THE CITY OF WINNIPEG
CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31
(in thousands of dollars)

	2025	2024
FINANCIAL ASSETS		
Cash and cash equivalents (Note 3)	**$ 1,069,396**	$ 1,027,140
Accounts receivable (Note 4)	**562,578**	485,675
Investments (Note 5)	**368,976**	370,209
Investment in business partnerships (Note 6)	**23,976**	20,865
Land held for resale	**2,110**	2,688
	2,027,036	1,906,577
LIABILITIES		
Accounts payable and accrued liabilities (Note 7)	**448,630**	385,608
Deferred revenue (Note 8)	**568,217**	533,491
Debt (Note 9)	**1,584,156**	1,630,137
Other liabilities (Note 10)	**320,987**	329,188
Employee benefits obligations (Note 11)	**312,782**	297,666
	3,234,772	3,176,090
NET FINANCIAL LIABILITIES	**(1,207,736)**	(1,269,513)
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 12)	**9,224,035**	8,793,696
Inventories	**34,098**	33,935
Prepaid expenses and deferred charges	**17,247**	18,562
	9,275,380	8,846,193
ACCUMULATED SURPLUS (Note 13)	**$ 8,067,644**	$ 7,576,680

Commitments and contingencies (Note 14)

See accompanying notes and schedules to the consolidated financial statements

Approved on behalf of the Audit Committee:

MAYOR

CHAIRPERSON
STANDING POLICY COMMITTEE ON
FINANCE AND ECONOMIC DEVELOPMENT

THE CITY OF WINNIPEG
CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

For the years ended December 31
(in thousands of dollars)

	Budget 2025	Actual 2025	Actual 2024
REVENUES			
Taxation (Note 15)	**$ 976,749**	**$ 982,300**	$ 915,450
Sales of services and regulatory fees (Note 16)	**767,319**	**883,304**	735,846
Government transfers (Note 17)	**319,560**	**297,855**	264,862
Investment income	**42,482**	**62,331**	75,358
Land sales and other revenue (Note 18)	**29,575**	**31,437**	47,844
Total Revenues	**2,135,685**	**2,257,227**	2,039,360
EXPENSES			
Protection and community services	**682,755**	**682,122**	651,216
Utility operations	**632,667**	**606,160**	581,996
Public works	**367,973**	**399,333**	384,980
Finance and administration	**196,758**	**171,642**	149,575
Property and development	**140,582**	**141,504**	137,196
Civic corporations	**103,200**	**102,555**	111,082
General government	**25,415**	**47,356**	61,678
Total Expenses (Note 19)	**2,149,350**	**2,150,672**	2,077,723
Annual (Deficit) Surplus Before Other	**(13,665)**	**106,555**	(38,363)
OTHER			
Government transfers related to capital (Note 17)	**339,178**	**280,864**	206,740
Developer contributions-in-kind related to capital (Note 12)	**86,800**	**97,582**	90,966
Other capital contributions	**6,431**	**5,963**	12,289
	432,409	**384,409**	309,995
Annual Surplus	**$ 418,744**	**490,964**	271,632
ACCUMULATED SURPLUS, BEGINNING OF YEAR		**7,576,680**	7,305,048
ACCUMULATED SURPLUS, END OF YEAR		**$ 8,067,644**	$ 7,576,680

See accompanying notes and schedules to the consolidated financial statements

THE CITY OF WINNIPEG
CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL LIABILITIES

For the years ended December 31
(in thousands of dollars)

	Budget 2025	Actual 2025	Actual 2024
ANNUAL SURPLUS	**$ 418,744**	**$ 490,964**	$ 271,632
Amortization of tangible capital assets (Note 19)	**319,016**	**330,401**	316,063
Proceeds on disposal of tangible capital assets	**6,082**	**9,886**	1,437
Loss on disposal of tangible capital assets	**1,396**	**1,184**	1,203
Other changes in non-financial assets and net transfers to land held for resale	**4,746**	**2,530**	(10,245)
Developer contributions-in-kind related to capital (Note 12)	**(86,800)**	**(97,582)**	(90,966)
Acquisition of tangible capital assets	**(1,095,204)**	**(675,606)**	(589,727)
DECREASE / (INCREASE) IN NET FINANCIAL LIABILITIES	**(432,020)**	**61,777**	(100,603)
NET FINANCIAL LIABILITIES, BEGINNING OF YEAR	**(1,332,688)**	**(1,269,513)**	(1,168,910)
NET FINANCIAL LIABILITIES, END OF YEAR	**$ (1,764,708)**	**$ (1,207,736)**	$ (1,269,513)

See accompanying notes and schedules to the consolidated financial statements

THE CITY OF WINNIPEG
CONSOLIDATED STATEMENT OF CASH FLOWS

For the years ended December 31
(in thousands of dollars)

	2025	2024
NET INFLOW (OUTFLOW) OF CASH RELATED TO THE FOLLOWING ACTIVITIES:		
OPERATING		
Annual surplus	**$ 490,964**	$ 271,632
Add (deduct) items not impacting cash and cash equivalents		
Amortization of tangible capital assets (Note 19)	**330,401**	316,063
Developer contributions-in-kind related to capital (Note 12)	**(97,582)**	(90,966)
Change in other liabilities and employee benefits obligations	**6,915**	41,371
Change in investments in business partnerships	**(3,111)**	(649)
Loss on disposal of tangible capital assets	**1,184**	1,203
	728,771	538,654
Net change in non-cash working capital balances related to operations (Note 21)	**22,575**	44,428
Reclassification between land held for resale and tangible capital assets	**1,378**	(7,762)
Cash provided by operating activities	**752,724**	575,320
CAPITAL		
Acquisition of tangible capital assets	**(675,606)**	(589,727)
Proceeds on disposal of tangible capital assets	**9,886**	1,437
Cash used in capital activities	**(665,720)**	(588,290)
FINANCING		
Net increase / (decrease) in sinking fund debentures	**(22,840)**	177,826
Decrease in Public Private Partnership obligation	**(6,502)**	(6,105)
Decrease in obligation for leased tangible capital assets	**(696)**	(4,225)
Increase (decrease) in bank loans and other debt	**(15,943)**	51,414
Cash provided / (used) in financing activities	**(45,981)**	218,910
INVESTING		
Net decrease in investments	**1,233**	2,183
Cash provided by investing activities	**1,233**	2,183
Increase in cash and cash equivalents	**42,256**	208,123
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	**1,027,140**	819,017
CASH AND CASH EQUIVALENTS, END OF YEAR	**$ 1,069,396**	$ 1,027,140

See accompanying notes and schedules to the consolidated financial statements

THE CITY OF WINNIPEG
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2025
(all tabular amounts are in thousands of dollars, unless otherwise noted)

1. Status of The City of Winnipeg

The City of Winnipeg (the "City") is a municipality created on January 1, 1972 pursuant to *The City of Winnipeg Act,* a statute of the Legislature of the Province of Manitoba (the "Province"). The City continued as a body corporate by virtue of the enactment by the Province of The City of Winnipeg Charter on January 1, 2003. The City provides municipal services such as police, fire, ambulance, public transit, public works, urban planning, parks and recreation, library and other general government operations. The City owns and operates a number of public utilities, has designated reserves and provides funding support for other entities involved in economic development, recreation, entertainment, convention, and tourism services.

2. Significant Accounting Policies

These consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada. The significant accounting policies are summarized as follows:

a) Basis of consolidation

The consolidated financial statements include the assets, liabilities, reserves, surpluses/deficits, revenues and expenses of those City funds and governmental functions or entities which have been determined to comprise a part of the aggregate City operations based upon control by the City. Inter-fund and inter-corporate balances and transactions have been eliminated.

i) Consolidated entities

The organizations included in the consolidated financial statements are as follows:

Assiniboine Park Conservancy Inc.	Winnipeg Arts Council Inc.
CentreVenture Development Corporation	Winnipeg Public Library Board
The Convention Centre Corporation	

ii) Business partnerships

The investments in North Portage Development Corporation and River Park South Developments Inc. are reported as business partnerships (Schedule 1). These partnerships are accounted for using the modified equity method. Under this method, the partnerships' accounting principles are not adjusted to conform with those of the City and inter-corporate transactions are not eliminated (Note 6).

2. *Significant Accounting Policies (continued)*

iii) Partnerships

Winnipeg Economic Development & Tourism Inc. and Transcona Joint Venture are reported as partnerships. These partnerships are accounted for using the proportionate consolidation method. Under this method, fifty percent of the assets, liabilities, revenues and expenses have been included in the City's consolidated financial statements (Schedule 1). Under this method, the partnerships accounting principles are adjusted to conform with those of the City and inter-company transactions are eliminated.

iv) Pension and group insurance funds

Active, retired and otherwise terminated civic employees and elected officials participate in registered defined benefit pension plans, a jointly-trusteed multi-employer pension plan and group life insurance plans. Related assets and liabilities under administration for the benefit of these parties have been excluded from the reporting entity and accounted for in accordance with PSAB accounting standard PS 3250 *Retirement Benefits.*

b) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. Expenses are recognized as they are incurred and measurable based upon receipt of goods or services and/or the creation of a legal obligation to pay.

c) Future Changes in Accounting Standards

The Public Sector Accounting Board (PSAB) has issued: The Conceptual Framework for Financial Reporting in the Public Sector and PS 1202, Financial Statement Presentation, effective April 1, 2026.

These standards will replace the existing conceptual framework and financial reporting model PS 2000 Financial Statements Concepts and PS 1100 Financial Statement Objectives along with PS 1201 Financial Statement Presentation. These new standards are effective for the City's fiscal year ending December 31, 2027.

d) Financial instruments

Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equities of another. Financial instruments are measured at fair value, cost or amortized cost. For those instruments at cost or amortized cost, the associated transaction costs are added to the carrying amount of the asset or liability upon initial recognition. Transaction costs are defined as incremental costs directly attributable to the acquisition or issue of a financial asset or liability.

