
Maintenance and GT supplies	2,500	2,500	2,000
Maintenance wages and benefits	27,500	20,000	24,000
Street Lighting Maintenance	1,200	1,200	800
Tree planting and maintenance	4,000	4,000	-
Village Enhancements & Maintenance Total	**$ 320,151**	**$ 280,968**	**$ 496,000**
Total Expenditures	**$ 490,186**	**$ 471,103**	**$ 814,335**
Net Income (Cash Basis)	**$ -**	**$ 180**	**$ -**
Cash basis adjustments	**$ (20,337)**	**$ (46,850)**	**$ (935)**
Net Accounting Income (Loss)	**$ (20,337)**	**$ (46,670)**	**$ (935)**

Schedule I

PROVENCHER BOULEVARD BIZ			
2026 Year of Budget			
Revenue	**2024 Budget**	**2025 Budget**	**2026 Budget**
BIZ Levy	$ 75,000.00	$ 90,000.00	$ 102,000.00
Grants - City of Winnipeg	$ 50,000.00	$ 40,000.00	$ 50,000.00
Grants - Other	$ 25,500.00	$ 25,000.00	$ 26,000.00
Interest Revenue	$ 500.00	$ 500.00	$ 1,200.00
Projected Over/Underpayment from Prior Year			
Sponsorship			$ 2,450.00
Fundraising/Miscellaneous	$ 2,500.00	$ 1,000.00	$ 1,000.00
Transfer from Reserve Fund			
REVENUE TOTAL	**$ 153,500.00**	**$ 156,500.00**	**$ 182,650.00**
Expenses	**2024 Budget**	**2025 Budget**	**2026 Budget**
Bank Service Charges & Interest	$ 175.00	$ 500.00	$ 500.00
Board Development			
Meetings & Workshops	$ 2,000.00	$ 2,000.00	$ 2,000.00
Membership Dues and Licenses			$ 300.00
Miscellaneous costs			
Office maintenance and supplies	$ 1,300.00	$ 1,300.00	$ 1,000.00
Professional Fees/ Annual Audit	$ 5,500.00	$ 7,500.00	$ 6,500.00
Professional Development & Training			$ 2,000.00
Staffing & Benefits	$ 38,000.00	$ 40,000.00	$ 45,000.00
Storage/Rental Space	$ 10,000.00	$ 10,000.00	
Telephone & Web/Email Hosting	$ 900.00	$ 1,000.00	$ 1,500.00
Administration Total	**$ 57,875.00**	**$ 62,300.00**	**$ 58,800.00**
Business Development Grant			
Storefront Improvement Grant	$ 1,000.00	$ 1,000.00	$ 1,000.00
Safety Improvement Grant			
Business Incentives Total	**$ 1,000.00**	**$ 1,000.00**	**$ 1,000.00**
Advertising, Promotions & Publications	$ 500.00	$ 1,000.00	$ 500.00
Banners, Signs & Maintenance	$ 5,000.00	$ 10,000.00	$ 20,000.00
Miscellaneous			
Strategic planning and Special projects			
Events	$ 2,000.00	$ 2,000.00	$ 1,000.00
Transportation, Parking, and Transit			
Website / Social Media	$ 1,800.00	$ 2,500.00	$ 3,500.00
Marketing & Promotion Total	**$ 9,300.00**	**$ 15,500.00**	**$ 25,000.00**
Enhanced Streetscape Renewal	$ 50,000.00	$ 40,000.00	$ 50,000.00
Equipment & Supplies Rental	$ 1,000.00	$ 1,000.00	$ 500.00
Holiday Décor	$ 5,000.00	$ 5,000.00	$ 6,000.00
Supplies	$ 1,200.00	$ 1,000.00	$ 1,000.00
Graffiti Removal	$ 880.00	$ 1,000.00	$ 1,000.00
Landscaping	$ 16,000.00	$ 20,000.00	$ 20,000.00
Murals/ Art Programs			$ 8,000.00
Safety Programs			$ 150.00
