



General Council of Winnipeg Community Centres BUSINESS PLAN

2027-2029

Land and water acknowledgments

GCWCC acknowledges that Winnipeg lies within Treaty No.1 territory and the traditional homeland of the Red River Métis Nation. The water we drink comes from Shoal Lake 40 First Nation in Treaty No. 3 territory. We are dedicated to moving forward in the spirit of reconciliation.

EXECUTIVE SUMMARY

The General Council of Winnipeg Community Centres (GCWCC) provides leadership, advocacy, and support to Winnipeg's community centre system: 63 community centres operating across 81 locations. Since 1971, GCWCC has worked to strengthen cooperation between community centres and the City of Winnipeg while supporting the boards, volunteers, and staff who keep these important neighbourhood spaces active and accessible.

This business plan outlines GCWCC's current role, key responsibilities, and priorities in a time of significant change for community centres. Across the city, centres are facing aging infrastructure, rising operating costs, volunteer recruitment challenges, shifting demographics, increased demand for inclusive and affordable programming, and growing pressure on staff and boards. These challenges require coordinated planning, sustainable funding, strong governance, and practical support that help centres continue serving their communities.

GCWCC's work is guided by Plan 2045, the 2026–2028 GCWCC Strategic Plan, GCWCC By-Law No. 1, and the City of Winnipeg/GCWCC Management Agreement. Together, these documents support a more connected, sustainable, and future-ready community centre system. GCWCC will continue to focus on community engagement and visibility, infrastructure planning, responsive programming, equity and inclusion, funding navigation, and financial sustainability.

Through grant administration, communications, governance support, managed-centre oversight, volunteer recognition, and collaboration with the city and community partners, GCWCC helps community centres respond to local needs while strengthening the system as a whole.

Key Priorities for the upcoming year include;

- Strengthen Community Centre governance and volunteer support
- Advance sustainable infrastructure planning
- Support responsive and inclusive programming
- Improve communications, visibility, and system-wide connection
- Strengthen funding navigation and financial sustainability
- Promote equity, accessibility, and inclusion

This plan reflects GCWCC's commitment to supporting vibrant, inclusive, and welcoming spaces where Winnipeggers can connect, participate, and build community

Recap of Funding Requests

<u>Summary of Grants</u>	<u>Approved for 2026</u>	<u>Proposed for 2027</u>
GCWCC Operating Grant	\$265,431	\$280,000
Program Registration Fee Subsidy Grant	\$110,750	\$110,750
GCWCC Programming Grant	\$470,000	\$470,000
Janitorial Grant (Wage Subsidy)	\$404,553	\$404,553
Program Wage Grant – as per Plan 2045	\$250,000	\$250,000
Community Centre Agreement – Legal Support	\$ 35,000	
Sub-total from Community Services Department	\$1,131,181	\$1,515,303
Athletic Field Maintenance Grant	\$390,600	\$415,600
Athletic Field Maintenance Equipment Grant	\$ 30,000	\$ 35,000
Graffiti Control Program Grant	\$ 32,000	\$ 32,000
Sub-total from Public Works Department	\$452,600	\$482,600
Plan 2045 implementation funding (proposed)	\$39,822	
Total Summary	\$2,028,156	\$1,997,903

Prepared by: Lora Meseman

Submitted by: Lora Meseman – 07/25

In Consultation with:

Community Services Department

Introduction

The General Council of Winnipeg Community Centres (GCWCC) was established in 1971 to promote cooperation and communication among community centres and between centres and the City of Winnipeg. Over time, GCWCC's role has evolved in response to the changing needs of the community centre system. Today, this includes leadership in areas such as facility planning, governance support, grant administration, and, where needed, direct operational support.

GCWCC is an umbrella organization that provides leadership and organizational support to Winnipeg's 63 community centres operating across 81 locations. Its primary purpose is to serve as a central resource for community centres, facilitate cooperation and communication among centres, and strengthen the relationship between community centres and the City of Winnipeg.

Community centres across Winnipeg operate in a wide range of contexts, each shaped by the unique needs, strengths, and priorities of the communities they serve. GCWCC plays a central role in supporting community centres within this environment by providing guidance, addressing common challenges, and advocating for improvements that benefit the system as a whole. GCWCC does this by:

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- connecting community centres
 - advocating for shared needs and priorities
 - providing tools, resources, and guidance
 - helping build a more coordinated and sustainable system
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GCWCC's role is not to direct individual centres, but to support, connect, and strengthen the system as a whole.

Community centres have been at the heart of neighbourhood life in Winnipeg for generations. Rooted in grassroots recreation and sport, they have provided spaces for people to gather, connect, and build community since the 1920s. As the city grew – particularly through suburban expansion in the 1960s and 1970s and the Unicity amalgamation – so too did the community centre system.

Today, Winnipeg's community centre system includes 63 centres operating across 81 locations, forming a city-wide network that reflects the diversity of the communities they serve. These spaces continue to play a vital role in supporting recreation, connection, and a sense of belonging.

Across the city, community centres are powered by dedicated volunteers, boards, and staff who work tirelessly to respond to the needs of the communities they serve. They support people of all ages, bring neighbours together, create opportunities for recreation and learning, and provide spaces where people feel welcomed and included.

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- **Our Vision:** A strong, connected, and sustainable community centre system that supports vibrant communities across Winnipeg
 - **Mission Statement:** GCWCC provides leadership, advocacy, and support to strengthen Winnipeg's community centre system, helping boards, staff, and volunteers sustain vibrant, inclusive spaces for the communities they serve.
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Our Values:

Integrity

We act with honesty and lead in ways that are principled and transparent.

Community-Centeredness

We keep people, place, and community needs at the heart of our decisions.

Responsiveness

We adapt as circumstances change, responding to emerging needs and opportunities.

Equity

We work to reduce barriers and support inclusive, accessible, and safe spaces for all.

Trust

We build strong relationships through consistency, transparency, and follow-through.

Our Strategic Plan Priorities:

Grounded in our vision, mission, and values—and informed by what we heard through engagement—these priorities outline how GCWCC will focus its efforts to strengthen the community centre system and support communities across Winnipeg.

1. Stronger Community Engagement & Visibility
2. Sustainable & Future-Ready Infrastructure
3. Responsive & Supported Programming
4. Equity, Diversity, and Inclusion in Practice

The complete 2026–2028 Strategic Plan is available at www.gcwcc.mb.ca.

Guiding Documents

1. Plan 2045 – 20-year Strategic Outlook

City Council officially approved the Plan 2045 Strategic Action Plan on July 17, 2025. The plan is built on Plan 2025 and supports an inclusive, sustainable, and future-ready community centre system.

Plan 2045 takes a broad, future-focused approach, with a strong emphasis on ensuring community centres can adapt as community needs change.

The guiding principles include:

- **Healthy & Active Living:** Promotes healthy and active living for all.
- **Community-Led:** Ensuring responsiveness to the diverse communities it serves.
- **Volunteer-Driven:** Promote and support a strong base of volunteers.
- **Affordable, Accessible, and Inclusive:** Reduce barriers that impede access.
- **Collaborative:** Maximize the use of resources and build community capacity.
- **Supportive Environments:** Provide safe, supportive, and respectful environments.
- **Equitable:** Balance the needs of individual centres with the need to optimize the system.
- **Flexible and Multi-Faceted Approach:** Provide solutions to respond to diverse needs



Vision

Plan 2045 provides strategies and actions to help ensure Winnipeg's community centre model is inclusive, sustainable, and responsive to the communities it serves and provides for:



PEOPLE: The community centre model builds upon its proud legacy of volunteerism and community leadership. The model will be collaborative in nature and provide flexibility with a variety of governance and management options aimed to ensure its long-term sustainability while maximizing the use of resources.



PROGRAMS: The model will continue to offer a variety of programs that meet the unique needs of its community including unstructured and informal activities, drop-in and low-cost programs, registered sport and wellness programs and community events.



PLACES: The community should be served with relevant and desirable programs delivered through well-maintained, and accessible, contemporary facilities. This can include a combination of neighbourhood, community, and district scale community centres.

To learn more about the full document, visit our website at www.gcwcc.mb.ca and look for the Plan 2045 [Full Report](#) and the [Plan 2045 Appendices](#)

2. GCWCC General Governance By-Law No.1

In late 2025, the Governance Committee engaged MNP to review the previous constitution. The review focused on strengthening alignment with GCWCC's modern governance goals, clarifying the structure of governing documents, and creating a framework that is easier to maintain and update over time. These five principles guided the review:

- removing the existing confusion between the Constitution and By-Laws;
- aligning the document with improved governance practices;
- clearly separating governance principles (By-Law) from operational practice (policies, procedures and Terms of Reference);
- streamlining structure to provide appropriate oversight and accountability to members as it relates to amendment processes; and
- enabling future policy development through a more coherent governance foundation.

The new GCWCC General Governance By-Law No. 1 was adopted by the membership at the April 2026 Annual General Meeting.

A companion Terms of Reference template, with guiding questions, was created to support the formation of the GCWCC Board's committees.

The full By-Law No. 1 is available at www.gcwcc.mb.ca under [About Us](#).

3. 2026–2028 GCWCC Strategic Plan

In late 2025, the Board of Directors worked on a new two-year strategic plan, leveraging the work from 2023 to 2025 on the Plan 2045 Strategic Action Plan. The Board kicked off a strategic planning session in October; the resulting document was approved by the GCWCC Board of Directors and presented to the membership at the April 2026 Annual General Meeting.

This Strategic Plan outlines how the General Council of Winnipeg Community Centres (GCWCC) will work alongside community centres, partners, and the city to strengthen the system as a whole over the next three years. It reflects both the realities community centres are facing today and the opportunities to build a stronger, more connected system for the future.

The 2026-2028 Strategic Plan is available for review at www.gcwcc.mb.ca in the [About Us](#) section.

5. City of Winnipeg/GCWCC Management Agreement

On January 14, 2019, the City of Winnipeg and the General Council of Winnipeg Community Centres (GCWCC) entered into a 10-year Management Agreement that outlines the responsibilities between GCWCC and the City of Winnipeg as they relate to City of Winnipeg community centres.

Components of the GCWCC 2019 Management Agreement

The 2019 Management Agreement identified the following components as responsibilities of GCWCC: Work collaboratively with the City of Winnipeg to find solutions to unresolved issues within the parameters of existing City policies and documents, maximizing opportunities.

- Governing Legislation, By-laws, Policy & Administrative Directives:
- Governance:
- Financial / Operational Performance:
- Process for Sustaining Community Centres
- District Planning Process
- Grant Funding Opportunities
- Reinvestment Strategy
- Programming Roles & Responsibilities
- Commitment to Stakeholder Public Engagement
- UFF Responsibilities Document/Accountability Manual
- Facility Renovations/ Redevelopment/Expansion

Organization Overview

Board of Directors Structure

GCWCC is an incorporated, not-for-profit organization governed by a Board of Directors. The GCWCC Board is comprised of the following:

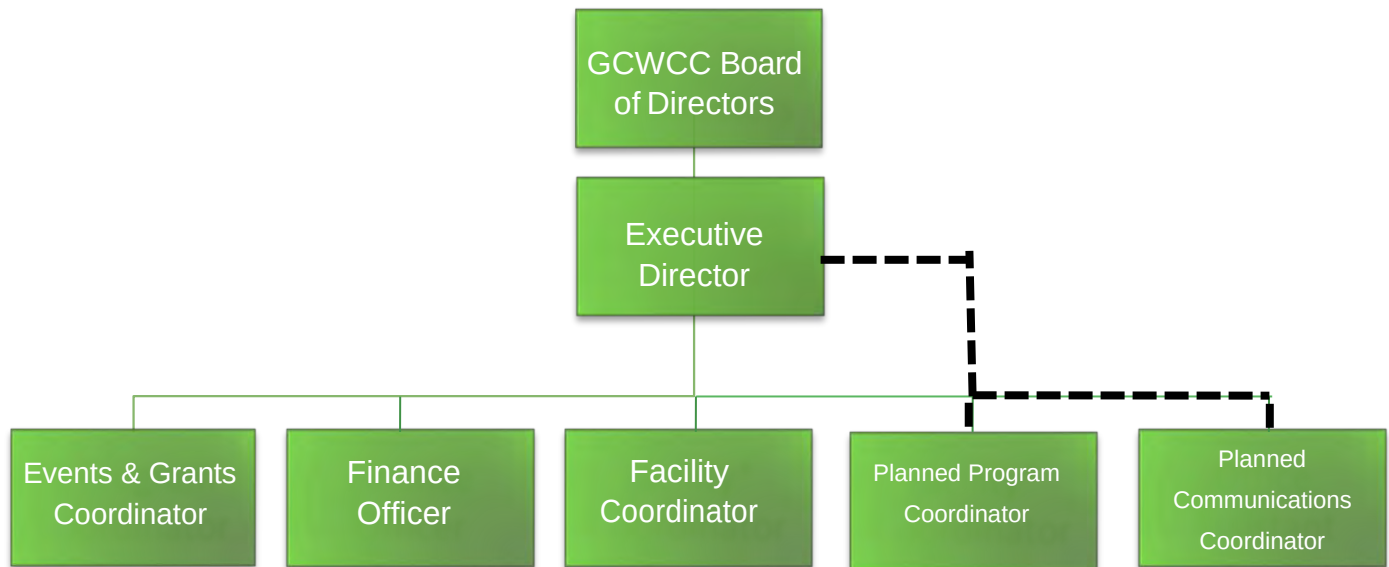
Executive Committee – Elected

- The Past-Chair, the duly elected Chair, First Vice Chair, Second Vice Chair

Representative Board – Appointed

- One appointed representative from each of the five district Community Centre Boards
- Up to a maximum of three Members-at-Large as appointed by the Board of Directors
- Up to a maximum of three City of Winnipeg Appointees
- Up to a maximum of three Community Services Liaisons (ex-officio)
- The GCWCC Executive Director (ex-officio)
- Committees include a governance committee and an audit and finance committee.

