

Previous Performance	Current Performance	Notes & Issues	Legend	Good	Moderate	Poor
		COST: Costs are tracking close to planned and overall performance remains strong. The planned costs have been updated based on the accepted re-baselined schedule.				
		SCHEDULE: The Design Builder achieved all planned payment milestone targets and some additional payment milestones ahead of schedule. However they fell short of their construction and commissioning activities targeted in their schedule. The revised re-baselined schedule was received from the Design Builder and has been accepted. The planned percent complete has been updated based on the accepted re-baselined schedule. The schedule continues to be aggressive, which can result in delays.				
		RISK AND CONTINGENCY: The gates for the UV Upgrade were installed in February and the UV system was reinstated ahead of schedule in March. A temporary steel liner is being installed in the NEWPCC outfall to allow for continuous operation during the tie-in. Flow testing of the raw sewage pumps may require overnight and weekend work if weather delays occur. A root cause analysis of the feeder main failure is under review.				
		COMMUNITY ENGAGEMENT: A news release was issued advising residents that UV treatment has resumed. Several news outlets covered the release.				
		HSE: Full safety orientations are complete for Operations staff participating in commissioning. Traction aids are required for all staff and visitors on the Headworks site to reduce the risk of slips and falls. The new UV system was put into operation and effluent disinfection has resumed. The new UV system is projected to use approximately 75% less energy. Operational data will be collected on the new UV system over the coming months to confirm energy savings.				
		INTERFACE: Coordination and planning are ongoing for: flow testing of the new raw sewage pumps; shut-downs required for the outfall and Main Street Interceptor tie-ins; and Operator training.				
		QUALITY: One new Non-Conformance Report (NCR) was identified and no NCRs were closed.				

Project Phase

PlanningProcurementDesignBuildCommissionOperate

Headworks Potable Water Supply

Existing NEWPCC Grit Area

UV Bulb Energization

Cost

Spent

78%

79%

Planned

\$440M

Spent

\$448M

Planned Spend

\$565M

Budget

*Spent values include invoices received in February 2026; compare against March 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.

Schedule

Complete

79%

79%

Planned

Jul 2026

Headworks In Service

Dec 2027

Project Completion

Key Events & Lookahead

- UV disinfection was reinstated on March 13, 2026. Preliminary results indicate the new UV system is meeting licence limits. Additional data is being collected to confirm compliance.
- To mitigate risk associated with the NEWPCC outfall tie-in, a temporary steel liner is being installed to ensure continuous operation of the outfall.