Street Furnishings - Bike Racks, kiosks, benches		$ 2,000.00	$ 2,000.00
Street Maintenance	$ 10,000.00	$ 10,000.00	$ 8,000.00
Street Lighting (other lighting)	$ 500.00	$ 1,000.00	$ 1,000.00
Other Initiatives and Miscellaneous			
Physical Enhancements & Maintenance Total	**$ 84,580.00**	**$ 81,000.00**	**$ 97,650.00**
Contingency Fund -Over/Under allocation			
Capital Reserve Fund			
Other Total	**$ -**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 152,755.00**	**$ 159,800.00**	**$ 182,450.00**
NET INCOME (LOSS)	**$ 745.00**	**$ (3,300.00)**	**$ 200.00**

Schedule J

ST JAMES VILLAGE BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 105,000.00	$ 105,000.00	$ 108,500.00
Grants - City of Winnipeg	$ 47,500.00	$ 26,500.00	$ 46,500.00
Grants - Other	$ 12,000.00	$ 14,452.00	$ 12,000.00
Interest Revenue	$ 2,500.00	$ 3,682.00	$ 3,500.00
Projected Over/Underpayment from Prior Year		$ (355.10)	
Sponsorship			
Fundraising/Miscellaneous			
Transfer from Reserve Fund			
REVENUE TOTAL	**$ 167,000.00**	**$ 149,278.90**	**$ 170,500.00**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interes	$ 175.00	$ 171.00	$ 125.00
Board Development	$ 100.00		$ 100.00
Meetings & Workshops	$ 3,100.00	$ 5,733.00	$ 5,000.00
Membership Dues and Licenses			
Miscellaneous costs			
Office maintenance and supplie	$ 2,000.00	$ 1,361.00	$ 2,000.00
Professional Fees/ Annual Audit	$ 4,000.00	$ 4,152.00	$ 4,300.00
Professional Development & Training			
Staffing & Benefits	$ 63,200.00	$ 66,238.00	$ 64,000.00
Storage/Rental Space	$ 7,200.00	$ 7,380.00	$ 8,700.00
Telephone & Web/Email Hostin	$ 1,600.00	$ 1,199.00	$ 1,600.00
Administration Total	**$ 81,375.00**	**$ 86,234.00**	**$ 85,825.00**
Business Development Grant	$ 8,000.00		$ 8,000.00
Storefront Improvement Grant			
Safety Improvement Grant		$ 3,000.00	$ -
Business Incentives Total	**$ 8,000.00**	**$ 3,000.00**	**$ 8,000.00**
Advertising, Promotions & Publications			
Banners, Signs & Maintenance	$ 12,000.00	$ 3,907.00	$ 20,000.00
Miscellaneous			
Strategic planning and Special projects			
Events	$ 10,500.00	$ 2,800.00	$ 10,500.00
Transportation, Parking, and Transit			
Website / Social Media			
Marketing & Promotion Total	**$ 22,500.00**	**$ 6,707.00**	**$ 30,500.00**
Enhanced Streetscape Renewal			
Equipment & Supplies Rental			
Holiday Décor			
Supplies			$ -
Graffiti Removal	$ 4,000.00	$ 6,047.00	$ 6,000.00
Landscaping	$ 26,000.00	$ 22,746.72	$ 28,000.00
Murals/ Art Programs	$ 5,000.00		
Safety Programs			
Street Furnishings - Bike	$ 20,000.00		$ 5,000.00
Street Maintenance		$ 22,140.00	$ 2,000.00
Street Lighting (other lighting)	$ 1,300.00	$ 1,868.00	$ 1,300.00
Other Initiatives and Miscellaneous			
Physical Enhancements & Ma	**$ 56,300.00**	**$ 52,801.72**	**$ 42,300.00**
