

Previous Performance	Current Performance	Notes & Issues	Legend	Good	Moderate	Poor
		COST: Costs are tracking behind planned, however, overall performance remains strong.				
		SCHEDULE: The schedule continues to be aggressive. The total value of payment milestones achieved in May was substantially higher than planned. This is positive as it signifies that the Design Builder is catching up on their schedule delay. The Design Builder achieved commissioning activities ahead of their targeted schedule, however, fell short on completion of planned construction activities.				
		RISK AND CONTINGENCY: Potential schedule delays due to: vibration issues identified during flow testing of the raw sewage pumps; the June storm which flooded some chambers and wet wells in the new Headworks Facility; and the Design Builder's aggressive schedule. The Design Builder's delay risk is increasing each month with less time available to regain schedule. The Design Builder has increased staffing levels on weekends to make up the deficit. Preliminary findings indicate some of the existing piping in the centrate area may be reused. Mitigation measures proposed for remaining feeder main crossings are appropriate.				
		COMMUNITY ENGAGEMENT: Lane and sidewalk closures associated with land drainage sewer and feeder main restoration work are anticipated in July. Advance notice will be provided.				
		Health/Safety/Environment (HSE): There was one first aid and one environmental spill incident.				
		INTERFACE: Coordination of sampling requirements with Environmental Standards for facility start-up and performance testing is ongoing. Daily coordination with Operations for raw sewage pump testing is ongoing. Training for the bin haulers was completed in June. Coordination and planning for the upcoming tie-ins and the introduction of raw sewage to the new Headworks Facility is ongoing.				
		QUALITY: There were two new Non-Conformance Reports (NCRs) opened and one NCR was closed.				

Project Phase

Planning

Procurement

Design

Build

Commission

Operate



Headworks - Site Grading

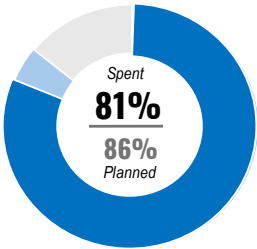


Primaries - New Facility Framing



UV Upgrade - Storage Room

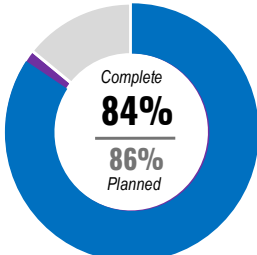
Cost



\$456M Spent
\$485M Planned Spend
\$565M Budget

*Spent values include invoices received in May 2026, compare against June 2026 Capital Expenditures Monthly Report. Spent values also include closed Project IDs.

Schedule



Jul 2026 Headworks In Service
Dec 2027 Project Completion

Key Events & Lookahead

- Flow testing of the new raw sewage pumps is ongoing.
- Testing of equipment and systems is ongoing in advance of introduction of raw sewage to the new Headworks Facility.

