

Previous Performance	Current Performance	Notes & Issues	Legend	Good	Moderate	Poor
		COST: Costs are tracking close to planned and overall performance remains strong.				
		SCHEDULE: The schedule continues to be aggressive, which can result in delays. The Design Builder did not achieve all of the planned payment milestones for March but completed some April payment milestones ahead of schedule. The Design Builder fell short on their construction and commissioning activities targeted in their schedule.				
		RISK AND CONTINGENCY: The siphon is critical for maintenance and emergency activities, and tie-in work will need to be closely coordinated. A temporary steel liner was installed in the NEWPCC outfall to allow for continuous operation during this tie-in. The Design Builder's schedule is aggressive which could result in delays. This risk is increasing each month with less time available to regain schedule. A root cause analysis of the feeder main failure has concluded the construction method led to the failure. Mitigation measures for future feeder main crossings are in development. The upgraded UV system is in operation and meeting licence limits.				
		COMMUNITY ENGAGEMENT: No engagement activities were performed. Sidewalk and lane closures will occur in May and June respectively. Advanced notification will be provided.				
		Health/Safety/Environment (HSE): There were four instances where minor first aid was provided with all workers returning to work.				
		INTERFACE: Operator training for the new Headworks Facility is ongoing. Coordination and planning for the upcoming tie-ins and the introduction of raw sewage to the new Headworks Facility are ongoing.				
		QUALITY: No new Non-Conformance Reports (NCR) were identified and three NCRs were closed.				

Project Phase

Planning

Procurement

Design

Build

Commission

Operate

Headworks - Flow Testing

DCS Communication Devices

UV System

Cost

Spent

79%

80%

Planned

\$446M

Spent

\$454M

Planned Spend

\$565M

Budget

*Spent values include invoices received in March 2026; compare against April 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.

Schedule

Complete

80%

80%

Planned

Jul 2026

Headworks In Service

Dec 2027

Project Completion

Key Events & Lookahead

- The UV system is meeting licence limits.
- Flow testing of the new raw sewage pumps is underway.
- Testing of equipment and systems will be ongoing through May in advance of introduction of raw sewage to the new Headworks Facility.

HW DBA Execution Start
June 2021

HW Construction Begins
Nov 2021

Power Supply (Start 2018)
Total April 2023

DCS Start
May 2024

HW Design Complete
Jan 2025

Primaries Start
May 2025

UV Start
Jun 2025

HW Raw Sewage Testing
May 2026

Today
Apr 2026

HW Interim Completion
July 2026

UV Substantial
Aug 2026

UV Substantial
Aug 2026

UV Total
Oct 2026

Primaries Substantial
July 2027

Primaries Total
Sep 2027

DCS Substantial
Oct 2027

DCS Total
Dec 2027

Project Completion
Dec 2027

Project Legend

HW: Headworks

DCS: Distributed Control System Migration

Primaries: Primary Clarification Upgrades

UV: Ultraviolet Light Upgrades