

Major and Mega Capital Projects

On October 28, 2015, Council concurred in the recommendation of the Executive Policy Committee and adopted the following:

- That an adjustment to the dollar value for the definition of a Major Capital Project for reporting to the Standing Policy Committee on Finance be approved from \$10 million to \$20 million to reflect construction inflation since Council originally adopted the policy in 1999.
- That the threshold for Major Capital Project reporting to the Standing Policy Committee on Finance be automatically revised annually for construction inflation and disclosed in the Annual Capital Budget put forward to Council for adoption.
- That the adjusted dollar value for reporting to Standing Policy Committee on Finance be applied on a prospective basis. Projects currently reporting that are under the revised threshold will continue reporting until the project is completed.

On March 22, 2023, Council concurred in the recommendation of the Public Service and adopted that the threshold for Major Capital Projects be maintained at \$25 million for the 2023 Budget and as an ongoing process direct the Public Service to provide for Council consideration, at the start of each new multi-year budget cycle, a revised threshold, if required, to be utilized for that entire multi-year budget cycle. Projects currently reporting that are under the threshold will continue reporting until the project is completed.

On March 20, 2024, Council concurred in the recommendation of the Public Service and adopted that the threshold for Major Capital Projects be maintained at \$25 million for the 2024-2027 multi-year budget cycle.

Projects \$25 million or greater are required to form a Major Capital Projects Advisory Committee within 180 calendar days of project authorization and begin reporting financial status to the Standing Policy Committee on Finance and Economic Development (SPC FED). Reporting is to be done on a quarterly basis, unless otherwise directed by SPC FED, until the project is complete. The SPC FED Committee may, at its discretion, request projects below this threshold to report to the Committee.

Listing of Major Capital Projects previously approved and active for 2026:

- 1) South End Sewage Treatment Plant (SEWPCC) Upgrading and Expansion
- 2) Water Supervisory Control and Data Acquisition (SCADA) Upgrade and Expansion
- 3) South Winnipeg Recreation Campus Phase One – Recreation Centre
- 4) Transition to Zero Emission Buses
- 5) Transit North Garage Replacement
- 6) CentrePort South Regional Water and Wastewater Servicing – Phase 1A
- 7) Water Meter Renewals
- 8) Pembina Highway Overpass (Abinojii Mikanah) Rehabilitation
- 9) Ferry Road and Riverbend Combined Sewer Relief Works: Rutland Trunk Sewer
- 10) Lagimodiere Twin Overpass Rehabilitation (Concordia Avenue & CPR Keewatin)

On December 18, 2025, Council concurred in the recommendation of the Public Service and adopted a new governance framework for the City's Mega Projects, defined as those \$500 million and greater, requiring monthly enhanced reporting to the Executive Policy Committee (EPC). Effective February 2026 the following projects commence reporting under the new governance framework and no longer report to the Standing Policy Committee on Finance and Economic Development:

- 1) North End Sewage Treatment Plant (NEWPCC) Upgrade Projects: Power Supply and Headworks Facilities
- 2) North End Sewage Treatment Plant (NEWPCC) Upgrade Projects: Biosolids Facilities

Once Provincial and Federal governments' funding are confirmed, it is anticipated that NEWPCC Upgrade: Nutrient Removal Facilities project will also be reporting to EPC.