Contingency Fund -Over/Under	$ (1,175.00)	$ 536.18	$ 3,875.00
Capital Reserve Fund			
Other Total	**$ (1,175.00)**	**$ 536.18**	**$ 3,875.00**
EXPENSE TOTAL	**$ 167,000.00**	**$ 149,278.90**	**$ 170,500.00**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

Schedule K

Saint-Norbert BIZ

2026 Budget

	Notes	2025 Anticipated year end	2026 Budget
Income			
4005 · BIZ Levy		46,381	46,100
4010 · Grants -City of Wpg		40,000	0
4011 · Grants -City of Wpg - bike infrasturcture		10,000	0
4020 · Grants - Province Green Team		6,153	8,000
4022 · Grants - Other Mb Province		1,312	0
4030 · Grants/Sponsorships -Other		8,025	5,232
4090 · Interest Revenue		85	100
4091 - Levy over/underpayment		0	(600)
4095 · Reserve		32,000	32,500
Total Income		143,956	91,332
Expense			
5100 · ADMINISTRATION			
5105 · Bank svc charges and Interest		50	75
5108 · Board Development		200	200
5110 · Gator (Insur, Maintenance,Fuel)		1,500	1,500
5111 . Gator loan		6,097	10,464
5130 · Management Fee		7,800	9,000
5131 · Mgmt Mileage Allowance		150	200
5135 · Meetings and Workshops		600	500
5145 · Miscellaneous		100	100
5150 · Office Maintenance + Supplies		500	500
5160 · Bookkeeping and Audit Fees		7,000	7,000
5165 · Professinal Development		0	200
5170 · Staffing and Benefits		8,938	7,000
5171 · Staffing CPP/EI Expense		571	1,000
5172 · Staffing -Workers Compensation		100	100
5175 · Web/Email hosting		0	500
Total 5100 · ADMINISTRATION		33,606	38,339
5300 · MARKETING & PROMOTION TOTAL			
5305 · Advert, Promo & Publications		0	2,000
5315 · Banners, Signs, + Maintenance		0	1,000
5350 · Misc - Marketing		0	0
5370 · Strategic Plans & Special Prjts		13,600	0
5375 · Events		750	750
Total 5300 · MARKETING & PROMOTION TOTAL		14,350	3,750
5400 · PHYSICAL ENHANCEMENTS+MAINT			
5405 · Enhanced Streetscape Renewal		39,999	10,000
5410 · Equipment and Supplies Rental		0	0
5412 · Bicycle Infrastructure Grant		0	16,000
5415 · Holiday Decorations		6,000	1,000
5420 · Supplies -Enhancement		2,000	1,500
5425 · Graffiti Removal		250	250
5430 · Landscaping		7,110	8,000
5448 · Street Furnishings		1,810	250
5445 · Street Lighting		2,400	1,000
5450 - Street Maintenance		1,000	11,000
Total 5400 · PHYSICAL ENHANCEMENTS+MAINT		60,569	49,000
Total Expense		108,525	
Net Surplus/-Deficit		35,431	243
Reserve		(32,000)	
		3,431	

SELKIRK AVENUE BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 40,678.50	40,678.00	$ 38,436.55
Grants - City of Winnipeg	$ 60,000.00	$ 116,459.12	$ 15,000.00
Grants - Other	$ 12,000.00	$ 7,928.13	$ 12,000.00
Interest Revenue			
Projected Over/Underpayment from Prior Year	$ (2,000.00)	$ 1,592.97	$ (1,500.00)
Sponsorship			
Fundraising/Miscellaneous		$ 1,293.81	
Transfer from Reserve Fund			$ 53,811.27