At each financial statement date the City will assess their financial instruments to determine if they are impaired. Any impairment losses would be reported in the Consolidated Statement of Operations and Accumulated Surplus. As all financial instruments are measured at cost or amortized cost, there have been no remeasurement gains or losses. Therefore, the Statement of Remeasurement Gains (Losses) has been excluded.

Financial risk management

The City, collectively through its consolidated entities and business and other partnerships has exposure to the following risks related to its financial instruments: credit risk, liquidity risk, and market risk. An analysis of these risks is provided below.

2. Significant Accounting Policies (continued)

i) Credit risk

Credit risk is the risk of financial loss because a counter party to a financial instrument fails to discharge its contractual obligations. The City is primarily exposed to credit risk on its cash & cash equivalents, investments, accounts receivable and loan guarantees. For items recognized in the Statement of Financial Position, the carrying amount best represents its maximum exposure to credit risk. In the case of loan guarantees (Note 14c), its maximum exposure to credit risk is the amount the City would have to pay if the guarantee is called on.

Credit risk is on receivables is measured through monitoring and evaluation. If the evaluations indicate the other party may be unable to meet their obligations the City will recognize an allowance. Allowances on accounts receivable are disclosed in Note 4 of the consolidated financial statements. Receivables from other levels of government are low risk and do not require an allowance.

Credit risk on cash, cash equivalents, and investments is monitored in accordance with the Investment Policy approved by City Council. The key objective of the policy is to ensure the safety of principal and liquidity. The policy sets parameters for monitoring credit risk and is reviewed annually by management and during each term of City Council

The City does not believe that it is exposed to significant credit risk.

ii) Liquidity risk

Liquidity risk is the risk that the City will encounter difficulty in meeting obligations associated with financial liabilities. The City is exposed to liquidity risk on its accounts payable, accrued liabilities, other liabilities, employee obligations, debt, and loan guarantees.

Exposure to liquidity risk is managed by distributing maturities over a range of years and terms, maintaining a sinking fund for repayment of long-term debt issues, cash flow monitoring and forecasting, and holding adequate cash reserves as contingent sources of liquidity. The current portion of debt at December 31, 2025 is $49.7 million (2024 - $57.2 million). The City does not hold any variable rate debt.

The City measures liquidity by a debt service coverage ratio, comparing free cash and liquid assets to annual debt servicing (principal and interest).

2. Significant Accounting Policies (continued)

A maturity analysis of debt is disclosed in Note 9 of the consolidated financial statements. Accounts payable and accrued liabilities are short-term in nature, with payment typically due 30 days after the receipt of goods and services and related invoice. Loan guarantees cover various periods expiring between 2025 and no stated expiry date.

iii) Market risk

Market risk is the risk that future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of foreign currency risk, interest rate risk, and other price risk.

a. Foreign currency risk

Foreign currency risk is the risk that future cash flows related to financial instruments will vary due to fluctuations in foreign exchange rates. The City's only exposure to foreign currency risk is through USD accounts payable and USD cash held to pay these obligations. As at December 31, 2025 the City has no material foreign currency exposure.

b. Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in interest rates. The City is exposed to interest rate risk on its interest-bearing investments and debt.

The City manages interest rate risk on investments by investing in long-term fixed rate securities and holding them to maturity. As of December 31, 2025, the City holds $391.0 million (2024 - $375.0 million) in floating rate investments. A one percent increase (decrease) in interest rates could increase (decrease) investment income by $3.9 million (2024 - $3.8 million).

The City manages interest rate risk on debt by primarily issuing longer-term debt obligations with fixed interest rates to maturity.

c. Other price risk

Other price risk is the risk that the fair value or future cash flows related to financial instruments will fluctuate due to changes in market prices other than those arising from interest rate risk or currency risk. The City considers the market risk related to its financial instruments to be concentrated in currency risk and interest rate risk because it does not have any financial instruments whose carrying value is linked to commodity or equity prices.

e) Financial assets

i) Cash equivalents

Cash equivalents can consist of federal and federal guarantee bonds; guaranteed investment certificates; municipal bonds; schedule 1 bank bonds; bankers' acceptances; schedule 2 bankers' acceptances; asset backed commercial paper; and Canada treasury bills. Cash equivalents are recorded at cost, which approximates their quoted market value, and are redeemable on demand or with maturity dates of 90 days or less from the date of acquisition.

ii) Accounts receivable

Accounts receivable are initially recorded at cost and reported at the lower of cost and net recoverable value through a valuation allowance. Changes in the valuation allowance are recognized to expense.

2. Significant Accounting Policies (continued)

iii) Investments

Investments are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method.

iv) Land held for resale

Land held for resale is recorded at the lower of cost and net realizable value. Costs includes amounts for land acquisition and improvements to prepare the land for sale or servicing.

f) Financial liabilities

i) Accounts payable and accrued liabilities

Accounts payable and accrued liabilities are recorded at cost for all amounts due for work performed, goods or services received or for charges incurred in accordance with terms of the contract.

ii) Debt

Debt is reported at face value and is adjusted by the equity in sinking funds and premiums, which are amortized using the effective interest method over the term to maturity of the respective instrument. The corresponding amortization is recorded as interest expense. Discounts on debt issuance are recorded as prepaid.

g) Asset retirement obligation

An asset retirement obligation is recognized when, as at the financial reporting date, all of the criteria are met:

- There is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- The past transaction or event giving rise to the liability has occurred;
- It is expected that future economic benefits will be given up; and
- A reasonable estimate of the amount can be made.

Liabilities have been recognized based on estimated future expenses and include both closure and post-closure costs, where applicable. Liabilities are discounted using a present value calculation, and adjusted yearly for accretion expense. The recognition of a liability is offset by an accompanying increase to a retirement obligation asset. This asset is depreciated over the remaining useful life of the underlying tangible capital asset. In instances where the underlying asset has previously been expensed or is fully depreciated, changes are recognized as an expense.

h) Contaminated sites

Contaminated sites are the result of materials, in amounts that exceed environmental standards, being introduced into soil, water or sediment. The City recognizes a liability for remediation of contaminated sites when the following criteria have been met:

- an environmental standard exists;
- there is evidence that contamination exceeds an environmental standard;
- the City is directly responsible or accepts responsibility for the contamination;
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

2. Significant Accounting Policies (continued)

The City recognizes a liability for remediation of contaminated sites when conditions are identified which indicate non-compliance with environmental legislation and when the site is no longer in productive use or an unexpected event resulting in contamination has occurred. The liability reflects the City's best estimate, as of December 31, of the amount required to remediate the sites. Where possible, liabilities are based on environmental site assessments. For those sites where an assessment has not been completed, estimates of remediation are completed using information available for the site and by extrapolating from the costs to clean up similar sites. When liabilities are recorded net of any estimated recoveries from third parties and when cash flows are expected to occur over extended future periods, the City will measure the liability using present value techniques.

Recorded liabilities are adjusted each year for the passage of time, new obligations, changes in management estimates and actual remediation costs incurred.

i) Deferred revenue

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work or for the acquisition and construction of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired/developed (refer to Note 2m and 2n).

j) Employee benefits plans

The Winnipeg Civic Employees' Benefits Program is a jointly-trusteed multi-employer contributory defined benefit program and accordingly contributions are expensed as incurred. The costs of other pensions and other retirement benefits have been accounted for based on actuarially determined amounts using the projected benefit method prorated on services and management's best estimate of retirement ages of employees, salary escalation and plan investment performance. Actuarial gains and losses are amortized on a straight-line basis over the average remaining service period.

In the case of the Winnipeg Police Pension Plan, this plan’s by-law provides that, in the event of a funding surplus or deficiency, within certain prescribed constraints, the contribution stabilization reserve will be utilized and amendments made to the rate of cost-of-living adjustments to pensions according to specific rules set out in the by-law. Consequently, actuarial gains and losses are recognized immediately to the extent that they are offset by changes in the plan's contribution stabilization reserve and changes in the plan’s accrued benefit obligation for future cost-of-living adjustments to pensions.

k) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the consolidated changes in net financial liabilities.

2. Significant Accounting Policies (continued)

i) Tangible capital assets

Tangible capital assets are initially recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	10 to 50 years
Vehicles	
Transit buses	18 years
Other vehicles	5 to 10 years
Computer hardware and software	5 to 10 years
Other	
Machinery and equipment	5 to 40 years
Land improvements	5 to 100 years
Plants and facilities	
Sewage treatment plants and lift stations	50 to 75 years
Water pumping stations and reservoirs	50 to 75 years
Flood stations and other infrastructure	20 to 75 years
Underground networks and other structures	50 to 100 years
Roads	10 to 50 years
Bridges and other structures	25 to 75 years

Amortization of tangible capital assets commences when the asset is available for productive use.

In certain circumstances, assets under construction are charged an administration fee, directly attributable to overhead costs. Interest costs are capitalized as incurred.

The City has works of art and historical treasures, including paintings, art installations, sculptures, and archival records of the City's history, located at City sites and public display areas. These assets are not recorded as tangible capital assets.

a) Contributions of tangible capital assets

Developer-contributed tangible capital assets and revenue are recorded at their fair value at the date of receipt and when the asset value is measurable.

b) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

c) Public Private Partnerships

Public Private Partnerships (P3) arrangements are long-term performance-based approaches for procuring public infrastructure, where the City contracts with a private sector partner who assumes a major share of the responsibility for the delivery of the infrastructure. The private sector partner is compensated over the period of the arrangement and they are governed by a contract that sets out performance standards and mechanisms for adjusting prices. The contract is binding on the parties to the arrangement and obliges the private sector partner to maintain the tangible capital asset on behalf of the City.

2. Significant Accounting Policies (continued)

In the case of tangible capital assets, where the private sector partner bears the construction risk, the timing of initial recognition of the P3 asset by the City will be when the tangible capital asset is available for productive use.

P3 liabilities are recognized as debt for financial liability models and/or deferred revenue for obligations arising from user pay obligations. At initial recognition, the total liability reflects the cost of the tangible capital asset. The total liability for combined consideration arrangements is allocated between financial liability and performance obligation based on the portion of the asset cost financed through the respective models. The P3 liability is subsequently measured at amortized cost using the implicit contract rate.

