City of Winnipeg

Administrative Report
Chief Construction Officer (CCO)

REPORT TYPE: Information Only
DATE: June 25, 2026
SUBMITTED BY: Chief Construction Officer

Subject

Ferry Road and Riverbend Combined Sewer Relief Works: Rutland Trunk Sewer – Assurance Update

Recommendation

That this report be received for information.

Discussion

1. Project Overview

Project Details	**Status**
Approved Budget	$55.1 million
Forecast at Ready-for-Takeover	$55.1 million
Approved Ready-for-Takeover Date	June 30, 2027
Forecast Ready-for-Takeover Date	June 30, 2027
Delivery / Procurement Model	Design-Bid-Build
Current Phase	Construction

Project Classification:

☐ Mega Project (>$500.0M)

■ Major Capital Project ($25.0M–$500.0M)

Current Phase:

☐ Project Definition ☐ Procurement ☐ Design ■ Construction ☐ Commissioning ☐ Operations

CCO Assurance Commentary:

The Ferry Road and Riverbend Combined Sewer Relief Works: Rutland Trunk Sewer project continues to perform within Council-approved scope, budget and schedule. The project remains in the construction phase and has transitioned from site preparation into active tunnelling operations.

The approved budget remains $55.1 million with no forecast variance. The forecast Ready-for-Takeover date remains June 30, 2027.

Construction activities have advanced since the previous assurance report. Three tunnelling shafts have been completed. The outfall structure and riverbank riprap have also been completed, allowing the project to move into the tunnelling phase. The required temporary construction easement with the St. James–Assiniboia School Division has been executed, removing a key dependency for construction access.

The project continues to demonstrate stable delivery performance with no material issues affecting Council-approved objectives.

2. Scope, Schedule & Financial Assurance

CCO Assurance Commentary:

No changes to the approved project scope have been identified during this reporting period. Construction continues to deliver the approved 2.0 kilometre, 2400 mm diameter land drainage trunk sewer together with associated sewer works, restorations and supporting infrastructure.

Schedule performance remains stable. Construction continues in accordance with the approved delivery plan. Completion of the shafts, outfall structure and riverbank protection has enabled the contractor to commence tunnelling. Major milestone dates remain unchanged, with Substantial Performance scheduled for October 31, 2026, and Total Performance for June 30, 2027.

Financial performance remains stable. The project forecast remains equal to the approved budget of $55.1 million. No cost pressures, claims or budget variances have been reported. Approximately seven percent of the approved budget has been expended, consistent with the current stage of construction.

Overall, independent assurance indicates that scope, schedule and financial performance remain aligned with Council approval.

3. Risk, Governance & Procurement

Assurance CCO Assurance Commentary:

The overall project risk profile remains stable.
No new material risks have been identified during this reporting period. Existing construction risks continue to relate primarily to underground utilities, subsurface soil

conditions and protection of adjacent infrastructure during tunnelling. Established mitigation measures remain appropriate and continue to be actively managed by the project team.

Previous market uncertainty associated with tariffs and material pricing has been substantially reduced through the awarded construction contract. Fixed contract pricing continues to provide cost certainty.

Governance arrangements continue to function effectively. Reporting remains timely and decision-making processes continue to support project delivery without indication of approval delays.

Procurement activities for the principal construction work are complete. The delivery model remains appropriate for the project complexity and current construction phase. Overall, governance, procurement and risk management continue to support successful project delivery.

4. Readiness

CCO Assurance Commentary:

Project readiness remains strong.

Construction activities have progressed into active tunnelling following completion of the required launch infrastructure. All tunnelling equipment has been installed, tested and commissioned. The tunnelling machine was successfully launched during May 2026.

Safety and quality management systems remain established and continue to support construction activities. No significant safety or quality concerns have been identified.

External approvals required for current construction activities remain in place. Execution of the temporary construction easement with the St. James–Assiniboia School Division supports continued access for construction works.

Stakeholder coordination continues with local organizations, property owners and City departments to minimize construction impacts while maintaining project progress. Overall, there are no identified readiness issues that would materially affect near-term delivery.

5. CCO Forward Look (Next 90 Days) and Confidence

Statement Forward Look (Next 90 Days)

The Chief Construction Officer will continue to monitor:

Progress of tunnelling operations.

Performance of tunnelling equipment and production rates.

Ground conditions encountered during tunnelling.