REVENUE TOTAL	**$ 110,678.50**	**$ 167,952.03**	**$ 117,747.82**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 250.00	236.79	$ 250.00
Board Development			
Meetings & Workshops	$ 500.00	910.09	$ 1,000.00
Membership Dues and Licenses			
Miscellaneous costs			
Office maintenance and supplies	$ 600.00	1,111.83	$ 600.00
Professional Fees/ Annual Audit	$ 1,100.00	$ 1,092.00	$ 1,100.00
Professional Development & Training			
Staffing & Benefits	$ 12,000.00	14,400.00	$ 13,200.00
Storage/Rental Space	$ 5,210.00	7,527.29	$ 5,210.00
Telephone & Web/Email Hosting	$ 2,400.00	2,261.98	$ 2,300.00
Administration Total	**$ 22,060.00**	**$ 27,539.98**	**$ 23,660.00**
Business Development Grant			
Storefront Improvement Grant			
Safety Improvement Grant			
Business Incentives Total	**$ -**	**$ -**	**$ -**
Advertising, Promotions & Publications	$ 500.00	3,431.00	$ 1,844.00
Banners, Signs & Maintenance	$ 1,150.00	5,230.40	$ 14,769.60
Miscellaneous			
Strategic planning and Special projects			
Events	$ 2,500.00	$ 300.00	$ 1,500.00
Transportation, Parking, and Transit			
Website / Social Media	$ 700.00	366.45	$ 1,200.00
Marketing & Promotion Total	**$ 4,850.00**	**$ 9,327.85**	**$ 19,313.60**
Enhanced Streetscape Renewal	$ 40,000.00	47,635.53	$ 30,304.72
Equipment & Supplies Rental	$ 15,000.00	4,291.29	$ 15,000.00
Holiday Décor	$ 400.00	$ -	$ 400.00
Supplies			
Graffiti Removal	$ 4,500.00	$ -	$ 500.00
Landscaping			
Murals/ Art Programs			
Safety Programs	$ 2,368.50		$ 2,676.55
Street Furnishings - Bike Racks, kiosks, benches	$ 2,500.00	$ -	$ 2,500.00
Street Maintenance	$ 19,000.00	26,640.54	$ 23,392.95
Street Lighting (other lighting)			
Other Initiatives and Miscellaneous			
Physical Enhancements & Maintenance Total	**$ 83,768.50**	**$ 78,567.36**	**$ 74,774.22**
Contingency Fund -Over/Under allocation		$ 8,736.95	
Capital Reserve Fund		$ 45,074.32	
Other Total	**$ -**	**$ 53,811.27**	**$ -**
EXPENSE TOTAL	**$ 110,678.50**	**$ 169,246.46**	**$ 117,747.82**
NET INCOME (LOSS)	**$ -**	**$ (1,294.43)**	**$ 0.00**

SOUTH OSBORNE BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 79,417.00	$ 79,417.00	$ 74,990.00
Grants - City of Winnipeg	$ 56,500.00	$ 84,474.00	$ 55,714.00
Grants - Other	$ 7,551.00	$ 7,824.00	$ 7,824.00
Interest Revenue	$ 26.00	$ 113.00	$ 113.00
Projected Over/Underpayment from Prior Year	$ (956.00)	$ (3,759.00)	$ (5,370.00)
Sponsorship	$ 78,000.00	$ 7,200.00	$ 77,200.00
Fundraising/Miscellaneous	$ 13,738.00	$ 18,549.00	$ 12,956.00
Transfer from Reserve Fund	$ 7,267.00	$ 9,056.00	$ 6,239.00
REVENUE TOTAL	**$ 241,543.00**	**$ 202,874.00**	**$ 229,666.00**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ -	$ -	$ -
Board Development	$ -	$ -	$ -