GCWCC Current and Planned Staffing



GCWCC Staffing

The Board of GCWCC is currently supported by three full-time staff, one part-time staff member, and, in 2026, a full-time term position will be reintroduced:

- Executive Director; full-time
- Facility Coordinator; full-time
- Finance Officer; 30 hours per week
- Events & Grants Coordinator; 28 hours per week.
- Program Coordinator; full-time term (expected start August 2026 till December 2027)
- Future Staffing – permanent Program Coordinator and Volunteer Coordinator.
- Communications Coordinator – this position was previously filled, but now vacant due to competitive salary challenges currently contracted services are supporting some of this role.

Plan 2045 examined the current community centre model and the roles of all players, including the city, GCWCC, and individually incorporated, volunteer-led boards. Through extensive engagement with volunteers, staff, City Councillors, and other organizations, the plan identifies key strategies and actions to enable a more sustainable model. Many of these actions require additional staff or financial resources to accomplish their goals.

Marketing & Promotions

Communications: The expanded bi-weekly community centre newsletter, *New This Week*, provides updates on grant opportunities, program opportunities, deadlines, and accountability information. This regular communication supports centres with timely and trusted operational information.

In 2025, GCWCC participated in and facilitated several meetings with various groups throughout the year. GCWCC's **Annual General Meeting** was held on April 12, 2025. Lunch & Learn virtual events were held five times throughout the year to share updates on changes to the Community Centre Renovation Grant, understanding financials, Efficiency Manitoba, and other relevant topics. In the fall, a workshop on the maintenance of outdoor ice rinks was held at Norwood Community Centre.

In 2025, GCWCC strengthened its **social media presence** by sharing regular news and information for centres and residents. Work also began on renewing the GCWCC website; however, the project was paused following a staffing change in the communications coordinator position.

Updates to the Accountability Manual were completed in draft, now with City for review, with the intent of updating content and creating new, easier-to-access sections for community centres. The project was paused in early 2026 due to staffing capacity at GCWCC and the City.

Volunteer Recognition: GCWCC recognizes the significant contribution of volunteers, who contribute thousands of volunteer hours annually. Each November, GCWCC hosts the Above and Beyond Banquet to honour outstanding community centre volunteers and past presidents formally. In 2024, the banquet was held at Garden City Community Centre and recognized 19 volunteers and three past presidents.

Managed Centres: The year began with six GCWCC-managed centres operating under the third model. The Maples Recreation Association was under GCWCC governance oversight, with GCWCC committed to attending board meetings until the May 2025 Annual General Meeting.

The other five centres currently managed by GCWCC are Weston Memorial, Norquay, Northwood, East Elmwood, and Chalmers Community Centres. These centres are independently incorporated and governed with a volunteer Steering Committee that meets quarterly. The Steering Committees are comprised of members from GCWCC, City of Winnipeg Community Services, community volunteers, and the community centre manager.

These centres continue to operate effectively, supported by experienced managers and regular contact with GCWCC. GCWCC provides bookkeeping services and manages financial reports and bank accounts, while each manager is responsible for generating revenue, making deposits, and reviewing quotes and invoices for their community centre.

In June 2026, GCWCC was assigned governance responsibility for two additional community centres. Work is underway to support these centres, and a recap will be included in the 2026 report.

2025 Year in Review

In 2025, GCWCC advanced several initiatives and celebrated key accomplishments across the community centre system.

Annual General Meeting: The Annual General Meeting had record attendance and included presentations from Sponsorship Winnipeg, the Office of Emergency Management, and the Winnipeg Police Service on safety-related topics. The event also welcomed the Mayor and several City Councillors.

Plan 2045 Approved: Plan 2045 is built around three main areas: People, Programs, and Places. The report encourages a flexible approach to managing centres, supporting volunteers, and making effective use of resources. It was developed through collaboration and approved by City Council on July 17, 2025.

Above & Beyond Banquet: GCWCC introduced a new format, moved the event to a weekday evening, and welcomed volunteers and staff from twenty-one community centres. The event held on November 20, 2025, recognized the contributions of 11 former community centre presidents and 34 award recipients. Volunteer Manitoba's Executive Director, Ashley Seymour, and Councillor Bryan Mayes were guest speakers.

Project Celebrations: GCWCC joined community centres in recognizing several completed projects, including the Winakwa Pathway Project Naming Ceremony, Northwood's new basketball court and playground, Gateway Community Centre's new basketball court, and Southdale Community Centre's new fitness addition.

Janitorial Wage Subsidy Grant: In 2025, GCWCC reformatted the Janitorial Wage Subsidy Grant by distributing funds directly to community centres in two payments. The program provided funding across all five districts, with total expenses of \$387,821. The change helped ease financial pressures on community centres while supporting employment opportunities.

Improved Community Centre Renovation Grant Program (CCRGP): GCWCC supported process improvements for the grant program and aided 24 community centres applying for City funding.

Trends & Challenges Impacting GCWCC & Centres

Winnipeg's 63 community centres face several pressing challenges, primarily stemming from their unique model of being City-owned but independently run by volunteer boards. The most significant hurdles include:

Aging Infrastructure & High Repair Costs: The majority of centres were constructed decades ago and require ongoing capital upgrades to comply with modern building codes and accessibility standards. Boards compete for grants from all levels of government, most notably the city's Community Centre Renovation Grant. The funding, currently set at \$2 million, allows centres to apply for up to \$100,000, but renovation projects are often double the grant available. This means community centres must apply for multiple grants or phase their projects, which means increased costs over the multi-year projects. The number of projects and dollars needed exceeds available funding.

Volunteers: In 2018, the number of volunteers offering their time at community centres was over 17,000; however, during the pandemic, that number drastically decreased to 5,576. The numbers increased by the end of 2024, with community centres reporting 8,210 volunteers and in 2025 reporting 8,106 volunteers.

Inflation: This continues to impact GCWCC and the community centres' operations, presenting challenges such as increased fuel costs, utilities, and overall increases in supplies and equipment, as well as wages, which affect overall operating expenses. The Universal Funding from the City of Winnipeg supports community centres with basic utility costs and general maintenance but does not provide funding for wages or major repairs.

Hiring Challenges: Community centres are struggling to find employees willing to take on minimum-wage roles. The increase in paid staff offsets the current trend of declining volunteers. In 2023, centres reported 652 staff, a range of full- and part-time positions. In 2024, the number remained at 652; in 2025, it increased to 696. The current Universal Funding Formula (the city's operating grant for centres) does not provide funding for staff wages, which means centres are required to generate income through rentals and increased fees to residents.

Minimum Wage: The continued increase in minimum wage will impact Janitorial Grant funding, which once supported twenty-eight community centres. As minimum wage increases, so too does the demand for support for programming wages and janitorial wages. Increases to wages mean increases to rental fees, program fees, or membership fees. Without these fees, community centres will find it difficult to operate.

Shifting Demographics: By 2031, it is projected that one in four Canadians will be 65 years old or better. Community centre facilities must support programming for older adults alongside programming for youth and children. Mature neighbourhoods are experiencing declining populations and reduced user bases, making program sustainability more challenging. At the same time, growing suburbs are experiencing rapid population growth that strains centre capacity.

Winnipeg Poverty Reduction Strategy, one in eight Winnipeggers lives in poverty. Almost one in five children lives in poverty. Community centres, whether on their own or in partnership with the community, offer a diverse range of free programming. They are also the front-line administrators of the community centre Program Registration Fee Subsidy grant. GCWCC will continue to work with the city to promote free and accessible programs at community centres serving high-need areas.

Changing Recreation Needs: Residents are seeking diverse types of programming, and some sport associations are no longer partnering with community centres in the same way. This shift has increased demand for facilities such as pickleball courts, cricket pitches, and spray pads. Adapting existing spaces requires capital investment, which remains difficult to secure.

GRANT PROGRAMS REVIEW

The City of Winnipeg provides GCWCC with an operating grant, as well as specific community centre funding grants for distribution to the community centres. These grants include the Community Centre Programming Grant, Registration Fee Subsidy, Janitorial Grant, Athletic Field Maintenance Grant, Athletic Field Maintenance Equipment Grant, Graffiti Control Grant, and Program Wage Subsidy Grant. In 2026, a one-time legal fee grant was provided to GCWCC to support community centres with legal advice during the development of a new City of Winnipeg and community centre management agreements.

GCWCC administers the grants to community centres based on applications received from individual centres throughout the year. The Programming, Janitorial, and Registration Subsidy Grants are each tracked through a separate fund bank account. GCWCC receives the funding and transfers the funds to each fund account.

A full breakdown of each grant's spending is detailed in Appendix 3: 2025 Grant Programs Review, and more details are outlined in Appendix 1: 2025 Audited Financials and Appendix 5: GCWCC Annual Report.

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- **Operating Grant:** The City of Winnipeg provides GCWCC with an operating grant to cover the day-to-day operations and staffing costs. Financial statements are presented to the GCWCC Board members for approval at the GCWCC Board meetings.

Below are the other funds that GCWCC receives from the City of Winnipeg to support community centres.

- **Programming Grant (Community Services, \$470,000):** GCWCC is responsible for administering the Community Centre Programming Grant, which provides funding assistance to ensure that all Centres can offer sustainable programs for their area residents. Eligible costs include staffing wages and benefits, staff and volunteer training, supplies and materials, equipment, and transportation.

Community centres offer sports and leisure programs that are relevant to the changing demographics. GCWCC supports community centres in identifying programs, establishing partnerships, and creating opportunities.

To improve and expand support for community centres, GCWCC intends to reinstate a dedicated Program Coordinator. This funding is also used to pay for required license fees for audio and video played at community

centres. For some community centres, the funding is used to cover 50% costs for the City of Winnipeg's Youth Drop-in and Free Play programs offered through the city Priceless Fund Guide.