Protection of existing underground utilities and water infrastructure.

Schedule performance against key construction milestones.

Ongoing stakeholder coordination and construction access requirements.

Confidence Statement

Based on the information reviewed during this reporting period, the Chief Construction Officer's independent assessment of the project's ability to achieve Council-approved objectives is:

■ High Confidence ☐ Moderate Confidence ☐ Low Confidence

Consultation

This report was prepared independently by the Chief Construction Officer using departmental materials and briefings as required for assurance purposes.

Council Considerations

This report is submitted for information only. No approvals, decisions, or direction are requested.

Attachments

- Appendix A – Standard Language and Background
- Appendix B – Early Warning Indicators Metrics

Appendix A – Standard Language and Background

Standard Standing Language

This report is provided for information only. The Chief Construction Officer's role is to provide independent assurance to Council regarding project readiness, risk exposure, and delivery confidence. Predictive indicators are included for early warning and assurance purposes only and do not constitute recommendations or requests for direction. No approvals or direction are requested unless explicitly stated.

Background

Council previously approved the project's scope, budget and schedule under Quarterly Project Status Report No. 7. This report provides a periodic, independent assurance update in accordance with the Chief Construction Officer mandate. The CCO identifies, assesses and communicates material risks and delivery confidence but does not manage or direct project execution.

Appendix B – Early Warning Indicators Metrics

1. Scope, Schedule & Financial Assurance Scope & Authority

- Alignment to Council-approved scope: ■ Confirmed ☐ At Risk
- Material changes since last report: ■ No ☐ Yes

Schedule & Delivery Confidence

- Council-approved schedule in place: ■ Yes ☐ No
- Work plan stability: ■ Stable ☐ Under pressure
- Time buffer remaining: ■ Adequate ☐ Limited

Key Schedule Indicators:

- Schedule Confidence Index (SCI) - Chance of finishing on time
    - Stable
    - Construction activities continue to progress in accordance with the approved schedule and key milestone dates remain unchanged.
- Critical Path Volatility Trend - How often the main work plan is changing
    - Low
    - No material changes to the critical path have been identified.

Financial & Commercial Position

Indicator	**Status**
Cost certainty	■ High ☐ Moderate ☐ Low
Contingency sufficiency	■ Adequate ☐ Marginal
Claims exposure	■None ☐ Potential

Forward-Looking Financial Indicators:

- Projected Contingency Sufficiency Index (PCSI) - Is there enough backup money left
    - Adequate
    - No forecast pressure has been identified.
- Cost Exposure vs. Authorized Budget - Expected total cost compared to the approved budget
    - No exposure identified
    - Forecast remains aligned with the approved budget.
- Claim Probability Trend - Chance of future claims or disputes
    - Low
    - No claims have been reported.

Risk, Governance & Procurement Assurance Risk Profile

Overall risk trajectory:
☐ Improving ■ Stable ☐ Deteriorating

Risk Indicators:

- Risk Momentum Score - Are risks growing or shrinking
    - Stable
- Persistent Risk Count - How many risks keep showing up again and again
    - Moderate
    - Reflecting typical tunnelling risks.
- Risk Escalation Velocity - How quickly problems are getting worse
    - Low

Governance & Controls

- Decision-making clarity: ■Clear ☐ Requires monitoring
- Timeliness of approvals: ■ Adequate ☐ Under pressure

- Reporting reliability: ■ Sufficient ☐ Emerging gaps
- Decision Latency Trend - How long are decisions taking
    - Stable
- Approval Bottleneck Frequency - How often approvals are slowing things down
    - Low

Procurement & Market Exposure

- Procurement plan aligned to schedule: ■Yes ☐ Under review
- Contracting strategy appropriate to risk: ■ Yes ☐ Needs watching

Procurement Indicators:

- Procurement Readiness Score - Is the project ready to buy what it needs
    - Complete
- Market Volatility Indicator - Are prices and supply stable or changing
    - Low

2. Readiness

Safety, Quality & Readiness

- Safety systems: ■Adequate ☐ At risk
- Quality systems: ■ Established ☐ Partial
- Commissioning / turnover readiness: ■ On track ☐ Early risk
- Readiness to operate: ■ On track ☐ Early risk

Stakeholder & External Dependencies

- External approvals: ■ On track ☐ Need watching
- Inter-agency / Third-party dependencies: ■ Managed ☐ Under pressure