All the City's P3 arrangements fall under the financial liability model. The City has not entered into any combined consideration arrangements.

l) Tax revenues

Tax revenues result from non-exchange transactions that are compulsorily paid to governments in accordance with the laws and regulations established to provide revenue to the government for public services. The revenue is recognized when the tax has been authorized and the taxable event has occurred.

The City is required by *The Public Schools Act* to bill, collect and remit provincial education support levies in respect of residential and other properties on behalf of the Province, and school division special levies on behalf of school divisions. The City has no jurisdiction or control over the school divisions' operations or their mill rate increases. Therefore, no tax revenue is recognized in these consolidated financial statements for amounts collected on behalf of the Province and school divisions, nor are the assets, liabilities, revenues and expenses, with respect to the operations of the school boards (Note 15).

Property taxation revenue is based on market assessments that are subject to appeal. Therefore, a provision has been estimated for assessment appeals outstanding. The amount is based on estimated loss rates for the related assessment cycle. As well, estimates have been made for property tax amounts owing for prior years that have not yet been assessed at the end of the fiscal year. By their nature, these estimates are subject to measurement uncertainty and the impact on future financial statements could be material (note 2p).

m) Fees and other revenue

Revenue is recorded on an accrual basis in the fiscal year when the events giving rise to the revenue occurs. Revenue from transactions with no performance obligation, such as fines, are recognized when the authority to claim or retain economic inflow is in place, and the events giving rise to the revenue have occurred. Revenue from transactions with performance obligations are recognized when the performance obligation(s) have been satisfied. Revenue for services with more than one performance obligation, such as permits, are recognized at the point in time when each performance obligation is met, at an amount proportional to the total fee. Revenue received prior to the performance obligation being satisfied are recognized as deferred revenue (Note 2i).

2. *Significant Accounting Policies (continued)*

n) Government transfers

Government transfers are transfers of monetary assets or tangible capital assets to or from the City that are not the result of an exchange transaction, a direct financial return, or expected to be repaid in the future.

Government transfers received are recognized in the consolidated financial statements as revenue in the financial period in which the transfers are authorized, any eligibility criteria and stipulations, if any, have been met and reasonable estimates of the amounts can be determined.

Stipulations attached to transfers to the City that give rise to an obligation on the City's behalf are deferred in the consolidated financial statements to the extent that the obligation meets the definition of a liability (Note 2i).

o) Loan guarantees

Periodically the City provides loan guarantees on specific debt issued by other entities not consolidated in these financial statements. Loan guarantees are disclosed as contingent liabilities (Note 14c) and no amounts are accrued in the consolidated financial statements until the City considers it likely that the borrower will default on the specified loan obligation. Should a default occur, the City's resulting liability would be recorded in the consolidated financial statements.

p) Use of accounting estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions in such areas as employee benefits, the useful life of tangible capital assets, assessment appeals, lawsuits, environmental provisions, expected asset retirement costs, and the timing and duration of retirement costs. These estimates and assumptions are based on the City's best information and judgement and may differ significantly from actual results.

3. *Cash and Cash Equivalents*

	2025	2024
Cash	**$ 378,758**	$ 369,523
Cash Equivalents	**304,743**	267,846
Restricted cash	**385,895**	389,771
	$ 1,069,396	$ 1,027,140

The average effective interest rate for cash equivalents at December 31, 2025 is 2.82% (2024 - 4.24%).

Cash received for interest from all cash, cash equivalents and restricted cash during the year is $65.6 million (2024 - $75.1 million).

3. *Cash and Cash Equivalents (continued)*

Restricted cash above includes advances by the Province for a number of capital projects under various programs and accumulated interest on the advances. There is an external restriction to hold these funds separately until the eligible expenditures have been incurred. An amount equal to the restricted cash amount has been accounted for as deferred revenue (Note 8).

4. *Accounts Receivable*

	2025	2024
Trade accounts and other receivables	**$ 294,901**	$ 259,540
Province of Manitoba	**167,140**	128,268
Government of Canada	**59,484**	69,833
Allowance for doubtful accounts	**(41,662)**	(38,484)
	479,863	419,157
Property, payments-in-lieu and business taxes receivable	**83,744**	67,837
Allowance for property, payments-in-lieu and business taxes receivable	**(1,029)**	(1,319)
	82,715	66,518
	$ 562,578	$ 485,675

5. *Investments*

	2025	2024
Marketable securities (Note 5a)		
Municipal bonds	**$ 113,916**	$ 113,324
Provincial bonds	**28,721**	28,721
Federal bonds and related entities	**999**	999
	143,636	143,044
Manitoba Hydro long-term receivable (Note 5b)	**220,238**	220,238
Other	**5,102**	6,927
	$ 368,976	$ 370,209

a) Marketable securities

The aggregate market value of marketable securities at December 31, 2025 is $112.8 million (2024- $116.0 million) and their maturity dates range from 2027 to 2053.

b) Manitoba Hydro long-term receivable

Effective September 3, 2002 Manitoba Hydro acquired the net assets of Winnipeg Hydro from the City. The terms of the proposal included payments to the City of $25 million per annum commencing in 2002 and for the next four years thereafter; $20 million per annum for years six through nine; and $16 million per annum for year ten and continuing thereafter in perpetuity.

The investment represents the net present value of payments from Manitoba Hydro of $16 million per annum in perpetuity. The discount rate used to determine the present value of the perpetual investment was the City's historical average long-term borrowing rate.

6. *Investment in Business Partnerships*

a) North Portage Development Corporation

North Portage Development Corporation ("NPDC") is a business partnership that is jointly controlled by the Government of Canada, the Province of Manitoba and the City of Winnipeg. The mission of NPDC is to act as a catalyst, encouraging activities for people in the downtown through public and partnerships and revitalization strategies and to work to ensure financial self-sufficiency. NPDC is responsible for the continuing renewal and stewardship of two sites in Winnipeg downtown: the North Portage area and The Forks. NPDC is involved in certain business and core activities regarding the ownership, development and management of its two sites that include land investment properties and public amenities.

6. *Investment in Business Partnerships (continued)*

b) River Park South Developments Inc.

On April 21, 2011, the City and Qualico Developments (Winnipeg) Ltd. entered into an agreement to jointly develop and sell residential land owned by the partners in the River Park South community of Winnipeg. This joint venture was resolved effective November 4, 2025 and the City's equity was distributed, completing this agreement.

c) Summary of investment in business partnerships

	2025	2024
North Portage Development Corporation (1/3 share)	**$ 23,976**	$ 19,703
River Park South Developments Inc. (1/2 share)	**-**	1,162
	$ 23,976	$ 20,865

d) Summary of results of operations

	2025	2024
North Portage Development Corporation (1/3 share)	**$ 4,273**	$ (1)
River Park South Developments Inc. (1/2 share)	**-**	649
	$ 4,273	$ 648

The condensed supplementary financial information of the business partnerships are disclosed in Schedule 1.

7. *Accounts Payable and Accrued Liabilities*

	2025	2024
Trade accounts payable	**$ 255,940**	$ 195,241
Accrued liabilities	**185,096**	182,752
Accrued interest payable	**7,594**	7,615
	$ 448,630	$ 385,608

8. *Deferred Revenue*

	2024	Inflows	Revenue Recognized	**2025**
Operating				
Prepayment for services	$ 31,389	$ 38,476	$ (19,187)	**$ 50,678**
Government of Canada	34,625	30,608	(21,293)	**43,940**
Province of Manitoba	10,115	4,383	(7,747)	**6,751**
Other	3,505	4,172	(4,115)	**3,562**
	79,634	77,639	(52,342)	**104,931**
Capital				
Province of Manitoba	430,004	169,444	(208,908)	**390,540**
Canada Community-Building Fund	22,822	98,966	(50,101)	**71,687**
Other	1,031	28	-	**1,059**
	453,857	268,438	(259,009)	**463,286**
	$ 533,491	$ 346,077	$ (311,351)	**$ 568,217**

9. Debt

Sinking fund debentures outstanding

Term	Maturity Date	Rate of Interest	By-Law No.	**2025**	2024
2006-2036	July 17	5.200	183/04, 72/06	**$ 60,000**	$ 60,000
2008-2036	July 17	5.200	72/06B, 32/07	**100,000**	100,000
2010-2041	June 3	5.150	183/08	**60,000**	60,000
2011-2051	Nov. 15	4.300	72/06, 183/08, 150/09	**50,000**	50,000
2012-2051	Nov. 15	3.853	93/11	**50,000**	50,000
2012-2051	Nov. 15	3.759	120/09, 93/11, 138/11	**75,000**	75,000
2013-2051	Nov. 15	4.391	93/11, 84/13	**60,000**	60,000
2014-2045	June 1	4.100	144/11, 23/13, 149/13	**60,000**	60,000
2014-2045	June 1	3.713	100/12, 23/13, 149/13	**60,000**	60,000
2014-2051	Nov. 15	3.893	93/11, 145/13	**52,568**	52,568
2015-2045	June 1	3.828	144/11, 100/12, 23/13, 149/13, 5/15, 61/15	**60,000**	60,000
2016-2045	June 1	3.303	72/06, 23/13, 149/13, 5/15, 96/15, 40/16	**80,000**	80,000
2019-2051	Nov. 15	3.499	6520/94, 6774/96, 6973/97, 6976/97, 7751/01, 72/06, 32/07, 219/07, 184/08, 136/16	**100,000**	100,000
2019-2051	Nov. 15	2.667	6976/97, 7751/01, 219/07, 184/08, 150/09, 40/16, 133/17	**120,000**	120,000
2020-2051	Nov. 15	2.663	183/04, 150/009, 149/13, 5/15, 40/16, 136/16, 133/17	**85,000**	85,000
2024-2064	June 1	4.696	5/15, 40/16, 136/16, 133/17, 107/20	**200,000**	200,000
				1,272,568	1,272,568
Equity in The Sinking Funds (Notes 9a and 9b)				**(215,817)**	(195,557)
Net sinking fund debentures outstanding				**1,056,751**	1,077,011
Other debt outstanding					
Public Private Partnership obligations (Notes 9c and 14d)				**251,057**	257,559
Bank loans and other with varying maturities up to 2046 and a weighted average interest rate of 4.17% (2024 - 3.78%)				**169,332**	185,275
Obligations for leased tangible capital assets (Note 9d)				**10,537**	11,233
				1,487,677	1,531,078
Unamortized premium and transaction costs on debt (Note 9e)				**96,479**	99,059
				$ 1,584,156	$ **1,630,137**