Meetings & Workshops	$ 1,700.00	$ 2,200.00	$ 2,150.00
Membership Dues and Licenses	$ -	$ -	$ -
Miscellaneous costs	$ -	$ -	$ -
Office maintenance and supplies	$ 200.00	$ 443.00	$ 450.00
Professional Fees/ Annual Audit	$ 3,250.00	$ 2,190.00	$ 2,190.00
Professional Development & Training	$ -	$ -	$ -
Staffing & Benefits	$ 33,365.00	$ 36,941.00	$ 59,405.00
Storage/Rental Space	$ 1,260.00	$ 1,260.00	$ 1,260.00
Telephone & Web/Email Hosting	$ -	$ -	$ -
Administration Total	**$ 39,775.00**	**$ 43,034.00**	**$ 65,455.00**
Business Development Grant	$ -	$ -	$ -
Storefront Improvement Grant	$ -	$ 2,150.00	$ 750.00
Safety Improvement Grant	$ -	$ -	$ -
Business Incentives Total	**$ -**	**$ 2,150.00**	**$ 750.00**
Advertising, Promotions & Publications	$ 5,477.00	$ 6,110.00	$ 2,400.00
Banners, Signs & Maintenance	$ -	$ -	$ -
Miscellaneous	$ 9,462.00	$ 9,462.00	$ 230.00
Strategic planning and Special projects	$ -	$ -	$ -
Events	$ 21,228.00	$ 21,525.00	$ 14,934.00
Transportation, Parking, and Transit	$ -	$ -	$ -
Website / Social Media	$ 5,905.00	$ 6,449.00	$ 549.00
Marketing & Promotion Total	**$ 42,072.00**	**$ 43,546.00**	**$ 18,113.00**
Enhanced Streetscape Renewal	$ -	$ 15,474.00	$ 4,214.00
Equipment & Supplies Rental	$ -	$ -	$ -
Holiday Décor	$ 3,226.00	$ 4,939.00	$ 4,829.00
Supplies	$ 965.00	$ 956.00	$ 956.00
Graffiti Removal	$ 2,000.00	$ 2,000.00	$ 2,000.00
Landscaping	$ 17,000.00	$ 17,647.00	$ 15,651.00
Murals/ Art Programs	$ -	$ -	$ -
Safety Programs	$ -	$ -	$ -
Street Furnishings - Bike Racks, kiosks, benches	$ 17,900.00	$ 24,599.00	$ 14,198.00
Street Maintenance	$ 2,651.00	$ 2,651.00	$ -
Street Lighting (other lighting)	$ 2,554.00	$ 2,478.00	$ 3,500.00
Other Initiatives and Miscellaneous	$ 3,400.00	$ 3,400.00	$ -
Physical Enhancements & Maintenance Total	**$ 49,696.00**	**$ 74,144.00**	**$ 45,348.00**
Contingency Fund -Over/Under allocation	$ -	$ -	$ -
Capital Reserve Fund	$ 110,000.00	$ 40,000.00	$ 100,000.00
Other Total	**$ 110,000.00**	**$ 40,000.00**	**$ 100,000.00**
EXPENSE TOTAL	**$ 241,543.00**	**$ 202,874.00**	**$ 229,666.00**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

Schedule N

TRANSCONA BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 432,714.10	$ 393,596.64	$ 448,366.50
Grants - City of Winnipeg	$ 20,000.00	$ 18,043.48	$ 19,000.00
Grants - Other	$ 38,000.00	$ 22,235.72	$ 21,800.00
Interest Revenue	$ 2,000.00	$ 1,100.00	$ 2,500.00
Projected Over/Underpayment from Prior Year	$ -		$ (41,352.57)
Sponsorship	$ 10,000.00	$ 7,073.70	$ 7,000.00
Fundraising/Miscellaneous	$ 54,300.00	$ 38,275.11	$ 30,300.00
Transfer from Reserve Fund	$ 40,000.00		$ 116,352.57
REVENUE TOTAL	**$ 597,014.10**	**$ 480,324.65**	**$ 603,966.50**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 500.00	$ 640.00	$ 800.00