- Community Centre Program Registration Fee Subsidy Fund Grant (Community Services, \$110,750):** GCWCC streamlined the application process to ensure that anyone participating in community centre programs can easily apply and receive financial assistance. GCWCC administers the Community Centre Program Registration Fee Subsidy to support low-income families with the rising costs of sports and recreational programs at community centres. As of 2020, the City is the sole funder of this program. GCWCC provides the funding to community centres that process applications and submit them to our office.
- Community Centre Janitorial Program (Community Services \$404,553):** GCWCC supports community centres to offset the costs of janitorial staff, the funding either pays for the staff or subsidizes their wages. The funding, starting in 2025, is directed to the community centre in two lump sum payments, 60% in the spring and 40% in the fall, once centres confirm they have hired and maintained employment for a janitor.
- Athletic Field Maintenance Grant – AFM – (Parks & Open Spaces, Public Works - \$390,600)** GCWCC works in partnership with the city to ensure the Athletic Field Maintenance Grant remains responsive to community centre needs. On November 19, 1997, City Council approved revisions to the fees and charges Policy, which states that all revenues generated from the City's athletic fields are to be provided to GCWCC for distribution to community centres in recognition of the work performed on the fields allocated to their centre. GCWCC provides administrative services for this grant. Applications are distributed to all community centres annually. Completed forms are submitted to GCWCC for processing and then forwarded to City of Winnipeg Parks & Open Spaces. GCWCC receives funding on a semi-annual basis and forwards the funds to participating centres. Funding is provided for participating in community centres on June 30 (70%) and September 30 (40%). In 2022, community centres that access AFM funding to maintain fields requested an increase due to rising fuel and staff wage costs.
In 2027, an increase of \$25,000 from \$390,600 to \$415,600 is requested.
- Athletic Field Maintenance Equipment Grant – (Parks & Open Spaces, Public Works - \$30,000)** In 2018, the City of Winnipeg funded Athletic Field Maintenance Equipment costs to assist community centres in maintaining off-site fields through the Athletic Field Maintenance Program. The grant of \$30,000 supports the purchase or rental of trailers, the rental of trucks, the purchase of straps, plus mileage. At the onset of this program, GCWCC facilitated a bulk purchasing option for trailers, which many community centres took advantage of. GCWCC continues to provide the administrative services for this grant.
In 2027, an increase of \$5,000 from \$30,000 to \$35,000 is requested.
- Graffiti Control Program (Public Works - \$32,000)** The Graffiti Control Program funding support was restored to \$32,000. GCWCC applies for Green Team Provincial Funding to help with Graffiti removal during the Summer months, working collaboratively with Public Works.
- Criminal Record Check Refund Grant** Community Centre volunteers and staff must often undergo Criminal Record checks before commencing their duties. The cost of the Criminal Record Check can place a financial burden on the community centres. In 2020, the Mayor's Office directed the City to enter into a grant agreement with GCWCC for two years. During that time, GCWCC received \$50,000 per year to offset the costs of Criminal Record Checks for community centres. GCWCC collaborated with the City to develop a grant application that would enable funding of up to 15 Criminal Record Checks per year for each community centre. These funds remain available, and the application is posted on the GCWCC website.

Key Priorities

GCWCC's key priorities reflect the immediate and long-term needs of Winnipeg's community centre system. They are grounded in Plan 2045, the 2026–2028 GCWCC Strategic Plan, the City of Winnipeg/GCWCC Management Agreement, and the ongoing realities shared by community centres, volunteers, staff, and partners. Together, these priorities focus GCWCC's work on strengthening the system, supporting local centres, and ensuring community centres remain welcoming, inclusive, and sustainable places for Winnipeggers.

Strengthen Community Centre Governance and Volunteer Support

In April 2026, the membership of GCWCC approved the General Governance By-Law No.1. The next priority is to:

- convert the By-Law No. 1 document to a new standard template for community centres to adopt,
- create a new terms of reference template document for community centres,
- create a new terms of reference template document for the district committees (boards).
- continue to work with centres to adapt to a modern governance model, as outlined in Plan 2045.

Advance Sustainable Infrastructure Planning

Many community centre facilities require renewal, accessibility improvements, and long-term capital planning. The priority for GCWCC in 2027 and 2028 will be to:

- work with the city, districts, and community centres to support coordinated infrastructure planning,
- ensure GCWCC becomes the first point of contact for any community centre major infrastructure planning,
- improve and streamline access to renovation and capital grant opportunities;
- and advocate for investments that reflect both current facility needs and future community growth.

Support Responsive and Inclusive Programming

Community needs continue to evolve across Winnipeg. Reintroducing program support capacity will be an important step in helping centres respond to residents of all ages and abilities. The key priorities for GCWCC are to:

- support centres in identifying local programming needs,
- hire a program coordinator to evaluate and support centre in adapting to changing demographics,
- strengthen partnerships, and expand opportunities for affordable, accessible recreation and leisure programs.
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Improve Communications, Visibility, and System-Wide Connection

GCWCC will help elevate the value of community centres and strengthen connections among centres, partners, and the public. We will continue strengthening communication with community centres through regular updates, resources, meetings, and learning opportunities. GCWCC is committed to:

- providing timely and relevant community news in the bi-weekly newsletter,
- continue to improve marketing opportunities through digital marketing, website refresh, and earned media
- offering Lunch & Learn virtual sessions to inform centres about important updates and initiatives.
- Offer enhanced volunteer recognition, as well as building upon the annual volunteer and staff recognition events.

Strengthen Funding Navigation and Financial Sustainability

Rising costs, staffing pressures, and growing facility needs continue to affect community centres. Priorities for the next two years will be to:

- support centres by administering city-funded grant programs,
- sharing funding information, improving grant-related processes,
- advocating for sustainable funding models, including but not limited to a review of the Universal Funding Formula in partnership with the City of Winnipeg and community centres;
- and help centres explore diversified revenue and partnership opportunities.

Promote Equity, Accessibility, and Inclusion

GCWCC will continue to encourage practices that reduce barriers and support safe, welcoming, and inclusive community spaces. This includes supporting

- affordable programming,
- strengthening access for residents facing financial barriers,
- encouraging inclusive governance and engagement;
- and working with partners to ensure community centres reflect the diverse communities they serve.

Financial Plan

GCWCC's financial plan for 2027–2029 is designed to support a strong, connected, and sustainable community centre system while responding to rising operating costs, staffing pressures, aging infrastructure, changing community needs, and increased demand for affordable and inclusive programming. The plan is based on continued partnership with the City of Winnipeg, responsible stewardship of public funds, and a phased approach to strengthening organizational capacity.

For 2027, GCWCC is requesting total grant funding of \$1,997,903. This reflects increases to the 2027 budget presented in last year's business plan and will support targeted investments in operating stability, athletic field maintenance, equipment support, and the continued delivery of grant programs that directly support community centres across Winnipeg.

FUNDING AREA	2027 PROPOSED INCREASES	PURPOSES
Operating Fund	From \$265,431 to \$280,000	To support GCWCC with increased costs, most notable the significant lease increases over the next five years
Athletic Field Maintenance Grant	From \$390,600 to \$415,600	Community Centres are asking for additional funding to support increased fuel and maintenance costs.
Athletic Field Equipment Grant	From \$30,000 to \$35,000	To help support increased costs of fuel, repairs, and truck rentals

In addition to the proposed increases listed above, GCWCC is also requesting to use the \$39,822 of unspent funding from the Plan 2045 project for implementation of governance, centre assessments, and further review of equity and inclusion opportunities.

The requested funding will be used to maintain core GCWCC operations, administer community centre grants, support centres facing increased costs, and advance the priorities identified in Plan 2045 and the GCWCC Strategic Plan.

The main financial risks facing GCWCC and community centres include insufficient funding growth, inflation, rising wage costs, volunteer decline, aging infrastructure, and increased demand for subsidized or low-cost programs. GCWCC will manage these risks through regular financial monitoring, clear reporting to the Board of Directors, ongoing communication with funders, improved grant administration processes, and continued advocacy for sustainable, predictable funding.

Conclusion

Winnipeg's community centres remain essential neighbourhood spaces where residents gather, participate, volunteer, and build connections. They are also operating in an increasingly complex environment shaped by aging infrastructure, rising costs, changing community needs, volunteer pressures, and growing expectations for accessible and inclusive programming.

GCWCC is committed to helping community centres meet these challenges through leadership, advocacy, coordination, and practical support. By working closely with the City of Winnipeg, district representatives, community centre boards, staff, volunteers, and community partners, GCWCC will continue to strengthen the systems, tools, relationships, and resources needed to support centres across the city.

The priorities outlined in this business plan provide a focused path forward. They reflect the need for sustainable infrastructure planning, stronger governance and volunteer support, responsive programming, improved communication, equitable access, and long-term financial sustainability. Continued investment and collaboration will be essential to ensuring community centres can remain relevant, resilient, and responsive to the people they serve.

As GCWCC moves forward, its focus remains clear: supporting a strong, connected, and sustainable community centre system that contributes to vibrant communities across Winnipeg.

APPENDICES

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GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.

DECEMBER 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of General Council of Winnipeg Community Centres Inc.:

Opinion

We have audited the accompanying financial statements of General Council of Winnipeg Community Centres Inc. (the "Centre"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in net assets, and cash flow for the year then ended, and the notes to financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of General Council of Winnipeg Community Centres Inc. as at December 31, 2025, and the results of its operations and its cash flow for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Auditor's Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Winnipeg, Manitoba
April 6, 2026**

Fort Group

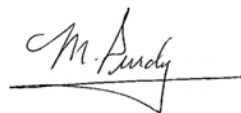
**CHARTERED PROFESSIONAL
ACCOUNTANTS INC.**



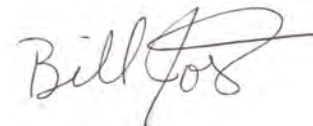
GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2025

	OPERATING FUND	PROGRAM REGISTRATION FEE SUBSIDY FUND	CITY OF WINNIPEG PROGRAMMING FUND	CITY OF WINNIPEG JANITORIAL FUND	TOTAL 2025	TOTAL 2024
ASSETS						
CURRENT ASSETS						
Cash	\$ 184,942	328,241	237,757	133,220	884,160	899,205
Accounts receivable	10,002	-	-	-	10,002	34,731
Accrued interest receivable	946	-	4,351	4,184	9,481	4,864
Prepaid expenses	9,680	-	-	-	9,680	1,446
Short-term investments (Note 3)	36,904	-	-	-	36,904	34,922
GST receivable	2,915	-	882	35	3,832	8,011
Inter-fund balances (Note 4)	7,929	-	-	-	-	-
	253,318	328,241	242,990	137,439	954,059	983,179
LONG-TERM INVESTMENTS (Note 3)	-	-	55,683	53,844	109,527	109,527
TANGIBLE CAPITAL ASSETS (Note 5)	4,104	-	-	-	4,104	3,594
	<u>\$ 257,422</u>	<u>328,241</u>	<u>298,673</u>	<u>191,283</u>	<u>1,067,690</u>	<u>1,096,300</u>
LIABILITIES AND NET ASSETS						
CURRENT LIABILITIES						
Accounts payable and accrued liabilities (Note 6)	\$ 28,366	5,183	66,817	192	100,558	47,806
Inter-fund balances (Note 4)	-	-	7,929	-	-	-
Deferred contributions - Operating (Note 7)	45,797	-	-	-	45,797	49,570
Deferred contributions - Funds (Note 10)	-	323,058	219,391	186,746	729,195	786,573
	74,163	328,241	294,137	186,938	875,550	883,949
NET ASSETS (DEFICIT)						
Unrestricted - Operating Fund	183,259	-	-	-	183,259	258,065
Externally restricted - Funds	-	-	4,536	4,345	8,881	(45,714)
	183,259	-	4,536	4,345	192,140	212,351
	<u>\$ 257,422</u>	<u>328,241</u>	<u>298,673</u>	<u>191,283</u>	<u>1,067,690</u>	<u>1,096,300</u>

APPROVED BY THE BOARD:



Director



Director

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
STATEMENT OF OPERATIONS
YEAR ENDED DECEMBER 31, 2025

	OPERATING FUND	PROGRAM REGISTRATION FEE SUBSIDY FUND	CITY OF WINNIPEG PROGRAMMING FUND	CITY OF WINNIPEG JANITORIAL FUND	TOTAL 2025	TOTAL 2024
REVENUE						
Grants						
City of Winnipeg						
Programming	\$ -	-	505,037	-	505,037	385,942
Athletic field maintenance	390,600	-	-	-	390,600	390,600
Janitorial	-	-	-	390,655	390,655	329,877
Operating	260,226	-	-	-	260,226	260,226
Program registration fee subsidy	-	139,057	-	-	139,057	65,161
Administration	55,000	-	-	-	55,000	70,000
Trailer grant	30,000	-	-	-	30,000	30,000
Graffiti control	17,601	-	-	-	17,601	19,786
Criminal record check	3,773	-	-	-	3,773	2,020
Plan 2045	-	-	-	-	-	209,392
Building safer communities	-	-	-	-	-	24,885
Province of Manitoba						
Green Team Project	13,591	-	-	-	13,591	11,289
Memberships	31,500	-	-	-	31,500	31,500
Bookkeeping fees	19,500	-	-	-	19,500	16,800
Above and Beyond	16,395	-	-	-	16,395	12,365
Interest	1,270	-	2,758	2,661	6,689	5,088
	839,456	139,057	507,795	393,316	1,879,624	1,864,931
EXPENSES (Schedule)	<u>865,086</u>	<u>139,057</u>	<u>505,037</u>	<u>390,655</u>	<u>1,899,835</u>	<u>1,832,598</u>
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	<u>\$ (25,630)</u>	<u>-</u>	<u>2,758</u>	<u>2,661</u>	<u>(20,211)</u>	<u>32,333</u>

**GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
STATEMENT OF CHANGES IN NET ASSETS
YEAR ENDED DECEMBER 31, 2025**

	<u>OPERATING FUND</u>	<u>PROGRAM REGISTRATION FEE SUBSIDY FUND</u>	<u>CITY OF WINNIPEG PROGRAMMING FUND</u>	<u>CITY OF WINNIPEG JANITORIAL FUND</u>	<u>TOTAL 2025</u>	<u>TOTAL 2024</u>
NET ASSETS (DEFICIT), BEGINNING OF YEAR	\$ 258,065	(11,263)	(73,155)	38,704	212,351	180,018
Excess (deficiency) of revenue over expenses	(25,630)	-	2,758	2,661	(20,211)	32,333
Inter-fund transfer (Note 4)	<u>(49,176)</u>	<u>11,263</u>	<u>74,933</u>	<u>(37,020)</u>	<u>-</u>	<u>-</u>
NET ASSETS, END OF YEAR	<u>\$ 183,259</u>	<u>-</u>	<u>4,536</u>	<u>4,345</u>	<u>192,140</u>	<u>212,351</u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
STATEMENT OF CASH FLOW
YEAR ENDED DECEMBER 31, 2025

	<u>2025</u>	<u>2024</u>
CASH PROVIDED BY (USED IN):		
OPERATING ACTIVITIES		
Excess (deficiency) of revenue over expenses	\$ (20,211)	32,333
Add back non-cash item:		
Amortization of tangible capital assets	2,485	2,470
Loss on disposal of tangible capital asset	<u>(806)</u>	<u>-</u>
	(18,532)	34,803
Change in non-cash working capital items:		
Accounts receivable	24,729	12,578
Accrued interest receivable	(4,617)	(147)
Prepaid expenses	(8,234)	(1,446)
GST receivable	4,179	(5,328)
Accounts payable and accrued liabilities	52,752	(42,672)
Deferred contributions - Operating	(3,773)	(61,412)
Deferred contributions - Funds	<u>(57,378)</u>	<u>188,614</u>
	<u>(10,874)</u>	<u>124,990</u>
INVESTING ACTIVITIES		
Proceeds on maturity of investments	34,922	254,588
Purchase of investments	(36,904)	(138,027)
Purchase of tangible capital assets	<u>(2,189)</u>	<u>(2,647)</u>
	<u>(4,171)</u>	<u>113,914</u>
CHANGE IN CASH	(15,045)	238,904
CASH, BEGINNING OF YEAR	<u>899,205</u>	<u>660,301</u>
CASH, END OF YEAR	<u><u>\$ 884,160</u></u>	<u><u>899,205</u></u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

1. ACCOUNTING ENTITY

General Council of Winnipeg Community Centres Inc. (the "Centre") was incorporated in the Province of Manitoba as a not-for-profit organization on April 30, 1987, and is thus exempt from income taxes under the Income Tax Act of Canada. The Centre receives funding from the City of Winnipeg, and its purpose is to provide support services for Winnipeg Community Centre executive and volunteer boards and to administer grants received from the City of Winnipeg (the "City") and the Province of Manitoba.

2. SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

An underlying assumption of the preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations is that the entity will continue for the foreseeable future and will be able to realize its assets and discharge liabilities in the normal course of operations.

The financial statements include the following significant accounting policies:

(a) Fund Accounting

The **Operating Fund** accounts for the day-to-day operations of the Centre.

The **Program Registration Fee Subsidy Fund** accounts for the administration of funds received from the City to be paid to Winnipeg Community Centres as program registration fee subsidy grants.

The **City of Winnipeg Programming Fund** accounts for the administration of funds received from the City to be paid to Winnipeg Community Centres as programming grants.

The **City of Winnipeg Janitorial Fund** accounts for the administration of funds received from the City to pay wages to janitorial staff.

(b) Tangible Capital Assets

Tangible capital assets are recorded at cost. Amortization is provided on the declining balance basis at the following rates:

Computer hardware	55%
Office equipment	20%

Additions are amortized at one-half of the above rates in the year of purchase.

(c) Revenue Recognition

The Centre follows the deferral method in accounting for contributions. Restricted contributions are recognized as revenue in the year the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable and when collectibility is reasonably assured.

Grants are recognized as revenue in the year the related expenses are incurred.

Above and Beyond revenue is recognized as revenue when received or receivable and when collectibility is reasonably assured.

Membership revenue is recognized as revenue in the membership period when received or receivable.

Interest is recognized in the period earned.

Bookkeeping fees are recognized in the period the services are performed.

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Contributed Services and Donated Materials

The Centre receives a substantial amount of volunteer time and effort, as well as donated materials and supplies to carry out its activities. Due to the difficulty in determining the fair value of the contributed goods and services, they have not been recognized in these financial statements.

(e) Use of Estimates

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Estimates include amounts payable for services not billed yet when these financial statements were approved and the useful life of tangible capital assets. Actual results may differ from estimates.

(f) Financial Instruments

Financial instruments held by the Centre include cash, accounts receivable, accrued interest receivable, short and long-term investments and accounts payable and accrued liabilities. The Centre initially measures its financial instruments at fair value when the asset or liability is first recognized. The Centre subsequently measures its financial instruments at amortized cost. Amortized cost is the amount at which the financial instrument is measured at initial recognition, less principal repayments, plus or minus the cumulative amount of any difference between that initial amount and the maturity amount, and minus any reduction for impairment.

3. INVESTMENTS

Short-term investments

	<u>2025</u>	<u>2024</u>
Operating Fund		
GIC held with BMO which is non-cashable. Interest rate of 4.75% matured on February 18, 2025.	\$ -	28,500
GIC held with BMO which is non-cashable. Interest rate of 5.05% matured on February 18, 2025.	-	6,422
GIC held with BMO which is non-cashable. Interest rate of 2.75% maturing on August 25, 2026.	6,922	-
GIC held with BMO which is non-cashable. Interest rate of 3.00% maturing on March 23, 2026.	<u>29,982</u>	<u>-</u>
	<u><u>\$ 36,904</u></u>	<u><u>34,922</u></u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

3. INVESTMENTS (continued)

Long-term investments

	<u>2025</u>	<u>2024</u>
City of Winnipeg Programming Fund		
GIC held with BMO which is cashable. Average interest rate of 4.00% maturing on January 19, 2027.	55,683	55,683
City of Winnipeg Janitorial Fund		
GIC held with BMO which is cashable. Average interest rate of 4.00% maturing on January 25, 2027.	<u>53,844</u>	<u>53,844</u>
	<u><u>\$ 109,527</u></u>	<u><u>109,527</u></u>

4. INTER-FUND BALANCES AND TRANSFERS

The inter-fund balances are unsecured, non-interest bearing and due on demand.

During the year, the Board of Directors approved an inter-fund transfer to eliminate inter-fund balances.

5. TANGIBLE CAPITAL ASSETS

	<u>2025</u>	<u>2025</u>	<u>2024</u>	<u>2024</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Cost</u>	<u>Accumulated Amortization</u>
Computer hardware	\$ 26,853	23,876	24,704	21,570
Office equipment	<u>28,636</u>	<u>27,509</u>	<u>28,596</u>	<u>28,136</u>
	<u>55,489</u>	<u>51,385</u>	<u>53,300</u>	<u>49,706</u>
Net book value	<u><u>\$ 4,104</u></u>		<u><u>3,594</u></u>	

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2025</u>	<u>2024</u>
Operating Fund		
Accounts payable and accrued liabilities	<u>\$ 28,366</u>	<u>29,206</u>
Program Registration Fee Subsidy Fund		
Accounts payable and accrued liabilities	<u>5,183</u>	<u>600</u>
City of Winnipeg Programming Fund		
Accounts payable and accrued liabilities	<u>66,817</u>	<u>12,000</u>
City of Winnipeg Janitorial Fund		
Accounts payable and accrued liabilities	184	6,000
Government source deductions payable	<u>8</u>	<u>-</u>
	<u>192</u>	<u>6,000</u>
	<u><u>\$ 100,558</u></u>	<u><u>47,806</u></u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

7. DEFERRED CONTRIBUTIONS - OPERATING

Deferred Contributions - Operating represents unspent funding restricted for specific use in future periods. Changes in the balance of the deferred contributions are as follows:

	<u>2024</u>	<u>Funding Received 2025</u>	<u>Revenue Recognized 2025</u>	<u>2025</u>
Criminal Record Check grant	\$ 49,570	-	3,773	45,797

8. RISK MANAGEMENT

(a) Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. It is management's opinion that the Centre is exposed to interest rate risk due to its short and long-term investments in guaranteed investment certificates. Management does not use derivative instruments to mitigate this risk; however, the risk is deemed to be low.

(b) Liquidity Risk

Liquidity risk is the risk that the Centre will not be able to meet its financial obligations as they come due. Financial liabilities consist of accounts payable and accrued liabilities. Accounts payable and accrued liabilities are paid in the normal course of business.

The Centre's approach to managing liquidity risk is to ensure that it will always have sufficient liquidity to meet liabilities when due.

At December 31, 2025, the organization has a cash balance of \$884,160 (2024 - \$899,205) which is sufficient to meet its financial liabilities of \$100,559 (2024 - \$47,806).

(c) Credit Risk

Credit risk is the risk that a counterpart will default on its financial liabilities.

Financial instruments potentially subject the Centre to credit risk and concentrations of credit risk consist principally of accounts receivable. Management manages credit risk associated with accounts receivable by pursuing collections when they are due. Management deems this risk not to be significant.