9. Debt (continued)

Debt segregated by fund/organization:

	2025	2024
General Capital Fund	**$ 808,841**	$ 834,957
Sewage Disposal	**304,693**	310,456
Transit System	**272,037**	272,313
Waterworks System	**84,048**	90,294
Fleet Special Operating Agency	**52,137**	49,086
Solid Waste Disposal	**20,763**	21,877
Consolidated entities	**18,636**	33,964
Land Drainage	**614**	912
Other	**22,387**	16,278
	$ 1,584,156	$ 1,630,137

Debt to be retired over the next five years and thereafter, excluding unamortized premium, transaction costs, and equity in sinking funds:

	2026	2027	2028	2029	2030	2030+
Sinking fund debentures	$ 18,503	$ 18,503	$ 18,503	$ 18,503	$ 18,503	$ 1,180,053
Other debt	31,162	28,864	26,390	26,017	21,448	297,045
	$ 49,665	$ 47,367	$ 44,893	$ 44,520	$ 39,951	$ 1,477,098

a) As at December 31, 2025, sinking fund assets have a market value of $192.8 million (2024 - $177.2 million). Sinking fund assets are mainly comprised of government and government-guaranteed bonds and debentures, which include City of Winnipeg debentures with a carrying value of $61.7 million (2024 - $54.8 million) and a market value of $57.2 million (2024 - $51.9 million).

b) For sinking fund securities issued, The City of Winnipeg Charter requires the City to make annual payments to the sinking fund. Sinking fund arrangements are managed in a separate fund by the City. The City is currently paying between 1% to 2% on its outstanding sinking fund debentures. These annual payments are invested for the retirement of the debenture issues on their maturity dates.

c) Public Private Partnership obligations are as follows:

		2025	2024
i)	Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass	**$ 123,012**	$ 125,892
ii)	Disraeli Bridges	**88,451**	90,891
iii)	Chief Peguis Trail Extension	**39,594**	40,776
		$ 251,057	$ 257,559

9. Debt (continued)

The City has entered into fixed price design, build, finance and maintain contracts with private equity partners for each project under the following terms:

	Debt Repayment Period	Annual Capital and Interest Payments	Interest Rate
i)	October 2019 - October 2049	$ 8,350	4.4%
ii)	October 2012 - October 2042	9,806	8.1%
iii)	January 2012 - January 2042	4,539	8.2%

The City will also make monthly performance-based maintenance payments relating to all P3s arrangements as disclosed in Note 14d.

d) Future minimum lease payments together with the balance of the obligation for leased tangible capital assets are as follows:

2026	$ 1,301
2027	1,314
2028	1,392
2029	1,200
2030	1,200
Thereafter	7,983
Total future minimum lease payments	14,390
Amount representing interest at a weighted average rate of 5.47%	(3,853)
Obligations for leased tangible capital assets	$ 10,537

e) Debt includes $97.9 million (2024 - $100.4 million) of unamortized premiums net of unamortized transaction costs of $1.4 million (2024 - $1.4 million). Unamortized discounts on debt of $2.3 million (2024 - $2.4 million) are included in prepaid expense. Included in the consolidated Statement of Financial Position are investments and cash equivalents of $111.5 million (2024 - $109.2 million) that will be used for making semi-annual debt service payments on the sinking fund debentures issued with a premium.

f) Interest expense recorded in the Consolidated Statement of Operations and Accumulated Surplus in 2025 is $77.5 million (2024 - $78.2 million). Interest paid during the year is $77.5 million (2024 - $78.7 million).

g) Effective September 3, 2002 Manitoba Hydro acquired the net assets of Winnipeg Hydro from the City. As part of the purchase agreement, The City of Winnipeg Sinking Fund Trustees are required to hold Manitoba Hydro Electric Bonds issued by Manitoba Hydro to the City of Winnipeg in connection with the Winnipeg Hydro portion of the City's debt. The bonds were issued for the purpose of enabling the City to repay the Winnipeg Hydro portion of the City's debt, and were issued with identical terms and conditions as to par value, interest and date of maturity as the Winnipeg Hydro portion of the City's debt. The bonds are guaranteed by the Province of Manitoba and are non-transferable and non-redeemable prior to maturity. This debt has been defeased under this arrangement, and accordingly, is not reported in the Consolidated Statement of Financial Position. The book value of this debt as at December 31, 2025 is $60.0 million (2024 - $60.0 million).

10. Other Liabilities

	2025	2024
Asset retirement obligation (Note 10a)	**$ 217,836**	$ 214,265
Expropriation	**54,788**	65,141
Contaminated sites (Note 10b)	**9,142**	9,142
Developer deposits and other	**39,221**	40,640
	$ 320,987	$ 329,188

a) Asset retirement obligation

The asset retirement obligation consists of the following:

i) Landfill closure and post-closure costs

Landfill closure and post-closure care requirements have been defined in accordance with *The Environment Act* and include final covering and landscaping of the landfill; pumping of ground methane gas; leachate management; and ongoing environmental monitoring, site inspection and maintenance. The liability for the closure of operational sites and post-closure care has been recognized under *PS 3280 - Asset Retirement Obligation* . The City has one active landfill site and 33 closed landfill sites. A liability for closure and post-closure costs on the active site is recognized when cells on the site start accepting waste. The liability is the present value of all known obligations that will exist at the estimated year of closure, which is over 100 years from the reporting date. In the case of the 33 closed landfill sites, the City is obligated to perform post-closure costs in perpetuity. The liability is the present value of the estimated annual maintenance costs.

Changes in the liability for active landfill sites are offset to a retirement obligation asset and amortized over the remaining life of the landfill. Changes in the liability for the 33 closed landfills and a portion of Brady Road are recognized to expense. The estimated liability at December 31, 2025 is $63.5 million (2024 - $62.7 million).

ii) Asbestos obligation

The City owns and operates buildings that are known or expected to contain asbestos. The City is legally required to perform abatement activities upon renovation or demolition of these buildings. Abatement activities include handling and disposing of asbestos in a prescribed manner when disturbed. The estimated total liability at December 31, 2025 is $126.6 million (2024 - $124.9 million).

iii) Other

The City has other retirement obligations which require remediation at the termination of the agreement. The estimated total liability at December 31, 2025 is $27.8 million (2024 - $26.7 million).

Where the timing of the remediation is known or can be estimated, the liability has been discounted at a rate of 4.5% (2024 - 4.5%). Future events may result in significant changes to the estimated liability and would be recognized prospectively, as a change in estimate, when applicable.

10. Other Liabilities (continued)

a) Asset retirement obligation (continued)

The following table shows the in-year changes in the obligation:

	2025	2024
Asset retirement obligation, beginning of year	**$ 214,265**	$ 209,323
Changes in estimate	**818**	323
Accretion expense	**2,753**	4,619
Asset retirement obligation, end of year	**$ 217,836**	$ 214,265

b) Contaminated sites

As of December 31, 2025, the liability for contaminated sites includes locations for which the City is responsible for remediation. The nature of contamination includes chemicals, heavy metals, salt, and other organic and inorganic contaminants. The sources of contamination includes underground fuel storage tanks, fuel handing, vehicle storage and maintenance, snow storage, buildings, and soil contamination.

Liability estimates are based on environmental site assessments or are derived by extrapolating remediation costs incurred by the City of similar sites. The City has not received any recoveries from third parties and has not used a present value technique to determine the liability.

11. Employee Benefits Obligations

	2025	2024
Retirement allowance and compensated absences (Note 11a)	**$ 135,004**	$ 131,864
Workers compensation (Note 11c)	**108,668**	98,143
Vacation (Note 11b)	**63,668**	62,249
Defined benefit pension plans (Note 11d)	**5,442**	5,410
	$ 312,782	$ 297,666

a) Retirement allowance and compensated absences

Under the retirement allowance programs, upon retirement, death or termination of service under certain conditions (excluding resignation), qualifying employees may be entitled to a cash pay-out based on the value of the employees' remaining accumulated sick leave bank. In addition, certain employees may be entitled to a severance benefit based on length of service.

Compensated absences represent benefits expected to be paid during future employee absences in respect of sick leave days earned in previous years.

Adjustments arising from plan amendments, changes in assumptions, and experience gains and losses are amortized on a straight-line basis over 15.4 years (2024 - 15.4 years) for retirement allowance and compensated absences, which represents the expected average remaining service life of the employee group. Amortization is calculated beginning in the year following the year the actuarial gains or losses occur.

The City measures its accrued retirement allowance and compensated absences obligations as at December 31 of each year. An actuarial valuation of the obligation was prepared as of December 31, 2023, using July 31, 2023 data. The results of this valuation were extrapolated to the financial reporting date of December 31, 2025 using year-end assumptions.