Board Development	$ 500.00		$ 500.00
Meetings & Workshops	$ 3,500.00	$ 1,879.00	$ 3,000.00
Membership Dues and Licenses	$ 2,000.00	$ 3,408.00	$ 3,000.00
Miscellaneous costs	$ 1,500.00	$ 75.15	
Office maintenance and supplies	$ 6,770.00	$ 11,787.00	$ 7,250.00
Professional Fees/ Annual Audit	$ 9,000.00	$ 8,450.00	$ 9,000.00
Professional Development & Training	$ 4,500.00	$ 199.00	$ 5,000.00
Staffing & Benefits	$ 180,000.00	$ 154,000.00	$ 172,050.00
Storage/Rental Space	$ 48,100.00	$ 48,100.00	$ 50,000.00
Telephone & Web/Email Hosting	$ 3,300.00	$ 2,550.00	$ 4,600.00
Administration Total	**$ 259,670.00**	**$ 231,088.15**	**$ 255,200.00**
Business Development Grant			
Storefront Improvement Grant	$ 10,000.00	$ 10,300.00	$ 10,000.00
Safety Improvement Grant	$ 20,000.00		$ 10,000.00
Business Incentives Total	**$ 30,000.00**	**$ 10,300.00**	**$ 20,000.00**
Advertising, Promotions & Publications	$ 62,545.40	$ 64,889.00	$ 84,200.00
Banners, Signs & Maintenance	$ 1,500.00	$ 15,500.00	$ 16,500.00
Miscellaneous	$ 35,500.00	$ 127.50	$ 4,000.00
Strategic planning and Special projects	$ 2,500.00		$ 50,000.00
Events	$ 54,200.00	$ 51,400.00	$ 46,066.50
Transportation, Parking, and Transit	$ -		
Website / Social Media	$ 500.00		
Marketing & Promotion Total	**$ 156,745.40**	**$ 131,916.50**	**$ 200,766.50**
Enhanced Streetscape Renewal			$ 25,000.00
Equipment & Supplies Rental	$ -		
Holiday Décor	$ 40,000.00	$ 37,321.00	$ 10,000.00
Supplies	$ -		
Graffiti Removal	$ 20,000.00	$ 18,043.48	$ 19,000.00
Landscaping			$ 50,000.00
Murals/ Art Programs	$ 10,000.00		$ 10,000.00
Safety Programs	$ -		
Street Furnishings - Bike Racks, kiosks, benches	$ 500.00	$ 1,245.00	$ 500.00
Street Maintenance	$ 4,000.00	$ 3,370.00	$ 3,000.00
Street Lighting (other lighting)	$ 7,500.00	$ 5,480.00	$ 10,500.00
Other Initiatives and Miscellaneous	$ 42,000.00		
Physical Enhancements & Maintenance Total	**$ 124,000.00**	**$ 65,459.48**	**$ 128,000.00**
Contingency Fund -Over/Under allocation	$ 26,598.70	$ 41,560.52	
Capital Reserve Fund			
Other Total	**$ 26,598.70**	**$ 41,560.52**	**$ -**
EXPENSE TOTAL	**$ 597,014.10**	**$ 480,324.65**	**$ 603,966.50**
NET INCOME (LOSS)	**$ -**	**$ -**	**$ -**

WEST BROADWAY BIZ			
2026 Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 265,000.00	$ 265,000.00	$ 265,000.00
Grants - City of Winnipeg	$ 15,000.00	$ 15,000.00	$ 38,000.00
Grants - Other	$ 2,500.00	$ 13,993.00	$ 48,684.50
Interest Revenue	$ 2,500.00	$ 4,676.00	$ 3,000.00
Projected Over/Underpayment from Prior Year	$ -	$ 1,064.00	$ 5,000.00
Sponsorship	$ 2,500.00	$ 600.00	$ 2,500.00
Fundraising/Miscellaneous	$ 8,000.00	$ -	$ 3,000.00
Transfer from Reserve Fund	$ -	$ -	$ 20,000.00