9. COMMITMENTS

The Centre leases office space and office equipment under operating leases. The total of all future annual commitments are as follows:

	<u>Equipment</u>	<u>Office Space</u>	<u>Total</u>
December 31, 2026	\$ 5,302	15,561	20,863
2027	5,063	-	5,063
2028	4,888	-	4,888
2029	2,966	-	2,966
2030	1,330	-	1,330
Total	<u>\$ 19,549</u>	<u>15,561</u>	<u>35,110</u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
NOTES TO FINANCIAL STATEMENTS
YEAR ENDED DECEMBER 31, 2025

10. DEFERRED CONTRIBUTIONS - FUNDS

Deferred Contributions - Funds represent the unspent balance of contributions to be used for the future allocation to Winnipeg community centres. Changes in unspent deferred contributions - funds balances are as follows:

	<u>2025</u>	<u>2024</u>
Program Registration Fee Subsidy Fund		
Balance, beginning of year	\$ 351,365	305,776
Receipts		
Program registration fee subsidy contributions	110,750	110,750
Disbursements		
Program registration fee subsidy grants	139,057	65,161
Net change	(28,307)	45,589
Balance, end of year	<u>323,058</u>	<u>351,365</u>
City of Winnipeg Programming Fund		
Balance, beginning of year	254,428	170,370
Receipts		
Programming contributions	470,000	470,000
Disbursements		
Programming grants	424,861	310,389
Licensing fees	40,176	45,553
Admin fees	40,000	30,000
	<u>505,037</u>	<u>385,942</u>
Net change	(35,037)	84,058
Balance, end of year	<u>219,391</u>	<u>254,428</u>
City of Winnipeg Janitorial Fund		
Balance, beginning of year	180,780	121,813
Receipts		
Janitorial contributions	396,621	388,844
Disbursements		
Grants	366,592	-
Wages	9,063	314,877
Admin fees	15,000	15,000
	<u>390,655</u>	<u>329,877</u>
Net change	5,966	58,967
Balance, end of year	<u>186,746</u>	<u>180,780</u>
	<u><u>\$ 729,195</u></u>	<u><u>786,573</u></u>

GENERAL COUNCIL OF WINNIPEG COMMUNITY CENTRES INC.
SCHEDULE OF EXPENSES
YEAR ENDED DECEMBER 31, 2025

	OPERATING FUND	PROGRAM REGISTRATION FEE SUBSIDY FUND	CITY OF WINNIPEG PROGRAMMING FUND	CITY OF WINNIPEG JANITORIAL FUND	TOTAL 2025	TOTAL 2024
Grants						
Athletic field maintenance	\$ 381,899	-	-	-	381,899	378,820
City of Winnipeg - programming	-	-	424,861	-	424,861	310,389
Janitorial	-	-	-	366,592	366,592	-
Program registration fee subsidy	-	139,057	-	-	139,057	65,161
Trailing	30,000	-	-	-	30,000	30,000
Above and Beyond	14,524	-	-	-	14,524	10,288
Administration	-	-	40,000	15,000	55,000	45,000
Amortization of capital assets	2,485	-	-	-	2,485	2,470
Bank charges	880	-	-	-	880	927
Building safer communities	-	-	-	-	-	24,159
Criminal record check fees	3,773	-	-	-	3,773	2,020
Green Team wages	30,880	-	-	-	30,880	31,038
Licensing fees	-	-	40,176	-	40,176	45,553
Office and miscellaneous	29,026	-	-	-	29,026	34,831
Plan 2045	19,570	-	-	-	19,570	214,005
Professional fees	16,030	-	-	-	16,030	18,820
Rent	23,340	-	-	-	23,340	23,340
Repairs and maintenance	1,440	-	-	-	1,440	841
Service contracts	19,986	-	-	-	19,986	22,671
Special projects	2,829	-	-	-	2,829	3,810
Telephone	3,656	-	-	-	3,656	2,786
Wages and benefits	281,786	-	-	9,063	290,849	562,930
Workers compensation	-	-	-	-	-	201
Workshops, seminars and meetings	2,982	-	-	-	2,982	2,538
	<u>\$ 865,086</u>	<u>139,057</u>	<u>505,037</u>	<u>390,655</u>	<u>1,899,835</u>	<u>1,832,598</u>



General Council of Winnipeg Community Centres

APPENDIX 2: GCWCC 2026-2029 Operating Budget Projections

Income		2026	2027	2028/2029
		Actual Budget	Proposed Budget	Proposed Budget
1	Bank Interest	2,000	200	200
2	GCWCC Operating Grant	265,431	280,000	285,000
3	Grants Admin Fee	60,000	60,000	60,000
4	Member Fees (2026/27 @ \$525/centre)	33,075	33,075	33,075
5	Financial Services (Bookkeeping)	19,500	22,800	22,800
6	Other Income (Volunteer Appreciation - Fundraising)	12,000	14,000	14,000
Total Income		392,006	410,075	415,075
Expenses				
7	Audit Expense	14,000	15,000	16,000
8	Bank Charges	1,300	1,000	1,000
9	Equipment	3,000	5,000	5,000
10	Office	3,500	6,000	6,000
11	Maintenance	1,000	1,000	1,000
12	Parking	13,000	12,000	12,000
13	Postage	2,100	1,200	1,200
14	Service Contracts (IT Protection, Postage Machine, Printers)	22,000	21,000	21,000
15	Telephone/Internet	3,500	3,700	3,700
16	Lease (renews 08/2026 – 3 years)*	25,000	37,242	39,015
17	Leadership Development/Meetings	3,000	3,000	3,000
18	Wages/MERCS	285,502	266,000	268,000
19	Workers Compensation	800	500	500
20	Employee Group Plan Benefits	8,000	9,000	9,500
21	Volunteer Appreciation	10,000	14,000	14,000
21	Marketing (Website/Social Media Support)	0	15,000	15,000
22	Total Expenses	395,702	410,642	415,915
23	Surplus/(Deficit)	-3,696	-567	-840

Line 2: GCWCC's operating funds. Requesting increase to operating grant to adjust wages, and address significant lease agreement jump.

Line 16: Edison Properties increase for lease will increase over the next 3 years by 66%.

Line 21: New expense line recommended as per Plan 2045, to address increased need to promote centres through digital marketing.



Projected Community Centre Grant Funding

	Description of funds available for Community Centres	2026 Actual Budget	2027 Proposed	2028/2029 Proposed
24	GCWCC Operating Grant ^{Note 1}	265,431	280,000	285,000
25	Program Registration Fee Subsidy Grant ^{Note 2} Community Services	110,750	110,750	110,750
26	Community Centre Programming Grant ^{Note 3} Community Services	470,000	470,000	490,000
27	Community Centre Janitorial Wage Subsidy ^{Note 4} Community Services	404,553	404,553	424,780
28	Program Wage Subsidy Grant ^{Note 5} Community Services	250,000	250,000	250,000
29	CC Agreement Legal Support (One Time) ^{Note 6} Community Services	35,000	0	0
30	Graffiti Control Program Grant Public Works	32,000	32,000	32,000
31	Athletic Field Maintenance (AFM) Program Grant ^{Note 7} Parks & Open Space - Public Works	390,600	415,600	415,600
32	Athletic Field Equipment (AFM) ^{Note 8} Parks & Open Space - Public Works	30,000	35,000	35,000
33	Plan 2045 implementation funding (Proposed) ^{Note 9}	39,822		
	Total City of Winnipeg Grants for Supporting Community Centres	\$ 2,028,156	\$ 1,997,903	\$ 2,043,130

Notes:

Note 1: GCWCC's operating funds. Requesting increase to operating grant to adjust wages, and address unexpected lease agreement increase.

Note 2: In 2025, we partnered with Kid Sport (tracked by centre) to address several community centre requests, making it easier for parents to receive funding through Sport MB. Funding requests through centres have shifted from association sports to centre programming. We further removed barriers for families and centres in 2026.

Note 3: A \$40,000 admin fee is applied to these funds. Funding at this level has been in place since 2016, centre funding requests continue to rise. This grant covers all ENTANDEM/AUDIO CINE License Fees for centres. A portion of the funding is used to help with costs of Youth Drop-in/Free Play at designated centres, in partnership with City of Wpg Recreation.

Note 4: Funding shifted from payroll managed by GCWCC, to a Wage Fund directly to the centres. This allowed for more centres to receive funding, allowing the centre to offer additional benefits to the employees. Admin fee of \$20,000.

Note 5: New in 2026, this fund has allowed GCWCC to provide additional targeted support to centres. A term position created to evaluate current programs, and identifying gaps and opportunities.

Note 6: One-time grant to support centres, dependent on City of Winnipeg development of community centre management agreements.

Note 7: Fuel and maintenance costs for centres continue to increase, requesting an increase of \$25,000 to this fund for 2027 and following years based on expenses to centres. Reviewed annually with Parks.

Note 8: Community centres maintaining sports fields requesting increased funding to support offsetting costs of vehicle rentals, mileage to fields and maintenance of equipment.

Note 9: Request to use the unspent funding from the Plan 2045 project for implementation of governance, centre assessments and further review of equity and inclusion opportunities.



APPENDIX 3 : 2027-2029 Business Plan

*Reference page 11 GCWCC YE Report as at December 31,2025

Note 10. Deferred Contributions - Funds

General Council of Winnipeg Community Centres

2025 Grant Programs Review

C.C. REGISTRATION FEE SUBSIDY GRANT - City of Winnipeg

<i>Balance, beginning of year</i>	\$351,365.00
Contributions	\$110,750.00
Disbursements	\$139,057.00
Net Change	<u><u>-\$28,307.00</u></u>
 Balance, end of year and carried forward (Note 1)	 <u><u>\$323,058.00</u></u>

C.C. PROGRAMMING GRANT - City of Winnipeg

<i>Balance, beginning of year</i>	\$254,428.00
Revenue:	\$470,000.00
Expense	\$505,037.00
Net Change	<u><u>-\$35,037.00</u></u>
 Balance, end of year and carried forward (Note 2)	 <u><u>\$219,391.00</u></u>

C.C. JANITOR GRANT - CITY OF WINNIPEG

<i>Balance, beginning of year</i>	\$180,780.00
Revenue	\$396,621.00
Expense	\$390,655.00
Net Change	<u><u>\$5,966.00</u></u>
 Balance, end of year and carried forward (Note 3)	 <u><u>\$186,746.00</u></u>

C.C. ATHLETIC FIELD MAINTENANCE GRANT - CITY OF WINNIPEG

<i>Balance, beginning of year</i>	
Revenue	\$390,600.00
Expense	\$381,899.00
Net Change	\$8,701.00
Balance, end of year administration cost	\$8,701.00

C.C. ATHLETIC FIELD MAINTENANCE EQUIPMENT GRANT - CITY OF WINNIPEG

<i>Balance, beginning of year</i>	\$0.00
Revenue	\$30,000.00
Expense	\$30,000.00
Net Change	\$0.00
Balance, end of year and carried forward	\$0.00

Criminal Record Check Grant (Note 7 page 10 in YE Financial Statement 2025)

<i>Balance, beginning of year</i>	\$49,570.00
Revenue	\$0.00
Expense	\$3,773.00
Net Change	-\$3,773.00
Balance, end of year and carried forward	\$45,797.00

Note 1 Program Fee Subsidy : Removed barriers for families and centres to access funding. Partnered with Kid Sport and community centres CC fees processed through their programming.

Note 2 Programming: Includes Grants, Licensing fees for centres and admin fees.

Note 3 Janitorial Grant Fund: This year funding model changed to a wage subsidy direct to all on the program, except one centre. Includes Grants, Wages, Admin Fees

Note 4 AFM Equipment Grant: In 2025 the full amount of the funds were distributed.

Note 5 Plan 2045 Funding: payment for \$19,570 received in 2026. Request accessing the balance of grant for implementation costs in 2026.

Note 6 Criminal Record Check Grant: provided by the Mayor's office in 2021 & 2022, two years impacted by community centre closures and few applications. Community centres continue to apply for this funding.

APPENDIX 4 2025 Community Centre Grant Recipients_FN

2025 Community Centre Program Registration Fee Subsidy Grant Recipients

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Central Corydon	\$7,454	Assiniboia-West	\$205	Central	\$13,305	Bronx Park	\$461.00	Dakota	\$3,749	
Earl Grey	\$6,318	Bord-Aire	\$1,135	Garden City	\$4,425	East Elmwood	\$960	Glenwood	\$1,396	
Fort Garry	\$450	Deer Lodge	\$300	Luxton	\$900	Transcona East End	\$1,812	Grendell Park	\$650	
Linden Woods	\$4,925	Kirkfield-Westwood	\$339	Maples	\$1,400	Gateway	\$6,365	Norberry- Glenlee	\$4,777	
Lord Roberts	\$8,284	Roblin Park	\$2,000	Red River	\$1,989	Melrose Park	\$400	Notre Dame	\$2,080	
Riverview	\$182	Sturgeon Heights	\$4,590	Sinclair Park	\$675	North Kildonan	\$2,500	St. Norbert	\$900	
Robert A. Steen	\$2,870	Varsity View	\$352	Tyndall Park	\$10,005	Oxford Heights	\$800	Southdale	\$1,280	
		Westdale	\$195			Park City West	\$1,600	South Winnipeg	\$26,432	
		Whyte Ridge	\$1,361			Valley Gardens	\$1,669	Winakwa	\$3,290	
								JE Adj	\$4,277	
Total	\$30,483		\$10,477		\$32,699		\$16,567.00		\$48,831	\$139,057.00