11. *Employee Benefits Obligations (continued)*

a) Retirement allowance and compensated absences (continued)

Information about the City's retirement allowance benefit plan and compensated absences are as follows:

	Retirement Allowance	Compensated Absences	Total 2025	Total 2024
Obligation balance, beginning of year	**$ 65,933**	**$ 59,523**	**$ 125,456**	$ 124,069
Current service cost	**4,237**	**6,314**	**10,551**	10,127
Interest cost	**2,808**	**2,626**	**5,434**	5,340
Actuarial (gain) / loss	**16**	**-**	**16**	(191)
Benefit payments	**(6,592)**	**(6,575)**	**(13,167)**	(13,889)
Obligation balance, end of year	**66,402**	**61,888**	**128,290**	$ 125,456
Unamortized net actuarial gain (loss)	**15,116**	**(8,402)**	**6,714**	6,408
Accrued benefit liability	**$ 81,518**	**$ 53,486**	**$ 135,004**	131,864
Reconciliation of unamortized net actuarial gain (loss):				
Balance beginning of year	**$ 16,587**	**$ (10,179)**	**$ 6,408**	$ 5,478
Amortization for current year	**(1,455)**	**1,777**	**322**	739
Actuarial gain (loss)	**(16)**	**-**	**(16)**	191
Balance end of year	**$ 15,116**	**$ (8,402)**	**$ 6,714**	$ 6,408
Expense consists of the following:				
Current service cost	**$ 4,237**	**$ 6,314**	**$ 10,551**	$ 10,127
Interest cost	**2,808**	**2,626**	**5,434**	5,340
Amortization of net actuarial (gain) loss	**(1,455)**	**1,777**	**322**	739
	$ 5,590	**$ 10,717**	**$ 16,307**	$ 16,206

The significant actuarial assumptions adopted in measuring the retirement allowance and compensated absences obligations for the year ended December 31 are as follows:

	2025	2024
Discount rate on liability	**4.20%**	4.20%
General increases in pay	**2.50 - 3.00%**	2.50 - 3.00%

Demographic assumptions such as utilization of sick leave credits, salary increases as a result of increments and promotion, continuation of employment and the probability of retirement or death in future years are based on employment experience.

11. Employee Benefits Obligations (continued)

b) Vacation

Employees are entitled to bank and accrue unused vacation time as outlined in collective bargaining and other agreements. The liability for these benefits is determined using current rates of pay and is undiscounted.

c) Workers compensation

Section 73 of The Workers Compensation Act groups employers into five broad classes (Classes A to E). Employers in Classes A to D, known as individually assessed employers, are individually liable for the claim costs of their workers plus their share of annual administrative costs of Manitoba's workers compensation system. The City is in Class D.

The liability, as determined by the Workers Compensation Board of Manitoba, is for work related injury benefits including provision of medical aid, wage loss, compensation, permanent partial impairment awards, long latency diseases, fatalities, and administration.

d) Defined benefit pension plans

		2025	2024
i)	Councillors' Pension Plans:		
	a) Pension Plan Established Under By-Law Number 3553/83	**$ 3,640**	$ 3,640
	b) Pension Plan Established Under By-Law Number 7869/2001	**(674)**	(706)
ii)	Supplementary Executive Pension Plan	**2,476**	2,476
		$ 5,442	$ 5,410

i) Councillors' pension plans

a) Pension plan established under By-Law number 3553/83

On November 2, 1992, the pension plan provided to members of City Council was terminated, thereby not allowing new members to be accepted to the plan and current members being entitled to receive retirement benefits once they become eligible. This plan has no dedicated assets or contributions and benefit payments are paid by the City in accordance with the plan's provisions. In 2025, the City paid benefits of $0.3 million (2024 - $0.3 million). An actuarially determined pension obligation of $3.6 million (2024 - $3.6 million) has been reflected in the employee benefit obligations on the Consolidated Statement of Financial Position.

b) Pension plan established under By-Law number 7869/2001

On November 22, 2000, City Council adopted the policy that, effective January 1, 2001, a Council Pension Plan be created for all members of City Council for The City of Winnipeg. All members of Council are required to become members of the Council Benefits Program (the "Program"). Members of the Program contribute 6 1/2% of their Canada Pension Plan earnings plus 7 1/2% of any earnings in excess of their Canada Pension Plan earnings. The City makes contributions to the Program as required, based on the recommendation of the actuary.

An actuarial valuation of the Program was prepared as at December 31, 2022 and extrapolated to December 31, 2025 by Mercer (Canada) Limited (the "actuary"). The actuarial present value of accrued pension benefits for the valuation was determined using the projected benefit method pro-rated on service and using assumptions approved by the Board with input from the actuary. Valuations are prepared every three years. The next valuation is scheduled for December 31, 2025.

11. Employee Benefits Obligations (continued)

b) Pension plan established under By-Law number 7869/2001 (continued)

The significant long-term assumptions used in the valuation of accrued pension benefits provided for a discount rate on liabilities of 5.00% (2024 - 5.00%) per annum, a rate of return on assets of 5.00% (2024 - 5.00%) per annum, and a long-term general rate of salary increase of 2.50% (2024 - 2.50%) per annum. The results of the valuation indicated an obligation at December 31, 2025 of $10.0 million (2024 - $9.1 million), which is offset by assets in the plan of $10.6 million (2024 - $9.8 million), resulting in a net asset of $0.7 million (2024 - $0.7 million).

Total contributions made by the City to the Program in 2025 were $0.4 million (2024 - $0.4 million). Total program member contributions to the Program in 2025 were $0.1 million (2024 - $0.1 million). In 2025, this Program paid out $0.6 million (2024 - $0.2 million) in benefits.

ii) Supplementary executive pension plan

The Supplementary Executive Pension Plan (the "Plan") was established January 1, 2001. Senior management are eligible for the plan when established by employment contract. This plan has no dedicated assets or contributions and benefit payments are paid by the City in accordance with the plan's provisions. In 2025, the City paid benefits of $0.1 million (2024 - $0.1 million). An actuarially determined pension obligation of $2.5 million (2024 - $2.5 million) has been reflected in the employee benefit obligation on the Consolidated Statement of Financial Position.

iii) Winnipeg Police Pension Plan

The Winnipeg Police Pension Plan (the "WPP Plan") is a contributory defined benefit plan, providing pension benefits to police officers. Members are required to make contributions at the rate of 8.8% of pensionable earnings effective from February 11, 2024 and 9.6% of pensionable earnings effective from February 9, 2025. The City is required to finance the cost of the WPP Plan's benefits other than cost-of-living adjustments and to contribute 2% of pensionable earnings in respect of cost-of-living adjustments. A contribution stabilization reserve has been established to maintain the City's matching contribution rate, at 8.8% or 9.6% of pensionable earnings as applicable, when permitted under provincial pension legislation. The WPP Plan incorporates a risk-sharing arrangement under which actuarial surpluses are first allocated to maintain the rate of cost-of-living adjustments to pensions at 75% of the inflation rate and maintain the contribution stabilization reserve. Thereafter actuarial surpluses are shared equally between the City and WPP Plan members. Funding deficiencies are resolved through reductions in the WPP Plan's contribution stabilization reserve and the rate of cost-of-living adjustment to pension.

An actuarial funding valuation of the WPP Plan was prepared as of December 31, 2024. The valuation revealed a funding excess, which, in accordance with the terms of the WPP Plan, was resolved by an increase in the contribution stabilization reserve and by increasing the rate of cost-of-living adjustments to pensions from 65.40% to 68.71% of the inflation rate.

An actuarial valuation of the WPP Plan as of December 31, 2025 is to be prepared and may be filed with the Office of the Superintendent - Pension Commission. In addition to a calculation of the actuarial surplus or funding deficiency, in accordance with pension legislation in Manitoba, the WPP Plan must also be valued under the hypothetical scenario that the WPP Plan is wound up and members' benefit entitlements settled on the valuation date. As of the date of the last valuation of the WPP Plan that was filed with the Office of the Superintendent - Pension Commission, the actuarial valuation showed that the WPP Plan had a solvency excess at December 31, 2024 under this wind-up scenario.

iii) Winnipeg police pension plan (continued)

The results of the December 31, 2024 actuarial valuation of the WPP Plan were extrapolated to December 31, 2025. In accordance with the terms of the WPP Plan, surpluses and deficiencies are resolved through transfers to and from the contribution stabilization reserve and increases or reductions in the rate of cost-of-living adjustments to pensions. The principal long-term assumptions on which the extrapolation was based were: discount rate of 5.00% per year (2024 - 5.00%); inflation rate of 2.25% (2024 - 2.25%); and general pay increases of 3.25% per year (2024 - 3.25%). The accrued pension obligation was valued using the projected benefit method pro-rated on services.

Based on this valuation and extrapolation, the WPP Plan's assets, accrued pension obligation and pension expenses are as follows:

	2025	2024
WPP Plan assets:		
Fair value, beginning of year	**$ 2,435,330**	$ 2,184,547
Employer contributions	**19,334**	16,936
Employee contributions and transfers	**24,082**	21,967
Benefits and expenses paid	**(76,130)**	(75,077)
Net investment income	**218,299**	286,957
Fair value, end of year	**2,620,915**	2,435,330
Actuarial adjustment	**(220,808)**	(191,233)
Actuarial value, end of year	**$ 2,400,107**	$ 2,244,097
Pension costs and obligations:		
Beginning of year	**$ 2,129,230**	$ 2,001,329
Interest on accrued pension obligation	**105,555**	99,901
Current period benefit cost	**73,311**	68,478
Actuarial loss (gain)	**43,142**	34,599
Benefits and expenses paid	**(76,130)**	(75,077)
End of year	**$ 2,275,108**	$ 2,129,230
Funded status	**$ 124,999**	**$** 114,867
Less: city account	**(63)**	(58)
Less: contribution stabilization reserve	**(124,936)**	(114,809)
Actuarial surplus	**$ -**	**$ -**

11. Employee Benefits Obligations (continued)

	2025	2024
Expenses related to pensions:		
Current period benefit cost	**$ 73,311**	$ 68,478
Amortization of actuarial gains	**(2,163)**	(3,289)
Less: transfers from contribution stabilization reserve	**(21,900)**	(22,042)
Less: employee contributions and transfers	**(24,082)**	(21,967)
Pension benefit expense	**25,166**	21,180
Interest on accrued benefit obligation	**105,555**	99,901
Expected return on plan assets	**(111,387)**	(104,145)
Pension interest income	**(5,832)**	(4,244)
Total expenses related to pensions	**$ 19,334**	$ 16,936

The actuarial value of the WPP Plan's assets is determined by averaging over five years differences between the pension fund's net investment income and expected investment income based on the expected rate of return.

Total contributions made by the City to the WPP Plan in 2025 were $19.3 million (2024 - $16.9 million). Total employee contributions to the WPP Plan in 2025 were $19.5 million (2024 - $17.1 million). Benefits paid from the WPP Plan in 2025 were $74.2 million (2024 - $73.3 million).