REVENUE TOTAL	**$ 295,500.00**	**$ 300,333.00**	**$ 385,184.50**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 150.00	$ 295.00	$ 150.00
Board Development	$ -	$ -	$ -
Meetings & Workshops	$ 3,750.00	$ 3,700.00	$ 4,000.00
Membership Dues and Licenses	$ 600.00	$ 540.00	$ 600.00
Miscellaneous costs	$ 1,000.00	$ -	$ 500.00
Office maintenance and supplies	$ 1,500.00	$ 3,115.00	$ 2,500.00
Professional Fees/ Annual Audit	$ 3,000.00	$ 2,675.00	$ 3,000.00
Professional Development & Training	$ 5,000.00	$ 4,008.00	$ 5,000.00
Staffing & Benefits	$ 78,500.00	$ 83,000.00	$ 93,500.00
Storage/Rental Space	$ 6,000.00	$ 6,120.00	$ 6,360.00
Telephone & Web/Email Hosting	$ 1,800.00	$ 1,500.00	$ 2,000.00
Administration Total	**$ 101,300.00**	**$ 104,953.00**	**$ 117,610.00**
Business Development Grant	$ 6,000.00	$ 4,090.00	$ 6,000.00
Storefront Improvement Grant	$ 7,500.00	$ 1,500.00	$ 7,500.00
Safety Improvement Grant	$ 11,000.00	$ 1,250.00	$ 7,500.00
Business Incentives Total	**$ 24,500.00**	**$ 6,840.00**	**$ 21,000.00**
Advertising, Promotions & Publications	$ 5,000.00	$ 4,637.00	$ 11,000.00
Banners, Signs & Maintenance	$ 3,500.00	$ 2,207.00	$ 3,000.00
Miscellaneous	$ -	$ -	$ -
Strategic planning and Special projects	$ 1,500.00	$ 1,641.00	$ 25,000.00
Events	$ 27,000.00	$ 24,768.00	$ 34,000.00
Transportation, Parking, and Transit	$ 250.00	$ 26.00	$ 250.00
Website / Social Media	$ 10,000.00	$ 9,180.00	$ 10,000.00
Marketing & Promotion Total	**$ 47,250.00**	**$ 42,459.00**	**$ 83,250.00**
Enhanced Streetscape Renewal	$ -	$ -	$ -
Equipment & Supplies Rental	$ 2,000.00	$ 759.00	$ 1,500.00
Holiday Décor	$ -	$ -	$ -
Supplies	$ -	$ -	$ 500.00
Graffiti Removal	$ 11,000.00	$ 10,863.00	$ 6,100.00
Landscaping	$ 35,000.00	$ 32,974.00	$ 69,500.00
Murals/ Art Programs	$ 5,000.00	$ 3,566.00	$ 6,500.00
Safety Programs	$ 5,000.00	$ 5,000.00	$ 42,684.50
Street Furnishings - Bike Racks, kiosks, benches	$ 2,000.00	$ 1,364.00	$ 5,000.00
Street Maintenance	$ 21,000.00	$ 29,925.00	$ 15,000.00
Street Lighting (other lighting)	$ 35,000.00	$ 33,827.32	$ 15,000.00
Other Initiatives and Miscellaneous	$ 1,000.00	$ 1,200.00	$ 1,000.00
Physical Enhancements & Maintenance Total	**$ 117,000.00**	**$ 119,478.32**	**$ 162,784.50**
Contingency Fund -Over/Under allocation	$ -	$ -	$ -
Capital Reserve Fund	$ 5,000.00	$ -	$ -
Other Total	**$ 5,000.00**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 295,050.00**	**$ 273,730.32**	**$ 384,644.50**
NET INCOME (LOSS)	**$ 450.00**	**$ 26,602.68**	**$ 540.00**

WEST END BIZ			
2026 Year of Budget			
Revenue	**2025 Budget**	**2025 Projections**	**2026 Budget**
BIZ Levy	$ 767,611.00	$ 767,611.00	$ 802,139.00
Grants - City of Winnipeg	$ 62,500.00	$ 202,250.00	$ 62,250.00