2025 Community Centre Programming Grant Recipients

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Earl Grey	\$77,916	Deer Lodge*	Free Play*	Central	\$8,998	East Elmwood*	\$2,606	Champlain	\$5,364	
Lord Roberts	\$8,522	Heritage Victoria*	Free Play*	Garden City	\$10,000	Oxford Heights*	Free Play*	Greendell Park	\$11,700	
River Osborne*	Free Play*	Varsity View*	Free Play*	Luxton	\$90,556			Winakwa	Free Play*	
								JE Adj	\$21,324	
R.A. Steen	\$12,478			Norquay*	\$72,072			Admin Fee	\$40,000	
Valour	\$13,551			Ralph Brown	\$7,669			Licensing Fees pd for Centres	\$40,176	
				Weston*	Free Play*			9 FP/YA City*	\$82,105	
Total	\$112,467		\$0		\$189,295		\$2,606		\$ 200,669.00	\$ 505,037.00

*9 Centres accessed City Free Play and Youth Action Programs. 50% Wages covered by GCWCC

APPENDIX 4 2025 Community Centre Grant Recipients_FN

2025 Community Centre Janitorial Grant Recipients

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Earl Grey	\$23,075	Bourkevale	\$10,253	Central Freight	\$13,845	Chalmers	\$23,010	Champlain	\$11,538	
Lord Roberts	\$13,845	Deer Lodge	\$11,538	Luxton	\$4,615	East Elmwood	\$27,690	Norwood	\$18,460	
R.A. Steen	\$18,460			Norquay	\$32,924	North Kildonan	\$9,230	Winakwa	\$13,845	
River Osborne	\$11,076			Northwood	\$28,220			Windsor	\$18,460	
Riverview	\$18,460			Ralph Brown	\$11,076					
Valour	\$13,845			Sinclair Park	\$16,153			JE Adj	\$6,426	
				Tyndall Park	\$16,153					
				Weston	\$18,460					
Total	\$98,761		\$21,791		\$141,445		\$59,930		\$68,729	\$390,655

2025 Community Centre Criminal Recored Check Grant

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Central Corydon	\$949					Gateway Rec.	\$949	Whyte Ridge	\$949	
Linden Woods	\$660									
Lord Roberts	\$126									
Robert A Steen	\$140									
Total	\$1,875		\$0		\$0		\$949		\$949	\$3,773

APPENDIX 4 2025 Community Centre Grant Recipients_FN

2025 Community Centre Athletic Field Maintenance

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Central Corydon	\$18,900	Assiniboia-West	\$11,200	Burton Cummings	\$4,200	Bronx Park	\$4,900	Champlain	\$6,300	
Fort Garry	\$12,600	Deer Lodge	\$1,400	Garden City	\$11,200	Chalmers	\$12,600	Dakota	\$39,200	
Riverview	\$1,600	Heritage Victoria	\$2,800	Luxton	\$399	East Elmwood	\$2,800	Glenwood	\$4,200	
Robert A Steen	\$800	Kirkfield - Westwood	\$5,600	Maples	\$7,200	Gateway	\$16,800	Greendell	\$10,800	
Valour	\$6,300	Roblin Park	\$7,000	Northwood	\$9,100	Melrose Park	\$3,500	Norberry Glenlee	\$15,400	
		Sturgeon Heights	\$5,600	Sinclair Park	\$10,500	Morse Place	\$4,900	Norwood	\$5,600	
		Tuxedo	\$6,300	Tyndall Park	\$13,300	North Kildonan	\$600	South Winnipeg	\$18,900	
		Varsity View	\$12,600	Vince Leah	\$4,600	Oxford Heights	\$4,200	Southdale	\$12,500	
		Woodhaven	\$2,100			Park City	\$4,200	St. Norbert	\$10,500	
						South Transcona	\$1,400	Winakwa	\$26,600	
						Transcona East End	\$4,200	Windsor	\$400	
						Valley Gardens	\$16,100			
Total	\$40,200		\$54,600		\$60,499		\$76,200		\$150,400	\$381,899

2025 Community Centre AFM Equipment Grant

DISTRICT 1 City Centre	Amount Received	DISTRICT 2 Assiniboia	Amount Received	DISTRICT 3 Lord Selkirk/ West Kildonan	Amount Received	DISTRICT 4 EK/Transcona	Amount Received	DISTRICT 5 Riel	Amount Received	Total
Central Corydon	\$400	Kirkfield Westwood	\$5,000	Garden City	\$1,720			Dakota	\$1,500	
				Tyndall Park	\$7,200			Greendell Park	\$3,808	
								Norberry- Glenlee	\$8,500	
								South Winnipeg	\$1,727	
								Winakwa	\$145	
Total	\$400		\$5,000		\$8,920				\$15,680	\$30,000



2025 ANNUAL REPORT

Celebrating the Past, Serving the Future.
54th Annual General Meeting & Seminar

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Contact Us

Land and Water Acknowledgements

We acknowledge that Winnipeg's community centres are located in Treaty One Territory, the home and traditional lands of the Anishinaabe (Ojibwe), Ininew (Cree), Dakota peoples, and in the National Homeland of the Red River Métis. Our water is sourced from Shoal Lake 40 First Nation.

General Council of Winnipeg Community Centres

Board of Directors

2024-2026 Executive Committee



MIKE PURDY
PRESIDENT

Mike began volunteering in 2006 as an assistant hockey coach and head baseball coach for his son's teams. He later joined the Park City West Community Centre board, serving as hockey convenor and President for seven years. From 2014 to 2020, he chaired District 4 Community Centres' Board (CCB) meetings. Mike joined GCWCC in 2018, becoming President in 2021. A former Canadian military member, he now works at HUB International and enjoys family life with his wife Sherry and two children.



BILL JOST
1ST VICE PRESIDENT

Bill began volunteering at Wildwood Community Centre, where his father was president. Over the years, he has served on various boards, including Juvenile Diabetes, Red River College daycare, and charity golf events, raising over \$1.1 million for the Children's Hospital. Currently, Bill is President of the District 1 CCB and has spent 22 years on Wildwood's board in roles such as Secretary, Vice-President, and President.



NATHAN WILD
2ND VICE PRESIDENT

Nathan has been a dedicated volunteer for over 22 years. He is Board President at Ralph Brown Community Centre and has supported groups like the St. John's Residents' Association, The WRENCH, and Bike Week Winnipeg. Passionate about community building in the North End and St. John's, he focuses on active transportation, especially skiing and cycling. Nathan works as a senior software developer at Howell Data Systems and enjoys family time, sports, and cooking.

Board of Directors

2024/2026 Executive Committee



TIM KILLEEN
PAST PRESIDENT

Tim's involvement with community centres began with sports, where he coached, managed, and served as a safety representative for softball, baseball, and hockey teams. He was VP Finance at River Heights CC and later joined the City Centre CC Board. Appointed as the City of Winnipeg Representative to GCWCC in 2006, he became Second VP in 2008, President in 2012, and Past President in 2020, gaining extensive community centre experience.



LORA MESEMAN
EXECUTIVE DIRECTOR, GCWCC - EX OFFICIO

Born and raised in Winnipeg, Lora has been volunteering and working with community centres for over 25 years. Her journey began when her children joined the local soccer program, sparking her involvement in the community centre. In 2007, she was elected President of her local centre. Today, Lora leads the GCWCC, providing leadership and governance support to volunteers and staff who operate community centres across the city. She was previously a member of the GCWCC Board of Directors for 15 years.

2025/2026 Board Members

CHRISTA BOULTON
DISTRICT #1 REPRESENTATIVE

PAUL PELLETIER
DISTRICT #5 REPRESENTATIVE

MADHUR SHARMA
CITY APPOINTEE

MURRAY CUNNINGHAM
DISTRICT #2 REPRESENTATIVE

JASON OLIVER
HOCKEY WINNIPEG
REPRESENTATIVE

TOM ETHANS
CITY APPOINTEE

TRACY BALL
DISTRICT #3 REPRESENTATIVE

BRUCE KAZUN
MEMBER AT LARGE

JANICE EDWARDS
CITY APPOINTEE

NANCY KRAHN
DISTRICT #4 REPRESENTATIVE

LARRY GLEDHILL
MEMBER AT LARGE

HÉCTOR ARGUETA
COMMUNITY SERVICES
REPRESENTATIVE - EX OFFICIO

GCWCC Staff



ELESIO LASUBA

FINANCE OFFICER

Elesio joined GCWCC as Financial Officer in March 2021, bringing extensive experience in not-for-profit accounting, finance, and volunteer management. He also serves as Chair of the Board of Directors for the South Sudanese Community Centre in Winnipeg. Dedicated to community service, Elesio contributes his expertise to financial operations and community development initiatives across multiple organizations.



ARTHUR PEARSON

FACILITY & PROGRAM COORDINATOR

Arthur joined the GCWCC in May 2021 and contributed significantly to its progress. A true optimist, he's always generating ideas to improve operations. He has supported community centres with hundreds of renovation projects, and grant applications, during his time with GCWCC. Arthur is moving forward, joining a community centre on April 20, 2026 as their Executive Director. A husband, father, and bass guitarist, Arthur lives by the motto: "Every day has a blue sky if you look beyond the clouds."



CANEILE LINDO THOMPSON

EVENTS AND GRANTS COORDINATOR

Caneile is an accomplished project coordinator with over a decade of experience in event planning and a strong creative background. Since joining GCWCC in April 2025, she has used her project management and marketing skills to support impactful events and ensure community centres receive essential grant funding. Her work strengthens volunteer engagement, supports day-to-day centre operations, and enhances community programming across Winnipeg. Outside the office, Caneile values time with family and friends, helping her stay balanced and energized for her role.

The Mayor's Message



SCOTT GILLINGHAM

MAYOR
CITY OF WINNIPEG

The City of Winnipeg values its relationship with GCWCC and recognizes the essential role you play in enhancing quality of life for residents of all ages.

On behalf of the City of Winnipeg, it is my pleasure to extend greetings to the General Council of Winnipeg Community Centres as you present your Annual Report.

Across our city, community centres play a vital role in building strong, safe, and inclusive communities. Over this past year, your work has continued to make a meaningful difference in the lives of Winnipeggers. By providing accessible recreation space, delivering valuable programing and creating a safe space for community connection.

Partnership is key to this success. The Community Centre Renovation Grant Program - jointly administered by the City and GCWCC - helps support important repairs, upgrades, safety improvements, and renovation projects in facilities across our city. These investments ensure that our community centres remain safe, welcoming, and accessible spaces for everyone.

As we look ahead, the importance of community connection and accessible programming remains as strong as ever. The City of Winnipeg values its relationship with GCWCC and recognizes the essential role you play in enhancing quality of life for residents of all ages.

To all the volunteers, board members, and staff who contribute to our community centres - thank you! Thank you for your continued leadership and for all that you do to support our communities.

Sincerely,

Scott Gillingham
Mayor
City of Winnipeg

The President's Report



MIKE PURDY
PRESIDENT, GCWCC BOARD

Welcome to the GCWCC Annual General Meeting! I am delighted to share with you an update on the board's activities and accomplishments over the past year.

The GCWCC Board of Directors includes Executive officers (elected every two years), District representatives, three City of Winnipeg appointees, and three members-at-large. Our Executive Director, Lora Meseman, and the City of Winnipeg Community Services Coordinator, Hectar Argueta, also serve as ex officio members.

The past year has been exceptionally busy and productive. We began 2025 with the approval of Plan 2045, a vital document that will help guide our vision and strategy for the next two decades.

The board kicked off a strategic planning session in October; the resulting document is available for your review. We also recently completed a comprehensive review of our governing document, the new GCWCC By-Law No. 1, a copy of which is included in your package today. This replaces the previous Constitution. These updates will modernize our organization and ensure we are well-positioned for the future.

On a personal note, as I reflect on more than 20 years of involvement with community centres, I am truly grateful for the journey. I have been fortunate to meet many remarkable individuals—whether volunteering for a few hours, coaching, or leading a project, each person contributes to the growth of sport and recreation in our community. As community centre Presidents, your leadership is vital to the continued success of our centres. Your dedication and commitment to both your club and the broader community are deeply appreciated by all of us.

Finally, I want to extend my heartfelt thanks to our board members, staff, and all the dedicated volunteers and employees who support our community centres. Your guidance and commitment are invaluable, and we would not be where we are today without your efforts.

A handwritten signature in black ink, reading "M. Purdy", with a long horizontal line extending from the end of the signature.