The expected rate of return on WPP Plan assets in 2025 was 5.00% (2024 - 5.00%). The actual rate of return, net of investment expenses, on the fair value of WPP Plan assets in 2025 was a return of 9.02% (2024 - 13.25%).

As the City's contributions to the WPP Plan each year are equal to its pension expense, no accrued pension asset or liability is reflected in the Consolidated Statement of Financial Position. As noted above, the WPP Plan provides that within certain prescribed constraints, in the event of a funding deficiency, a transfer from the contribution stabilization reserve and amendments to the rate of cost-of-living adjustments to pensions will be utilized to resolve the deficiency, and vice versa in the event of a surplus. The above extrapolation anticipates that the funding surplus at December 31, 2025 will be resolved through an allocation to the contribution stabilization reserve and an increase in the rate of cost-of-living adjustments.

e) Other benefit plans

i) Winnipeg Civic Employees' Benefits Program

The Winnipeg Civic Employees' Benefits Program (the “Benefits Program”) is a multi-employer benefit program governed by an independent board of trustees and a trust agreement that limits the City's contribution rate. Accordingly, the Benefits Program is accounted for similar to a defined contribution benefits program. The Benefits Program provides pension and disability benefits to all City of Winnipeg employees, other than police officers, and to employees of certain other participating employers.

Members' contribution rates are 9.5% of pensionable earnings up to the Year's Maximum Pensionable Earnings ("YMPE") and 11.8% of pensionable earnings in excess of YMPE.

11. Employee Benefits Obligations (continued)

i) Winnipeg Civic Employees' Benefits Program (continued)

An actuarial valuation of the Benefits Program was prepared as at December 31, 2024, which indicated an excess of total Benefits Program assets over going concern actuarial liabilities of $831.4 million. The next required actuarial valuation must be performed no later than as at December 31, 2027.

The Pension Trust Agreement specifies how actuarial surpluses can be used but does not attribute actuarial surpluses to individual employers. However, a portion of the actuarial surpluses is allocated to a City Account that the City and other participating employers may use to finance reductions in their contributions. In the event of unfavourable financial experience, additional amounts may be transferred from the City Account to cover a funding deficiency.

The balance of the City Account at December 31, 2025 was nil (2024 - nil).

Total contributions by the City to the Benefits Program in 2025 were $63 million (2024 - $61.6 million), which were expensed as incurred.

ii) Group Life Insurance Plan

Employees of the City who are members of the Civic Employees' Pension Plan or the Winnipeg Police Pension Plan must become members of the Civic Employees' Group Life Insurance Plan and the Police Employees' Group Life Insurance Plan, (the "Plans") respectively. These Plans provide life insurance for members while employed and can be continued into retirement at the employees' option. The Plans members and the City share the cost of basic life insurance until retirement. An actuarial valuation as of December 31, 2022 indicated that this post-retirement liability is fully funded. The next valuation is taking place as of December 31, 2025.

During 2015, City Council approved by-law 80/2015 in respect of the Plans. The purpose of the by-law was to transfer the Plans' administration from the Winnipeg Civic Employees' Benefits Program and the Winnipeg Police Pension Board to The Civic and Police Employees' Group Life Insurance Plans Corporation ("CPEGLIPCo"). The Province of Manitoba approved the establishing of CPEGLIPCo as a municipal corporation. The benefits offered by the Plans have not changed.

The Plans are administered and managed by CPEGLIPCo, including investment management. The investments are held to meet the Plans' benefit obligations and the City cannot unilaterally access any surplus funds. As such, the City expenses contributions as incurred and the Plan's assets and liabilities are excluded from the City's consolidated financial statements.

An actuarial valuation of the Plans' was prepared as of December 31, 2022 and the results were extrapolated to December 31, 2025. The principal long-term assumptions on which the valuation and extrapolation was based were: discount rate of 5.50% per year (2024 - 5.50%); and general pay increases of 3.25% per year (2024 - 3.25%). The accrued group life insurance obligation was valued using the projected benefit method pro-rated on services. Based on this valuation and extrapolation, the funded status of the Plans' is as follows:

	2025	2024
Group Life Insurance Plan assets, at actuarial value	**$ 230,669**	$ 214,477
Accrued post-retirement life insurance obligations	**$ 108,710**	$ 104,362

12. *Tangible Capital Assets*

	Net Book Value	
	2025	2024
General		
Land	**$ 386,702**	$ 387,705
Buildings	**816,587**	810,918
Vehicles	**278,429**	246,480
Computer	**62,812**	50,811
Other	**402,804**	402,008
Infrastructure		
Plants and facilities	**988,445**	985,463
Roads	**2,212,100**	2,125,294
Underground and other networks	**2,741,658**	2,643,209
Bridges and other structures	**654,678**	663,714
	8,544,215	8,315,602
Assets under construction	**679,820**	478,094
	$ 9,224,035	$ 8,793,696

For additional information, see the Consolidated Schedule of Tangible Capital Assets (Schedule 2).

During the year, there were no write-down of tangible capital assets (2024 - $0.1 million). Interest capitalized during 2025 was $5.5 million (2024 - $4.7 million). In addition, roads and underground networks contributed to the City totaled $97.6 million in 2025 (2024 - $91.0 million). They are capitalized at their fair value at the time of receipt and when the asset value is measurable.

Included in the above net book values are $586.0 million (2024 - $600.7 million) of tangible capital assets that were acquired through P3 arrangements.

The net book value of land includes estimated, yet to be determined settlements for land expropriations.

13. *Accumulated Surplus*

Accumulated surplus consists of the following:

	2025	2024
Invested in tangible capital assets	**$ 7,685,603**	$ **7,251,418**
Reserves (Schedule 3)	**376,992**	**368,887**
Other surplus accumulated in utility operations, consolidated entities and other	**293,397**	**230,435**
Manitoba Hydro long-term receivable (Note 5b)	**220,238**	**220,238**
Equity in business partnerships (Note 6)	**23,976**	**20,865**
Equity in other partnerships (Schedule 1)	**3,934**	**5,459**
Unfunded expenses to be funded from future revenues:		
Accrued employee benefits and other	**(326,782)**	**(314,191)**
Asset Retirement Obligation	**(200,572)**	**(196,407)**
Contaminated sites (Note 10)	**(9,142)**	(9,142)
Canadian Museum for Human Rights grant	**-**	(882)
	$ 8,067,644	$ 7,576,680

13. *Accumulated Surplus (continued)*

Invested in tangible capital assets represents equity in non-financial assets, which is either a portion or the entire accumulated surpluses of specific funds consolidated in these statements. For those funds, where a portion of their accumulated surplus is allocated to invested in tangible capital assets, the amount is determined based on tangible capital assets less debt.

14. *Commitments and Contingencies*

The significant commitments and contingencies existing at December 31, 2025 are as follows:

a) Operating leases

The City has entered into a number of lease agreements mainly for the lease of accommodations for civic offices and office equipment. Future minimum lease payments on operating leases are as follows:

2026	$ 9,060
2027	8,652
2028	8,466
2029	6,088
2030	4,856
Thereafter	22,168
	$ 59,290

b) Legal obligations

As part of the normal course of operations, lawsuits are pending against the City. The final outcome with respect to actions that will arise from these lawsuits as at December 31, 2025 cannot be predicted with certainty. Where the occurrence of future events is considered likely to result in a loss with respect to an existing condition and the amount of loss can be reasonably estimated, amounts have been recorded in the consolidated financial statements. Where the occurrence of future events is considered unlikely or undeterminable, no amount has been accrued in the financial statements.

c) Loan guarantees

The City has unconditionally guaranteed the payment of principal and interest on capital improvement loans and lines of credit for several organizations. The outstanding balance on these as at December 31, 2025 is $24.5 million (2024 - $24.0 million). The City does not anticipate incurring future payment on these guarantees, and therefore no provision has been included in these financial statements.

Some of the loans and lines of credit that are guaranteed are not fully utilized at December 31. The authorized limit of these guarantees is $63.9 million (2024 - $52.5 million).

These guarantees cover various periods expiring between 2025 and no stated expiry date.

d) Public Private Partnership arrangements

As disclosed in Note 9(c), the City will pay the private sector partner monthly performance-based maintenance payments that are adjusted by CPI until the end of the P3 contract as follows:

	Annual Maintenance
i) Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass	$ 3,300
ii) Disraeli Bridges	2,900
iii) Chief Peguis Trail Extension	2,400

14. Commitments and Contingencies (continued)

e) Veolia agreement

On April 20, 2011, the City entered into an agreement ("Agreement") with VWNA Winnipeg Inc. (“Veolia”) for the provision of expert advice to the City to assist with construction and operating improvements to the City’s sewage treatment system (the “Program”). The Agreement commenced May 1, 2011, and has a term of 30 years, subject to certain termination provisions.

Amounts earned by Veolia over the term of the Agreement are credited to an Earning at Risk Account (EARA). In 2025, total EARA accrued is $5.7 million (2024 - $5.3 million). Painshare and KPI deductions reduce the EARA. All of these amounts remain at risk for the duration of the Agreement and are not guaranteed to be paid to Veolia, and by their nature, are dependent on the financial and overall results of the Program.

Veolia’s withdrawals of amounts from the EARA are subject to certain limits and security posting requirements. In 2025, Veolia withdrew $2.5 million (2024 - $3.3 million) from EARA and replaced this at risk amount with a standby letter of credit. Total EARA secured by a standby letter of credit at December 31, 2025 is $22.7 million (2024 - $20.3 million).

If at the end of the 30-year term the EARA is negative, Veolia must repay the City this amount.

The Agreement requires a Performance Guarantee Security (“PGS”), which is a letter of credit and performance bond that together provide security to the City. In addition to the PGS, Veolia provides a Parental Guarantee by its parent company.