Grants - Other	$ 17,000.00	$ 23,600.00	$ 16,163.00
Interest Revenue	$ 11,000.00	$ 11,000.00	$ 11,000.00
Projected Over/Underpayment from Prior Year	$ (18,911.80)	$ (1,414.99)	$ (1,414.99)
Sponsorship	$ 16,550.00	$ 15,711.00	$ 17,300.00
Fundraising/Miscellaneous	$ 300,628.00	$ 405,533.00	$ 375,416.00
Transfer from Reserve Fund	$ 18,911.80	$ 1,414.99	$ 1,414.99
REVENUE TOTAL	**$ 1,175,289.00**	**$ 1,425,705.00**	**$ 1,284,268.00**
Expenses	**2025 Budget**	**2025 Projections**	**2026 Budget**
Bank Service Charges & Interest	$ 800.00	$ 1,200.00	$ 1,200.00
Board Development	$ 2,800.00	$ 2,800.00	$ 3,000.00
Meetings & Workshops	$ 1,000.00	$ 200.00	$ 500.00
Membership Dues and Licenses	$ 2,000.00	$ 2,000.00	$ 2,000.00
Miscellaneous costs	$ 4,100.00	$ 3,400.00	$ 4,100.00
Office maintenance and supplies	$ 20,891.00	$ 35,242.00	$ 22,500.00
Professional Fees/ Annual Audit	$ 9,058.00	$ 11,200.00	$ 11,500.00
Professional Development & Training	$ 11,000.00	$ 13,000.00	$ 13,000.00
Staffing & Benefits	$ 167,165.00	$ 163,023.00	$ 169,744.00
Storage/Rental Space	$ 63,324.00	$ 63,738.00	$ 71,600.00
Telephone & Web/Email Hosting	$ 8,500.00	$ 8,400.00	$ 9,500.00
Administration Total	**$ 290,638.00**	**$ 304,203.00**	**$ 308,644.00**
Business Development Grant	$ 30,000.00	$ 26,000.00	$ 30,000.00
Storefront Improvement Grant			
Safety Improvement Grant			
Business Incentives Total	**$ 30,000.00**	**$ 26,000.00**	**$ 30,000.00**
Advertising, Promotions & Publications	$ 24,000.00	$ 17,645.00	$ 27,800.00
Banners, Signs & Maintenance			
Miscellaneous	$ 64,677.00	$ 57,979.00	$ 65,623.00
Strategic planning and Special projects	$ 95,817.00	$ 84,524.00	$ 79,819.00
Events	$ 4,700.00	$ 4,700.00	$ 5,500.00
Transportation, Parking, and Transit			
Website / Social Media	$ 3,000.00	$ 3,000.00	$ 3,000.00
Marketing & Promotion Total	**$ 192,194.00**	**$ 167,848.00**	**$ 181,742.00**
Enhanced Streetscape Renewal			
Equipment & Supplies Rental			
Holiday Décor			
Supplies			
Graffiti Removal	$ 68,805.00	$ 66,403.00	$ 70,303.00
Landscaping			
Murals/ Art Programs	$ 7,000.00	$ 12,000.00	$ 7,000.00
Safety Programs	$ 205,851.00	$ 254,638.00	$ 272,792.00
Street Furnishings - Bike Racks, kiosks, benches	$ 13,555.00	$ 135,089.00	$ 33,555.00
Street Maintenance	$ 56,937.00	$ 57,294.00	$ 58,074.00
Street Lighting (other lighting)	$ 1,000.00	$ 1,000.00	$ 1,000.00
Other Initiatives and Miscellaneous	$ 309,309.00	$ 305,614.00	$ 321,158.00
Physical Enhancements & Maintenance Total	**$ 662,457.00**	**$ 832,038.00**	**$ 763,882.00**
Contingency Fund -Over/Under allocation			
Capital Reserve Fund			
Other Total	**$ -**	**$ -**	**$ -**
EXPENSE TOTAL	**$ 1,175,289.00**	**$ 1,330,089.00**	**$ 1,284,268.00**
NET INCOME (LOSS)	**$ -**	**$ 95,616.00**	**$ -**