Mike Purdy
President, Board of Directors
General Council of Winnipeg Community Centres (GCWCC)

Executive Director's Report

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LORA MESEMAN
EXECUTIVE DIRECTOR, GCWCC

Our office remains committed to supporting community centres. Thank you to community centre volunteers and staff for the work that you do .

We began the year with dedicated committee meetings to finalize the Plan 2045 report. After several sessions, a final update was provided at the April AGM. Our strategic action plan was subsequently approved by Council in July.

In response to feedback from the District Committees, we collaborated with the City of Winnipeg's Community Centre Division to improve the Community Centre Renovation Grant process. The process now features a single annual intake, allowing community centres to submit proposals earlier for better feedback and planning. These changes aim to make funding more accessible and support quality projects.

Our office supported community centres throughout the year by processing requests for funding, program fee subsidies, janitorial wages, criminal record checks, and athletic field maintenance and equipment grants.

New in 2025:

- **Janitorial Wage Subsidy:** Funds are now provided directly to the centres, streamlining the process.
- **Program Fee Subsidy Group Application:** This new process streamlines funding requests for day camps, summer camps, and team sports.
- **Indoor Ice Allocation:** Council approved a revised policy in May.
- **Background Checks:** Triton Verify is our new partner, offering quick, secure criminal record checks.
- **Above & Beyond Banquet:** The event was moved to a weekday and, for the first time, recognized both volunteers and staff for their outstanding contributions.

There is so much more; suffice it to say, it's been a very productive year. Our office remains committed to supporting community centres. I would like to extend my appreciation to Elesio, Caneile, Arthur, and our Board of Directors for their ongoing efforts.

Lora Meseman
Executive Director
General Council of Winnipeg Community Centres (GCWCC)

Plan 2045 is Approved!

Shaping the Future of Winnipeg's Community Centres



BILL JOST

CHAIR, PLAN 2045 COMMITTEE

What stands out most to me about Plan 2045 is its broad and future-focused approach. It's been an honour to serve as Chair of the Plan 2045 steering committee.

I'm happy to share a quick update on our community centre planning. City Council officially approved the Plan 2045 Strategic Action Plan on July 17. This new plan builds on Plan 2025 and will help keep our community centres inclusive, sustainable, and ready for future needs.

What stands out most to me about Plan 2045 is its broad and future-focused approach. It puts a strong emphasis on making our community centres inclusive, sustainable, and able to adapt as our needs change.

Plan 2045 is built around three main areas: People, Programs, and Places. It encourages a flexible way of managing things to get more volunteers involved and make the best use of our resources. The plan came together through close teamwork with community centre volunteers, city staff, councillors, and other stakeholders. It also fits with important city policies like the Winnipeg Recreation Strategy and OurWinnipeg 2045.

The plan will roll out in four phases, each linked to the City's multi-year budget. Phase 1, from 2025 to 2027, will focus on better governance by reviewing current processes and checking accountability. We'll share updates after each phase and request more funding if needed.

It's been an honour to serve as Chair of the Plan 2045 steering committee. Thank you to the committee members, the Volunteer Working Group, and all community centres for your time, ideas, and commitment. Your efforts have shaped this plan, and we're excited to see the positive changes it will bring.

A handwritten signature in black ink that reads "Bill Jost".

Bill Jost
Chair
Plan 2045 Committee

2025 Annual General Meeting

Recap & Highlights

GCWCC held its 53rd Seminar and Annual General Meeting (AGM) on Saturday, April 12, 2025, at the Central Corydon Community Centre - Sir John Franklin Site. The event welcomed over 70 participants, from community centres, City Councillors, the Mayor and other special guests.



Top Photo: Attendees at the Seminar and Annual General Meeting (AGM) held Saturday, April 12, 2025, at the Central Corydon Community Centre.

Bottom Photo: Mike Olczyk - Emergency Management Coordinator at the Office of Emergency Management sharing how community centres can support residents by providing cooling and clean air spaces.

2025 Above & Beyond Awards Banquet

On Thursday, November 20, 2025, 34 honourees were recognized at the **Above & Beyond Awards Banquet** held at the Deer Lodge Community Centre. The event celebrated 11 former community centre presidents and 34 award recipients across 21 community centres. For the first time we celebrated dedicated volunteers and staff who have made an exceptional impact on our communities. The banquet had an amazing turn out of close to 200 attendees and featured Guest speaker Ashley Seymour, Executive Director at Volunteer Manitoba, who delivered an inspiring keynote address on volunteerism and how it strengthens Winnipeg's communities.



Top Photo: Jason Oliver - President of Riverview Community Centre, with honourees (Trisha Fauschou and Quinn Fletcher) who were recognized at the Awards Banquet.

Bottom Left: The Deer Lodge Community Centre's hosted the event, held each year, to recognize and salute the outstanding contributions to Winnipeg community centres.

Bottom Right: Attendees at the 2025 Above & Beyond Awards Banquet held at the Deer Lodge Community Centre on Thursday, November 20, 2025.

Outdoor Rink Workshop



On November 15, 2025, GCWCC held its third annual outdoor rink (ODR) workshop at Norwood Community Centre. Attendees learned how to prepare rinks throughout the year, with simple tips for each season to ensure everything is ready before flooding begins.

About 20 people from local Community Centres attended, similar to previous years. Attendees received a handy ODR guide with rink maintenance tips and best practices.

Community Centre Events

GCWCC took part in a variety of exciting events, including community centre board meetings, local festivals, major announcements, and grand openings. Highlights included the **A) Winakwa Community Centre** Pathway Project and Naming Ceremony, the unveiling of the **B) Northwood Community Centre's** new basketball court and playground, the dedication of **C) Gateway Community Centre's** basketball court to former Winnipeg Sea Bears basketball player Chad Posthumus, and the **D) Grand Opening of Southdale Community Centre's** new fitness addition.



A



C



B



D

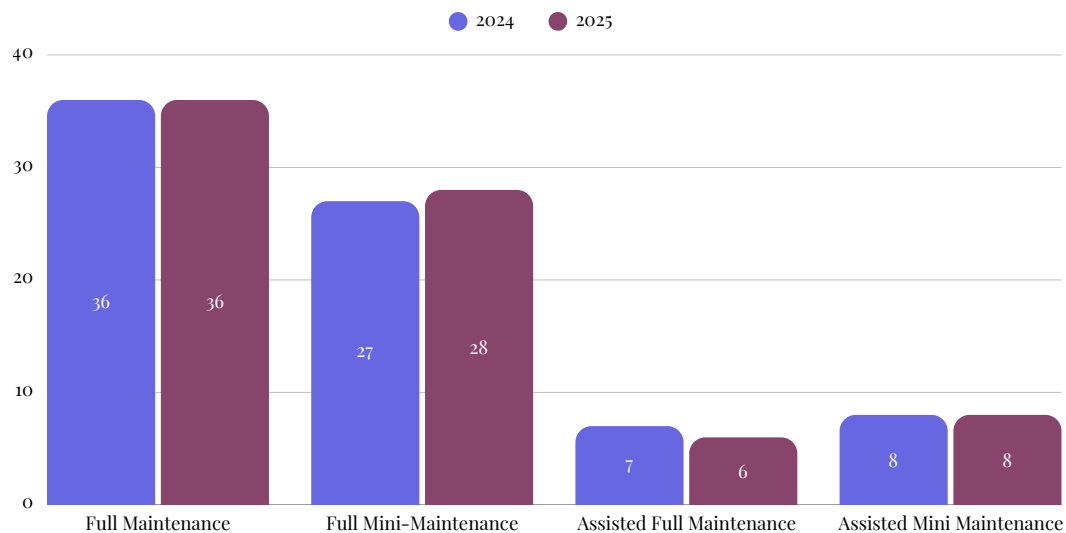
Grants Recap

Athletic Field Maintenance Grant

In 2025, funding for the **GCWCC Athletic Field Maintenance (AFM) Grant** was **\$390,600**, with a total of **\$381,900** distributed to support community centre field maintenance. Payments remained at **\$1,400** for Full Maintenance, **\$700** for Full Mini-Maintenance, with Mini-Assisted at **\$400** and **\$200**, respectively.

AFM Grant Impact on Community Centres

2024 VS 2025



The chart above highlights the AFM Grant's impact on community centres by comparing the number of centres receiving funds in 2024 vs. 2025 for each maintenance category.

Funds Allocated:

- **Full Maintenance:** \$291,200 (208 fields @ \$1,400)
- **Full Mini-Maintenance:** \$72,100 (103 fields @ \$700)
- **Assisted Maintenance:** \$12,800 (32 fields @ \$400)
- **Assisted Mini-Maintenance:** \$5,800.00 (29 fields @ \$200)

Impact on Community Centres:

- An equal 36 centres received Full Maintenance funding in 2024 and 2025
- 28 centres received Full Mini-Maintenance funding (up from 27 in 2024)
- 6 centres received Assisted Full Maintenance funding (down from 7 in 2024)
- An equal 8 centres received Assisted Mini Maintenance funding in 2024 and 2025

Athletic Field Maintenance Equipment Grant

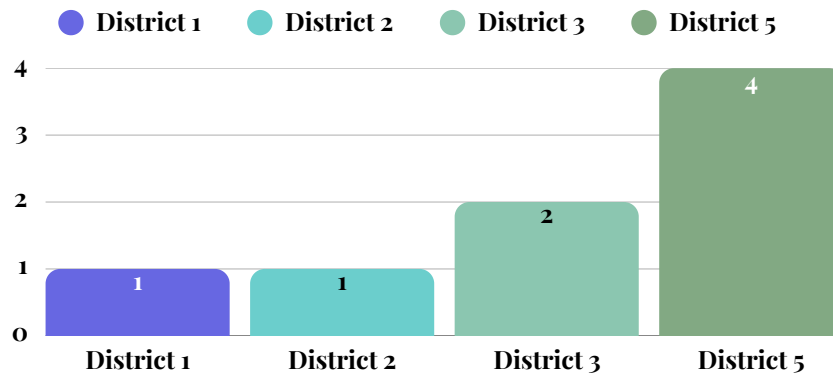
The **Athletic Field Maintenance Equipment Grant** supports community centres in maintaining recreational green spaces near their facilities. In 2025, **9 centres** from **4 districts** applied for the grant. A total of **\$30,000** was allocated to these centres, aimed at improving the quality and accessibility of athletic fields for local residents. The distribution of applications was as follows:

District 1: Central Corydon

District 2: Kirkfield Westwood

District 3: Garden City, Tyndall Park

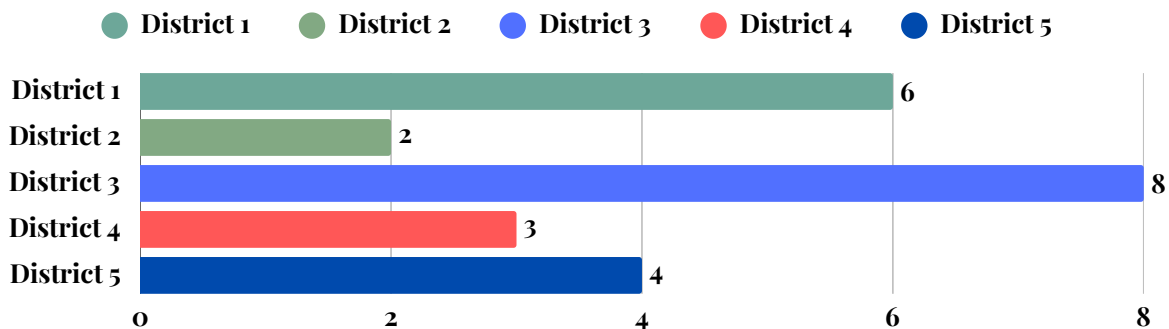
District 5: Dakota, Greendell Park, Norberry-Glenlee, South Winnipeg, Winakwa



The chart above shows the distribution of the Athletic Field Equipment Grants across four districts based on the number of applications received in 2025.