15. Taxation

	2025	2024
Municipal property taxes	**$ 762,874**	$ 704,729
Payments-in-lieu of property taxes	**24,335**	24,182
Local improvement and frontage levies	**84,049**	83,888
Business and payments-in-lieu of business taxes	**64,504**	59,599
Electricity and natural gas sales taxes	**23,722**	23,545
Amusement, accommodation taxes and mobile home licences	**22,816**	19,507
	$ 982,300	$ 915,450

The City collects and remits school taxes and payments-in-lieu of school taxes on behalf of the Province and school divisions. The amounts remitted are based upon a formula and schedule set by the Province. The City is an agent in this process and therefore amounts paid are not reflected in the financial statements. The 2025 school tax levy before tax credits and rebates was $865.8 million (2024 - $766.8 million), which are collected by the City net of tax credits in the amount of $234.4 million (2024 - $56.9 million) and rebates of $465 thousand (2024 - $267.2 million). The net amount collected by the City in 2025 of $630.9 million 2024 - $442.7 million) is remitted to the Province.

The business tax roll includes an amount assessed and levied on behalf of business improvement zones of $7.2 million (2024 - $6.7 million). Collections of this levy are remitted to the business improvement zones and excluded from business taxes.

16. *Sales of Services and Regulatory Fees*

	2025	2024
Water sales and sewage services	**$ 475,784**	$ 371,505
Other sales of goods and services	**234,165**	193,931
Regulatory fees	**93,691**	90,854
Transit fares	**79,664**	79,556
	$ 883,304	$ 735,846

17. *Government Transfers*

	2025	2024
Operating		
Province of Manitoba		
Municipal Operating Grant	**$ 166,187**	$ 163,352
Public Safety	**24,701**	24,216
Rapid Housing Initiative	**2,787**	-
	193,675	187,568
Less: Support for Provincial Programs	**(23,650)**	(23,650)
	170,025	163,918
Transfer for paramedic services	**61,852**	59,402
Other	**42,940**	29,045
	274,817	252,365
Government of Canada		
Housing Accelerator Fund	**16,673**	3,181
Rapid Housing Initiative	**4,620**	8,056
Other	**1,745**	1,260
	23,038	12,497
Total Operating	**297,855**	264,862
Capital		
Province of Manitoba		
Investing in Canada Infrastructure Program (ICIP)	**94,267**	55,330
Strategic Infrastructure Basket	**31,082**	15,522
Accelerated Regional Street Renewal Project	**815**	4,888
Other	**31,140**	17,366
	157,304	93,106
Government of Canada		
Investing in Canada Infrastructure Program (ICIP)	**68,694**	66,403
Canada Community-Building Fund	**50,101**	35,304
Accelerated Regional Street Renewal Project	**635**	4,888
Other	**4,130**	7,039
	123,560	113,634
Total Capital	**280,864**	206,740
	$ 578,719	$ 471,602

18. *Land Sales and Other Revenue*

	2025	2024
Land sales	**$ 10,705**	$ 12,797
Contributions in lieu of land dedication	**1,847**	970
Income from business partnerships (Note 6)	**4,273**	648
Other	**14,612**	33,429
	$ 31,437	$ 47,844

19. *Expenses by Object*

	2025	2024
Salaries and benefits	**$ 1,117,294**	$ 1,081,361
Goods and services	**570,896**	558,363
Amortization of tangible capital assets	**330,401**	316,063
Interest (Note 9f)	**77,521**	78,669
Other expenses	**54,560**	43,267
	$ 2,150,672	$ 2,077,723

20. *Budget*

On January 29, 2025 Council approved the 2025 budget for the City, including operating budgets for tax supported, utility, special operating agency and reserve operations as well as a capital budget. Included in the Council approved 2025 budget is the 2025 consolidated budget that considers inter-fund transaction eliminations, tangible capital asset based revenues and expenses, controlled entity operations and the accrual of unfunded expenses. The resulting 2025 consolidated budget has been used in these consolidated financial statements.

21. *Changes in Non-Cash Working Capital Balances*

	2025	2024
Accounts receivable	**$ (76,903)**	$ (16,869)
Land held for resale	**578**	3,601
Accounts payable and accrued liabilities	**63,022**	51,166
Deferred revenue	**34,726**	9,008
Inventories	**(163)**	(3,794)
Prepaid expenses and deferred charges	**1,315**	1,316
	$ 22,575	$ 44,428

22. *Property and Liability Insurance*

The City purchases comprehensive insurance coverage for property and liability with a self-insured retention level of $250 thousand per claim for most of the policies. The City has established an Insurance Reserve (Schedule 3) that enables the City to carry a large self-insured retention level, which mitigates the effect of poor claims experience in any given year.

23. Segmented Information

The City of Winnipeg is a diversified municipal government institution that provides a wide range of services to its citizens, including police, fire, ambulance, public transit and water. For management reporting purposes the City's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Therefore, certain allocation methodologies are employed in the preparation of segmented financial information. The General Revenue Fund reports on municipal services that are funded primarily by taxation such as property and business tax revenues. Taxation and payments-in-lieu of taxes are apportioned to General Revenue Fund services based on the Fund's net surplus. Certain government transfers, transfers from other funds, and other revenues have been apportioned based on a percentage of budgeted expenses.

The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in Note 2. For additional information, see the Consolidated Schedule of Segment Disclosure - Service (Schedule 4).

City services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

Protection

Protection is comprised of the Police Service and Fire Paramedic Service. The services these departments are responsible for include: police response, crime prevention, traffic safety and enforcement, fire and rescue response, fire and injury prevention, medical response, and emergency management.

Community Services

The Community Services department provides public services that contribute to neighbourhood development and sustainability and is responsible for the following services: recreation, community liveability, libraries, arts, entertainment, and culture.

Planning

The Planning, Property and Development department provides a diverse bundle of services. Services it is responsible for include: city planning, neighbourhood revitalization, development approvals, building permits and inspections, heritage conservation, property asset management, economic development, and cemeteries.

Public Works

The Public Works department is responsible for the following services: roadway construction and maintenance, transportation planning and traffic management, roadway snow removal and ice control, street lighting, parks and urban forestry, insect control, and city beautification.

Finance and Administration

Finance and Administration is comprised of Assessment and Taxation, City Clerks, Audit, Corporate Finance, Innovation and Technology, Legal Services, Human Resource Services, Council, Mayor's Office, Customer Service and Communication, Chief Administration Office, and Policy and Strategic Initiatives departments. Services these departments are responsible for include: innovation, technology, organizational support services, assessment, taxation, corporate support, council services, and the contact centre - 311.

23. Segmented Information (continued)

Transit System Fund

The Transit department is responsible for providing local public transportation service including conventional transit, Transit Plus and chartered and special events transit.

Water and Waste Funds

The Water and Waste department consists of four distinct utilities and provides the following services: water, wastewater, land drainage and flood control, solid waste disposal, recycling, waste diversion and garbage collection operations.

Other Funds and Corporations

This segment consists of the General Capital Fund, Reserve Funds (Schedule 3), Special Operating Agencies, Municipal Accommodations Fund and consolidated entities (Note 2ai).

24. Contractual Rights

Developer contributions

The City has entered into a number of property development agreements which require the developers to contribute various infrastructure assets to the City, including roads and underground networks. The timing and extent of these future contributions vary depending on development activity and fair value of the assets received at time of contribution, which cannot be determined with certainty at this time.

25. Funds Held in Trust

The City receives funds from various entities including the Winnipeg Civic Employees' Benefits Program which are administered under the terms of an investment agreement and invested on a pooled basis to obtain maximum investment returns. These investments are accounted for as a trust and the related cash equivalents balance of $66.6 million (2024 - $151.2 million) are not included in the consolidated financial statements.

Additional Trust funds of $2.5 million (2024- $3.4 million), administered by the City for the benefit of external parties, are not included in the consolidated financial statements.

26. Comparative Figures

Certain comparative figures have been reclassified to conform to the presentation made in the current year. No comparative figure reclasses resulted in changes to annual surplus.

THE CITY OF WINNIPEG
CONSOLIDATED SCHEDULE OF BUSINESS AND OTHER PARTNERSHIPS

Schedule 1

As at and for the years ended
(in thousands of dollars)

	BUSINESS PARTNERSHIPS						OTHER PARTNERSHIPS					
	North Portage Development Corporation March 31		River Park South Developments Inc. [1] December 31		Total		Winnipeg Economic Development & Tourism [2] December 31		Trancona Joint Venture December 31		Total December 31	
	2025	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024	**2025**	2024
Financial Position												
Assets												
Current	**$ 27,874**	$ 2,262	**$ -**	$ 2,421	**$ 27,874**	$ 4,683	**$ 5,799**	$ 5,962	**$ 9,829**	$ 12,749	**$ 15,628**	$ 18,711
Capital	**55,708**	76,007	**-**	-	**55,708**	76,007	**359**	606	**-**	-	**359**	606
Other	**-**	-	**-**	23	**-**	23	**-**	-	**-**	-	**-**	-
	$ 83,582	$ 78,269	**$ -**	$ 2,444	**$ 83,582**	$ 80,713	**$ 6,158**	$ 6,568	**$ 9,829**	$ 12,749	**$ 15,987**	$ 19,317
Liabilities												
Current	**$ 2,839**	$ 4,819	**$ -**	$ 120	**$ 2,839**	$ 4,939	**$ 643**	$ 760	**$ 920**	$ 1,313	**$ 1,563**	$ 2,073
Long-term	**8,814**	14,341	**-**	-	**8,814**	14,341	**398**	565	**1,040**	519	**1,438**	1,084
	11,653	19,160	**-**	120	**11,653**	19,280	**1,041**	1,325	**1,960**	1,832	**3,001**	3,157
Net equity	**71,929**	59,109	**-**	2,325	**71,929**	61,434	**5,117**	5,243	**7,869**	10,918	**12,986**	16,161
	$ 83,582	$ 78,269	**$ -**	$ 2,445	**$ 83,582**	$ 80,714	**$ 6,158**	$ 6,568	**$ 9,829**	$ 12,750	**$ 15,987**	$ 19,318
City share	**$ 23,976**	$ 19,703	**$ -**	$ 1,162	**$ 23,976**	$ 20,865	**$ 2,559**	$ 2,622	**$ 3,934**	$ 5,459	**$ 6,493**	$ 8,081
Results of Operations												
Revenues	**$ 26,790**	$ 18,200	**$ -**	$ 1,308	**$ 26,790**	$ 19,508	**$ 11,312**	$ 12,569	**$ 11,518**	$ 11,193	**$ 22,830**	$ 23,762
Expenses	**13,970**	18,201	**-**	11	**13,970**	18,212	**11,417**	11,741	**4,566**	4,402	**15,983**	16,143
Net income (loss)	**$ 12,820**	$ (1)	**$ -**	$ 1,297	**$ 12,820**	$ 1,296	**$ (105)**	$ 828	**$ 6,952**	$ 6,791	**$ 6,847**	$ 7,619
City share	**$ 4,273**	$ (1)	**$ -**	$ 649	**$ 4,273**	$ 648	**$ (53)**	$ 414	**$ 3,476**	$ 3,396	**$ 3,424**	$ 3,810

1 River Park South Development Incorporated Joint Venture was resolved effective November 4, 2025.
2 The City proportionally consolidates fifty percent of Winnipeg Economic Development & Tourism assets, liabilities, revenues and expenses with adjustments to their results including elimination of transactions with the City, such as grants provided by the City.

