

Previous Performance	Current Performance	Notes & Issues	Legend	Good	Moderate	Poor
		COST: Costs are tracking behind planned, however, overall performance remains strong.				
		SCHEDULE: The schedule continues to be aggressive. The total value of payment milestones achieved in April was substantially lower than planned. The Design Builder also fell short on their target construction and commissioning activities. A schedule extension of ten working days was approved in April for the Primary Clarification Upgrade project to accommodate additional work added to the contract.				
		RISK AND CONTINGENCY: The Design Builder's schedule is aggressive which could result in delays. This risk is increasing each month with less time available to regain schedule. The Design Builder has increased staffing levels on Saturdays to make up the deficit. A shutdown of the centrate area is being planned to determine if some of the existing infrastructure can be re-used to shorten the overall shutdown window. Mitigation measures for future feeder main crossings have been proposed and are under review.				
		COMMUNITY ENGAGEMENT: Two tours of the Headworks Facility were held in May. Lane and sidewalk closures associated with land drainage sewer and feeder main restoration work are anticipated in June/July Advance notice will be provided.				
		Health/Safety/Environment (HSE): There were no first aid, high potential near misses, recordable medical aids, loss time injuries, or environmental spill incidents. The Design Builder held a Safety Day on May 5, 2026 for all contractor and City staff to attend.				
		INTERFACE: Coordination for the flow testing of the new raw sewage pumps was completed in April. Operator training for the new Headworks Facility was completed in May. Coordination and planning are ongoing for the upcoming tie-ins and the introduction of raw sewage to the new Headworks Facility.				
		QUALITY: One new Non-Conformance Report (NCR) was opened and no NCRs were closed.				

Project Phase

PlanningProcurementDesignBuildCommissionOperate

Headworks - Gas Detection System

Headworks - Outfall Tie-In

Headworks - Pump Testing

Cost

Spent79%Planned85%

\$448M\$478M\$565M

SpentPlanned SpendBudget

*Spent values include invoices received in April 2026; compare against May 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.

Schedule

Complete82%Planned85%

Jul 2026Dec 2027

Headworks In ServiceProject Completion

Key Events & Lookahead

- Flow testing of the new raw sewage pumps was completed in April. The next round of pump flow testing will be conducted in June.
- Testing of equipment and systems is ongoing in advance of introduction of raw sewage to the new Headworks Facility.