Janitorial Wage Subsidy Grant

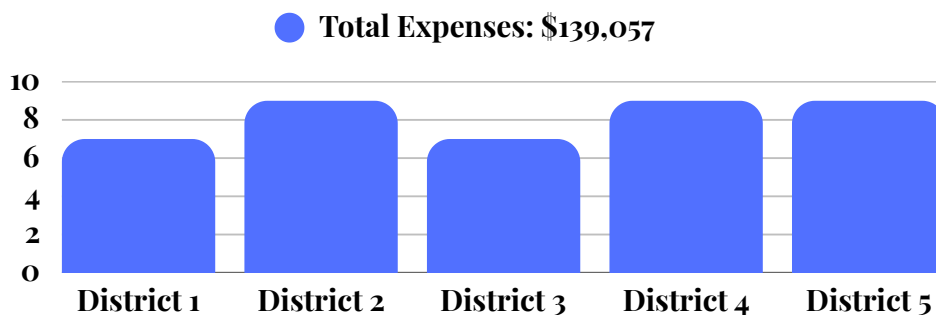
In 2025, the **Janitorial Wage Subsidy Grant** supported **23 community centres** in maintaining clean and safe facilities. The program provided funding across all five districts: **District 1 (6), District 2 (2), District 3 (8), District 4 (3), and District 5 (4)**, with total expenses amounting to **\$387,821.20**. This initiative helped ease financial pressures on community centres while supporting employment opportunities for residents.



The chart above shows the distribution of the Janitorial Wage Subsidy Grant among community centres across the five districts in 2025.

Program Registration Fee Subsidy Grant

The **GCWCC Program Registration Fee Subsidy Grant** provided financial support to help residents access community programs, covering **491 applications** across **41 community centres**. The grant assisted approximately **432 families**. Funding was utilized in **District 1 (7), District 2 (9), District 3 (7), District 4 (9), and District 5 (9)**, with total expenses of **\$139,057**. This initiative reduces financial barriers, ensuring more individuals and families can participate in recreational and leisure activities at their local community centres.



The chart above highlights the number of community centres in each district that received funding under the Program Registration Fee Subsidy Grant in 2025.

2025 Program Subsidy Fee Sport Categories

Sport	Number of Applications	Amount Paid	Percentage
Soccer	141	\$34,179.25	29%
Hockey	106	\$39,853.85	21%
Baseball	12	\$2,918.40	2%
Dance	9	\$2,600.00	2%
Tennis	5	\$492.00	1%
Camp	86	\$28,340.55	18%
Taekwondo	30	\$7,589.25	6%
Gymnastics	16	\$4,850.00	3%
Basketball	62	\$14,288.61	13%
Ringette	4	\$1,250.00	1%
Skating	2	\$170.00	1%
Other	18	\$2,525.09	3%
Total	491	\$139,057	100%

The chart above shows the breakdown of the Program Registration Fee Subsidy Grant based on the sport categories for 2025.

Programming Grant

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In 2025, the **GCWCC received \$470,000** in funding from the City of Winnipeg to support community centre programming and recreation initiatives. From **January to December, \$505,037** was allocated across various categories:

Description	Number of Centres	Fee
Licensing Fees (SOCAN, RE:SOUND, AUDIO CINE)	63 Centres	\$40,176.00
Administrative Support		\$40,000
Community Centre Applications	15 Centres/79 Programs	\$342,756.79
City of Winnipeg Recreation Programs	16 Centres Free Play/Youth Action Programming	\$82,104.21
	TOTAL	\$505,037

In **Q1 2025**, an additional **\$20,704** was paid for programs completed in late 2025, bringing total spending to **\$525,741**.

Grants are reviewed and approved in the year of application but funding is only disbursed once centres submit the program evaluation forms and receipts for expenses.

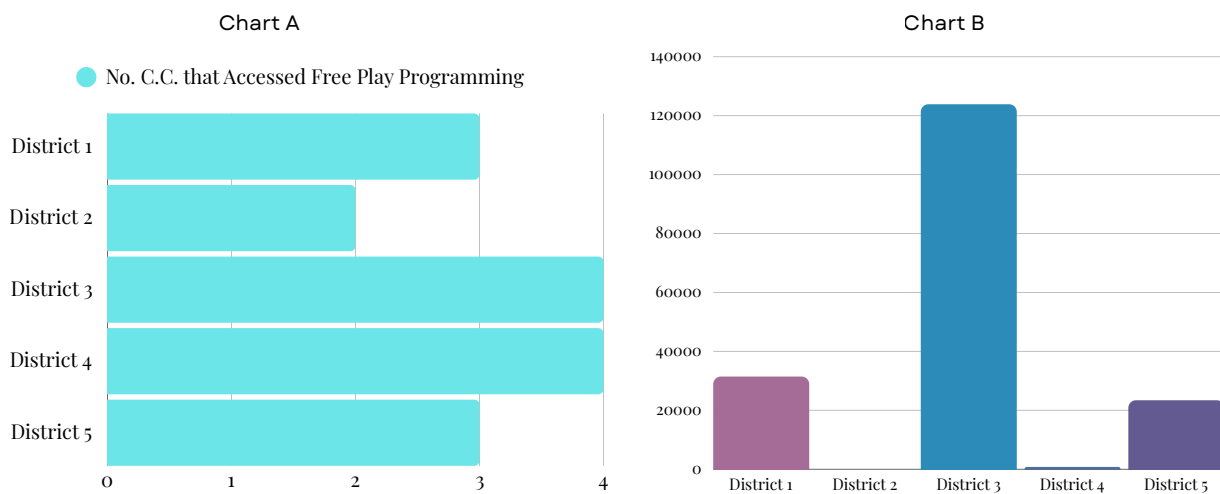


Chart A shows the number of community centres per district that accessed City of Winnipeg - Free Play or Youth Programming in 2025. Chart B highlights the dollar amount each centre received for programs.

Community Centre Renovation Grant Program (CCRGP)

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The **Community Centre Renovation Grant Program (CCRGP)**, offered by the City of Winnipeg, continued to help upgrade community centres throughout the city. In 2025, there was one application period, starting with a new Request For Funding process in June. GCWCC and the City of Winnipeg met with centres to review project plans, suggest solutions, and provide a clear scope of work.

In 2025, over \$1,832,700 was allocated to renovate 24 community centres. This funding is essential to keep centres accessible, functional, and welcoming for everyone.

The following chart shows the renovation projects awarded for 2025.

Community Centre and CCRGP Amount Awarded	Community Centre and CCRGP Amount Awarded	Community Centre and CCRGP Amount Awarded
Assiniboia West Recreation Association ODR Rink Lights \$100,000.00	Garden City C.C. Epoxy Flooring Renovation \$70,214.02	Robert A. Steen C.C. Bathroom Renovation \$89,250.00
Bord-Aire C.C. Kitchen Renovations \$100,000.00	Glenwood C.C. Arena Renovations \$38,636.62	Riverview C.C. Exterior Renovation \$100,000.00
Bourkevale C.C. Skateroom Renovations \$70,000.00	Greendell Park C.C. Lighting Upgrades \$67,818.00	Sinclair Park C.C. Storage Room /Exterior Painting \$67,389.05
Burton Cummings C.C. Lighting & Security Upgrades \$14,881.60	Heritage Victoria C.C. Washroom Renovations \$92,420.93	South Transcona C.C. ODR Lighting Upgrades \$50,161.57
Central C.C. Gymnasium Renovations \$33,972.11	Norquay C.C. Security System Upgrades \$85,101.25	Tyndall Park C.C. ODR Renovations \$90,761.73
Deer Lodge C.C. ODR Renovations \$100,000.00	Notre Dame C.C. Arena Heating Upgrade \$100,000.00	Valour CC. Clifton Kitchen Upgrades \$54,363.75
East Elmwood C.C. Canteen Renovations \$87,050.84	North Kildonan C.C. Lighting & Skate Building \$93,478.21	Weston Memorial CC. Lighting & Shade Upgrades \$99,166.98
Fort Garry C.C. ODR Lighting Renovations \$92,613.85	Park City West C.C. LED Sign & Security Upgrade \$54,697.01	Winakwa C.C. ODR Renovations \$80,781.75

For more information regarding the CCRGP, visit the City of Winnipeg website at

<https://www.winnipeg.ca/city-governance/grants-funding-opportunities/community-centre-renovation-grant-program>

2026-2028 Strategic Plan

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The new **GCWCC Strategic Plan** builds on extensive engagement conducted through the Plan 2045 process, which included input from community centre volunteers, GCWCC and City staff, and community organizations across Winnipeg.

Rather than duplicating engagement, GCWCC drew on this work to ensure the plan reflects the voices and experiences of those directly involved in the community centre system.

The GCWCC Board reviewed the Plan 2045 recommendations, identifying areas most closely aligned with its role – including governance support, system coordination, funding advocacy, and shared tools and policies.

Over the next three years, GCWCC will focus on strengthening the system in ways that are practical, collaborative, and responsive to community needs. This includes supporting stronger connections across centres, advancing long-term sustainability, and helping create more inclusive and accessible spaces for all. The full document is available for review.



2025 By-law Review

After Plan 2045 was completed and approved, the GCWCC board initiated next steps. It was time to take a closer look at our governing documents and ensure everything aligned with our new goals. To help us tackle this, we brought in MNP, a consulting group, to offer expert advice on updating our by-laws and constitution. Their job was to suggest changes that would help us meet the big-picture objectives in Plan 2045 and keep us moving in the right direction.

Leveraging the analysis and stakeholder discussion from Plan 2045, we identified areas of our governance model that could use a refresh. We focused on making governance smoother and more effective—things like the size and composition of our board, how nominations are made, and how often we meet. The aim was to bring our documents in line with best practices and set us up for success.

A big thank you goes out to the Governance Committee—especially Chair Mike Purdy, Madur Sharma, Nathan Wild, and Lora Meseman—for carefully reviewing all the recommendations. And a special shout-out to the Districts, who agreed to review the draft by-laws and share their feedback.

The new By-Law No. 1 will be presented at the 2025 AGM for approval by the membership, and once approved will be available on the GCWCC website.

GCWCC Support Services

GROUP BENEFIT PLAN

GCWCC offers a comprehensive group benefits plan through the Winnipeg Chamber of Commerce, providing eligible employees with access to essential health and wellness coverage. Currently, **five** community centres are enrolled in the program. To qualify, employees must hold a full-time permanent position and work a minimum of 20 hours per week. This is a great plan for centres with only one employee.

NEW TRITON VERIFICATION FOR CRIMINAL RECORD CHECKS

Available to all community centres, this streamlined online service provides enhanced police information checks for staff, coaches, and volunteers. The system is easy to use, cost-effective, and ensures fast turnaround times, with results typically returned within 24 hours. This service helps community centres maintain safe and secure environments while simplifying the screening process.

CRIMINAL RECORD CHECK GRANT

Introduced in 2021, this grant helps offset the cost of criminal record checks for board volunteers. Community centres can apply for a refund for up to 15 volunteers per centre, per year. This funding will be available again this year.

MUSIC & MOVIE LICENSING FOR CENTRES

By law, whether your community centre uses live or recorded music, you are required to pay for its use. **Entandem** simplifies the process of completing both **RE:SOUND** and **SOCAN** licenses, which were previously managed separately by each organization. GCWCC covers these licensing fees, along with **Audio Cine** fees for movies, on behalf of all community centres annually. Learn more by contacting the GCWCC office.

BOARD ORIENTATION

GCWCC offers board orientation sessions to help new members get up to speed or provide a refresher for existing members. During the session, we will cover key accountability and governance information, ensuring your board has the knowledge and tools needed for effective leadership. Contact us today to schedule your session.

GRANT APPLICATION SUPPORT

We understand that the grant writing process can sometimes feel overwhelming. We're here to help by offering grant writing guidance and support throughout the process. If you're planning to apply for the City of Winnipeg Renovation Grant, we highly recommend contacting our office before you begin your application. Our expertise will ensure you're on the right track and can answer any questions you may have.

Connect With Us

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 204-475-5008

 office@gcwcc.mb.ca

 www.gcwcc.mb.ca



*Thank
you!*

To our incredible community centre **volunteers and staff**—thank you for your dedication, passion, and hard work. Your commitment to strengthening Winnipeg’s communities makes a lasting impact every day. Whether through organizing programs, maintaining facilities, or supporting local initiatives, you are the heart of our city’s community centres.

We appreciate all that you do and look forward to another year of collaboration and success.

With gratitude,

The General Council of Winnipeg Community Centres