THE CITY OF WINNIPEG
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS

As at December 31
(in thousands of dollars)

	General				
	Land [1] [2]	**Buildings**	**Vehicles**	**Computer**	**Other**
Cost					
Balance, beginning of year	**$ 387,705**	**$ 1,436,823**	**$ 546,132**	**$ 229,850**	**$ 821,677**
Add:					
Additions during the year	**22,665**	**43,183**	**65,416**	**24,492**	**37,064**
Less:					
Disposals during the year	**23,668**	**2,349**	**14,434**	**-**	**19,172**
Balance, end of year	**386,702**	**1,477,657**	**597,114**	**254,342**	**839,569**
Accumulated amortization					
Balance, beginning of year	**-**	**625,905**	**299,652**	**179,039**	**419,669**
Add:					
Amortization	**-**	**35,567**	**33,193**	**12,491**	**36,160**
Less:					
Accumulated amortization on disposals	**-**	**402**	**14,160**	**-**	**19,064**
Balance, end of year	**-**	**661,070**	**318,685**	**191,530**	**436,765**
Net Book Value of Tangible Capital Assets	**$ 386,702**	**$ 816,587**	**$ 278,429**	**$ 62,812**	**$ 402,804**

1 Included in land additions is $3.997 million (2024 - $6.018 million) of land transfers from land held for resale.
2 Included in land disposals is $2.629 million (2024 - $1.002 million) of land transfers to land held for resale.

Schedule 2

Infrastructure					Totals	
Plants and Facilities	**Roads**	**Underground and Other Networks**	**Bridges and Other Structures**	**Assets Under Construction**	**2025**	2024
$ 1,442,849	**$ 3,885,684**	**$ 4,099,891**	**$ 1,045,580**	**$ 478,094**	**$ 14,374,285**	$ 13,775,041
32,081	**193,558**	**159,170**	**8,282**	**201,726**	**787,637**	689,462
-	**29,643**	**6,163**	**-**		**95,429**	90,218
1,474,930	**4,049,599**	**4,252,898**	**1,053,862**	**679,820**	**15,066,493**	14,374,285
457,386	**1,760,390**	**1,456,682**	**381,866**	**-**	**5,580,589**	5,351,102
29,099	**106,305**	**60,268**	**17,318**	**-**	**330,401**	316,063
-	**29,196**	**5,710**	**-**	**-**	**68,532**	86,576
486,485	**1,837,499**	**1,511,240**	**399,184**	**-**	**5,842,458**	5,580,589
$ 988,445	**$ 2,212,100**	**$ 2,741,658**	**$ 654,678**	**$ 679,820**	**$ 9,224,035**	$ 8,793,696

THE CITY OF WINNIPEG
CONSOLIDATED SCHEDULE OF RESERVES

Schedule 3

As at December 31
(in thousands of dollars)

	2025	2024
Reserves		
Capital Reserves		
Environmental Projects	**$ 130,002**	$ 166,642
Water Meter Renewal	**70,638**	54,275
Waste Diversion	**18,822**	16,894
Southwest Rapid Transitway (Stage 2) and Pembina Highway Underpass Payment	**15,707**	18,190
Canada Community-Building Fund	**14,646**	12,828
Water Main Renewal	**12,162**	9,064
Sewer System Rehabilitation	**10,085**	116
Transit Bus Replacement	**2,761**	1,627
Landfill Rehabilitation	**2,096**	2,008
Solid Waste Asset Management	**1,523**	-
Computer, Critical Systems and Support	**1,073**	2,351
Climate Action	**531**	649
Local Street Renewal	**394**	502
Transit Infrastructure	**268**	262
Regional Street Renewal	**149**	198
	280,857	285,606
Special Purpose Reserves		
City Cemetery	**24,952**	22,645
Contributions in Lieu of Land Dedication	**13,641**	13,383
Destination Marketing	**6,302**	3,624
Housing Rehabilitation Investment	**5,381**	6,390
Commitment	**4,208**	4,843
Land Operating *	**3,499**	2,830
Insect Control	**3,000**	1,939
Workers Compensation	**2,767**	4,125
Multi-Family Dwelling Tax Investment	**1,607**	1,580
Insurance (Note 22)	**1,602**	1,733
Economic Development Investment	**1,331**	667
Heritage Investment	**1,018**	1,022
General Purpose	**945**	925
	70,253	65,706
Stabilization Reserve		
Financial Stabilization	**25,882**	17,575
Total Reserves	**$ 376,992**	$ 368,887

***** This excludes the investments held for Transcona Joint Venture partnership.

THE CITY OF WINNIPEG
CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE - SERVICE

For the year ended December 31, 2025
(in thousands of dollars)

	General Revenue Fund			
	Protection	**Community Services**	**Planning**	**Public Works**
REVENUES				
Taxation	**$ 381,291**	**$ 73,000**	**$ -**	**$ 323,552**
Sales of services and regulatory fees	**54,079**	**16,057**	**35,512**	**8,988**
Government transfers (Note 17)	**150,219**	**11,069**	**-**	**26,709**
Transfer from other funds	**8,922**	**1,480**	**4,416**	**4,713**
Other	**29,282**	**5,513**	**2,003**	**18,098**
	623,793	**107,119**	**41,931**	**382,060**
EXPENSES *(Note 19)*				
Salaries and benefits	**525,649**	**49,241**	**32,381**	**86,439**
Goods and services	**59,897**	**12,567**	**4,493**	**118,556**
Interest	**9,981**	**3,078**	**515**	**8,607**
Transfer to other funds	**17,332**	**33,996**	**5,255**	**172,204**
Other	**10,934**	**8,237**	**(713)**	**(3,746)**
	623,793	**107,119**	**41,931**	**382,060**
ANNUAL SURPLUS	**$ -**	**$ -**	**$ -**	**$ -**

For the year ended December 31, 2024
(in thousands of dollars)

	General Revenue Fund			
	Protection	Community Services	Planning	Public Works
REVENUES				
Taxation	$ 386,100	$ 70,082	$ -	$ 324,972
Sales of services and regulatory fees	56,115	15,716	33,516	9,187
Government transfers (Note 17)	140,901	10,503	-	25,529
Transfer from other funds	-	350	3,124	2,468
Other	27,690	5,399	1,883	17,076
	610,806	102,050	38,523	379,232
EXPENSES (Note 19)				
Salaries and benefits	517,465	48,212	30,714	84,731
Goods and services	58,553	11,082	3,951	124,419
Interest	9,323	2,331	272	7,800
Transfer to other funds	14,888	32,459	3,985	164,955
Other	10,577	7,966	(399)	(2,673)
	610,806	102,050	38,523	379,232
ANNUAL SURPLUS	$ -	$ -	$ -	$ -

1 This segment includes the revenues and expenses from business and other partnerships (Schedule 1)

Schedule 4

Finance and Administration	Transit System Fund	Water and Waste Funds	Other Funds and Corporations [1]	Eliminations	Consolidated
$ 196,279	**$ -**	**$ -**	**$ 28,009**	**$ (19,831)**	**$ 982,300**
29,372	**82,611**	**595,483**	**136,614**	**(75,412)**	**883,304**
24,634	**87,149**	**129,982**	**179,344**	**(30,387)**	**578,719**
10,286	**146,629**	**153,671**	**655,563**	**(985,680)**	**-**
31,828	**1,654**	**92,122**	**82,152**	**(65,339)**	**197,313**
292,399	**318,043**	**971,258**	**1,081,682**	**(1,176,649)**	**2,641,636**
100,406	**144,667**	**86,555**	**77,361**	**14,595**	**1,117,294**
33,221	**68,785**	**183,101**	**163,093**	**(72,817)**	**570,896**
2,487	**13,014**	**20,650**	**51,315**	**(32,126)**	**77,521**
127,139	**22,499**	**204,938**	**381,395**	**(964,758)**	**-**
29,146	**38,522**	**92,248**	**256,211**	**(45,878)**	**384,961**
292,399	**287,487**	**587,492**	**929,375**	**(1,100,984)**	**2,150,672**
$ -	**$ 30,556**	**$ 383,766**	**$ 152,307**	**$ (75,665)**	**$ 490,964**

Finance and Administration	Transit System Fund	Water and Waste Funds	Other Funds and Corporations	Eliminations	Consolidated
$ 136,227	$ -	$ -	$ 15,643	$ (17,574)	$ 915,450
29,306	83,037	443,574	135,708	(70,313)	735,846
26,927	104,302	75,027	117,216	(28,803)	471,602
10,321	132,182	112,719	525,901	(787,065)	-
57,220	2,355	83,638	69,844	(38,648)	226,457
260,001	321,876	714,958	864,312	(942,403)	2,349,355
76,322	137,760	81,915	75,500	28,742	1,081,361
32,767	70,444	173,116	154,187	(70,156)	558,363
6,850	12,363	20,002	53,349	(33,621)	78,669
122,888	22,382	169,758	282,380	(813,695)	-
21,174	35,235	89,596	241,161	(43,307)	359,330
260,001	278,184	534,387	806,577	(932,037)	2,077,723
$ -	$ 43,692	$ 180,571	$ 57,735	$ (10,366)	$ 271,632